### ACCOUNTING POLICIES

### FISCAL YEAR

The City of Bridgeport's Fiscal Year begins July 1 and ends June 30.

#### **BALANCED BUDGET**

The Charter of the City of Bridgeport mandates a balanced budget. For the purposes of meeting this requirement, each year a budget is adopted in which the projected expenditures are equal to the projected revenues.

### **BASIS OF ACCOUNTING**

The City of Bridgeport's accounting system is operated on a fund basis. A fund is a fiscal and accounting entity with a self-balancing set of accounts in which cash and other financial resources or balances are recorded and segregated to carry on specific activities or attain certain objectives in accordance with specific regulations and limitations. The operations of the general fund are maintained on a modified accrual basis, with revenues recorded when measurable and available and the expenditures recorded when the services or goods are received and liabilities are incurred. In contrast, accounting records for the City's enterprise, pension and nonexpendable trust funds are managed on the accrual basis of accounting. The types of funds utilized by the City are as follows: general; special revenue; capital projects; enterprise; and trust and agency. The type and number of individual funds established is determined by GAAP and sound financial administration.

### **BUDGET PROCEDURE**

The Mayor's annual budget is developed by the City's Office of Policy & Management (OPM). The budget is submitted to the City Council, which in turn makes additions and changes as necessary before turning it over to the Mayor for approval. The City maintains budgetary control through the Office of Policy & Management. The objective of budgetary control is to ensure compliance with the legal provisions embodied in the annual adopted budget approved by the City Council. The level of budgetary control is established by organization, agency, appropriation and object. The City of Bridgeport also utilizes an encumbrance accounting system as one technique for accomplishing budgetary control. Encumbrances reserve appropriations which have been obligated through purchase orders or other contractual documents. Encumbrances are reported as reservations of fund balance at the end of the year. Transfers of certain appropriations between departments require the approval of the City Council. The City of Bridgeport's Capital & General Fund Budgets must be adopted by the City Council and approved by the Mayor.

### **INTERNAL CONTROLS**

The management of the City of Bridgeport is maintained through a control structure designed to ensure that the assets of the City are protected from loss, theft, or misuse and to ensure that adequate accounting data is compiled to allow for the preparation of financial statements in conformity with GAAP. The control structure is designed to provide reasonable assurance that these objectives are met. The concept of reasonable assurance recognizes that the cost of a control should not exceed the benefits likely to be derived from that cost and that the valuation of costs and benefits requires estimates and judgments be made by management. In addition, the City of Bridgeport has an internal audit staff responsible for monitoring the various City

departments in compliance with the City Charter, ordinances, and all other policies and procedures.

As a recipient of Federal, State and local financial assistance, the City of Bridgeport is responsible for ensuring adequate internal control policies and procedures are in place to ensure and document compliance with applicable laws and regulations related to these programs. This internal control structure is subject to periodic evaluation by management as well.

#### LEGAL DEBT LIMIT

The total overall statutory debt limit for the City is equal to seven times annual receipts from taxation, or \$2.19 billion. All long-term debt obligations are retired through General Fund appropriations or user charges. As of June 30, 2017, the City recorded long-term debt of \$648.6 million related to Governmental Activities and \$38.2 million related to Business-Type Activities, well below its statutory debt limit. For more information on debt service, see the debt service section.

#### RISK MANAGEMENT

The City is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The City carries commercial insurance for insurable risks of loss except for general liability, workers' compensation and employee health and dental insurance. Coverage has not been materially reduced, nor have settled claims exceeded commercial coverage in any of the past three years.

The City carries no insurance coverage for losses arising out of workers' compensation claims. These claims are paid from the General Fund. This is accounted for in the governmental activities of the government-wide statements.

The City maintains a group health and dental self-insurance plan to pay for medical claims of current and retired City employees and their covered dependents. As of July 1, 2016, approximately 3,757 active employees and 3,130 retirees receive their health coverage through this plan. Payments related to these claims are made by an outside administrator under an administrative services contract and are accounted for in the Internal Service Fund. The current contracts require that approximately \$2,461,540 be deposited with the amount being recorded as a prepaid asset in the accompanying balance sheet. As of June 30, 2017, the amount of prepaid asset in the fund is \$2,461,540.

The liability for general liability, workers' compensation and group health insurance includes all known claims reported plus a provision for those claims incurred but not reported, net of estimated recoveries. The liability is based on past experience adjusted for current trends and includes incremental claim expenditures. The liability for workers' compensation claims is calculated using actuarial methods. Changes in the reported liability are as follows:

A reconciliation of changes in the aggregate liabilities for claims for the 2003-2017 fiscal years:

|      | CURRENT YEAR |               |    |             |      |             |    |              |  |
|------|--------------|---------------|----|-------------|------|-------------|----|--------------|--|
|      | CLAIMS &     |               |    |             |      |             |    |              |  |
|      | LIA          | BILITY: START | С  | HANGES IN   |      | CLAIM       |    | ABILITY: END |  |
|      | OF           | FISCAL YEAR   | E  | STIMATES    | P    | AYMENTS     | OF | FISCAL YEAR  |  |
| 2017 | \$           | 69,649,911    | \$ | 115,284,166 | \$ : | 119,815,553 | \$ | 65,118,524   |  |
| 2016 | \$           | 76,149,977    | \$ | 89,186,492  | \$   | 95,686,558  | \$ | 69,649,911   |  |
| 2015 | \$           | 100,760,078   | \$ | 76,864,705  | \$ : | 101,474,806 | \$ | 76,149,977   |  |
| 2014 | \$           | 104,770,856   | \$ | 109,095,945 | \$ : | 113,106,723 | \$ | 100,760,078  |  |
| 2013 | \$           | 102,185,796   | \$ | 106,837,040 | \$ : | 104,251,980 | \$ | 104,770,856  |  |
| 2012 | \$           | 109,987,266   | \$ | 99,431,453  | \$   | 107,232,923 | \$ | 102,185,796  |  |
| 2011 | \$           | 83,701,474    | \$ | 124,650,961 | \$   | 98,365,169  | \$ | 109,987,266  |  |
| 2010 | \$           | 72,277,783    | \$ | 119,677,303 | \$ : | 108,253,612 | \$ | 83,701,474   |  |
| 2009 | \$           | 67,301,000    | \$ | 102,263,079 | \$   | 90,691,701  | \$ | 72,277,783   |  |
| 2008 | \$           | 65,740,860    | \$ | 88,167,399  | \$   | 86,607,259  | \$ | 67,301,000   |  |
| 2007 | \$           | 50,070,000    | \$ | 95,669,180  | \$   | 79,998,320  | \$ | 65,740,860   |  |
| 2006 | \$           | 54,076,619    | \$ | 71,379,804  | \$   | 75,386,423  | \$ | 50,070,000   |  |
| 2005 | \$           | 62,045,079    | \$ | 66,036,204  | \$   | 74,004,664  | \$ | 54,076,619   |  |
| 2004 | \$           | 61,964,745    | \$ | 66,974,067  | \$   | 66,893,733  | \$ | 62,045,079   |  |
| 2003 | \$           | 65,787,386    | \$ | 59,776,938  | \$   | 63,599,579  | \$ | 61,964,745   |  |

#### AUDIT

State Statutes require an annual audit conducted by independent certified public accountants. Portions of these audits are included in the City's Comprehensive Annual Financial Report, and these can be accessed through the City's website,

http://bridgeportct.gov/content/341307/341403/default.aspx

### UNDESIGNATED FUND BALANCE POLICY

### **PURPOSE**

To maintain a balance of funds within the total unreserved, undesignated fund balance to be available for unforeseen contingencies.

Definition: Unreserved, undesignated fund balance is the remaining balance available following the reduction for "resources not available for spending" or "legal restrictions" (reservation) and "management's intended future use of resources" (designation).

### POLICY

The sum of all components identified for the undesignated fund balance level will be set at no less than 8.00% of annual operating expenditures and other financing uses (transfers out) of the prior audited fiscal year with the annual approval by the City Council. If the undesignated fund balance exceeds 12.00%, the amount exceeding this percentage may be available for appropriation at the discretion of the Mayor with the approval of City Council.

#### RATIONALE

The City of Bridgeport recognizes the importance of maintaining an appropriate level of undesignated fund balance on a Generally Accepted Accounting Principles (GAAP) basis to withstand short-term financial emergencies. After evaluating the City's operating characteristics, its overall financial health, the diversity and flexibility of its tax base, the reliability of non-property tax revenues sources, the City's working capital needs, the impact of state policies regarding tax exempt properties and PILOT reimbursements on City revenues, Brownfield policies, the national,

state and local economic outlooks, emergency and disaster risks, other contingent issues and the impact on the City bond ratings of all these factors, the City of Bridgeport hereby establishes goals regarding the appropriate handling and funding of the undesignated fund balance.

The City of Bridgeport's formal undesignated fund balance policy shall be to maintain adequate unencumbered reserves to accomplish the following objectives:

- (1) Have sufficient funds available for appropriation for unforeseen expenditures or unforeseen shortfalls in revenue after adoption of the annual budget; and
- (2) Avoid unexpected spikes in the mill rate caused by non-reoccurring revenues.

### REPLENISHMENT OF SHORTFALL

The undesignated fund balance of the General Fund may fall below the approved minimum level due to fluctuations between planned and actual revenues and expenditures, other financial emergencies or catastrophic events of an unforeseen nature. When an audited shortfall is reported in the Comprehensive Annual Financial Report (CAFR), it must be rebuilt during the following ensuing fiscal years. This will be achieved by adding an annual appropriation, during the budgeting process of a minimum of 10% of the difference between the fund balance policy level and the undesignated fund balance presented in the latest audited statements.

When dealing with the unanticipated sale of municipal assets, no less than 50% of the "gain on sale of city asset" must be deposited toward the undesignated fund balance until the 12.00% goal has been achieved.

The maintenance of undesignated levels is not to be construed as surpluses or over-taxation by the City. Rather, it is an element of sound fiscal management required for sustaining a high credit rating and financial management flexibility.

### DESCRIPTION OF FUND STRUCTURE

The accounts of the City of Bridgeport are organized on the basis of funds and account groups, utilizing a fund structure in which fund activities are aggregated for specific purposes. A fund is a combination of related accounts used to maintain control & accountability of resources that are dedicated to specific activities or objectives. The City of Bridgeport, like other state & local governments, uses fund accounting to ensure appropriate fiscal control and to demonstrate our compliance with accepted accounting principles set forth by the Governmental Accounting Standards Board.

Detailed financial schedules for all the funds described below are *not* contained within this budget document. This document includes information on the General Fund, as well as some detail on the Internal Service Fund, and Capital Project Funds. Of these funds, only the General Fund is subject to appropriation. Detail on the other funds described below can be found in the City's Comprehensive Annual Financial Report, prepared by the Finance Department, and can be accessed through the City's website, <a href="http://www.bridgeportct.gov/finance">http://www.bridgeportct.gov/finance</a> Grateful acknowledgement of the assistance of the Finance Department in providing certain schedules and detail from the 2016 CAFR is noted here, and we have provided attribution for these throughout the budget book, as is applicable.

### **GOVERNMENTAL FUNDS**

The City of Bridgeport maintains 19 individual governmental funds. The major funds of these 19 are discussed below.

<u>THE GENERAL FUND</u> is the primary operating fund of the city. It is the largest fund which encompasses traditional governmental services, and is used to account for all financial resources except those required to be accounted for in another fund. The General Fund is primarily supported by the property tax. General Fund revenues are displayed by type in the Revenue Summary section of this budget and by department in the Budget Detail section. Appropriations are also listed by department in the Budget Detail section. Governmental funds are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized when they are both measurable and available.

<u>SPECIAL REVENUE FUNDS</u> are used to account for revenues dedicated for a specific purpose. These funds are prescribed by Federal or State program guidelines regarding the distribution or use of revenues.

<u>THE DEBT SERVICE FUND</u> is used for the accumulation of resources for, and the payment of, general long term bonded debt to be issued in future years.

<u>BOARD OF EDUCATION FUND</u> This fund accounts for the operations of the Board of Education, except for those required to be accounted for in another fund.

<u>CAPITAL PROJECT FUNDS</u> are utilized for various construction projects as well as the purchase of the City's fleet inventory. Capital Project Funds are used to account for the proceeds of general obligation bonds and other financing sources for the planning, acquisition and construction or improvement of major capital facilities such as new schools and urban renewal projects.

### PROPRIETARY FUNDS

<u>ENTERPRISE FUNDS</u> are used to report activities that are financed and operated in a manner similar to a private business enterprise. In the case of the City of Bridgeport, the Water Pollution Control Authority or WPCA, is one such fund which accounts for the activities of the City's two sewage treatment plants, sewage pumping stations, and collection systems for the City of Bridgeport. These funds are covered in the Finance Department's Annual Financial Report, but not in this document.

THE INTERNAL SERVICE FUND was established by Ordinance to account for self-insured health benefit activities of the City, Board of Education (BOE) and all other departments. Governmental Accounting Standards allow for the use of Internal Service Funds for risk financing activities. The Internal Service Fund is a proprietary type fund, which utilizes the accrual basis of accounting. The use of a separate fund for self insured benefit activities can help smooth the impact of severe claims fluctuations which can now occur in the General Fund. Funding will be provided through the annual General Fund Budget which will separately identify the City, BOE, BOE Grants and Nutrition portions. The amount budgeted will be the amount transferred to the Internal Service Fund. Contributions will be also be made by the WPCA and Grants. Employee contributions will be made directly to the Internal Service Fund. Interest and investment income earned by the fund will be used to pay expenses of the fund. Investment of available funds will be made by the City Finance Director and Treasurer in accordance with Connecticut General Statutes.

## FY 2018-2019 PROPOSED GENERAL FUND BUDGET BUDGET SUMMARY BUDGET PROCESS

#### FIDUCIARY FUNDS

Fiduciary funds are used to account for resources held for the benefit of parties outside the government. These funds are not reflected in government-side financial statements because the resources contained within these funds are not available to provide services for the City's constituents. The City of Bridgeport has four pension trust funds that support the pensions of City employees. The accounting used for fiduciary funds is much like that used for proprietary funds, and again, is covered in some detail in the Finance Department's Annual Financial Report, but not in this document.

### THE BUDGET PROCESS

### MAYOR RECOMMENDED PREPARATION

City departments begin preparation and documentation processes for the budget in January. The Office of Policy & Management reviews all submitted department requested documents; verifies contractual obligation thresholds, calculates all formula-driven data, and presents a draft budget to the Mayor and selected staff. In accordance with the City Charter, Chapter 9, Section 5(c) the Mayor, no later than the first Tuesday in April of each year, must present to the City Council a proposed budget for the ensuing fiscal year as prescribed in that same section.

#### CITY COUNCIL PROCESS

The City Council's Budget and Appropriations Committee, under City Council rules, will set a schedule for budget deliberations and in accordance with City Charter, shall hold at least one public hearing before taking final action on the proposed budget and mill rate. The City Council Budgets & Appropriations Committee reports its changes to the Council in the form of a budget amendment resolution. The City Council has the power to reduce or delete any item in the budget recommended by the Mayor by a majority vote of the council members present and voting. It shall have the power to increase any item in said budget or add new items to said budget only on a two-thirds (2/3) affirmative vote of the entire membership of the council. The budget adopted by the City Council shall be submitted to the Mayor not later than the second Tuesday in May of each year. The Mayor shall sign the adopted budget or within fourteen days after adoption of the budget, the Mayor may veto any action taken by the City Council. The veto power of the Mayor shall be that of line item veto only, and any such veto may be overridden by a two-thirds (2/3) vote of the entire membership of the City Council. If the Mayor shall disapprove any action of the City Council, he shall, no later than the close of business of the fourteenth day, return the proposed budget to the City Council with a statement of objections. Thereupon, the President of the City Council shall call a meeting to be held no later than seven days after the receipt of the Mayor's veto. If the City Council fails to adopt a budget by the second Tuesday in May of any year, the proposed budget of the Mayor shall become the budget of the City for the ensuing year.

# **BUDGET TIMETABLE** FISCAL YEAR 2018 - 2019

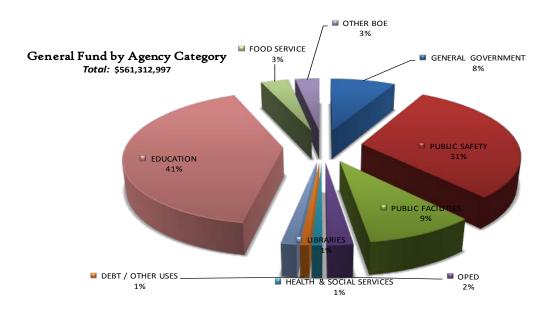
| <u>DATES</u>                     | DAY     | <u>ACTIONS</u>  |
|----------------------------------|---------|---|
| January 19, 2018                 | Friday  | Departments submit capital project requests and back-up to OPM  |
| February 2, 2018                 | Friday  | Departments (including BOE) data enter budget requests into MUNIS<br>DEPARTMENTS MUST SUBMIT TO OPM STATUS OF FY 2018 GOALS<br>FOR FIRST SIX MONTHS |
| February 2-                      | March 6 | Mayor formulates General Fund Budget; budget goes to final production   |
| March 6, 2018<br>(no later than) | Tuesday | Mayor Submits Capital Budget to the City Council  |
|                                  |         |   |
| April 3, 2018<br>(no later than) | Tuesday | Per City Charter, Mayor submits Proposed Budget to the City Council   |
| TBD                              |         | BAC meetings and Public Hearings held   |
| May 1, 2018<br>(no later than)   | Tuesday | Capital Improvement Program is adopted and submitted to Mayor for signature   |
| May 8, 2018<br>(no later than)   | Tuesday | City Council submits Adopted Budget to the Mayor  |
| May 22, 2018<br>(no later than)  | Tuesday | Last day for the Mayor to veto the City Council's Adopted Budget  |
| May 29, 2018<br>(no later than)  | Tuesday | Last day for the City Council to vote on the Mayor's veto of the City Council's Adopted Budget  |
| June 5, 2018<br>(no later than)  | Tuesday | City Council sets mill rate (mill rate is set no later than seven days after action on the budget is complete)                                      |

The General Fund is primarily funded by the property tax. Governmental funds are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized when they are both measurable and available. Revenues are considered to be available when they are collectible within the current period, or soon enough thereafter, to pay liabilities of the current period.

#### **GENERAL FUND**

### BY AGENCY CATEGORY

|                 | Function                 |               |               |                |                | 2019 Mayor    | FY18 Budget Vs |
|-----------------|--------------------------|---------------|---------------|----------------|----------------|---------------|----------------|
| Function        | Description              | FY 2016       | FY 2017       | FY 2018 Budget | 2019 Requested | Proposed      | FY19 Proposed  |
| 01              | GENERAL GOVERNMENT       | \$36,072,193  | \$41,860,149  | \$47,556,847   | \$44,233,466   | \$44,192,779  | \$3,364,069    |
| 02              | PUBLIC SAFETY            | \$169,128,002 | \$171,870,746 | \$174,237,588  | \$175,244,432  | \$171,131,696 | \$3,105,892    |
| 03              | PUBLIC FACILITIES        | \$47,232,718  | \$50,304,158  | \$52,599,161   | \$52,624,971   | \$52,549,045  | \$50,116       |
| 04              | OPED                     | \$11,431,772  | \$11,310,694  | \$11,842,194   | \$12,316,985   | \$12,346,121  | -\$503,927     |
| 05              | HEALTH & SOCIAL SERVICES | \$5,162,244   | \$4,852,169   | \$5,062,866    | \$5,341,140    | \$5,028,638   | \$34,228       |
| 06              | DEBT / OTHER USES        | \$1,152,038   | \$5,031,152   | \$9,378,492    | \$11,564,077   | \$4,275,293   | \$5,103,199    |
| 07              | LIBRARIES                | \$6,829,089   | \$5,825,182   | \$5,713,859    | \$6,249,770    | \$7,415,851   | -\$1,701,992   |
| 08              | EDUCATION                | \$227,497,134 | \$227,578,914 | \$227,716,506  | \$261,572,902  | \$228,869,366 | -\$1,152,859   |
| 09              | FOOD SERVICE             | \$14,301,185  | \$14,545,305  | \$15,739,380   | \$18,951,755   | \$18,941,754  | -\$3,202,374   |
| 10              | OTHER BOE                | \$16,062,353  | \$16,490,000  | \$17,462,001   | \$16,562,454   | \$16,562,454  | \$899,547      |
| <b>Grand To</b> | tal                      | \$534,868,729 | \$549,668,470 | \$567,308,895  | \$604,661,952  | \$561,312,997 | \$5,995,898    |



### GENERAL FUND BUDGET

### BY APPROPRIATION TYPE

| Char |                      | FY 2016     | FY 2017     | FY 2018     | FY 2019<br>Requested | FY 2019<br>Proposed | FY 18 Budget<br>Vs FY 19 |
|------|----------------------|-------------|-------------|-------------|----------------------|---------------------|--------------------------|
| Code | Char Code Desc       | Actuals     | Actuals     | Budget      | Budget               | Budget              | Proposed                 |
| 01   | PERSONNEL SERVICES   | 216,268,936 | 216,877,498 | 216,638,690 | 233,103,587          | 231,177,017         | -14,538,327              |
| 02   | OTHER PERSONNEL SERV | 34,444,779  | 33,131,637  | 28,214,380  | 28,019,703           | 28,101,878          | 112,501                  |
| 03   | FRINGE BENEFITS      | 126,252,678 | 132,620,096 | 140,829,365 | 136,953,691          | 136,107,160         | 4,722,206                |
| 04   | OPERATIONAL EXPENSES | 35,705,362  | 36,217,492  | 42,123,461  | 63,395,243           | 62,876,608          | -20,753,147              |
| 05   | SPECIAL SERVICES     | 52,185,023  | 54,557,912  | 56,891,269  | 60,199,355           | 26,948,745          | 29,942,524               |
| 06   | OTHER FINANCING USES | 70,011,951  | 76,263,834  | 82,611,730  | 82,990,373           | 76,101,589          | 6,510,141                |
| ,    | TOTAL                | 534,868,729 | 549,668,505 | 567,308,895 | 604,661,952          | 561,312,997         | 5,995,898                |

## FY 2018-2019 PROPOSED GENERAL FUND BUDGET BUDGET SUMMARY REVENUE SUMMARY

The primary source of revenues in the City of Bridgeport is property taxes (55.2%). The second largest source of revenue is Intergovernmental Revenue (34.6%)—which includes aid to public schools, Education Cost Sharing, and funding for federal school lunch programming. Education Cost Sharing funds from the state help to provide essential funding for schools in urban areas where student need is great and local funding for schools can strain local budgets.

### **REVENUE SUMMARY**

| BY D  | EPARTMENT                      |             |             |             |             |             |             |
|-------|--------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|
|       |                                |             |             |             | FY2019      | FY2019      | FY18 Budget |
|       |                                | FY 2016     | FY 2017     | FY 2018     | Requested   | Proposed    | Vs FY19     |
| Org#  | DEPARTMENTS                    | Actuals     | Actuals     | Budget      | Budget      | Budget      | Proposed    |
| 01010 | COMPTROLLER'S OFFICE           | 6,407,043   | 4,080,099   | 2,894,278   | 9,346,423   | 8,369,278   | 5,475,000   |
| 01030 | IN-PLANT PRINTING              | 0           | 0           | 10,000      | 10,000      | 10,000      | 0           |
| 01040 | TAX COLLECTOR                  | 300,471,502 | 332,002,634 | 329,685,369 | 316,783,377 | 324,239,453 | -5,445,916  |
| 01041 | TAX ASESSOR                    | 17,292,246  | 16,960,997  | 31,520,760  | 15,210,963  | 20,443,252  | -11,077,508 |
| 01045 | TREASURY                       | 62,160      | 252,418     | 100,000     | 200,000     | 200,000     | 100,000     |
| 01050 | REGISTRAR OF VOTERS            | -27,240     | 325         | 100         | 100         | 100         | 0           |
| 01060 | CITY ATTORNEY                  | 0           | 0           | 1,000       | 1,000       | 1,000       | 0           |
| 01070 | CIVIL SERVICE                  | 60,899      | 2,817       | 1,200       | -6,800      | 7,200       | 6,000       |
| 01090 | TOWN CLERK                     | 2,090,671   | 2,235,793   | 1,807,200   | 1,907,200   | 1,907,200   | 100,000     |
| 01108 | INFORMATION TECHNOLOGY SERVICE | 862         | 620         | 250         | 250         | 250         | 0           |
| 01250 | POLICE ADMINISTRATION          | 6,666,160   | 5,389,480   | 6,505,700   | 6,265,700   | 6,267,300   | -238,400    |
| 01260 | FIRE DEPARTMENT ADMINISTRATION | 187,131     | 229,822     | 214,050     | 214,050     | 214,050     | 0           |
| 01285 | WEIGHTS & MEASURES             | 80,030      | 99,105      | 92,000      | 92,000      | 92,000      | 0           |
| 01290 | EMERGENCY OPERATIONS CENTER    | 189,018     | 38,098      | 75,000      | 75,000      | 75,000      | 0           |
| 01300 | PUBLIC FACILITIES ADMINISTRATI | 821,474     | 850,559     | 1,084,450   | 815,300     | 785,300     | -299,150    |
| 01310 | FACILITIES MAINTENANCE         | 0           | 500         | 0           | 0           | 0           | 0           |
| 01325 | SANITATION & RECYCLING         | 11,714      | 11,548      | 15,700      | -10,300     | 11,700      | -4,000      |
| 01341 | BEARDSLEY ZOO / CAROUSEL       | 310,224     | 203,879     | 285,000     | 0           | 203,000     | -82,000     |
| 01350 | RECREATION                     | 64,177      | 15,054      | 12,000      | 13,000      | 13,000      | 1,000       |
| 01355 | PARKS ADMINISTRATION           | 2,576,263   | 2,297,421   | 2,621,940   | 2,527,140   | 2,527,140   | -94,800     |
| 01375 | AIRPORT                        | 763,627     | 963,904     | 866,700     | 931,300     | 931,300     | 64,600      |
| 01385 | ENGINEERING                    | 2,967       | 6,261       | 5,000       | 5,000       | 5,000       | 0           |
| 01450 | OPED ADMINISTRATION            | 599,370     | -106,345    | 523,650     | 380,000     | 128,650     | -395,000    |
| 01455 | BUILDING DEPARTMENT            | 3,964,871   | 4,879,653   | 5,694,800   | 4,477,450   | 4,477,450   | -1,217,350  |
| 01456 | ZONING, BOARD OF APPEALS       | 29,689      | 31,744      | 40,000      | 40,000      | 40,000      | 0           |
| 01457 | ZONING COMMISSION              | 270,807     | 238,789     | 288,100     | 268,100     | 268,100     | -20,000     |
| 01552 | VITAL STATISTICS               | 416,202     | 450,778     | 457,200     | 450,000     | 446,200     | -11,000     |
| 01554 | COMMUNICABLE DISEASE CLINIC    | 29,066      | 28,107      | 25,000      | 25,000      | 25,000      | 0           |
| 01555 | ENVIRONMENTAL HEALTH           | 307,130     | 353,205     | 334,990     | 334,990     | 334,990     | 0           |
| 01556 | HOUSING CODE                   | 19,890      | 66,648      | 46,500      | 46,500      | 46,500      | 0           |
| 01600 | GENERAL PURPOSE BONDS PAYAB    | 2,568,708   | 2,286,289   | 1,812,047   | 1,827,000   | 1,825,939   | 13,892      |
| 01610 | OTHER FINANCING USES           | 6,972,624   | 236,211     | 250,000     | 200,000     | 200,000     | -50,000     |
| 01863 | BOE ADMINISTRATION             | 164,349,154 | 164,487,712 | 164,299,530 | 166,844,261 | 168,275,890 | 3,976,360   |
| 01875 | TRANSPORTATION                 | 1,412,908   | 0           | 0           | 0           | 0           | 0           |
| 01898 | GENERAL FUND BOE ADMINISTRATIO | 2,270,522   | 1,153,278   | 0           | 0           | 0           | 0           |
| 01900 | NUTR-NUTRITION                 | 14,576,893  | 14,545,212  | 15,739,381  | 18,941,755  | 18,941,755  | 3,202,374   |
|       | TOTAL                          | 535,818,760 | 554,292,614 | 567,308,895 | 548,215,759 | 561,312,997 | -5,995,898  |

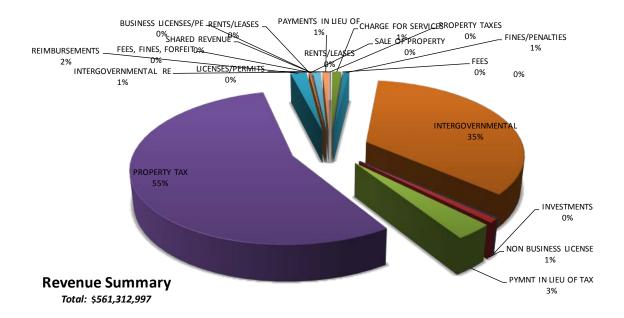
## FY 2018-2019 PROPOSED GENERAL FUND BUDGET BUDGET SUMMARY REVENUE SUMMARY

### **REVENUE SUMMARY**

BY AGENCY TYPE

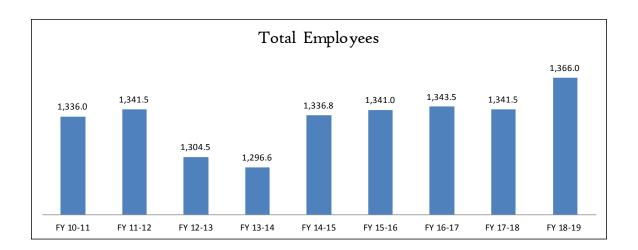
The City of Bridgeport's revenues rely heavily on Property Taxes & Intergovernmental Revenue.

|                      |             |             |             | FY2019      | FY2019      |                |
|----------------------|-------------|-------------|-------------|-------------|-------------|----------------|
|                      | FY 2016     | FY 2017     | FY 2018     | Requested   | Proposed    | FY18 Budget Vs |
| Rev Cat/Type         | Actuals     | Actuals     | Budget      | Budget      | Budget      | FY19 Proposed  |
|                      | 44,293      | 59,864      | 0           | 0           | 0           | 0              |
| LICENSES/PERMITS     | 630,560     | 694,466     | 703,990     | 694,840     | 694,840     | -9,150         |
| CHARGE FOR SERVICES  | 9,167,739   | 7,736,661   | 6,711,296   | 6,005,676   | 6,221,276   | -490,020       |
| FEES                 | 19,841      | 35,134      | 55,200      | 63,600      | 64,000      | 8,800          |
| FINES/PENALTIES      | 4,477,700   | 3,985,227   | 4,387,700   | 4,046,700   | 4,068,700   | -319,000       |
| INTERGOVERNMENTAL    | 189,902,790 | 205,526,406 | 201,403,314 | 193,163,774 | 194,453,816 | -6,949,498     |
| INVESTMENTS          | 562,160     | 542,405     | 300,000     | 400,000     | 400,000     | 100,000        |
| NON BUSINESS LICENSE | 4,422,304   | 5,408,763   | 6,234,400   | 4,986,450   | 4,982,250   | -1,252,150     |
| PYMNT IN LIEU OF TAX | 13,731,095  | 14,690,042  | 29,178,037  | 13,505,182  | 18,687,471  | -10,490,566    |
| PROPERTY TAX         | 295,058,392 | 308,449,967 | 305,652,121 | 306,277,500 | 309,593,187 | 3,941,066      |
| REIMBURSEMENTS       | 8,502,685   | 5,653,600   | 5,619,300   | 10,334,300  | 10,812,300  | 5,193,000      |
| RENTS/LEASES         | 1,819,167   | 973,584     | 1,476,290   | 2,847,440   | 1,146,090   | -330,200       |
| SALE OF PROPERTY     | 7,046,696   | 344,375     | 330,000     | 280,000     | 300,000     | -30,000        |
| SHARED REVENUE       | 173,820     | 98,087      | 185,200     | 185,200     | 185,200     | 0              |
| BUSINESS LICENSES/PE | 1,850       | 0           | 0           | 0           | 0           | 0              |
| FEES, FINES, FORFEIT | 257,667     | 0           | 0           | 0           | 0           | 0              |
| INTERGOVERNMENTAL RE | 0           | 0           | 0           | 5,275,096   | 5,553,866   | 5,553,866      |
| PAYMENTS IN LIEU OF  | 0           | 93,481      | 5,072,047   | 150,000     | 4,150,000   | -922,047       |
| PROPERTY TAXES       | 0           | 53          | 0           | 0           | 0           | 0              |
| RENTS/LEASES         | 0           | 500         | 0           | 0           | 0           | 0              |
| TOTAL                | 535,818,760 | 554,292,614 | 567,308,895 | 548,215,759 | 561,312,997 | -5,995,898     |



### PERSONNEL SUMMARY

|                                 | FY 09-10 | FY 10-11 | FY 11-12 | FY 12-13 | FY 13-14 | FY 14-15 | FY 15-16 | FY 16-17 | FY 17-18 | FY 18-19 | +/-    |
|---------------------------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|--------|
| DEPARTMENTS                     | Total    | Total  |
| GENERAL GOVERNMENT              | 173.0    | 176.0    | 177.0    | 168.0    | 166.1    | 167.0    | 166.0    | 167.5    | 163.0    | 161.5    | 1.50   |
| % OF TOTAL EMPLOYEES            | 15%      | 15%      | 15%      | 16%      | 16%      | 16%      | 15%      | 12%      | 12%      | 12%      |        |
| PUBLIC SAFETY                   | 858      | 834      | 835      | 812      | 807      | 846      | 847      | 850.5    | 852.5    | 858.5    | -6.00  |
| % OF TOTAL EMPLOYEES            | 63%      | 62%      | 62%      | 62%      | 62%      | 63%      | 63%      | 63%      | 64%      | 63%      |        |
| TOTAL: PUBLIC FACILITIES        | 204      | 204      | 203      | 193      | 188      | 189      | 189      | 186.0    | 202.5    | 213.5    | -11.00 |
| % OF TOTAL EMPLOYEES            | 15%      | 15%      | 15%      | 15%      | 14%      | 14%      | 14%      | 14%      | 15%      | 16%      |        |
| PLANNING AND DEVELOPMENT        | 38       | 38       | 40       | 39       | 40       | 40       | 42       | 36.0     | 35.0     | 36.0     | -1.00  |
| % OF TOTAL EMPLOYEES            | 3%       | 3%       | 3%       | 3%       | 3%       | 3%       | 3%       | 3%       | 3%       | 3%       |        |
| Total: HEALTH & SOCIAL SERVICES | 29       | 33       | 35       | 40       | 42       | 42       | 45       | 46.5     | 41.5     | 40.5     | 1.00   |
| % OF TOTAL EMPLOYEES            | 2%       | 2%       | 3%       | 3%       | 3%       | 3%       | 3%       | 3%       | 3%       | 3%       |        |
| LIBRARIES                       | 52.0     | 52.0     | 53.0     | 53.0     | 54.0     | 53.0     | 53.0     | 57.0     | 47.0     | 56.0     | -9.00  |
| % OF TOTAL EMPLOYEES            | 4%       | 4%       | 4%       | 4%       | 4%       | 4%       | 4%       | 4%       | 4%       | 4%       |        |
| TOTAL: ALL CITY EMPLOYEES       | 1,353.5  | 1,336.0  | 1,341.5  | 1,304.5  | 1,296.6  | 1,336.8  | 1,341.0  | 1,343.5  | 1,341.5  | 1,366.0  | -24.50 |



## FY 2018-2019 PROPOSED GENERAL FUND BUDGET BUDGET SUMMARY APPROPRIATION CATEGORY

### PERSONNEL SERVICES

Full Time Earned Salaries
Part Time Earned Salaries
Temporary/Seasonal Earned Pay
Distributed Pay by Attendance /
Absences

### OTHER PERSONNEL SERVICES

Overtime Pay
Outside Overtime Pay
Long Term Acting Pay
Temporary Acting Pay
Shift Differential Pay
Permanent Shift Pay
Holiday Pay
Longevity Pay
Compensatory Pay

#### FRINGE BENEFITS

**Employee Allowance** 

Uniform Laundry

Moving Expense Reimbursement City-owned Vehicle Benefit

Health Related Employee Benefits

Health Vision Dental

Life insurance

Workers' Compensation

**Unemployment Compensation** 

Health Benefits Buyout

**Retiree Benefits** 

Fringe Benefits and Pensions

**Employee Assistance Program** 

### **OPERATIONAL EXPENSES**

(MAJOR CATEGORIES)

Office Supplies

**Medical Supplies** 

**Automotive Services and Supplies** 

Utilities

Electricity Water Natural Gas

Heating Oil

Copy Equipment and Supplies

Computer Equipment, Software and

Supplies Advertising Subscriptions

Building Maintenance

Membership/Registrations Postage and Printing services

Vehicle Maintenance

### SPECIAL SERVICES

Legal Services

**Training Services** 

**Actuarial Services** 

Computer Maintenance

**Auditing Services** 

Office Equipment Maintenance

**Contract Services** 

Legal / Property Claims

**Tuition Reimbursements** 

#### OTHER FINANCING USES

**Debt Service** 

Principal Payments Interest Payments Debt Service Refunding

**Sewer Bonds** 

Pension Obligation Bonds Fire Equipment Notes Payable

Attrition

Contingencies Required Reserves

**Supportive Contributions** 

### BRIDGEPORT AT A GLANCE

### FORM OF GOVERNMENT

Bridgeport is governed by its City Charter which was adopted by the state legislature in 1907 and revised in 1912 and 1992. The city operates under a Mayor-City Council form of government. The Mayor serves a four-year term. The Mayor sets policy, makes nominations and appointments to boards and commissions, and presides at City Council meetings. In addition, the Mayor acts as official City representative and liaison with various governmental and private agencies and oversees the financial aspects of the City government. Mayoral authority comes from the City of Bridgeport's charter, Municipal Code, and the State of Connecticut General Statues.

The City Council consists of 20 members elected to two-year terms. Each of the ten council districts is represented by two council members. The City Council holds regular meetings twice per month. Major responsibilities of the City Council include enacting ordinances necessary to govern the City and adopting the budget. Together the Mayor and the City Council oversee the five-line divisions: City Clerk, Water Pollution Control Authority, Libraries, Department of Education, and the Registrar of Voters.

The Chief Administrative Officer (CAO), a mayoral appointee, is responsible for coordinating the management and implementation of operational policies and practices for the Mayor. The CAO is the liaison between the Mayor and the head administrators of the City's departments which include: The Office of Policy & Management, Civil Service, the Fire Department, the Police Department, Planning & Economic Development, Finance, Public Facilities, Health & Social Services, Labor Relations, the City Attorney, Weights & Measures, and Information Technology.

The only elected board in the City, aside from the City Council, is the Board of Education. This board consists of nine members elected to staggered four-year terms, and meets once a month. In addition, there are 18 appointed boards and commissions whose members are volunteers who have been appointed by the Mayor. These consist of the following: Board of Assessment Appeals, Board of Public Purchases, Bridgeport Redevelopment Agency, Cable Advisory Board, Civil Service Commission, Commission on Aging, Ethics Commission, Fair Housing Commission, Fair Rent Commission, Fire Commission, Harbor Management Commission, Historic Commission No. 1, Housing Authority, Housing Site Development Agency, Parks Commission, Planning & Zoning Commission, Police Commission, Port Authority Commission, Stratfield Historic District Commission, Water Pollution Control Authority Commission and the Zoning Board of Appeals. Additionally, the City appoints members to serve on the boards of regional planning agencies including the Greater Bridgeport Regional Planning Agency and the Greater Bridgeport Transit Authority.

### **GEOGRAPHY**

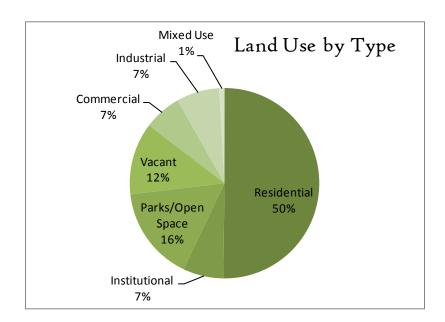
Bridgeport is Connecticut's largest city with a population estimated at 145,936 residents. Located along Long Island Sound at the mouth of the Pequonnock River, the city has an area of 19.4 square miles. Bridgeport experiences warm to hot and humid summers and cold, snowy winters. These seasonal extremes are somewhat moderated by Long Island Sound. This results in a lower average temperature in summer and moderate snowfall, as compared to our neighbors inland. The city receives 41.7 inches of precipitation and around 25.6 inches of snowfall in an average year. The snowiest winter on record occurred in 1996 when Bridgeport received 76.8 inches in total

accumulation. Bridgeport is located on Long Island Sound and is bordered by Fairfield, Connecticut to the West, Stratford, Connecticut to the East, and Trumbull, Connecticut to the North.



### PHYSICAL DESCRIPTION

Total Area: 19.4 square miles Land Area: 16 square miles Water Area: 3.4 square miles



### **COMMUNITY PROFILE**

Bridgeport was originally a part of the township of Stratford. The first recorded settlement here was made in 1659. It was called Pequonnock until 1695, when its name was changed to Stratfield, due to its location between the already existing towns of Stratford and Fairfield. In 1800 the borough of Bridgeport was chartered and in 1821 the township was incorporated. The city was not chartered until 1836. The city's location on the deep Newfield Harbor supported shipbuilding and whaling endeavors in the mid 19<sup>th</sup> century. Later, rapid industrialization and the presence of

the railroad made Bridgeport an ideal manufacturing center producing Bridgeport milling machines, saddles, corsets, carriages, brass fittings, sewing machines and ammunition. By 1930, Bridgeport was an industrial center with more than 500 factories and a thriving immigrant population.

In the early 21st century, Bridgeport is rebounding from a loss of jobs and population, and is transitioning into a role as both a bedroom community for New York City, and as oasis of relatively low-cost housing in the otherwise prohibitively expensive Fairfield County. Located just 60 miles from New York City and 60 miles from Hartford, CT, Bridgeport is accessible via a variety of transportation modes, it is ideally suited to families seeking a refuge from the high cost of living in lower Fairfield county.

Bridgeport supports two large hospitals—St. Vincent's and Bridgeport Hospital. It is located on the Metro-North commuter line, which offers daily service to New York City, and regional service to the shoreline of Connecticut and to the Waterbury area. Bridgeport is also a stop on Amtrak's train lines, including the high-speed Acela service. Ferry service to Port Jefferson, Long Island is offered from Bridgeport's harbor, and local and interstate bus service is also available. The port of Bridgeport is one of three deep-water ports in the state. Bridgeport owns Stratford's Sikorsky Memorial Airport. Bridgeport's location in the middle of a confluence of highways—among them Interstate 95, the Merritt Parkway, Route 8 & Route 25, and Route 1 connect the City to many other regions. Institutions of higher learning housed in the City include The University of Bridgeport, Housatonic Community College, St. Vincent's College, and Bridgeport Hospital School of Nursing. The Bridgeport School system educates more than 20,000 children, making it the second largest school system in the state.

The Arena at Harbor Yard and the Klein Memorial Auditorium host regional and national performances of musical acts and sporting events. Regional theater is in evidence at the Downtown Cabaret Theatre and the Bridgeport Theatre Company. Additionally, the City of Bridgeport is home to 45 parks which encompass 1,330 acres of open space.

### DEMOGRAPHICS AND ECONOMICS

Bridgeport is Connecticut's largest city with a population estimated at 145,936 residents.

The Bridgeport economy, like the State economy, continues to be impacted by the effects of the national, regional, and statewide recession that started in 2003. As of June 30, 2017, Audit report the City's annual average unemployment rate is 6.8%, down from 7.4% annual average the prior year.

Overall, the total assessed taxable grand list in Bridgeport stands at \$6,039,257,518 a figure slightly higher than the total assessed taxable grand list property valuation for Bridgeport in 2016 which stood at \$6,026,033,446. In raw dollars, the total assessed taxable property values in Bridgeport increased by just over \$13.22 million dollars. Here is a breakdown of the new taxable grand list assessment:

| All Taxable:           | 2017*               | 2016          |
|------------------------|---------------------|---------------|
| Real Property          | \$ 4,751,630,900 \$ | 4,737,674,628 |
| Personal Property      | \$ 794,608,853 \$   | 802,342,325   |
| Motor Vehicles         | \$ 493,017,765 \$   | 486,016,493   |
| Total Grand List:      | \$ 6,039,257,518 \$ | 6,026,033,446 |
| Change \$2017 v \$2016 | \$ 13,224,072       |               |

<sup>\*</sup> The 2017 Grand List amount does not include the Board of Tax Appeals amount because they have not completed the Tax appeals process.

## TAX REVENUES BY SOURCE, GOVERNMENTAL FUNDS LAST TEN FISCAL YEARS 2008-2017

|                  |             | Personal   | Motor      |             |
|------------------|-------------|------------|------------|-------------|
| Fiscal Year      | Real Estate | Property   | Vehicle    | Total       |
| 2008             | 183,892,848 | 27,243,385 | 15,891,974 | 227,028,207 |
| 2009             | 230,926,963 | 24,496,725 | 14,343,553 | 269,767,241 |
| 2010             | 224,429,907 | 31,097,659 | 15,181,089 | 270,708,655 |
| 2011             | 235,380,246 | 31,814,553 | 14,853,112 | 282,047,911 |
| 2012             | 231,147,846 | 31,242,492 | 17,044,538 | 279,434,876 |
| 2013             | 237,452,454 | 28,608,729 | 20,026,111 | 286,087,294 |
| 2014             | 247,634,510 | 29,273,456 | 20,620,272 | 297,528,238 |
| 2015             | 249,909,726 | 30,117,975 | 21,608,636 | 301,636,337 |
| 2016             | 251,167,365 | 31,015,137 | 22,335,890 | 304,518,362 |
| 2017             | 258,466,001 | 44,695,896 | 20,667,952 | 323,829,849 |
| Change 2008-2017 | 40.55%      | 64.06%     | 30.05%     | 42.64%      |

### PRINCIPAL PROPERTY TAXPAYERS IN BRIDGEPORT 2017 & 2008

|                                       |                   | 201  | 7          |                | 200  | 8          |
|---------------------------------------|-------------------|------|------------|----------------|------|------------|
| PRINCIPAL PROPERTY TAXPAYERS          | Taxable           | Rank | % of Total | Taxable        | Rank | % of Total |
|                                       | Assessed          |      | City       | Assessed       |      | City       |
|                                       | Value             |      | Taxable    | Value          |      | Taxable    |
|                                       |                   |      | Assessed   |                |      | Assessed   |
|                                       |                   |      | Value      |                |      | Value      |
| United Illuminating Co. Inc.          | \$299,288,000     | 1    | 36.51%     | \$ 132,181,954 | 2    | 15.79%     |
| Wheelabrator BPT LP * & **            | \$119,271,900     | 2    | 14.55%     | \$ 288,528,884 | 1    | 34.48%     |
| Bridgeport Energy, LLC **             | \$111,168,324     | 3    | 13.60%     | \$ 48,784,414  | 7    | 5.83%      |
| PSEG Power Connecticut LLC            | \$ 67,327,856     | 4    | 8.21%      | \$ 52,663,326  | 6    | 6.29%      |
| Connecticut Light & Power             | \$ 49,710,940     | 5    | 6.06%      | \$ 45,923,653  | 8    | 5.49%      |
| Peoples United Bank                   | \$ 49,443,840     | 6    | 6.03%      | \$ 69,021,817  | 5    | 8.26%      |
| Southern Connecticut Gas UIL HOLD*    | \$ 43,507,490     | 7    | 5.31%      | \$ 72,065,357  | 4    | 8.62%      |
| Dominion Bpt Fuel Cell LLC            | \$ 30,387,630     | 8    | 3.71%      | ****           |      |            |
| Aquarion Water Co of CT               | \$ 25,557,090     | 9    | 3.11%      | ****           |      |            |
| Success Village Apts Inc.             | \$ 23,877,414     | 10   | 2.91%      | \$ 26,762,580  | 9    | 3.19%      |
| AT&T Mobility                         |                   |      |            | \$ 75,341,484  | 3    | 9.00%      |
| NHI-REITof Axel LLC (formerly Waterma | ark               |      |            |                |      |            |
| 330 * Park LLC)                       |                   |      |            | \$ 25,532,028  | 10   | 3.05%      |
| То                                    | tal \$819,540,484 |      | 100.00%    | \$ 836,805,497 |      | 100.00%    |

<sup>\*</sup>Change in business name occurred

Source: City of Bridgeport Tax Assessor Office

<sup>\*\*</sup>Court stipulation

<sup>\*\*\*</sup>Top 10 account court settlment procedure pending

<sup>\*\*\*\*</sup>Not top ten taxpayer in 2008

### PRINCIPAL EMPLOYERS IN BRIDGEPORT: 2017 & 2008

|                              |   | 2017 |            | 2008 |
|------------------------------|---|------|------------|------|
| Employer                     | Employees                                     | Rank | Employees* | Rank |
| St. Vincent's Medical Center | 3,571 (1,936 FT / 618 PT / 1,017 Per Diem)    | 1    | 2,200*     | 3    |
| Bridgeport Hospital, Inc.    | 2,686 (1,738 FT / 640 PT / 308 Per Diem)      | 2    | 2,700*     | 1    |
| People's United Bank         | 1,338 (1,288 FT / 50 PT)                      | 3    | 2,400*     | 2    |
| Bridgeport Health Care       | 525**   | 4    | 1,100*     | 4    |
| Center                       |   |      |            |      |
| Prime Line Resources         | 667 (499 FT Reg. / 168 FT Temp.)              | 5    | 406*       | 7    |
| University of Bridgeport     | 911 (477 FT / 434 PT)                         | 6    | 537        | 6    |
| Lacey Manufacturing          | 334 (332 FT / 2 PT)                           | 7    | 350*       | 8    |
| Company                      |   |      |            |      |
| Sikorsky Aircraft            | 309 (3 Shifts)                                | 8    | 600*       | 5    |
| Housatonic Community         | 215 (201 Perm. FT / 10 Temp. FT / 4 Perm. PT) | 9    | 184*       | 10   |
| College                      |   |      |            |      |
| Watermark                    | 236 (105 FT/131 PT)                           | 10   | 300        | 9    |
|                              | 10,792  |      | 10,777     |      |

<sup>\*=2007</sup> Data

Note: Rankings are based on Full Time Employees Only

Sources: City of Bridgeport - Finance Dept.

### POPULATION IN BRIDGEPORT/SURROUNDING AREA 1990-2017

|                     |         |         |         | Cita    | ilige 1550-2017 |
|---------------------|---------|---------|---------|---------|-----------------|
| Area                | 1990    | 2000    | 2017    | Number  | Percent         |
| Bridgeport          | 141,686 | 139,529 | 145,936 | 4,250   | 3.0%            |
| Fairfield County CT | 827,646 | 882,567 | 944,177 | 116,531 | 14.1%           |

In terms of demographics, the population of Bridgeport is overall less affluent and more diverse than the rest of Fairfield County. Median household income is lower than our Fairfield County neighbors, and our population overall is younger, has completed less education, and has a higher likelihood of speaking a language other than English at home. Our unemployment rates are higher, and poverty impacts the lives of our residents in greater numbers than in the rest of Fairfield County.

<sup>\*\*=2016</sup> Data

| POPULATION   |           | CHARACTERISTICS  |             |  |  |  |  |  |
|--|-----------|------------------|-------------|--|--|--|--|--|
| Population   |           | Fairfield County |             |  |  |  |  |  |
| Population estimates, July 1, 2016, (V2016)  | 145,936   | 944,177          | 3,576,452   |  |  |  |  |  |
| People   |           |                  |             |  |  |  |  |  |
| Population   |           |                  |             |  |  |  |  |  |
| Population estimates, July 1, 2017, (V2017)  | NA        | NA               | 3,588,184   |  |  |  |  |  |
| Population estimates, July 1, 2016, (V2016)  | 145,936   | 944,177          | 3,576,452   |  |  |  |  |  |
| Population estimates base, April 1, 2010, (V2016)                                    | 144,236   | 916,846          | 3,574,114   |  |  |  |  |  |
| Population estimates base, April 1, 2010, (V2017)                                    | NA        | NA               |             |  |  |  |  |  |
| Population, percent change - April 1, 2010 (estimates base) to July 1, 2017, (V2017) | NA        | NA               | 0.40%       |  |  |  |  |  |
| Population, percent change - April 1, 2010 (estimates base) to July 1, 2016, (V2016) | 1.20%     | 3.00%            | 0.10%       |  |  |  |  |  |
| Population, Census, April 1, 2010  | 144,229   | 916,829          | 3,574,097   |  |  |  |  |  |
| Race and Hispanic Origin   |           |                  |             |  |  |  |  |  |
| White alone, percent, July 1, 2016, (V2016)(a)                                       | Х         | 79.20%           | 80.60%      |  |  |  |  |  |
| Black or African American alone, percent, July 1, 2016, (V2016)(a)                   | Х         |                  | 11.80%      |  |  |  |  |  |
| American Indian and Alaska Native alone, percent, July 1, 2016, (V2016)(a)           | Х         | 0.50%            | 0.50%       |  |  |  |  |  |
| Asian alone, percent, July 1, 2016, (V2016)(a)                                       | X         | 5.70%            | 4.70%       |  |  |  |  |  |
| Native Hawaiian and Other Pacific Islander alone, percent, July 1, 2016, (V2016)(a)  | X         | 0.10%            | 0.10%       |  |  |  |  |  |
| Two or More Races, percent, July 1, 2016, (V2016)                                    | X         | 2.10%            | 2.30%       |  |  |  |  |  |
| Hispanic or Latino, percent, July 1, 2016, (V2016)(b)                                | X         | 19.40%           | 15.70%      |  |  |  |  |  |
| White alone, not Hispanic or Latino, percent, July 1, 2016, (V2016)                  | X         | 62.60%           | 67.70%      |  |  |  |  |  |
| Population Characteristics   |           |                  |             |  |  |  |  |  |
| Veterans, 2012-2016  | 4,442     | 35,862           | 188,759     |  |  |  |  |  |
| Foreign born persons, percent, 2012-2016   | 28.70%    | 21.20%           | 14.00%      |  |  |  |  |  |
| Households   |           |                  |             |  |  |  |  |  |
| Housing units, July 1, 2016, (V2016)   | X         | 367,985          | 1,499,116   |  |  |  |  |  |
| Housing units, April 1, 2010   | 57,012    | 361,221          | 1,487,891   |  |  |  |  |  |
| Owner-occupied housing unit rate, 2012-2016  | 41.00%    | 67.60%           | 66.50%      |  |  |  |  |  |
| Median value of owner-occupied housing units, 2012-2016                              | \$168,200 | \$413,400        | \$269,300   |  |  |  |  |  |
| Median selected monthly owner costs -with a mortgage, 2012-2016                      | \$1,970   | \$2 <i>,</i> 698 | \$2,055     |  |  |  |  |  |
| Median selected monthly owner costs -without a mortgage, 2012-2016                   | \$844     | \$1,045          | \$836       |  |  |  |  |  |
| Median gross rent, 2012-2016   | \$1,111   | \$1,385          | \$1,094     |  |  |  |  |  |
| Building permits, 2016   | X         | 1,903            | 5,504       |  |  |  |  |  |
| Families & Living Arrangements   |           |                  |             |  |  |  |  |  |
| Households, 2012-2016  | 50,357    | 335,209          | 1,354,713   |  |  |  |  |  |
| Persons per household, 2012-2016   | 2.82      | 2.75             | 2.56        |  |  |  |  |  |
| Living in same house 1 year ago, percent of persons age 1 year+, 2012-2016           | 80.40%    | 87.80%           | 87.80%      |  |  |  |  |  |
| 2016   | 47.10%    | 29.20%           | 22.10%      |  |  |  |  |  |
| Businesses   |           |                  |             |  |  |  |  |  |
| Businesses   |           |                  |             |  |  |  |  |  |
| Total employer establishments, 2015  | Х         |                  | 892,321     |  |  |  |  |  |
| Total employment, 2015   | X         | 421,295          | 15,031,021  |  |  |  |  |  |
| Total annual payroll, 2015 (\$1,000)   | X         | 35,199,773       | 925,550,721 |  |  |  |  |  |
| Total employment, percent change, 2014-2015  | Х         |                  | 1.2%1       |  |  |  |  |  |
| Total nonemployer establishments, 2015   | X         | 91,902           | 272,809     |  |  |  |  |  |
| All firms, 2012  | 10,452    | 107,557          | 326,693     |  |  |  |  |  |
| Men-owned firms, 2012  | 5,149     | 60,955           | 187,845     |  |  |  |  |  |
| Women-owned firms, 2012  | 4,352     | 34,959           | 106,678     |  |  |  |  |  |
| Minority-owned firms, 2012   | 5,505     | 21,309           | 56,113      |  |  |  |  |  |
| Nonminority-owned firms, 2012  | 4,349     | 81,744           | 259,614     |  |  |  |  |  |
| Veteran-owned firms, 2012  | 692       | 8,715            | 31,056      |  |  |  |  |  |
| Nonveteran-owned firms, 2012   | 9,152     | 93,696           | 281,182     |  |  |  |  |  |
| Geography  |           |                  |             |  |  |  |  |  |
| Geography  |           |                  |             |  |  |  |  |  |
| Population per square mile, 2010   | 9,029.00  | 1,467.20         | 738.1       |  |  |  |  |  |

#### GENERAL GOVERNMENT DIVISIONS

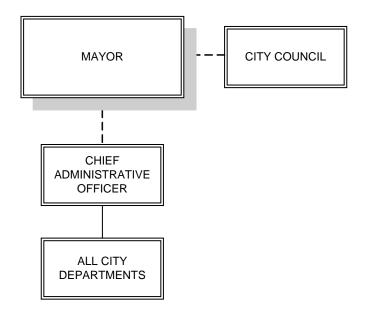
### OFFICE OF THE MAYOR

#### MISSION STATEMENT

To set the direction of City government and oversee the administration of all City Departments.

### **OBJECTIVES**

- To set policy.
- To develop, communicate, and implement a long-term agenda that ensures the fiscal health of the City and a high quality of life for its citizens.
- To act as a representative and liaison to the entire community, including the citizens, media, public and private agencies, state and federal officials, and City departments.
- To direct the receipt and resolution of constituent complaints.
- To serve as a liaison for other City departments in order to ensure that the citizens of Bridgeport receive effective public service expeditiously and courteously.
- To provide guidance and direction to all Department Managers in order to improve services offered to the City of Bridgeport.
- To serve as a liaison with various governmental agencies and to influence local, state and federal legislation that is necessary and favorable to the City.



## Honorable Joseph P. Ganim *Mayor*

### REVENUE SUMMARY

### Not Applicable

### APPROPRIATION SUMMARY

| Org# Org Descri |                      | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18<br>Budget vs FY<br>19 Proposed |
|-----------------|----------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01001 OFFICE OF | THE MAYOR            |                    |                    |                   |                                |                               |                                      |
| 01              | PERSONNEL SERVICES   | 693,396            | 580,446            | 721,713           | 696,205                        | 696,205                       | 25,508                               |
| 02              | OTHER PERSONNEL SERV | 5,677              | 7,490              | 2,100             | 3,450                          | 3,450                         | -1,350                               |
| 03              | FRINGE BENEFITS      | 159,943            | 145,794            | 226,395           | 195,112                        | 195,112                       | 31,283                               |
| 04              | OPERATIONAL EXPENSES | 25,875             | 25,254             | 27,150            | 21,150                         | 23,150                        | 4,000                                |
| 05              | SPECIAL SERVICES     | 6,642              | 7,468              | 5,950             | 5,950                          | 5,950                         | 0                                    |
|                 |                      | 891,532            | 766,452            | 983,308           | 921,867                        | 923,867                       | 59,441                               |

### PERSONNEL SUMMARY

| -                   | FTE  | FTE  |      |      |          |                                | FY2018<br>Modified | FY2019<br>Requested | FY2019<br>Proposed | FY19<br>Proposed vs |
|---------------------|------|------|------|------|----------|--------------------------------|--------------------|---------------------|--------------------|---------------------|
| ORG.CODE/DEPARTMENT | 2018 | 2019 | VAC. | NEW  | UNFUNDED | POSITION TITLE                 | Budget             | Budget              | Budget             | FY18 Budget         |
|                     | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | MAYOR                          | 146,920            | 146,920             | 146,920            | 0                   |
|                     | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | CHIEF OF STAFF - MAYOR'S OFFIC | 132,373            | 132,374             | 132,374            | -1                  |
|                     | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | PROJECT MANAGER                | 87,033             | 87,033              | 87,033             | 0                   |
|                     | 0.50 | 0.50 | 0.00 | 0.00 | 0.00     | CLERICAL ASSISTANT             | 25,000             | 25,000              | 25,000             | 0                   |
|                     | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | RECEPTIONIST                   | 41,426             | 41,426              | 41,426             | 0                   |
|                     | 2.00 | 1.00 | 0.00 | 0.00 | 1.00     | EXECUTIVE OFFICE MANAGER       | 96,909             | 71,400              | 71,400             | 25,509              |
|                     | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | MAYOR'S AIDE                   | 91,800             | 91,800              | 91,800             | 0                   |
| 01001000            | 1.00 | 1.00 | 1.00 | 0.00 | 0.00     | MAYORS OFFICE DEPUTY CHIEF OF  | 100,252            | 100,252             | 100,252            | 0                   |
| OFFICE OF THE MAYOR | 8.50 | 7.50 | 1.00 | 0.00 | 1.00     |                                | 721,713            | 696,205             | 696,205            | 25,508              |

### FY 2018 - 2019 GOALS:

- 1. Continue to make economic development in the City of Bridgeport a top priority and work towards growing the tax base. This includes working with OPED and developers to move projects along including, but not limited to:
  - a. The new state-of-the-art gas power plant by PSEG;
  - b. The Madison Avenue Boys and Girls Club;
  - c. The Jayson Newfield redevelopment project;
  - d. The McLevy Square project by Forstone;
  - e. The Civic Block on Stratford Avenue;
  - f. The Steel Pointe and Seaview Avenue redevelopment;
  - g. The Cherry Street Lofts redevelopment project;
  - h. The Windward Apartments and the demolition of Marina Village
  - i. The Poli/Majestic redevelopment project by Exact Capital, LLC.
  - j. The new amphitheater at Harbor Yard.
  - k. The newly proposed MGM Bridgeport resort.
- 2. Implement fiscal controls that maintain a balanced budget, despite reductions in state aid.
- 3. Focus on improving the cleanliness of the city, including remediating blight, illegal dumping, and litter.
- 4. Continue to improve public safety in the City of Bridgeport by graduating additional police and fire classes.
- 5. Work with the leadership of the Bridgeport Police Department to modernize its operations, including the implementation of NexGen, Kronos, and body and dash cameras.
- 6. Continue to make improvements to the Bridgeport 311 CRM system to foster more efficient responses to citizen issues.
- 7. Work with the Small and Minority Business Office to improve and enforce the City's MBE ordinance.

### FY 2017 - 2018 GOAL STATUS:

1) 1. Eliminate the city's financial deficit through short and long-term cost saving measures and increased revenues.

<u>6 MONTH STATUS:</u> Last year due to budget cuts and Council actions, the City was able to close the budget deficit and end FY16-17 with a \$4.5 million-dollar surplus. That money went a long way towards increasing the City's Fund Balance to a more appropriate level for a city our size. However, the current FY 17-18 budget and next year's FY 18-19 budget are not as easy to manage due to some cost increases and cuts in state aid.

Because the amount of state aid expected under the Governor's Proposed Budget did not materialize as part of the Bi-Partisan budget that ultimately passed in the General Assembly, the Mayor and city departments were forced to take actions to close the operational budget deficit for FY17-18. To date, this has primarily been accomplished through operational spending controls and freezes across various departmental budgets, as well as holding up on filling vacant positions throughout the City that arose during the year. While many of these vacancies are in critical areas and cannot be held indefinitely, we were able to offset much of our revenue shortfalls through such action.

We are currently working with the members of the Bridgeport legislative delegation to ensure that Bridgeport receives the supplemental motor vehicle tax money that was appropriated in the Bi-Partisan Budget, but has not yet been given to the City by State OPM. This will be critical for the City as it seeks to close the current fiscal year in the black. We are also working closely with the members of our legislative delegation to ask for additional state aid as part of a package that would help all cities in Connecticut.

2) Significantly increase government transparency through the creation and launch of Open Bridgeport and the creation of an Office of Governmental Accountability.

<u>6 MONTH STATUS:</u> Open Bridgeport has been successfully launched and functional for well over a year now. Open Bridgeport is setup to provide the public with access to the City of Bridgeport's financial information, and encompasses two websites. One of the sites is Open Budget (openbudget.bridgeportct.gov) which shows all General Fund budget revenues and expenditures, broken down by object code. These numbers are directly exported from MUNIS to Open Budget on a monthly basis. The other site is Open Checkbook (opencheckbook.bridgeportct.gov) which allows users to view all expenditures with outside vendors. This information is also exported from MUNIS monthly, and allows for users to see when a check was cut, for what vendor, for how much, on what day.

3) Continue to grow the city's tax base by increasing the city's ability to attract and retain sustainable economic and community development.

<u>6 MONTH STATUS:</u> The Mayor's Office has been working on a daily basis with OPED to ensure that economic development is a priority for the City. The following are some of the projects that are being closely tracked: The new state-of-the-art gas power plant by PSEG; The Madison Avenue Boys and Girls Club; The Windward Apartments and the demolition of Marina Village; The Jayson Newfield redevelopment project; The McLevy Square project by Forstone; The Civic Block on Stratford Avenue; The Steel Pointe and Seaview Avenue redevelopment; The Cherry Street Lofts redevelopment project; The Poli/Majestic

redevelopment project by Exact Capital, LLC.; The new amphitheater at Harbor Yard; and, the newly proposed MGM Bridgeport resort.

- 4) Continue to promote efficiency and accountability throughout city government through the CitiStat program, the City's online citizen service request system, TQM (Total Quality Management) system, and employee training.
  - <u>6 MONTH STATUS:</u> The City has fully implemented its new "Bridgeport 311" citizen response management system, and has continued to make improvements to it over the past few months to meet the needs of departments and citizens. As of March, over 9,000 issues have gone through the entire process and have been closed since the system's inception.

Additionally, the City has worked to improve morale and training among city staff through the creation of a TQM program, as well as through various trainings on MUNIS, Microsoft products, etc.

- 5) Continue to work together with the Board of Education to improve Bridgeport schools by continuing our investment in building new state-of-the-art schools, including the capital improvements being made to Central, Harding, and Bassick high schools.
  - <u>6 MONTH STATUS:</u> The renovations of Central High School are nearly complete. The construction of the new Harding High School on the East End has made substantial progress. And, the Mayor has proposed an additional \$28 million in the Capital Plan for Bassick High School.
- 6) Strengthen alliances with community groups and support initiatives that will benefit the City's quality of life.
  - <u>6 MONTH STATUS:</u> Over the last year, the City has successfully partnered with many of the NRZ's on neighborhood revitalization, including the fixing of sidewalks through the sidewalk renewal project and neighborhood cleanups. The Mayor's Office has also partnered over the last year with "Working For A Better Bridgeport" to foster a conversation about better community policing and public safety in the city.
- 7) Support diversity at all levels in government through progressive hiring practices, human resources and labor relations, and by supporting our Small and Minority Business Resource Office which provides resources and support for local minority contractors, develops best practices, policies and procedures to ensure that the City's Minority Contracting Business Enterprise Goals are achieved.

<u>6 MONTH STATUS:</u> Improving the Small and Minority Business Office and the MBE ordinance have become a top priority for the Mayor's Office. Several city departments have worked in collaboration with community leaders to discuss challenges with our existing MBE program, how our MBE ordinance can be improved, and what the City can do to ensure effective enforcement of such rules. In collaboration with several Council members, the City will be seeking Council approval of new proposed MBE ordinance language, which will include a new program for local vendors. Concurrently, the city is working on better enforcement of our MBE rules and rebranding the MBE office.

- 8) Focus efforts to combat blight and strengthen neighborhoods through a comprehensive city program of neighborhood stabilization.
  - <u>6 MONTH STATUS:</u> Through the city's Bridgeport 311 CRM system, the Health and Public Facilities Departments have been working diligently to address issues that have been reported throughout the city with respect to blight and illegal dumping. Furthermore, Public Facilities and OPED have made demolitions of blighted buildings around the city a top priority. The goal is to clear and remediate blight in order to foster opportunities for economic development.
- 9) In partnership with the Police Chief, work together to formulate strategic initiatives that combat crime and support successful neighborhood policing.
  - <u>6 MONTH STATUS:</u> In addition to the two classes that have already graduated, the city has added 17 new police recruits to the academy. With the increase of police officers, the department will be better positioned to engage in community policing and to staff its police substations.

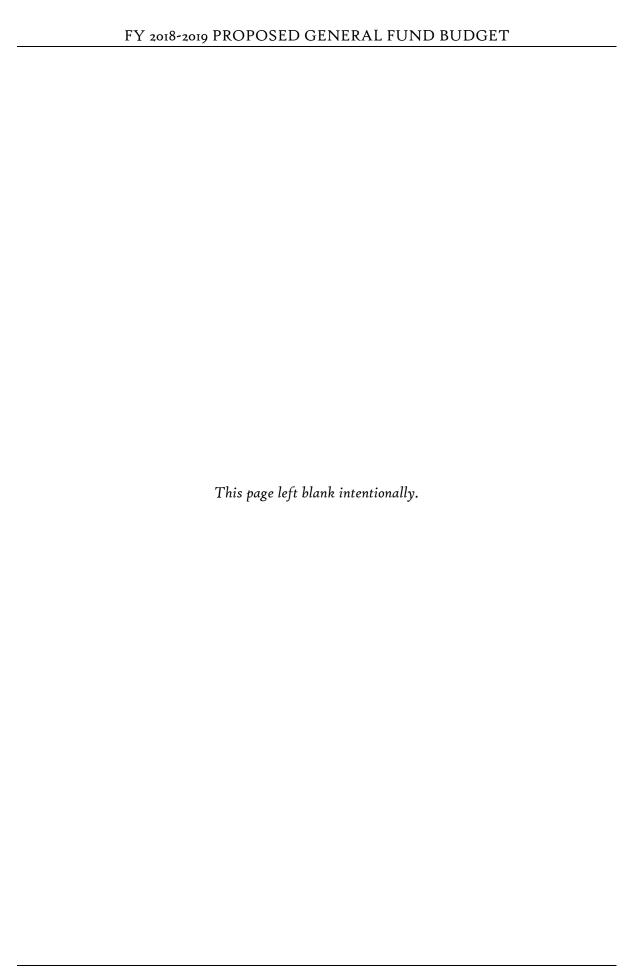
Also, at the urging of and in partnership with community leaders, the Police Department has begun a pilot of body cams and dash cams which will increase the transparency of the department and keep both officers and the community safer.

Finally, the Police Department is undergoing a period of transition into the 21<sup>st</sup> Century with the addition of NexGen and Kronos, which will greatly improve the efficiency and effectiveness of the department.

## FY 2018-2019 PROPOSED GENERAL FUND BUDGET OFFICE OF THE MAYOR APPROPRIATION SUPPLEMENT

### APPROPRIATION SUPPLEMENT

| Org#  | Org Description      | Object | # Object Description           | FY 2016 | FY 2017 | FY 2018 | FY 2019   | FY 2019  | FY 18 Budget |
|-------|----------------------|--------|--------------------------------|---------|---------|---------|-----------|----------|--------------|
|       |                      |        |                                | Actuals | Actuals | Budget  | Requested | Proposed | Vs FY 19     |
|       |                      |        |                                |         |         | _       | Budget    | Budget   | Proposed     |
| 01001 | OFFICE OF THE MAYOR  |        |                                |         |         |         |           |          |              |
|       |                      | 51000  | FULL TIME EARNED PAY           | 693,396 | 580,446 | 721,713 | 696,205   | 696,205  | 25,508       |
| 01    | PERSONNEL SERVICES   |        |                                | 693,396 | 580,446 | 721,713 | 696,205   | 696,205  | 25,508       |
|       |                      | 51140  | LONGEVITY PAY                  | 4,850   | 1,950   | 2,100   | 3,450     | 3,450    | -1,350       |
|       |                      | 51156  | UNUSED VACATION TIME PAYOU     | 827     | 5,540   | 0       | 0         | 0        | 0            |
| 02    | OTHER PERSONNEL SERV |        |                                | 5,677   | 7,490   | 2,100   | 3,450     | 3,450    | -1,350       |
|       |                      | 52360  | MEDICARE                       | 9,132   | 8,256   | 9,750   | 9,613     | 9,613    | 137          |
|       |                      | 52385  | SOCIAL SECURITY                | 1,528   | 0       | 8,976   | 5,442     | 5,442    | 3,534        |
|       |                      | 52504  | MERF PENSION EMPLOYER CONT     | 71,602  | 60,866  | 84,906  | 81,970    | 81,970   | 2,936        |
|       |                      | 52917  | HEALTH INSURANCE CITY SHARE    | 77,680  | 76,672  | 122,763 | 98,087    | 98,087   | 24,676       |
| 03    | FRINGE BENEFITS      |        |                                | 159,943 | 145,794 | 226,395 | 195,112   | 195,112  | 31,283       |
|       |                      | 53605  | MEMBERSHIP/REGISTRATION FEES   | 0       | 0       | 1,000   | 1,000     | 1,000    | 0            |
|       |                      | 53750  | TRAVEL EXPENSES                | 2,167   | 4,714   | 0       | 0         | 0        | 0            |
|       |                      | 53905  | EMP TUITION AND/OR TRAVEL REIM | 1,082   | 366     | 6,000   | 6,000     | 6,000    | 0            |
|       |                      | 54595  | MEETING/WORKSHOP/CATERING FOOD | 11,795  | 6,737   | 5,200   | 5,200     | 5,200    | 0            |
|       |                      | 54675  | OFFICE SUPPLIES                | 6,036   | 8,286   | 9,000   | 3,000     | 5,000    | 4,000        |
|       |                      | 54705  | SUBSCRIPTIONS                  | 0       | 718     | 0       | 0         | 0        | 0            |
|       |                      | 54720  | PAPER AND PLASTIC SUPPLIES     | 0       | 252     | 350     | 350       | 350      | 0            |
|       |                      | 55155  | OFFICE EQUIPMENT RENTAL/LEAS   | 4,796   | 4,180   | 5,600   | 5,600     | 5,600    | 0            |
| 04    | OPERATIONAL EXPENSES |        |                                | 25,875  | 25,254  | 27,150  | 21,150    | 23,150   | 4,000        |
|       |                      | 56110  | FINANCIAL SERVICES             | 6,255   | 4,500   | 4,000   | 4,000     | 4,000    | 0            |
|       |                      | 56175  | OFFICE EQUIPMENT MAINT SRVCS   | 80      | 1,962   | 1,500   | 1,500     | 1,500    | 0            |
|       |                      | 56180  | OTHER SERVICES                 | 297     | 609     | 250     | 250       | 250      | 0            |
|       |                      | 56240  | TRANSPORTATION SERVICES        | 0       | 218     | 100     | 100       | 100      | 0            |
|       |                      | 56250  | TRAVEL SERVICES                | 10      | 179     | 100     | 100       | 100      | 0            |
| 05    | SPECIAL SERVICES     |        |                                | 6,642   | 7,468   | 5,950   | 5,950     | 5,950    | 0            |
| 01001 | OFFICE OF THE MAYOR  |        |                                | 891,532 | 766,452 | 983,308 | 921,867   | 923,867  | 59,441       |

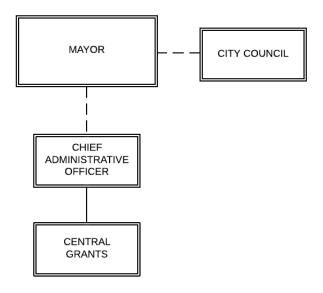


### GENERAL GOVERNMENT DIVISIONS

### **CENTRAL GRANTS**

### MISSION STATEMENT

The mission of the Central Grants Office is to strategically apply for both formula and competitive grants to fund quality programs and services to residents that are cost effective and increase community and regional collaborations.



## FY 2018-2019 PROPOSED GENERAL BUDGET CENTRAL GRANTS BUDGET DETAILS

### Kimberly Staley

### REVENUE SUMMARY

### Not Applicable

### APPROPRIATION SUMMARY

| Org#  | Org Descri | ption                | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18<br>Budget vs FY<br>19 Proposed |
|-------|------------|----------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01005 | CENTRAL C  | RANTS OFFICE         |                    |                    |                   |                                |                               |                                      |
|       | 01         | PERSONNEL SERVICES   | 304,905            | 264,727            | 420,421           | 419,360                        | 419,360                       | 1,061                                |
|       | 02         | OTHER PERSONNEL SERV | 2,402              | 4,105              | 1,350             | 1,425                          | 1,425                         | -75                                  |
|       | 03         | FRINGE BENEFITS      | 85,911             | 153,068            | 184,304           | 202,472                        | 202,472                       | -18,168                              |
|       | 04         | OPERATIONAL EXPENSES | 5,337              | 12,491             | 21,395            | 21,395                         | 21,395                        | 0                                    |
|       | 05         | SPECIAL SERVICES     | 382                | 16                 | 13,500            | 13,500                         | 13,500                        | 0                                    |
|       | 06         | OTHER FINANCING USES | 0                  | 0                  | 2,000             | 2,000                          | 2,000                         | 0                                    |
|       |            |                      | 398,937            | 434,405            | 642,970           | 660,152                        | 660,152                       | -17,182                              |

### PERSONNEL SUMMARY

| -                     |      |      |      |      |          |                                | FY2018   | FY2019    | FY2019   | FY19        |
|-----------------------|------|------|------|------|----------|--------------------------------|----------|-----------|----------|-------------|
|                       | FTE  | FTE  |      |      |          |                                | Modified | Requested | Proposed | Proposed vs |
| ORG.CODE/DEPARTMENT   | 2018 | 2019 | VAC. | NEW  | UNFUNDED | POSITION TITLE                 | Budget   | Budget    | Budget   | FY18 Budget |
|                       |      |      |      |      |          |                                |          |           |          |             |
|                       | 0.00 | 1.00 | 1.00 | 1.00 | 0.00     | DEPUTY CHIEF ADMINISTRATIVE OF | 0        | 102,000   | 102,000  | -102,000    |
|                       | 2.00 | 1.00 | 0.00 | 0.00 | 1.00     | GRANT WRITER                   | 131,386  | 65,693    | 65,693   | 65,693      |
|                       | 1.00 | 0.00 | 0.00 | 0.00 | 1.00     | DIRECTOR CENTRAL GRANTS        | 98,975   | 0         | 0        | 98,975      |
|                       | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | ADMINISTRATIVE ASSISTANT       | 44,399   | 44,399    | 44,399   | 0           |
| 01005000              | 2.00 | 3.00 | 1.00 | 1.00 | 0.00     | OPM POLICY ANALYST             | 145,661  | 207,268   | 207,268  | -61,607     |
| CENTRAL GRANTS OFFICE | 6.00 | 6.00 | 2.00 | 2.00 | 2.00     |                                | 420,421  | 419,360   | 419,360  | 1,061       |

## FY 2018-2019 PROPOSED GENERAL BUDGET CENTRAL GRANTS PROGRAM HIGHLIGHTS

|   | ACTUAL       | ACTUAL    | ACTUAL      | 6 MONTH      | ESTIMATED    | ACTUAL       | 6 MONTH     | ESTIMATED    |
|---|--------------|-----------|-------------|--------------|--------------|--------------|-------------|--------------|
| SERVICE INDICATORS                              | 2013-2014    | 2014-2015 | 2015-2016   | 2016-2017    | 2016-2017    | 2016-2017    | 2017-2018   | 2017-2018    |
| CENTRAL GRANTS                                  |              |           |             |              |              |              |             |              |
| Number of Grant applications filed              | 55           |           | 36          | 41           | 60           | 56           | 30          | 50           |
| Number of Grant Applications Funded             | 33           |           | 26          | 26           | 42           | 41           | 18          | 35           |
| Number of Grant Applications Pending            | 1            |           | 0           | 4            | 0            | 0            | 12          | 0            |
| Number of Grant Applications Denied             | 21           |           | 10          | 9            | 18           | 15           | 10          | 15           |
| % of Grant applications funded                  | 60%          |           | 72%         | 70%          | 70%          | 73%          | 45%         | 70%          |
| Total dollars awarded to the City of Bridgeport | \$10,373,552 |           | \$8,382,045 | \$13,931,475 | \$15,000,000 | \$15,687,734 | \$8,233,777 | \$12,000,000 |
| Total Dollars Pending                           | N/A          |           | N/A         | N/A          | N/A          | N/A          | N/A         | N/A          |
| Total dollars awarded to Community Organizati   | N/A          |           | N/A         | N/A          | N/A          | N/A          | N/A         | N/A          |

### FY 2018 - 2019 GOALS:

- 1. Strategically apply for formula and competitive funding for city priority projects and programs by confirming needs with department heads on a quarterly basis.
- 2. Strive to improve grant success rate by 20% through more focused application efforts and collaborations.
- 3. Continue to ensure that procedures and processes are in place to assure compliance with Federal, State and local requirements.
- 4. Foster relationships with local and national foundations to benefit grant applications by attending at least 12 meetings and events and hosting bi-annual non-profit meetings with other city departments.
- 5. Work with departments to improve understanding of grant management and understanding by providing group or one-on-one technical assistance training.

### FY 2017 - 2018 GOAL STATUS:

- 1. The department submitted 30 applications to support city projects and programs. Quarterly meetings have been implemented with departments to monitor the status of existing grant contracts and discuss departmental needs.
- 2. There has been an interruption in the announcement of grants opportunities and notification of awards, due to the delay in approval of a state budget and Federal Legislation.
- 3. Participation in meetings and events has been difficult while experiencing a deficiency in staff.
- 4. The department has cultivated stronger relationships with both state and federal granting agencies by attending executive meetings, visiting with contacts while attending trainings and simply keeping the lines of communication open.

- 5. The department continues to hold implementation meetings for all grant awards to ensure compliance with Federal, State and` local requirements. All grant requirements are discussed in detail and responsibility of the requirements are assigned. In addition, the grant award policy is updated regularly to ensure compliance. The office also conducts oversight of all grant award monitoring and audits.
- 6. Due to the difficulty in coordinating schedules, the office determined that it would be most effective to provide more one on one technical assistance to departments with regards to improving their understanding of grant management. The quarterly meetings have been useful in this regard as well.

### APPROPRIATION SUPPLEMENT

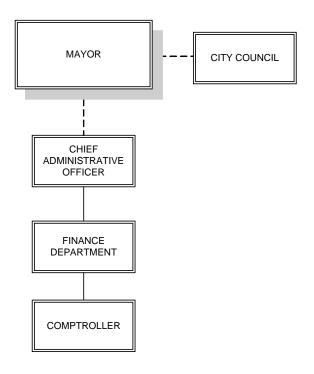
| Org#  | Org Description       | Object | # Object Description           | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18 Budget<br>Vs FY 19<br>Proposed |
|-------|-----------------------|--------|--------------------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01005 | CENTRAL GRANTS OFFICE |        |                                |                    |                    |                   |                                |                               |                                      |
|       |                       | 51000  | FULL TIME EARNED PAY           | 304,905            | 264,727            | 420,421           | 419,360                        | 419,360                       | 1,061                                |
| 01    | PERSONNEL SERVICES    |        |                                | 304,905            | 264,727            | 420,421           | 419,360                        | 419,360                       | 1,061                                |
|       |                       | 51140  | LONGEVITY PAY                  | 1,200              | 1,275              | 1,350             | 1,425                          | 1,425                         | -75                                  |
|       |                       | 51156  | UNUSED VACATION TIME PAYOU     | 1,202              | 2,830              | 0                 | 0                              | 0                             | C                                    |
| 02    | OTHER PERSONNEL SERV  |        |                                | 2,402              | 4,105              | 1,350             | 1,425                          | 1,425                         | -75                                  |
|       |                       | 52360  | MEDICARE                       | 4,318              | 3,833              | 5,568             | 5,331                          | 5,331                         | 237                                  |
|       |                       | 52385  | SOCIAL SECURITY                | 589                | 1,503              | 12,181            | 11,746                         | 11,746                        | 435                                  |
|       |                       | 52504  | MERF PENSION EMPLOYER CONT     | 32,171             | 30,861             | 51,245            | 51,124                         | 51,124                        | 121                                  |
|       |                       | 52917  | HEALTH INSURANCE CITY SHARE    | 48,833             | 116,871            | 115,310           | 134,271                        | 134,271                       | -18,961                              |
| 03    | FRINGE BENEFITS       |        |                                | 85,911             | 153,068            | 184,304           | 202,472                        | 202,472                       | -18,168                              |
|       |                       | 53605  | MEMBERSHIP/REGISTRATION FEES   | 60                 | 0                  | 500               | 500                            | 500                           | C                                    |
|       |                       | 53705  | ADVERTISING SERVICES           | 0                  | 0                  | 1,000             | 1,000                          | 1,000                         | C                                    |
|       |                       | 53725  | TELEVISION SERVICES            | 128                | 0                  | 0                 | 0                              | 0                             | C                                    |
|       |                       | 53750  | TRAVEL EXPENSES                | 0                  | 0                  | 3,500             | 3,500                          | 3,500                         | C                                    |
|       |                       | 53905  | EMP TUITION AND/OR TRAVEL REIM | 0                  | 0                  | 3,500             | 3,500                          | 3,500                         | C                                    |
|       |                       | 54555  | COMPUTER SUPPLIES              | 0                  | 0                  | 2,500             | 2,500                          | 2,500                         | C                                    |
|       |                       | 54595  | MEETING/WORKSHOP/CATERING FOOD | 112                | 536                | 1,000             | 1,000                          | 1,000                         | C                                    |
|       |                       | 54675  | OFFICE SUPPLIES                | 1,536              | 4,880              | 2,000             | 2,000                          | 2,000                         |                                      |
|       |                       | 54700  | PUBLICATIONS                   | 0                  | 0                  | 200               | 200                            | 200                           |                                      |
|       |                       | 54705  | SUBSCRIPTIONS                  | 0                  | 0                  | 1,195             | 1,195                          | 1,195                         | C                                    |
|       |                       | 55155  | OFFICE EQUIPMENT RENTAL/LEAS   | 3,502              | 5,105              | 6,000             | 6,000                          | 6,000                         |                                      |
|       |                       | 55530  | OFFICE FURNITURE               | 0                  | 1,970              | 0                 | 0                              | 0                             |                                      |
| 04    | OPERATIONAL EXPENSES  |        |                                | 5,337              | 12,491             | 21,395            | 21,395                         | 21,395                        | C                                    |
|       |                       | 56085  | FOOD SERVICES                  | 0                  | 0                  | 1,000             | 1,000                          | 1,000                         | C                                    |
|       |                       | 56165  | MANAGEMENT SERVICES            | 144                | 16                 | 5,000             | 5,000                          | 5,000                         | C                                    |
|       |                       | 56175  | OFFICE EQUIPMENT MAINT SRVCS   | 194                | 0                  | 6,000             | 6,000                          | 6,000                         | C                                    |
|       |                       | 56250  | TRAVEL SERVICES                | 44                 | 0                  | 1,500             | 1,500                          | 1,500                         | C                                    |
| 05    | SPECIAL SERVICES      |        |                                | 382                | 16                 | 13,500            | 13,500                         | 13,500                        | 0                                    |
|       |                       | 59500  | SUPPORTIVE CONTRIBUTIONS       | 0                  | 0                  | 2,000             | 2,000                          | 2,000                         | 0                                    |
| 06    | OTHER FINANCING USES  |        |                                | 0                  | 0                  | 2,000             | 2,000                          | 2,000                         | 0                                    |
| 01005 | CENTRAL GRANTS OFFICE |        |                                | 398,937            | 434,405            | 642,970           | 660,152                        | 660,152                       | -17,182                              |

#### FINANCE DIVISIONS

### COMPTROLLER'S OFFICE

#### MISSION STATEMENT

The mission of the Comptroller's Office is to prepare and maintain all financial records of the City of Bridgeport. The Department's objectives include receiving, recording and depositing all City revenues, completing all expenditure transactions and producing all payroll payments, and preparing monthly, quarterly and annual journal entries. Also, to monitor and establish procedures for grant account fiscal activity and to maintain the financial records and books of entry for all capital improvement projects. In addition, the Comptroller's Office analyzes and prepares monthly reconciliations of all fiscal balance sheet accounts and handles all transactions in accordance with all local, state and federal accounting standards.



### Kenneth Flatto Manager

### **REVENUE SUMMARY**

|       |         |                                |           |           |           | FY 2019   | FY 2019   | FY 18            |
|-------|---------|--------------------------------|-----------|-----------|-----------|-----------|-----------|------------------|
|       |         |                                | FY 2016   | FY 2017   | FY 2018   | Requested | Proposed  | <b>Budget Vs</b> |
| Org#  | Object# | Object Description             | Actuals   | Actuals   | Budget    | Budget    | Budget    | FY 19            |
| 01010 | COMPTRO | DLLER'S OFFICE                 |           |           |           |           |           |                  |
|       | 41277   | RESTITUTION RECOVERY           | 13,099    | 74,655    | 5,000     | 5,000     | 5,000     | 0                |
|       | 41392   | DEBT SERVICE PARENT CENTER     | 60,000    | 60,000    | 60,000    | 60,000    | 60,000    | 0                |
|       | 41514   | LIBRARY OVERHEAD ADM COST      | 0         | 0         | 0         | 0         | 275,000   | 275,000          |
|       | 41538   | COPIES                         | 112,074   | -9,291    | 50,000    | 50,000    | 50,000    | 0                |
|       | 41551   | O.T.B INCOME                   | 280,910   | 316,229   | 250,000   | 250,000   | 250,000   | 0                |
|       | 41552   | STATE BINGO                    | 20        | 2         | 200       | 200       | 200       | 0                |
|       | 41553   | BOOKS / MAP SALES              | 0         | 0         | 100       | 100       | 100       | 0                |
|       | 41555   | CAPITAL FUND INTEREST TRANSFER | 500,000   | 289,987   | 200,000   | 200,000   | 200,000   | 0                |
|       | 41559   | COURT FINES                    | 36,953    | 47,066    | 60,000    | 60,000    | 60,000    | 0                |
|       | 41560   | PROPERTY RENTAL                | 568,431   | 36,117    | 25,000    | 1,475,000 | 25,000    | 0                |
|       | 41561   | STATE LOCIP FOR DEBT SERVICES  | 2,453,563 | 915,763   | 0         | 0         | 0         | 0                |
|       | 41562   | DEBTSERVICEINTERESTREIMBURSEME | 174,703   | 84,499    | 188,000   | 5,188,000 | 5,188,000 | 5,000,000        |
|       | 41564   | ADMINISTRATIVEFEE/OVERHEADALLO | 8,444     | 77,951    | 15,000    | 15,000    | 15,000    | 0                |
|       | 41610   | FREEDOM OF INFORMATION FEES    | 0         | 0         | 200       | 200       | 200       | 0                |
|       | 44550   | TOWN AID                       | 1,387,630 | 1,390,778 | 1,390,778 | 1,392,923 | 1,390,778 | 0                |
|       | 45354   | WPCACOLLECTIONSERVICEREIMBURSE | 811,217   | 796,343   | 650,000   | 650,000   | 850,000   | 200,000          |
| 01010 | COMPTRO | DLLER'S OFFICE                 | 6,407,043 | 4,080,099 | 2,894,278 | 9,346,423 | 8,369,278 | 5,475,000        |

### APPROPRIATION SUMMARY

| Org# Org Descri | ption                | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18<br>Budget vs FY<br>19 Proposed |
|-----------------|----------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01010 COMPTRO   | LLER'S OFFICE        |                    |                    |                   |                                |                               |                                      |
| 01              | PERSONNEL SERVICES   | 608,141            | 610,614            | 645,281           | 666,612                        | 666,612                       | -21,331                              |
| 02              | OTHER PERSONNEL SERV | 4,069              | 3,596              | 3,250             | 4,075                          | 4,075                         | -825                                 |
| 03              | FRINGE BENEFITS      | 187,081            | 204,912            | 247,560           | 269,730                        | 269,730                       | -22,170                              |
| 04              | OPERATIONAL EXPENSES | 3,358              | -438               | 8,427             | 9,781                          | 9,781                         | -1,354                               |
| 05              | SPECIAL SERVICES     | 283,245            | 292,277            | 324,199           | 317,199                        | 317,199                       | 7,000                                |
|                 |                      | 1,085,893          | 1,110,961          | 1,228,717         | 1,267,397                      | 1,267,397                     | -38,680                              |

### PERSONNEL SUMMARY

|                      | FTE   | FTE   |      |      |          |                                | FY2018<br>Modified | FY2019<br>Requested | FY2019<br>Proposed | FY19<br>Proposed vs |
|----------------------|-------|-------|------|------|----------|--------------------------------|--------------------|---------------------|--------------------|---------------------|
| ORG.CODE/DEPARTMENT  | 2018  | 2019  | VAC. | NEW  | UNFUNDED | POSITION TITLE                 | Budget             | Budget              | Budget             | FY18 Budget         |
|                      | 4.00  | 4.00  | 0.00 | 0.00 | 0.00     | ACCOUNTING CLERK I (35 HOURS)  | 170,420            | 175,930             | 175,930            | -5,510              |
|                      | 3.00  | 3.00  | 0.00 | 0.00 | 0.00     | ACCOUNTING CLERK II (35 HOURS) | 135,829            | 149,899             | 149,899            | -14,070             |
|                      | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | FINANCIAL MANAGEMENT SUPERV    | 83,653             | 83,653              | 83,653             | 0                   |
|                      | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | ACCOUNTANT                     | 83,341             | 83,341              | 83,341             | 0                   |
|                      | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | CHIEF ACCOUNTANT               | 87,548             | 89,299              | 89,299             | -1,751              |
| 01010000             | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | CAPITOL PROJECTS FIXED ASSETS  | 84,490             | 84,490              | 84,490             | 0                   |
| COMPTROLLER'S OFFICE | 11.00 | 11.00 | 0.00 | 0.00 | 0.00     | _                              | 645,281            | 666,612             | 666,612            | -21,331             |

## FY 2018-2019 PROPOSED GENERAL FUND BUDGET COMPTROLLER'S OFFICE PROGRAM HIGHLIGHTS

| -  | ACTUAL    | ACTUAL    | ACTUAL    | 6 MONTH   | ESTIMATED | ACTUAL    | 6 MONTH   | ESTIMATED |
|--|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| SERVICE INDICATORS                           | 2013-2014 | 2014-2015 | 2015-2016 | 2016-2017 | 2016-2017 | 2016-2017 | 2017-2018 | 2017-2018 |
| COMPTROLLER'S OFFICE                         | 2013 2014 | 2014 2013 | 2013 2010 | 2010 2017 | 2010 2017 | 2010 2017 | 2017 2010 | 2017 2010 |
| Number of:                                   |           |           |           |           |           |           |           |           |
| Accounts Payable Checks Issued               | 18,294    | 17,096    | 16,869    | 7,690     | 17,500    | 17,238    | 8,700     | 18,000    |
| Manual checks processed                      | 110       | 109       | 41        | 26        | 41        | 11        | 12        | 22        |
| ACH Vendor Payments processed *** Note       |           | 2,340     | 8,939     | 1,230     | 2,500     | 2,749     | 1,300     | 2,900     |
| Manual checks processed payroll              | 217       | 289       | 378       | 365       | 500       | 478       | 162       | 400       |
| Travel requests processed                    | 125       | 76        | 160       | 85        | 170       | 118       | 45        | 90        |
| Payment Vouchers processed                   | 51,903    | 49,965    | 51,214    | 22,665    | 51,500    | 48,809    | 25,365    | 52,000    |
| Scanned Back Pages for Invoices (2)          | 519,030   | 499,650   | 512,140   | 226,650   | 515,000   | 488,090   | 253,650   | 520,000   |
| Capital Project checks processed             | 456       | 488       | 468       | 117       | 235       | 315       | 251       | 500       |
| Capital Project wires processed              | 172       | 207       | 239       | 22        | 50        | 57        | 25        | 50        |
| Cash Receipts processed                      | 5,140     | 5,234     | 6,426     | 3,016     | 6,500     | 6,965     | 3,450     | 6,900     |
| Federal 1099 Forms issued                    | 645       | 644       | 594       |           | 594       | 643       | 325       | 657       |
| W-2 Statements issued                        | 5,590     | 5,650     | 5,647     |           | 5,647     | 5,408     | 2,800     | 5,625     |
| Payroll Checks Issued (1)                    | 30,136    | 23,486    | 18,477    | 10,322    | 20,644    | 13,447    | 6,000     | 12,000    |
| Payroll Direct Deposit (1)                   | 141,827   | 148,939   | 152,648   | 87,034    | 174,068   | 158,250   | 83,000    | 166,000   |
| Payroll Vendor Checks Issued                 | 4,028     | 3,526     | 3,522     | 2,086     | 4,100     | 3,125     | 1,450     | 2,895     |
| Payroll Vendor Direct Deposit                | 1,321     | 1,406     | 1,527     | 956       | 1,912     | 1,605     | 875       | 1,745     |
| Pension checks issued (Police, Fire, Janitor | 10,054    | 9,580     | 9,131     | 4,381     | 8,762     | 8,696     | 4,150     | 8,300     |
| Grants Administration:                       |           |           |           |           |           |           |           |           |
| number of new and recurring grants           | 126       | 128       | 133       | n/a       | 135       | 131       | 70        | 140       |
| number of grants closed                      | 65        | 50        | 60        | n/a       | 60        | 63        | 20        | 40        |
| Financial report delivery date               | 31-Dec    | 15-Feb    | 31-Jan    | n/a       | 31-Dec    | 31-Dec    | n/a       | 31-Dec    |
| General ledger fiscal year end close         | 30-Jun    | 30-Jun    | 30-Jun    | n/a       | 30-Jun    | 30-Jun    | n/a       | 30-Jun    |

<sup>(1)</sup> decrease/increase in actual pay checks due to direct deposit

### FY 2018-2019 GOALS

- 1) Achieve new bond financing for capital projects in FY18-19.
- 2) Complete CAFR for 2018 and seek another CAFR Certificate of Excellence.
- 3) Implement an expanded internal audit function to review certain city agency financial controls.
- 4) Increase unassigned fund balance level for FY18 and the future.

### FY 2017-2018 GOAL STATUS

- 1. Entire MUNIS upgrade and updates completed on time and successful.
- 2. Created power point effective presentations for ratings and for other reporting.
- 3. Staff productivity enhanced while dealing with critical staff shortages due to freeze.
- 4. Multiple savings were accomplished though audits, re-engineering and A/P initiatives.

<sup>(2)</sup> Actual is based on an estimated 10 pages per invoice

<sup>(3)</sup> Increase due to annual account reclasses required

## FY 2018-2019 PROPOSED GENERAL FUND BUDGET COMPTROLLER'S OFFICE APPROPRIATION SUPPLEMENT

### APPROPRIATION SUPPLEMENT

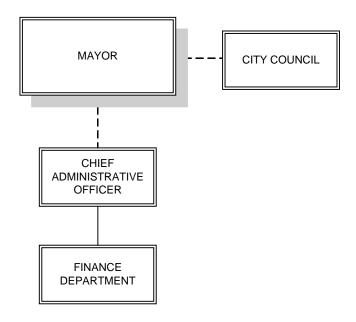
| Org#                       | Org Description      | Object | # Object Description           | FY 2016   | FY 2017   | FY 2018   | FY 2019   | FY 2019   | FY 18 Budget |
|----------------------------|----------------------|--------|--------------------------------|-----------|-----------|-----------|-----------|-----------|--------------|
|                            |                      |        |                                | Actuals   | Actuals   | Budget    | Requested | Proposed  | Vs FY 19     |
|                            |                      |        |                                |           |           |           | Budget    | Budget    | Proposed     |
| 01010                      | COMPTROLLER'S OFFICE |        |                                |           |           |           |           |           |              |
|                            |                      | 51000  | FULL TIME EARNED PAY           | 608,141   | 610,614   | 645,281   | 666,612   | 666,612   | -21,331      |
| 01                         | PERSONNEL SERVICES   |        |                                | 608,141   | 610,614   | 645,281   | 666,612   | 666,612   | -21,331      |
|                            |                      | 51140  | LONGEVITY PAY                  | 4,069     | 2,700     | 2,850     | 3,675     | 3,675     | -825         |
|                            |                      | 51156  | UNUSED VACATION TIME PAYOU     | 0         | 896       | 400       | 400       | 400       | 0            |
| 02                         | OTHER PERSONNEL SERV |        |                                | 4,069     | 3,596     | 3,250     | 4,075     | 4,075     | -825         |
|                            |                      | 52360  | MEDICARE                       | 8,462     | 8,350     | 8,627     | 8,703     | 8,703     | -76          |
|                            |                      | 52385  | SOCIAL SECURITY                | 3,378     | -70       | 14,397    | 8,531     | 8,531     | 5,866        |
|                            |                      | 52504  | MERF PENSION EMPLOYER CONT     | 60,284    | 67,015    | 78,747    | 81,439    | 81,439    | -2,692       |
|                            |                      | 52917  | HEALTH INSURANCE CITY SHARE    | 114,956   | 129,617   | 145,789   | 171,057   | 171,057   | -25,268      |
| 03                         | FRINGE BENEFITS      |        |                                | 187,081   | 204,912   | 247,560   | 269,730   | 269,730   | -22,170      |
|                            |                      | 53605  | MEMBERSHIP/REGISTRATION FEES   | 145       | 65        | 437       | 437       | 437       | 0            |
|                            |                      | 53705  | ADVERTISING SERVICES           | 0         | 0         | 57        | 57        | 57        | 0            |
|                            |                      | 53905  | EMP TUITION AND/OR TRAVEL REIM | 0         | 0         | 237       | 237       | 237       | 0            |
|                            |                      | 54555  | COMPUTER SUPPLIES              | 0         | 0         | 544       | 900       | 900       | -356         |
|                            |                      | 54595  | MEETING/WORKSHOP/CATERING FOOD | 229       | 43        | 750       | 750       | 750       | 0            |
|                            |                      | 54675  | OFFICE SUPPLIES                | 2,939     | -640      | 5,500     | 6,200     | 6,200     | -700         |
|                            |                      | 54700  | PUBLICATIONS                   | 0         | 0         | 700       | 700       | 700       | 0            |
|                            |                      | 55155  | OFFICE EQUIPMENT RENTAL/LEAS   | 45        | 94        | 202       | 500       | 500       | -298         |
| 04                         | OPERATIONAL EXPENSES |        |                                | 3,358     | -438      | 8,427     | 9,781     | 9,781     | -1,354       |
|                            |                      | 56100  | AUDITING SERVICES              | 254,900   | 260,200   | 285,000   | 290,000   | 290,000   | -5,000       |
|                            |                      | 56165  | MANAGEMENT SERVICES            | 20,694    | 23,175    | 30,000    | 18,000    | 18,000    | 12,000       |
|                            |                      | 56175  | OFFICE EQUIPMENT MAINT SRVCS   | 7,651     | 8,902     | 9,199     | 9,199     | 9,199     | 0            |
| 05                         | SPECIAL SERVICES     |        |                                | 283,245   | 292,277   | 324,199   | 317,199   | 317,199   | 7,000        |
| 01010 COMPTROLLER'S OFFICE |                      |        |                                | 1,085,893 | 1,110,961 | 1,228,717 | 1,267,397 | 1,267,397 | -38,680      |
|                            |                      |        |                                |           |           |           |           |           |              |

### FINANCE DIVISIONS

### FINANCE DEPARTMENT

### MISSION STATEMENT

The mission and purpose of the Department is to effectively and efficiently manage all financial operations of the City. The Department ensures customer service to city departments, employees, and with the public. The Finance Director provides the Mayor and City Council with financial reports on city operations and finances. The Department conducts management services on a variety of issues. The Department manages annual city bonding, adherence to all Governmental Accounting Standards and Principles, and prepares financial statements and narratives and ensures all payments and obligations of the City are met.



## FY 2018-2019 PROPOSED GENERAL FUND BUDGET FINANCE DEPARTMENT BUDGET DETAILS

### Kenneth Flatto Manager

### REVENUE SUMMARY

### Not Applicable

### APPROPRIATION SUMMARY

| Org#  | <u> </u>  |                      | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18<br>Budget vs FY<br>19 Proposed |
|-------|-----------|----------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01015 | FINANCE A | DMINISTRATION        |                    |                    |                   |                                |                               |                                      |
|       | 01        | PERSONNEL SERVICES   | 620,022            | 461,614            | 490,671           | 465,586                        | 465,586                       | 25,085                               |
|       | 02        | OTHER PERSONNEL SERV | 14,547             | 8,166              | 3,975             | 2,700                          | 2,700                         | 1,275                                |
|       | 03        | FRINGE BENEFITS      | 148,091            | 142,875            | 110,342           | 113,380                        | 113,380                       | -3,038                               |
|       | 04        | OPERATIONAL EXPENSES | 2,220              | 3,335              | 10,214            | 9,641                          | 9,641                         | 574                                  |
|       | 05        | SPECIAL SERVICES     | 20                 | 0                  | 1,693             | 1,693                          | 1,693                         | 0                                    |
|       |           |                      | 784,900            | 615,990            | 616,895           | 593,000                        | 593,000                       | 23,896                               |

### PERSONNEL SUMMARY

| -                   |      |      |      |      |          |                             | FY2018   | FY2019    | FY2019   | FY19        |
|---------------------|------|------|------|------|----------|-----------------------------|----------|-----------|----------|-------------|
|                     | FTE  | FTE  |      |      |          |                             | Modified | Requested | Proposed | Proposed vs |
| ORG.CODE/DEPARTMENT | 2018 | 2019 | VAC. | NEW  | UNFUNDED | POSITION TITLE              | Budget   | Budget    | Budget   | FY18 Budget |
| <u> </u>            |      |      |      |      |          |                             |          |           |          |             |
|                     | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | DIRECTOR OF FINANCE         | 126,592  | 126,592   | 126,592  | 0           |
|                     | 1.00 | 1.00 | 1.00 | 0.00 | 0.00     | EXECUTIVE ASSISTANT FINANCE | 82,610   | 62,079    | 62,079   | 20,531      |
|                     | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | ASSISTANT INTERNAL AUDITOR  | 78,925   | 74,371    | 74,371   | 4,554       |
|                     | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | PROJECT MANAGER             | 101,272  | 101,272   | 101,272  | 0           |
| 01015000            | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | PAYROLL MANAGER             | 101,272  | 101,272   | 101,272  | 0           |
| FINANCE             | 5.00 | 5.00 | 1.00 | 0.00 | 0.00     |                             | 490,671  | 465,586   | 465,586  | 25,085      |

# FY 2018-2019 PROPOSED GENERAL FUND BUDGET FINANCE DEPARTMENT PROGRAM HIGHLIGHTS

|  | ACTUAL        | ACTUAL        | ACTUAL          | ACTUAL          | ACTUAL          | 6 MONTH         | ESTIMATED       | ACTUAL          | 6 MONTH         | ESTIMATED       |
|--|---------------|---------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| SERVICE INDICATORS                           | 2011-2012     | 2012-2013     | 2013-2014       | 2014-2015       | 2015-2016       | 2016-2017       | 2016-2017       | 2016-2017       | 2017-2018       | 2017-2018       |
| FINANCE DEPARTMENT                           |               |               |                 |                 |                 |                 |                 |                 |                 |                 |
| Annual CAFR Report                           | 1             | 1             | 1               | 1               | 1               | 0               | 1               | 1               | 0               | 1               |
| Unreserved Unassigned Fund Balance           | \$12,720,514  | \$12,924,082  | \$13,395,816    | \$13,713,461    | \$14,619,142    | \$14,619,142    | \$14,619,142    | \$18,916,129    | \$0             | \$19,500,000    |
| Unreserved Fund Balance as % of General Fund |               |               |                 |                 |                 |                 |                 |                 |                 |                 |
| Expenditures                                 | 2.40%         | 2.40%         | 2.40%           | 2.40%           | 2.50%           | 2.50%           | 2.50%           | 3.40%           | 0.00%           | 3.50%           |
| Fund Balance Appropriated                    | \$0           | \$0           | \$0             | \$0             | \$0             | \$0             | \$0             | \$0             | \$0             | \$0             |
| Outstanding Debt                             | \$738,928,108 | \$704,991,981 | \$664,534,053   | \$645,979,133   | \$625,787,200   | \$689,851,400   | \$689,851,400   | \$652,440,001   | \$775,000,000   | \$775,000,000   |
| Debt per Capita                              | \$5,104       | \$4,828       | \$4,618         | \$4,587         | \$4,340         | \$4,783         | \$4,783         | \$4,790         | \$5,450         | \$5,450         |
| GFOA certificate for excellence in financial | yes           | yes           | yes             | yes             | yes             | yes             | yes             | pending         | yes             | yes             |
| # of annual audit management letter comments | 1             | 1             | 1               | 2               | 1               | 0               | 0               | 1               | 0               | 0               |
| Governmental Activities Net Capital Assets   | \$897,034,000 | \$967,164,000 | \$1,009,927,000 | \$1,197,629,000 | \$1,275,000,000 | \$1,275,000,000 | \$1,275,000,000 | \$1,320,395,000 | \$1,350,000,000 | \$1,350,000,000 |
| BOND AND CREDIT RATINGS                      |               |               | ]               |                 |                 |                 |                 |                 |                 |                 |
| Credit Rating: Moody's                       | A1            | A2            | A2              | A2              | A2              | A2              | A2              | A2              | A2              | A2              |
| Standard & Poor's                            | A-            | A-            | A-              | A-              | A-              | A-              | A-              | A-              | A-              | A-              |
| Fitch  | Α             | Α             | Α               | Α               | Α               | A               | A               | Α               | A               | Α               |
| Bond Rating: Moody's                         | AA3           | AA3           | AA3             | AA3             | AA3             | AA3             | AA3             | BAA1            | BAA1            | ZBAA            |
| Standard & Poor's                            | AA-           | AA-           | AA-             | AA-             | AA-             | AA-             | AA-             | AA-             | AA-             | AA-             |
| Fitch (1)                                    | А             | N/A           | N/A             | N/A             | N/A             | N/A             | N/A             | N/A             | N/A             | N/A             |

<sup>(1) -</sup> Fitch does not currently rate

#### FY 2018-2019 GOALS

- 1. Audit reconciliation cleanup of old Grant and Capital accounts with auditors.
- 2. Accomplish bond financings in 2018-19 for project needs.
- 3. Seek to implement cost savings in other financings and with WPCA.
- 4. Produce new enhanced tax service improvements.

#### FY 2017-2018 GOAL STATUS

- 1. Spring TANS were issued due to the State Budget cuts to city.
- 2. The City issued successfully the largest bond refunding and a pension obligation restructuring.
- 3. The Department led successful settlements of the largest tax appeals facing the city.
- 4. Costs were reduced by private placement TANS and renegotiating utility & insurance costs.

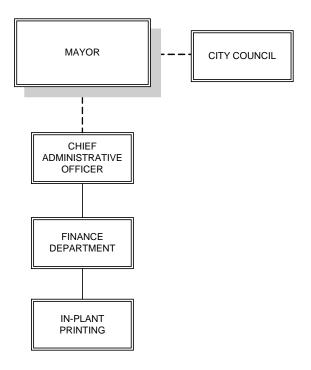
# FY 2018-2019 PROPOSED GENERAL FUND BUDGET FINANCE DEPARTMENT APPROPRIATION SUPPLEMENT

| Org#  | Org Description        | Object | Object Description             | FY 2016 | FY 2017 | FY 2018 | FY 2019   | FY 2019  | FY 18 Budget |
|-------|------------------------|--------|--------------------------------|---------|---------|---------|-----------|----------|--------------|
|       |                        |        |                                | Actuals | Actuals | Budget  | Requested | Proposed | Vs FY 19     |
|       |                        |        |                                |         |         |         | Budget    | Budget   | Proposed     |
| 01015 | FINANCE ADMINISTRATION |        |                                |         |         |         |           |          |              |
|       |                        | 51000  | FULL TIME EARNED PAY           | 620,022 | 446,614 | 490,671 | 465,586   | 465,586  | 25,085       |
|       |                        | 51034  | FT BONUS - CONTRACTUAL PAY     | 0       | 15,000  | 0       | 0         | 0        | 0            |
| 01    | PERSONNEL SERVICES     |        |                                | 620,022 | 461,614 | 490,671 | 465,586   | 465,586  | 25,085       |
|       |                        | 51140  | LONGEVITY PAY                  | 8,913   | 4,700   | 3,975   | 2,700     | 2,700    | 1,275        |
|       |                        | 51156  | UNUSED VACATION TIME PAYOU     | 5,635   | 3,466   | 0       | 0         | 0        | 0            |
| 02    | OTHER PERSONNEL SERV   |        |                                | 14,547  | 8,166   | 3,975   | 2,700     | 2,700    | 1,275        |
|       |                        | 52360  | MEDICARE                       | 7,326   | 6,561   | 6,960   | 6,509     | 6,509    | 451          |
|       |                        | 52385  | SOCIAL SECURITY                | 1,077   | 2,309   | 4,168   | 3,109     | 3,109    | 1,059        |
|       |                        | 52504  | MERF PENSION EMPLOYER CONT     | 66,570  | 49,635  | 60,099  | 56,897    | 56,897   | 3,202        |
|       |                        | 52917  | HEALTH INSURANCE CITY SHARE    | 73,118  | 84,370  | 39,115  | 46,865    | 46,865   | -7,750       |
| 03    | FRINGE BENEFITS        |        |                                | 148,091 | 142,875 | 110,342 | 113,380   | 113,380  | -3,038       |
|       |                        | 53605  | MEMBERSHIP/REGISTRATION FEES   | 0       | 0       | 1,750   | 1,750     | 1,750    | 0            |
|       |                        | 53610  | TRAINING SERVICES              | 699     | 0       | 3,074   | 2,000     | 2,000    | 1,074        |
|       |                        | 53905  | EMP TUITION AND/OR TRAVEL REIM | 0       | 500     | 1,261   | 1,261     | 1,261    | 0            |
|       |                        | 54555  | COMPUTER SUPPLIES              | 0       | 0       | 122     | 122       | 122      | 0            |
|       |                        | 54675  | OFFICE SUPPLIES                | 1,521   | 2,728   | 3,500   | 4,000     | 4,000    | -500         |
|       |                        | 54705  | SUBSCRIPTIONS                  | 0       | 0       | 356     | 356       | 356      | 0            |
|       |                        | 55150  | OFFICE EQUIPMENT               | 0       | 108     | 152     | 152       | 152      | 0            |
| )4    | OPERATIONAL EXPENSES   |        |                                | 2,220   | 3,335   | 10,214  | 9,641     | 9,641    | 574          |
|       |                        | 56175  | OFFICE EQUIPMENT MAINT SRVCS   | 0       | 0       | 132     | 132       | 132      | 0            |
|       |                        | 56250  | TRAVEL SERVICES                | 0       | 0       | 1,411   | 1,411     | 1,411    | 0            |
|       |                        | 59010  | MAILING SERVICES               | 20      | 0       | 150     | 150       | 150      | 0            |
| 05    | SPECIAL SERVICES       |        |                                | 20      | 0       | 1,693   | 1,693     | 1,693    | 0            |
| 01015 | FINANCE ADMINISTRATION |        |                                | 784,900 | 615,990 | 616,895 | 593,000   | 593,000  | 23,896       |

# PRINT SHOP

#### MISSION STATEMENT

To provide all printing needs including typesetting, printing, binding, graphic arts and desktop design for all City departments.



## Shequilla Robertson Acting Manager

#### **REVENUE SUMMARY**

|       |          |                    |         |         |         | FY 2019   | FY 2019  | FY 18            |
|-------|----------|--------------------|---------|---------|---------|-----------|----------|------------------|
|       |          |                    | FY 2016 | FY 2017 | FY 2018 | Requested | Proposed | <b>Budget Vs</b> |
| Org#  | Object#  | Object Description | Actuals | Actuals | Budget  | Budget    | Budget   | FY 19            |
| 01030 | IN-PLANT | PRINTING           |         |         |         |           |          |                  |
|       | 41538    | COPIES             | 0       | 0       | 10,000  | 10,000    | 10,000   | 0                |
| 01030 | IN-PLANT | PRINTING           | 0       | 0       | 10,000  | 10,000    | 10,000   | 0                |

### APPROPRIATION SUMMARY

| Org# Org Descri | ption                | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18<br>Budget vs FY<br>19 Proposed |
|-----------------|----------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01030 IN-PLANT  | PRINTING             |                    |                    |                   |                                |                               |                                      |
| 01              | PERSONNEL SERVICES   | 318,485            | 309,660            | 303,257           | 309,084                        | 309,084                       | -5,827                               |
| 02              | OTHER PERSONNEL SERV | 7,293              | 5,518              | 3,095             | 3,275                          | 3,275                         | -180                                 |
| 03              | FRINGE BENEFITS      | 118,342            | 130,376            | 175,718           | 150,624                        | 150,624                       | 25,094                               |
| 04              | OPERATIONAL EXPENSES | 216,660            | 249,208            | 257,198           | 242,198                        | 242,198                       | 15,000                               |
| 05              | SPECIAL SERVICES     | 48,325             | 51,455             | 54,611            | 54,611                         | 54,611                        | 0                                    |
|                 |                      | 709,105            | 746,217            | 793,879           | 759,792                        | 759,792                       | 34,087                               |

|                     |      |      |      |      |          |                                      | FY2018   | FY2019    | FY2019   | FY19        |
|---------------------|------|------|------|------|----------|--------------------------------------|----------|-----------|----------|-------------|
|                     | FTE  | FTE  |      |      |          |                                      | Modified | Requested | Proposed | Proposed vs |
| ORG.CODE/DEPARTMENT | 2018 | 2019 | VAC. | NEW  | UNFUNDED | POSITION TITLE                       | Budget   | Budget    | Budget   | FY18 Budget |
|                     |      |      |      |      |          |                                      |          |           |          |             |
|                     | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | MESSENGER                            | 40,085   | 42,745    | 42,745   | -2,660      |
|                     | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | PRESSMAN                             | 62,781   | 64,037    | 64,037   | -1,256      |
|                     | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | PRINTER FOREMAN                      | 85,156   | 85,156    | 85,156   | 0           |
|                     | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | PRINTER                              | 62,781   | 64,037    | 64,037   | -1,256      |
|                     | 0.50 | 0.50 | 0.00 | 0.00 | 0.00     | PRINT SHOP AIDE                      | 19,695   | 19,695    | 19,695   | 0           |
| 01030000            | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | <b>ANNEX MAIL COURIER (35 HOURS)</b> | 32,759   | 33,414    | 33,414   | -655        |
| PRINT SHOP          | 5.50 | 5.50 | 0.00 | 0.00 | 0.00     |                                      | 303,257  | 309,084   | 309,084  | -5,827      |

# FY 2018-2019 PROPOSED GENERAL FUND BUDGET PRINT SHOP PROGRAM HIGHLIGHTS

|                                  | ACTUAL    | ACTUAL    | ACTUAL    | 6 MONTH   | ESTIMATED | ACTUAL    | 6 MONTH   | ESTIMATED |
|----------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| SERVICE INDICATORS               | 2013-2014 | 2014-2015 | 2015-2016 | 2015-2016 | 2016-2017 | 2016-2017 | 2017-2018 | 2017-2018 |
| PRINT SHOP                       |           |           |           |           |           |           |           |           |
| 8 1/2 x 11 forms & letterhead    | 2,095,000 | 2,100,000 |           |           | 2,100,000 |           |           | 2,100,000 |
| Black & White Copying            | 900,000   | 900,400   |           |           | 900,400   |           |           | 1,000,000 |
| Color Copying                    | 900,000   | 900,000   |           |           | 900,000   |           |           | 1,000,500 |
| Envelopes Printed                | 950,000   | 900,000   |           |           | 900,000   |           |           | 900,000   |
| Index/cover/coated paper         | 900,000   | 900,000   |           |           | 900,000   | )         |           | 900,000   |
| BINDING SERVICES                 |           |           |           |           |           |           |           |           |
| Folding                          | 1,500,000 | 1,250,000 |           |           | 1,250,000 |           |           | 1,000,000 |
| Stapling                         | 75,000    | 70,000    |           |           | 70,000    |           |           | 70,000    |
| Automatic bookletmaker           | 0         | 0         |           |           | 0         |           |           | 0         |
| Numbering/Die-cutting            | 190,000   | 150,000   |           |           | 150,000   |           |           | 150,000   |
| Scoring/perforation              | 45,000    | 45,000    |           |           | 45,000    |           |           | 45,000    |
| Large format Poster Printing     | 750       | 1,000     |           |           | 1,000     |           |           | 2,000     |
| Number of Departments Serviced   | 72        | 72        |           |           | 72        |           |           | 72        |
| TOTAL IMPRESSIONS/PIECES HANDLED | 7,535,822 | 7,136,472 |           |           | 7,136,472 |           |           | 7,167,572 |
| MAIL DISTRIBUTION CENTER         |           |           |           |           |           |           |           |           |
| Mail run through postage machine | 545,000   | 540,000   |           |           | 540,000   | 1         |           | 540,000   |
| Amount Spent*                    | \$210,000 | \$234,080 |           |           | \$200,000 |           |           | \$197,000 |

#### FY 2018-2019 GOALS

- 1. Making Sure all Departments know the printing department is available for all their printing, bindery and large format needs.
- 2. Working with ITS to find compatible software in which to upgrade or design software.

#### FY 2017-2018 GOAL STATUS

- Researching a new web-to-print system for job submission that will automate everything from job ordering, ordering supplies, budget information and job pricing.
   6 MONTH STATUS: At this time, it is not cost efficient to implement this software
- 2. Working on continuing education on software and equipment for all employees <u>6 MONTH STATUS</u>: We currently do not have enough staff to send any employee for training without hindering production in the Print Shop.

# FY 2018-2019 PROPOSED GENERAL FUND BUDGET PRINT SHOP APPROPRIATION SUPPLEMENT

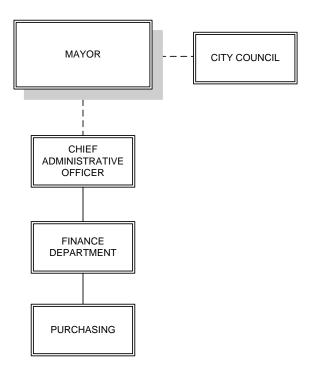
| Org#  | Org Description      | Object | # Object Description           | FY 2016 | FY 2017 | FY 2018 | FY 2019   | FY 2019  | FY 18 Budget |
|-------|----------------------|--------|--------------------------------|---------|---------|---------|-----------|----------|--------------|
|       |                      |        |                                | Actuals | Actuals | Budget  | Requested | Proposed | Vs FY 19     |
|       |                      |        |                                |         |         |         | Budget    | Budget   | Proposed     |
| 01030 | IN-PLANT PRINTING    |        |                                |         |         |         |           |          |              |
|       |                      | 51000  | FULL TIME EARNED PAY           | 318,485 | 294,660 | 303,257 | 309,084   | 309,084  | -5,827       |
|       |                      | 51034  | FT BONUS - CONTRACTUAL PAY     | 0       | 15,000  | 0       | 0         | 0        | 0            |
| 01    | PERSONNEL SERVICES   |        |                                | 318,485 | 309,660 | 303,257 | 309,084   | 309,084  | -5,827       |
|       |                      | 51140  | LONGEVITY PAY                  | 4,160   | 3,913   | 3,095   | 3,275     | 3,275    | -180         |
|       |                      | 51156  | UNUSED VACATION TIME PAYOU     | 3,133   | 1,606   | 0       | 0         | 0        | 0            |
| 02    | OTHER PERSONNEL SERV |        |                                | 7,293   | 5,518   | 3,095   | 3,275     | 3,275    | -180         |
|       |                      | 52360  | MEDICARE                       | 4,307   | 4,059   | 4,612   | 3,885     | 3,885    | 727          |
|       |                      | 52385  | SOCIAL SECURITY                | 3,250   | 0       | 3,183   | 3,205     | 3,205    | -22          |
|       |                      | 52504  | MERF PENSION EMPLOYER CONT     | 28,909  | 32,644  | 44,849  | 37,952    | 37,952   | 6,897        |
|       |                      | 52917  | HEALTH INSURANCE CITY SHARE    | 81,876  | 93,674  | 123,074 | 105,582   | 105,582  | 17,492       |
| 03    | FRINGE BENEFITS      |        |                                | 118,342 | 130,376 | 175,718 | 150,624   | 150,624  | 25,094       |
|       |                      | 53605  | MEMBERSHIP/REGISTRATION FEES   | 325     | 450     | 450     | 450       | 450      | 0            |
|       |                      | 53750  | TRAVEL EXPENSES                | 0       | 350     | 350     | 350       | 350      | 0            |
|       |                      | 53905  | EMP TUITION AND/OR TRAVEL REIM | 0       | 550     | 550     | 550       | 550      | 0            |
|       |                      | 54675  | OFFICE SUPPLIES                | 18,959  | 15,883  | 20,848  | 20,848    | 20,848   | 0            |
|       |                      | 54725  | POSTAGE                        | 160,079 | 196,051 | 200,000 | 185,000   | 185,000  | 15,000       |
|       |                      | 54730  | PRINTING SUPPLIES              | 4,760   | 5,000   | 5,000   | 5,000     | 5,000    | 0            |
|       |                      | 55155  | OFFICE EQUIPMENT RENTAL/LEAS   | 32,538  | 30,924  | 30,000  | 30,000    | 30,000   | 0            |
| 04    | OPERATIONAL EXPENSES |        |                                | 216,660 | 249,208 | 257,198 | 242,198   | 242,198  | 15,000       |
|       |                      | 56170  | OTHER MAINTENANCE & REPAIR S   | 10,083  | 8,656   | 8,811   | 8,811     | 8,811    | 0            |
|       |                      | 56175  | OFFICE EQUIPMENT MAINT SRVCS   | 5,638   | 5,456   | 6,000   | 6,000     | 6,000    | 0            |
|       |                      | 59010  | MAILING SERVICES               | 6,650   | 10,551  | 12,300  | 12,300    | 12,300   | 0            |
|       |                      | 59015  | PRINTING SERVICES              | 25,954  | 26,792  | 27,500  | 27,500    | 27,500   | 0            |
| 05    | SPECIAL SERVICES     |        |                                | 48,325  | 51,455  | 54,611  | 54,611    | 54,611   | 0            |
| 01030 | IN-PLANT PRINTING    |        |                                | 709,105 | 746,217 | 793,879 | 759,792   | 759,792  | 34,087       |

#### FINANCE DIVISIONS

# **PURCHASING**

#### MISSION STATEMENT

Provide our customers with professional services, support, and advice for the carrying out of departmental objectives. Strive for the cost-effective procurement of quality goods and services resulting in high quality and cost effective services to the city.



# FY 2018-2019 PROPOSED GENERAL FUND BUDGET PURCHASING BUDGET DETAILS

### Bernd Tardy Manager

### REVENUE SUMMARY

## Not Applicable

### APPROPRIATION SUMMARY

| Org# Org Desc | cription             | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18<br>Budget vs FY<br>19 Proposed |
|---------------|----------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01035 PURCHA  | SING                 |                    |                    |                   |                                |                               |                                      |
| 01            | PERSONNEL SERVICES   | 435,961            | 394,171            | 443,993           | 446,704                        | 446,704                       | -2,711                               |
| 02            | OTHER PERSONNEL SERV | 12,085             | 12,439             | 8,325             | 6,375                          | 6,375                         | 1,950                                |
| 03            | FRINGE BENEFITS      | 118,151            | 138,116            | 160,596           | 156,004                        | 156,004                       | 4,592                                |
| 04            | OPERATIONAL EXPENSES | 9,617              | 9,286              | 11,576            | 11,576                         | 11,576                        | 0                                    |
| 05            | SPECIAL SERVICES     | 26,592             | 26,538             | 28,005            | 28,005                         | 28,005                        | 0                                    |
|               |                      | 602,406            | 580,548            | 652,495           | 648,664                        | 648,664                       | 3,831                                |

| •                   |      |      |      |      |          |                             | FY2018   | FY2019    | FY2019   | FY19        |
|---------------------|------|------|------|------|----------|-----------------------------|----------|-----------|----------|-------------|
|                     | FTE  | FTE  |      |      |          |                             | Modified | Requested | Proposed | Proposed vs |
| ORG.CODE/DEPARTMENT | 2018 | 2019 | VAC. | NEW  | UNFUNDED | POSITION TITLE              | Budget   | Budget    | Budget   | FY18 Budget |
|                     |      |      |      |      |          |                             |          |           |          |             |
|                     | 3.00 | 3.00 | 0.00 | 0.00 | 0.00     | BUYER                       | 182,874  | 184,080   | 184,080  | -1,206      |
|                     | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | ASSISTANT PURCHASING AGENT  | 83,864   | 83,864    | 83,864   | 0           |
|                     | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | PURCHASING AGENT            | 117,050  | 117,050   | 117,050  | 0           |
| 01035000            | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | CONTRACT COMPLIANCE OFFICER | 60,205   | 61,710    | 61,710   | -1,505      |
| PURCHASING          | 6.00 | 6.00 | 0.00 | 0.00 | 0.00     |                             | 443,993  | 446,704   | 446,704  | -2,711      |

# FY 2018-2019 PROPOSED GENERAL FUND BUDGET PURCHASING PROGRAM HIGHLIGHTS

|  | ACTUAL    | ACTUAL    | ACTUAL    | 6 MONTH   | ESTIMATED | ACTUAL    | 6 MONTH   | ESTIMATED |
|--|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| SERVICE INDICATORS   | 2013-2014 | 2014-2015 | 2015-2016 | 2016-2017 | 2016-2017 | 2016-2017 | 2017-2018 | 2017-2018 |
| PURCHASING   |           |           |           |           |           |           |           |           |
| Purchase orders issued                                       | 15,398    | 16,000    | 14,612    | 7,429     | 15,000    | 14,897    | 7,084     | 15,000    |
| Board of Education Purchase orders                           | 5,392     | 5,500     | 4,117     | 2,021     | 4,000     | 3,730     | 1,598     | 3,500     |
| Food & Nutrition Purchase orders                             | 302       | 400       | 388       | 316       | 400       | 541       | 276       | 500       |
| Board of Education Grants                                    | **        |           | 597       | 257       | 500       | 841       | 248       | 600       |
| Total Board of Education Purchase orders                     | 5,694     | 5,900     | 5,102     | 2,594     | 4,900     | 5,112     | 2,122     | 4,600     |
| Board of Education Purchase orders as a % of Total           |           |           |           |           |           |           |           |           |
| PURCHASING MODIFICATIONS                                     |           |           |           |           |           |           |           |           |
| Purchase Modifications done                                  | 9,904     | 8,000     | 9,726     | 2,313     | 10,000    | 9,618     | 1,513     | 9,000     |
| Board of Education Modifications                             | 3,753     | 3,000     | 3,524     | 720       | 3,000     | 2,971     | 409       | 2,500     |
| Food & Nutrition Modifications                               | 377       | 300       | 382       | 114       | 400       | 472       | 39        | 400       |
| Board of Education Grants Modifications                      | **        |           | 442       | 66        | 400       | 436       | 81        | . 425     |
| Total Board of Education Modifications                       | 4,130     | 3,300     | 4,348     | 900       | 3,800     | 3,879     | 529       | 3,800     |
| PURCHASES  |           |           |           |           |           |           |           |           |
| Qualified  | 144       | 150       | 107       | 90        | 125       | 114       | 73        | 120       |
| Emergency  | 0         | 0         | 0         | C         | 0         | 0         | 0         | 0         |
| Waivers  | 1         | 2         | 0         | C         | 0         | 0         | 1         | . 0       |
| Sole Source  | 38        | 40        | 12        | 11        | . 12      | 14        | 18        | 25        |
| State  | 60        | 60        | 44        | 30        | 50        | 39        | 38        | 40        |
| ICMA INDICATORS  |           |           |           |           |           |           |           |           |
| Percentage of Employees using the online purchasing syste    | em        |           |           |           |           |           |           |           |
| Number of FTES in the purchasing department                  |           |           |           |           |           |           |           |           |
| % of purchases made by women & minority-owned busine         | sses      |           |           |           |           |           |           |           |
| Bid requests processed                                       | 110       | 140       | 86        | 65        | i         | 90        | 32        | 90        |
| Informal Bids: days from requisition to P.O. issuance        | 11        | 10        | 5         | 5         | i         | 4         | - 5       | 10        |
| Construction Bids: days from requisition to P.O. issuance    | ?         | 4         | 1         | 1         | •         | 0         | 0         | 0         |
| All other formal Bids: days from requisition to P.O. issuanc | 136       | 136       | 60        |           |           | 30        | 15        | 30        |

<sup>\*</sup> due to the transistion to Munis I am unable to acquire the data that is requested.

#### FY 2018-2019 GOALS

- 1. Recruit and train a new buyer.
- 2. Assist administration in implementing the impending revised MBE ordinance.
- 3. Maintain city purchasing website to ensure accuracy.
- 4. Acquire goods and services at the lowest possible cost by utilizing existing competitively bid contracts.
- 5. Promote and exercise the competitive acquisition process.

#### FY 2017-2018 GOALS

1. Continue developing relationship with Government Sourcing Solutions in identifying possible cost savings.

#### **6 MONTH STATUS**:

Meeting was held regarding an initiative with Grainger similar to the Staples contract initiated last year.

 Work with CAO's and MBE office to streamline city's MBE process as it relates to purchasing. 6 MONTH STATUS:

MBE ordinance is currently being revised by city attorney.

<sup>\*\*</sup>BOE discontinued the use of Dept 899, so I can no longer distinguish between BOE & BOE Grants

# FY 2018-2019 PROPOSED GENERAL FUND BUDGET PURCHASING APPROPRIATION SUPPLEMENT

3. To procure goods and services as efficiently as possible.

#### **6 MONTH STATUS**:

Have been taking advantage of existing competitively bid contracts.

4. To provide continuous training and education for internal and external customers 6 MONTH STATUS:

Purchasing and Finance has conducted several training sessions for MUNIS users.

5. To process documentation within reasonable timeframes.

#### **6 MONTH STATUS**:

Due to a vacancy and extended illnesses this has become a challenge over the past several months. Also, the approval process has been extended to additional departments thus extending lead times for processing.

6. To minimize disputes between internal customers and suppliers. 6 MONTH STATUS:

Have mediated several supplier/user issues.

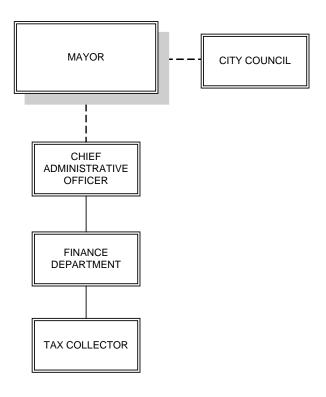
| Org#  | Org Description      | Object# | f Object Description         | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18 Budget<br>Vs FY 19<br>Proposed |
|-------|----------------------|---------|------------------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01035 | PURCHASING           |         |                              |                    |                    |                   | - Junger                       | Dauget                        | Поросси                              |
|       |                      | 51000   | FULL TIME EARNED PAY         | 427,386            | 390,171            | 443,993           | 446,704                        | 446,704                       | -2,711                               |
|       |                      | 51099   | CONTRACTED SALARIES          | 8,575              | 4,000              | 0                 | 0                              | 0                             | 0                                    |
| 01    | PERSONNEL SERVICES   |         |                              | 435,961            | 394,171            | 443,993           | 446,704                        | 446,704                       | -2,711                               |
|       |                      | 51140   | LONGEVITY PAY                | 7,725              | 8,025              | 8,325             | 6,375                          | 6,375                         | 1,950                                |
|       |                      | 51156   | UNUSED VACATION TIME PAYOU   | 4,360              | 4,414              | 0                 | 0                              | 0                             | 0                                    |
| 02    | OTHER PERSONNEL SERV |         |                              | 12,085             | 12,439             | 8,325             | 6,375                          | 6,375                         | 1,950                                |
|       |                      | 52360   | MEDICARE                     | 3,911              | 3,468              | 3,978             | 4,890                          | 4,890                         | -912                                 |
|       |                      | 52385   | SOCIAL SECURITY              | 2,003              | 221                | 3,040             | 3,062                          | 3,062                         | -22                                  |
|       |                      | 52504   | MERF PENSION EMPLOYER CONT   | 44,001             | 43,160             | 54,957            | 55,048                         | 55,048                        | -91                                  |
|       |                      | 52917   | HEALTH INSURANCE CITY SHARE  | 68,236             | 91,267             | 98,621            | 93,004                         | 93,004                        | 5,617                                |
| 03    | FRINGE BENEFITS      |         |                              | 118,151            | 138,116            | 160,596           | 156,004                        | 156,004                       | 4,592                                |
|       |                      | 53605   | MEMBERSHIP/REGISTRATION FEES | 270                | 270                | 855               | 855                            | 855                           | 0                                    |
|       |                      | 54675   | OFFICE SUPPLIES              | 4,310              | 4,058              | 5,000             | 5,000                          | 5,000                         | 0                                    |
|       |                      | 54705   | SUBSCRIPTIONS                | 200                | 360                | 421               | 421                            | 421                           | 0                                    |
|       |                      | 55150   | OFFICE EQUIPMENT             | 4,837              | 4,598              | 5,300             | 5,300                          | 5,300                         | 0                                    |
| 04    | OPERATIONAL EXPENSES |         |                              | 9,617              | 9,286              | 11,576            | 11,576                         | 11,576                        | 0                                    |
|       |                      | 56175   | OFFICE EQUIPMENT MAINT SRVCS | 416                | 1,174              | 1,800             | 1,800                          | 1,800                         | 0                                    |
|       |                      | 56180   | OTHER SERVICES               | 26,175             | 25,364             | 26,205            | 26,205                         | 26,205                        | 0                                    |
| 05    | SPECIAL SERVICES     |         |                              | 26,592             | 26,538             | 28,005            | 28,005                         | 28,005                        | 0                                    |
| 01035 | PURCHASING           |         |                              | 602,406            | 580,548            | 652,495           | 648,664                        | 648,664                       | 3,831                                |

#### FINANCE DIVISIONS

# TAX COLLECTOR

#### MISSION STATEMENT

The overall mission of the Tax Collector is to collect all tax revenue due to the City in accordance with Connecticut State Statutes and to provide the taxpayers of the City with information and assistance in a prompt and courteous manner.



### Veronica Jones Tax Collector

### REVENUE SUMMARY

| Org#         Object#         Object Description         FY 2016 Actuals         FY 2017 Actuals         FY 2018 Budget         Requested Proposition           10140         TAX COLLECTOR         41305         TAX COLLECTOR: 3030 PARK         948,432         995,854         1,045,646         1,097,928         1,09           41346         MUNIC SHARE VEHICLE TAXES         0         0         4,722,047         0         4,00           41347         MUNIC SHARE LIEU OF TAXES         0         0         3,236,058         3,095,669         3,23           41348         MUNIC SHARE SALES TAXES FUND         0         1,507         9,758,441         1,031,564         1,03           41355         TAX COLLECTOR: ATM FEES         0         0         1,500         1,500 | 928 52,282<br>,000 -722,047<br>,058 0  |
|--|--|
| 01040 TAX COLLECTOR           41305         TAX COLLECTOR: 3030 PARK         948,432         995,854         1,045,646         1,097,928         1,09           41346         MUNIC SHARE VEHICLE TAXES         0         0         4,722,047         0         4,00           41347         MUNIC SHARE LIEU OF TAXES         0         0         3,236,058         3,095,669         3,23           41348         MUNIC SHARE SALES TAXES FUND         0         17,571,952         9,758,441         1,031,564         1,03   | ,928 52,282<br>,000 -722,047<br>,058 0 |
| 41305         TAX COLLECTOR: 3030 PARK         948,432         995,854         1,045,646         1,097,928         1,09           41346         MUNIC SHARE VEHICLE TAXES         0         0         4,722,047         0         4,00           41347         MUNIC SHARE LIEU OF TAXES         0         0         3,236,058         3,095,669         3,23           41348         MUNIC SHARE SALES TAXES FUND         0         17,571,952         9,758,441         1,031,564         1,03   | ,000 -722,047<br>,058 0                |
| 41346         MUNIC SHARE VEHICLE TAXES         0         0         4,722,047         0         4,00           41347         MUNIC SHARE LIEU OF TAXES         0         0         3,236,058         3,095,669         3,23           41348         MUNIC SHARE SALES TAXES FUND         0         17,571,952         9,758,441         1,031,564         1,03   | ,000 -722,047<br>,058 0                |
| 41347       MUNIC SHARE LIEU OF TAXES       0       0       3,236,058       3,095,669       3,23         41348       MUNIC SHARE SALES TAXES FUND       0       17,571,952       9,758,441       1,031,564       1,03  | ,058 0                                 |
| <b>41348</b> MUNIC SHARE SALES TAXES FUND 0 17,571,952 9,758,441 1,031,564 1,03  |  |
|  | 564 9 726 977                          |
| <b>41355</b> TAX COLLECTOR: ATM FEES 0 0 1,500 1,500   | ,304 -0,720,677                        |
|  | ,500 0                                 |
| <b>41538</b> COPIES 0 0 2,500 2,500  | ,500 0                                 |
| <b>41693</b> CURRENT TAXES: ALL PROPERTIES 293,189,637 305,339,032 297,738,262 297,103,029 300,37  | ,335 2,639,073                         |
| <b>41694</b> ONE MILL TAX FOR LIBRARY SERVS 0 0 5,713,859 7,374,471 5,70   | ,501 -9,358                            |
| <b>41697</b> ARREARS TAXES 1,619,765 2,853,120 2,000,000 1,600,000 1,60  | ,000 -400,000                          |
| <b>41698</b> 0.3 MILL LIBRARY REFERENDUM 0 0 0 1,71  | ,351 1,711,351                         |
| <b>41699</b> FORECLOSED PROPERTIES 0 53 0 0  | 0 0                                    |
| <b>41702</b> PENALTIES: CURRENT TAXES 1,840,601 1,814,192 1,800,000 1,800,000 1,80   | ,000                                   |
| <b>41703</b> PENALTIES: ARREARS TAXES 1,066,925 686,134 800,000 700,000 70   | ,000 -100,000                          |
| <b>41704</b> LIEN FEES 186,861 150,119 175,000 150,000 15  | ,000 -25,000                           |
| <b>44270</b> JEWISH CENTER REIMB - PILOT 0 50,000 50,000 50,000 5  | ,000                                   |
| <b>44301</b> EVENT ADMISSIONS SURCHARGE 0 93,481 350,000 150,000 15  | ,000 -200,000                          |
| <b>44320</b> BROAD STREET PILOT 30,299 31,209 35,655 36,725 3  | ,725 1,070                             |
| <b>44321</b> CITY TRUST PILOT 228,007 234,902 268,314 276,363 27   | ,363 8,049                             |
| <b>44322</b> EAST MAIN STREET PILOT 28,273 29,263 31,347 15,674 1  | ,674 -15,673                           |
| <b>44323</b> ARCADE PILOT 40,701 38,670 41,626 42,875 4  | ,875 1,249                             |
| <b>44324</b> CAPTAIN COVE PILOT 47,445 95,091 80,000 80,000 8  | ,000                                   |
| <b>44325</b> CASA PILOT 15,098 15,400 16,022 16,342 1  | ,342 320                               |
| <b>44326</b> 585 NORMAN ST - PILOT 0 141,259 145,496 149,861 14  | ,861 4,365                             |
| <b>44328</b> 3336 FAIRFIELD AVE - PILOT 0 140,000 144,200 148,526 14   | ,526 4,326                             |
| <b>44329</b> 525 PALISADE AVE - PILOT 0 137,756 0 275,512 27.  | ,512 275,512                           |
| <b>44330</b> STEEL POINT PILOT 0 0 400,000 400,000 40  | ,000                                   |
| <b>44340</b> ARTSPACE READS BUILDING PILOT 41,537 83,074 0 0   | 0 0                                    |
| <b>44344</b> CRESCENT CROS PILOT 252 HALLET 0 0 0 69,064 6   | ,064 69,064                            |
| <b>44346</b> UNITED CEREBRAL PALSY PILOT 15,231 15,535 15,846 16,163 1   | ,163 317                               |
| <b>44347</b> 144 GOLDEN HILL STREET PILOT 81,019 76,996 82,833 85,369 8  | ,369 2,536                             |
| <b>44348</b> GOODWILL-HELMS HOUSING PILOT 10,171 10,834 6,140 6,140  | ,140 0                                 |
| <b>44349</b> PARK CITY RCH PILOT 78,823 80,775 83,108 85,694 8   | ,694 2,586                             |
| <b>44355</b> 930 MAIN ST PILOT 85,614 88,182 82,634 93,553 9   | ,553 10,919                            |
| <b>44368</b> 115 WASHINGTON AVE - PILOT 17,000 105,000 108,150 111,394 11  | ,394 3,244                             |
| <b>44370</b> SYCAMORE HOUSING ASSOC. PILOT 147,395 150,343 153,349 156,416 15  | ,416 3,067                             |
| <b>44371</b> 1795 STRATFORD AVE - PILOT 0 46,688 45,000 45,000 4   | ,000                                   |
| <b>44372</b> DOMINION BPT FUEL CELL PILOT 250,000 250,000 250,000 250,000 25   | ,000                                   |
| <b>44373</b> WASHINGTON PARK PILOT 20,828 0 39,753 0   | 0 -39,753                              |
| <b>44393</b> PREMIUM ON LIEN SALE 204,439 278,829 0 0  | 0 0                                    |
| <b>44460</b> CLINTON COMMONS PILOT 28,411 29,263 27,583 31,045 3   | ,045 3,462                             |
| <b>44689</b> MISCELLANEOUS PILOTS 0 111,814 35,000 35,000 3.   | ,000 0                                 |
|  | ,000 0                                 |

01040 TAX COLLECTOR 300,471,502 332,002,634 329,685,369 316,783,377 324,239,453 -5,445,916

# FY 2018-2019 PROPOSED GENERAL FUND BUDGET TAX COLLECTOR BUDGET DETAIL

### APPROPRIATION SUMMARY

| Org#  | Org Descrip | otion                | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18<br>Budget vs FY<br>19 Proposed |
|-------|-------------|----------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01040 | TAX COLLE   | CTOR                 |                    |                    |                   |                                |                               |                                      |
|       | 01          | PERSONNEL SERVICES   | 770,484            | 663,718            | 673,003           | 681,695                        | 681,695                       | -8,692                               |
|       | 02          | OTHER PERSONNEL SERV | 47,116             | 36,046             | 38,825            | 39,275                         | 39,275                        | -450                                 |
|       | 03          | FRINGE BENEFITS      | 298,516            | 270,191            | 266,244           | 271,578                        | 271,578                       | -5,334                               |
|       | 04          | OPERATIONAL EXPENSES | 25,521             | 25,195             | 35,014            | 36,014                         | 36,014                        | -1,000                               |
|       | 05          | SPECIAL SERVICES     | 158,857            | 156,964            | 404,616           | 412,705                        | 297,142                       | 107,474                              |
|       |             |                      | 1,300,495          | 1,152,114          | 1,417,702         | 1,441,267                      | 1,325,704                     | 91,998                               |

|                     | FTE   | FTE   |      |      |          |                                | FY2018<br>Modified | FY2019<br>Requested | FY2019<br>Proposed | FY19<br>Proposed vs |
|---------------------|-------|-------|------|------|----------|--------------------------------|--------------------|---------------------|--------------------|---------------------|
| ORG.CODE/DEPARTMENT | 2018  | 2019  | VAC. | NEW  | UNFUNDED | POSITION TITLE                 | Budget             | Budget              | Budget             | FY18 Budget         |
|                     | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | ACCOUNTING CLERK II (35 HOURS) | 47,074             | 49,274              | 49,274             | -2,200              |
|                     | 6.00  | 6.00  | 1.00 | 0.00 | 0.00     | TAX COLLECTOR CLERK (35 HOURS  | 291,030            | 296,057             | 296,057            | -5,027              |
|                     | 2.00  | 2.00  | 0.00 | 0.00 | 0.00     | TAX COLL CLERK SPAN(35 HOURS)  | 100,988            | 101,988             | 101,988            | -1,000              |
|                     | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | ACCOUNTANT                     | 76,370             | 76,370              | 76,370             | 0                   |
|                     | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | TAX COLLECTOR                  | 110,531            | 110,531             | 110,531            | 0                   |
| 01040000            | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | DATA COORDINATOR               | 47,010             | 47,475              | 47,475             | -465                |
| TAX COLLECTOR       | 12.00 | 12.00 | 1.00 | 0.00 | 0.00     |                                | 673,003            | 681,695             | 681,695            | -8,692              |

# FY 2018-2019 PROPOSED GENERAL FUND BUDGET TAX COLLECTOR PROGRAM HIGHLIGHTS

|                                   | ACTUAL            | ACTUAL            | ACTUAL            | 6 MONTH           | FSTIMATED         | ACTUAL            |    | 6 MONTH     | FSTIMATED         |
|-----------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|----|-------------|-------------------|
|                                   |                   |                   |                   | ••                |                   |                   |    |             |                   |
| SERVICE INDICATORS                | 2013-2014         | 2014-2015         | 2015-2016         | 2016-2017         | 2016-2017         | 2016-2017         |    | 2017-2018   | 2017-2018         |
| TAX COLLECTOR                     |                   |                   |                   |                   |                   |                   |    |             |                   |
| Total Taxes Collectible           | \$<br>336,641,533 | \$<br>341,471,864 | \$<br>341,902,548 | \$<br>359,102,847 | \$<br>359,102,847 | \$<br>341,292,515 | \$ | 344,223,431 | \$<br>344,223,431 |
| Total Taxes Collected             | \$<br>289,259,683 | \$<br>293,925,589 | \$<br>294,873,395 | \$<br>181,254,854 | \$<br>294,873,395 | \$<br>307,159,913 | \$ | 174,420,058 | \$<br>307,159,913 |
| Taxes: current A/R                | \$<br>8,918,080   | \$<br>5,070,884   | \$<br>4,973,937   | \$<br>179,982,434 | \$<br>4,973,937   | \$<br>3,621,091   | \$ | 140,840,777 | \$<br>3,621,232   |
| Taxes: arrears A/R                | \$<br>38,463,769  | \$<br>42,475,391  | \$<br>42,055,216  | \$<br>1,272,420   | \$<br>42,055,216  | \$<br>27,684,100  | \$ | 28,130,312  | \$<br>27,684,100  |
| Interest: current (1)             | \$<br>2,023,293   | \$<br>1,967,984   | \$<br>1,841,052   | \$<br>366,943     | \$<br>1,841,052   | \$<br>1,813,292   | \$ | 375,990     | \$<br>1,813,292   |
| Interest: arrears (1)             | \$<br>729,705     | \$<br>972,624     | \$<br>1,104,732   | \$<br>666,835     | \$<br>1,104,732   | \$<br>813,262     | \$ | 400,732     | \$<br>813,262     |
| Bulk Assignment: taxes current    | \$<br>7,711,155   | \$<br>7,568,554   | \$<br>7,141,237   | N/A               | \$<br>7,141,237   | \$<br>7,074,996   | N, | /A          | \$<br>7,075,956   |
| Bulk Assignment: taxes arrears    | N/A               | N/A               | \$<br>309,072     | N/A               | n/a               | N/A               |    | N/A         |                   |
| Bulk Assignment: interest current | \$<br>785,187     | \$<br>733,128     | \$<br>687,348     | N/A               | \$<br>687,348     | \$<br>682,817     | N, | /A          | \$<br>685,212     |
| Bulk Assignment: interest arrears | N/A               | N/A               | \$<br>175,350     | N/A               | n/a               | N/A               |    | N/A         |                   |
| CURRENT YEAR COLLECTED            |                   |                   |                   |                   |                   |                   |    |             |                   |
| Percent collected (current year)  | 96.96%            | 97.46%            | 98.33%            | 57.05%            | 98.52%            | 98.83%            |    | 55.35%      | 98.80%            |
| Permits - approvals               | 1,850             | 2,300             | 2,066             | 1,033             | 2,200             | 2,538             |    | 1,275       | 2,500             |
| INFORMATION REQUESTS              |                   |                   |                   |                   |                   |                   |    |             |                   |
| Telephone                         | 7,500             | 7,460             | 7,350             | 3,675             | 7,600             | 8,000             |    | 4,060       | 10,200            |
| Mail/fax - Sent (2)               | 1,800             | 1,820             | 1,300             | 750               | 1,200             | 1,007             |    | 430         | 1,350             |
| Walk-in Request (3)               | 16,450            | 16,200            | 17,500            | 8,750             | 18,010            | 22,500            |    | 10,200      | 22,500            |
| Mortgage company tapes            | 10                | 10                | 10                | 5                 | 10                | 10                |    | 5           | 10                |
| Tax bills                         | 165,655           | 169,528           | 176,548           | 132,411           | 176,548           | 177,604           |    | 81,491      | 95,000            |
| Transfers to suspense             | 106,684           | 208,876           | 750,896           | n/a               | 27,500            | 170,108           |    | N/A         | 150,320           |
| Liens filed (4)                   | 2,315             | 2,214             | 2,772             | n/a               | 2,810             | 1,961             |    | N/A         | 2,300             |
| Delinquent demands and warrants ( | 58,467            | 42,211            | 48,849            |                   |                   | 62,012            |    | 38,393      | 74,030            |

#### FY 2018 - 2019 GOALS:

- 1) Continue staff development through education and cross-training to maximize the customer service experience.
- 2) Continue to decrease wait time for constituents by opening all 6 windows for payment processing during peak collection months.
- 3) Continue to clean up personal property records to improve collections efforts. Work with City Attorney, Marshals and Collection Agencies to increase collections
- 4) Continue to offer extending hours during peak collection months
- 5) Create a Reader friendly Bill. Easier to read
- 6) Update Online payment system

#### FY2017-2018 GOAL STATUS

- 1) Continue staff development through cross-training and education opportunities to maximize customer service experience.
  - <u>6 MONTH STATUS</u>: ongoing and continued success
  - 7 out of 10 staffers attending or attended Tax Collection's education courses
- 2) Streamline Tax Bill look-up/payments on-line to make it easier for constituents. 6 MONTH STATUS: Successful and completed Online look up and payment system now user friendly

# FY 2018-2019 PROPOSED GENERAL FUND BUDGET TAX COLLECTOR PROGRAM HIGHLIGHTS

3) Continue efforts to clean up personal property records to enhance collection efforts.

6 MONTH STATUS: Continuing and ongoing
Liens filed on all delinquent personal property accounts
Hire collection agency to collect personal property taxes
Work with Tax Assessor to Audit Personal Property accounts
Working with City Attorney for increased collection

4) Continue to decrease wait time for constituents. 6 MONTH STATUS: Continuing and successful Average wait-time reduced by 15%

- 5) Increase efficiency in payment process by sending reminder notices to include the payment stub. 6 MONTH STATUS: Continuing and Successful Currently mailing out four statements a year
- 6) New online payment system within six months

#### FY 2017 - 2018 ADDITIONAL ACCOMPLISHMENT:

- 1. Staff trained in most procedures of tax collections.
- 2. Increased payment processing time thereby decreasing volume of incoming calls
- 3. Online Tax bill look-up and payment options now user friendly
- 4. Reduce wait time in line by 14%
- 5. Started delinquent collection procedures for Personal Property (business) accounts

# FY 2018-2019 PROPOSED GENERAL FUND BUDGET TAX COLLECTOR APPROPRIATION SUPPLEMENT

| Org#  | Org Description      | Object | # Object Description           | FY 2016   | FY 2017   | FY 2018   | FY 2019   | FY 2019   | FY 18 Budget |
|-------|----------------------|--------|--------------------------------|-----------|-----------|-----------|-----------|-----------|--------------|
|       |                      |        |                                | Actuals   | Actuals   | Budget    | Requested | Proposed  | Vs FY 19     |
|       |                      |        |                                |           |           |           | Budget    | Budget    | Proposed     |
| 01040 | TAX COLLECTOR        |        |                                |           |           |           |           |           |              |
|       |                      | 51000  | FULL TIME EARNED PAY           | 770,484   | 633,718   | 673,003   | 681,695   | 681,695   | -8,692       |
|       |                      | 51034  | FT BONUS - CONTRACTUAL PAY     | 0         | 30,000    | 0         | 0         | 0         | 0            |
| 01    | PERSONNEL SERVICES   |        |                                | 770,484   | 663,718   | 673,003   | 681,695   | 681,695   | -8,692       |
|       |                      | 51106  | REGULAR STRAIGHT OVERTIME      | 15,806    | 9,942     | 13,500    | 12,500    | 12,500    | 1,000        |
|       |                      | 51108  | REGULAR 1.5 OVERTIME PAY       | 11,573    | 10,252    | 13,500    | 14,500    | 14,500    | -1,000       |
|       |                      | 51116  | HOLIDAY 2X OVERTIME PAY        | 0         | 0         | 500       | 500       | 500       | 0            |
|       |                      | 51140  | LONGEVITY PAY                  | 16,238    | 14,963    | 11,325    | 11,775    | 11,775    | -450         |
|       |                      | 51156  | UNUSED VACATION TIME PAYOU     | 3,500     | 889       | 0         | 0         | 0         | 0            |
| 02    | OTHER PERSONNEL SERV |        |                                | 47,116    | 36,046    | 38,825    | 39,275    | 39,275    | -450         |
|       |                      | 52360  | MEDICARE                       | 10,272    | 9,141     | 8,334     | 8,393     | 8,393     | -59          |
|       |                      | 52385  | SOCIAL SECURITY                | 1,121     | 231       | 2,090     | 2,043     | 2,043     | 47           |
|       |                      | 52504  | MERF PENSION EMPLOYER CONT     | 86,900    | 72,094    | 77,427    | 78,269    | 78,269    | -842         |
|       |                      | 52917  | HEALTH INSURANCE CITY SHARE    | 200,223   | 188,726   | 178,393   | 182,873   | 182,873   | -4,480       |
| 03    | FRINGE BENEFITS      |        |                                | 298,516   | 270,191   | 266,244   | 271,578   | 271,578   | -5,334       |
|       |                      | 53430  | OTHER INSURANCE                | 2,550     | 2,550     | 9,020     | 9,020     | 9,020     | 0            |
|       |                      | 53605  | MEMBERSHIP/REGISTRATION FEES   | 406       | 271       | 521       | 521       | 521       | 0            |
|       |                      | 53610  | TRAINING SERVICES              | 1,729     | 480       | 1,125     | 1,125     | 1,125     | 0            |
|       |                      | 53705  | ADVERTISING SERVICES           | 3,722     | 5,051     | 3,951     | 4,951     | 4,951     | -1,000       |
|       |                      | 53710  | OTHER COMMUNICATION SERVICES   | 429       | 423       | 800       | 800       | 800       | 0            |
|       |                      | 53905  | EMP TUITION AND/OR TRAVEL REIM | 1,737     | 294       | 1,797     | 1,797     | 1,797     | 0            |
|       |                      | 54675  | OFFICE SUPPLIES                | 12,566    | 14,046    | 14,800    | 14,800    | 14,800    | 0            |
|       |                      | 55145  | EQUIPMENT RENTAL/LEASE         | 450       | 450       | 700       | 700       | 700       | 0            |
|       |                      | 55155  | OFFICE EQUIPMENT RENTAL/LEAS   | 1,933     | 1,631     | 2,300     | 2,300     | 2,300     | 0            |
| 04    | OPERATIONAL EXPENSES |        |                                | 25,521    | 25,195    | 35,014    | 36,014    | 36,014    | -1,000       |
|       |                      | 56040  | BOOKBINDING SERVICES           | 0         | 0         | 208       | 208       | 208       | 0            |
|       |                      | 56045  | BUILDING MAINTENANCE SERVICE   | 155       | 0         | 385       | 385       | 385       | 0            |
|       |                      | 56105  | BANKING SERVICES               | 8,359     | 4,714     | 23,021    | 23,021    | 23,021    | 0            |
|       |                      | 56110  | FINANCIAL SERVICES             | 1,449     | 1,187     | 48,079    | 48,079    | 48,079    | 0            |
|       |                      | 56130  | LEGAL SERVICES                 | 55,688    | 14,049    | 125,563   | 125,563   | 85,000    | 40,563       |
|       |                      | 56175  | OFFICE EQUIPMENT MAINT SRVCS   | 24,325    | 26,475    | 26,900    | 26,900    | 26,900    | 0            |
|       |                      | 56180  | OTHER SERVICES                 | 0         | 36,387    | 100,000   | 100,000   | 25,000    | 75,000       |
|       |                      | 56225  | SECURITY SERVICES              | 441       | 441       | 461       | 550       | 550       | -89          |
|       |                      | 59015  | PRINTING SERVICES              | 68,440    | 73,711    | 80,000    | 88,000    | 88,000    | -8,000       |
| 05    | SPECIAL SERVICES     |        |                                | 158,857   | 156,964   | 404,616   | 412,705   | 297,142   | 107,474      |
| 01040 | TAX COLLECTOR        |        |                                | 1,300,495 | 1,152,114 | 1,417,702 | 1,441,267 | 1,325,704 | 91,998       |

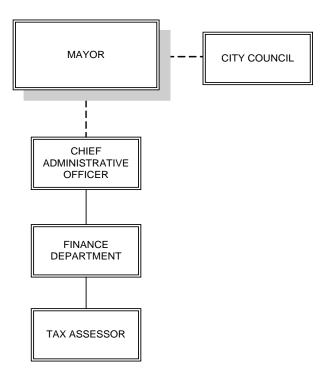
#### FINANCE DIVISIONS

## TAX ASSESSOR

#### MISSION STATEMENT

To value all real and personal property located in the City of Bridgeport on a fair and equitable basis according to Connecticut General Statutes to ensure that each Property owner realizes an appropriate contribution of the total property tax burden.

Pursuant to CT General Statutes, provide the legislative body of the City of Bridgeport, an aggregate value of all assessable property in order that the legislative body may establish basis for taxes.



## Daniel Kenny Acting City Assessor

#### **REVENUE SUMMARY**

|       |           |                                |            |            |            | FY 2019    | FY 2019    | FY 18            |
|-------|-----------|--------------------------------|------------|------------|------------|------------|------------|------------------|
|       |           |                                | FY 2016    | FY 2017    | FY 2018    | Requested  | Proposed   | <b>Budget Vs</b> |
| Org#  | Object#   | Object Description             | Actuals    | Actuals    | Budget     | Budget     | Budget     | FY 19            |
| 01041 | TAX ASESS | SOR                            |            |            |            |            |            | _                |
|       | 41538     | COPIES                         | 4,411      | 4,143      | 3,500      | 3,500      | 3,500      | 0                |
|       | 44679     | LOCAL PROP TAX HOSP & REAL ST  | 0          | 0          | 20,015,970 | 0          | 0          | -20,015,970      |
|       | 44680     | ELDERLY/DISABLEDFREEZETAXREIMB | 23,612     | 8,000      | 7,500      | 4,200      | 4,200      | -3,300           |
|       | 44682     | ELDERLYEXEMPTION-OWNERSPROGRAM | 727,647    | 679,900    | 650,000    | 0          | 0          | -650,000         |
|       | 44683     | ELDERLYEXEMPTION-TOTALLYDISABL | 0          | 18,070     | 15,000     | 15,000     | 15,000     | 0                |
|       | 44684     | ELDERLYEXEMPTION-ADDITIONALVET | 30,021     | 37,637     | 29,000     | 29,000     | 29,000     | 0                |
|       | 44686     | TAX EXEMPT HOSPITALS           | 7,499,641  | 7,454,025  | 1,961,507  | 7,286,936  | 7,464,762  | 5,503,255        |
|       | 44687     | STATE-OWNED PROPERTY PILOT     | 2,353,126  | 2,367,096  | 2,782,383  | 2,265,402  | 2,319,865  | -462,518         |
|       | 44690     | DISTRESSEDMUNICIPALITYTAXEXEMP | 358,073    | 479,032    | 198,975    | 0          | 5,000,000  | 4,801,025        |
|       | 44692     | MASHANTUCKET PEQUOT/MOHEGAN FD | 6,295,715  | 5,913,094  | 5,856,925  | 5,606,925  | 5,606,925  | -250,000         |
| 01041 | TAX ASESS | SOR                            | 17,292,246 | 16,960,997 | 31,520,760 | 15,210,963 | 20,443,252 | -11,077,508      |

### APPROPRIATION SUMMARY

| Org#  | Org Descri | ption                | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18<br>Budget vs FY<br>19 Proposed |
|-------|------------|----------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01041 | TAX ASESS  | OR                   |                    |                    |                   |                                |                               |                                      |
|       | 01         | PERSONNEL SERVICES   | 661,059            | 594,578            | 606,523           | 620,851                        | 620,851                       | -14,328                              |
|       | 02         | OTHER PERSONNEL SERV | 26,018             | 31,337             | 56,600            | 56,900                         | 56,900                        | -300                                 |
|       | 03         | FRINGE BENEFITS      | 190,607            | 173,661            | 192,803           | 224,429                        | 224,429                       | -31,626                              |
|       | 04         | OPERATIONAL EXPENSES | 25,314             | 30,273             | 33,813            | 33,813                         | 33,813                        | 0                                    |
|       | 05         | SPECIAL SERVICES     | 398,290            | 111,483            | 222,279           | 222,279                        | 222,279                       | 0                                    |
|       |            |                      | 1.301.288          | 941.331            | 1.112.018         | 1.158.272                      | 1.158.272                     | -46.254                              |

| -                   |       |       |      |      |          |                                | FY2018   | FY2019    | FY2019   | FY19        |
|---------------------|-------|-------|------|------|----------|--------------------------------|----------|-----------|----------|-------------|
|                     | FTE   | FTE   |      |      |          |                                | Modified | Requested | Proposed | Proposed vs |
| ORG.CODE/DEPARTMENT | 2018  | 2019  | VAC. | NEW  | UNFUNDED | POSITION TITLE                 | Budget   | Budget    | Budget   | FY18 Budget |
|                     | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | SPECIAL PROJECT COORDINATOR    | 76,322   | 76,322    | 76,322   | 0           |
|                     | 5.00  | 4.00  | 0.00 | 0.00 | 1.00     | TAX ASSESSMENT CLERK (35 HOURS | 249,908  | 203,976   | 203,976  | 45,932      |
|                     | 2.00  | 3.00  | 0.00 | 1.00 | 0.00     | PROPERTY APPRAISER I (35 HOURS | 107,659  | 164,856   | 164,856  | -57,197     |
|                     | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | PROPERTY APPRAISER II (35 HOUR | 60,485   | 63,548    | 63,548   | -3,063      |
|                     | 0.00  | 0.00  | 0.00 | 0.00 | 0.00     | TAX ASSESSMENT PROFESSIONAL    | 0        | 0         | 0        | 0           |
|                     | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | TAX ASSESSOR                   | 112,149  | 112,149   | 112,149  | 0           |
|                     | 0.00  | 0.00  | 0.00 | 0.00 | 0.00     | DEPUTY TAX ASSESSOR            | 0        | 0         | 0        | 0           |
| 01041000            | 0.00  | 0.00  | 0.00 | 0.00 | 0.00     | ASSISTANT SPECIAL PROJECT MANA | 0        | 0         | 0        | 0           |
| TAX ASSESSOR        | 10.00 | 10.00 | 0.00 | 1.00 | 1.00     |                                | 606,523  | 620,851   | 620,851  | -14,328     |

#### FY 2018-2019 PROPOSED GENERAL FUND BUDGET

#### TAX ASSESSOR

#### PROGRAM HIGHLIGHTS

| -                                     | ACTUAL          | ACTUAL          | ACTUAL          | ACTUAL          | ACTUAL          | 6 MONTH ACTUAL      | 6 MONTHS ESTIMATED  |
|---------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|---------------------|---------------------|
| SERVICE INDICATORS                    | 2010-2011       | 2011-2012       | 2012-2013       |                 |                 | 2015-2016 2015-2016 | 2016-2017 2016-2017 |
| TAX ASSESSOR                          |                 |                 |                 |                 |                 |                     |                     |
| Real estate parcels                   | 34,799          | 34,605          | 34,634          | 34,682          | 34,624          | 34,600              | 34,550              |
| Income and expense analysis           | 3,250           | 3,275           | 3,583           | 3,189           | 3,252           | 2,351               | 2400                |
| Real estate adjustments value adds    | 240             | 209             | 114             | 279             | 273             | 422                 | 450                 |
| Real estate adjustments value deletes | 157             | 125             | 236             | 164             | 134             | 5                   | 10                  |
| Real estate adjustments changes       | 1,670           | 1,681           | 1,720           | 1,152           | 1,150           | 1,307               | 1250                |
| Deed transfers                        | 3,047           | 5,399           | 6,619           | 6,650           | 6,850           | 6,780               | 6900                |
| Fire and demolition activity reviews  | 156             | 157             | 137             | 136             | 132             | 190                 | 140                 |
| Tax map changes                       | 56              | 131             | 92              | 110             | 240             | 115                 | 130                 |
| New Building permits reviewed         | 529             | 559             | 727             | 816             | 852             | 1,039               | 1150                |
| Active Building permits (open)        | 2,020           | 1,438           | 1,386           | 595             | 680             | 779                 | 880                 |
| Exempt applications                   | 68              | 65              | 72              | 82              | 80              | 55                  | 55                  |
| Exemption prorates                    | 36              | 55              | 52              | 75              | 75              | 90                  | 100                 |
| Certificates of occupancy/prorates    | 230             | 409             | 607             | 325             | 285             | 504                 | 550                 |
| Personal Property Accounts            | 5,400           | 4,566           | 4,604           | 4,412           | 4,435           | 4,435               | 4600                |
| Pers. Prop. Accts. Staff Audit        | 500             | 350             | 400             | 450             | 390             | 450                 | 500                 |
| Pers. Prop. Accts. Adds (Net Change)  | 350             | 255             | 350             | 400             | 420             | 524                 | 300                 |
| Pers. Prop. Accts. Value Changes      | 4,000           | 3,500           | 4,015           | 4,400           | 4,330           | 4,300               | 4600                |
| Motor Vehicles                        | 71,527          | 72,460          | 72,867          | 73,881          | 75,200          | 76,783              | 80000               |
| Motor vehicles add-ons - By Referrals | 255             | 198             | 220             | 297             | 252             | 310                 | 330                 |
| Motor vehicles add-ons - By Discovery | 95              | 25              | 30              | 40              | 25              | 30                  | 35                  |
| Motor vehicles deletes                | 2,760           | 3,120           | 2,740           | 2,650           | 2,710           | 2,820               | 2600                |
| Motor vehicles changes Pro-rates      | 7,950           | 8,700           | 8,210           | 8,100           | 8,230           | 8,170               | 8250                |
| Elderly tax relief # of annual apps   | 1,312           | 1,296           | 1,310           | 1,289           | 1,190           | 1,265               | 1300                |
| Economic development programs         | 61              | 64              | 64              | 61              | 64              | 53                  | 60                  |
| Veteran exemptions, SS, & Blind       | 5,451           | 5,170           | 5,170           | 4,860           | 4,939           | 2,510               | 2600                |
| Information requests                  |                 |                 |                 |                 |                 |                     |                     |
| Telephone                             | 128,400         | 125,000         | 130,000         | 131,000         | 132,000         | 122,000             | 115,000             |
| Mail/fax/Email                        | 5,160           | 5,275           | 5,170           | 5,210           | 5,450           | 5,200               | 5,000               |
| Walk-in Requests for Information      | 34,400          | 33,950          | 34,600          | 34,750          | 36,250          | 35,200              | 34,500              |
| Revaluation Activity:                 |                 |                 |                 |                 |                 |                     |                     |
| GRAND LIST                            |                 |                 |                 |                 |                 |                     |                     |
| Assessor's Grand List                 | \$7.16 Billion  | \$7.16 Billion  | \$7.19 billion  | \$6.99 Billion  | \$7.13 Billion  | \$6.1 Billion       | \$6.167 Billion     |
| Exempt property activity              | \$3.15 Bilion   | \$3.155 Bilion  | \$3.203 billion | \$3.241 Billion | \$3.107 Billion | \$2.21 Billion      | \$2.61 Billion      |
| Exemptions (personal) activity        | \$178. Million  | \$166.3 Million | \$174.9 million | \$180.9 Million | \$125.7 Million | \$116 Million       | \$121 Million       |
| Board of Assessment Appeal changes    | (\$14 Million)  | (\$14 Million)  | (\$11 million)  | (\$7.0 Million) | (\$9.6 Million) | (\$8.1 Million)     | (\$6 Million)       |
| Increases in Grand List               | \$33.6 Million) | \$65.9 Million  | \$65.9 million  | (\$200 Million) | \$140 Million   | (\$1 Billion)*      | (\$2 Million)       |
| Final net taxable Grand List          | \$6.9 Billion   | \$7 Billion     | \$7 billion     | \$6.9 Billion   | \$7.1 Billion   | \$6.1 Billion       | \$6.1 Million)      |

\*2015 Revaluation Decline

Please note: Changes in the Grand List, in light of the current conditions in the housing market and economy, are hard to predict.

#### FY 2018 - 2019 GOALS:

- 1. Continue to focus on increasing the taxable Grand List. This will be accomplished by continued focus on monitoring building permit activity, and by developing new field discovery methods for real and personal property. Work with CT DMV new resource to identify City residents using out of state registrations to properly shift tax burden
- 2. Begin project planning and development for CT mandated City of Bridgeport 2020 Real Property Revaluation.
- 3. Continue focus on staff continuing education and training.
- 4. Work with Finance, Civil Service and Labor to conclude human resources reorganization within the department.

#### FY 2017 - 2018 GOAL STATUS:

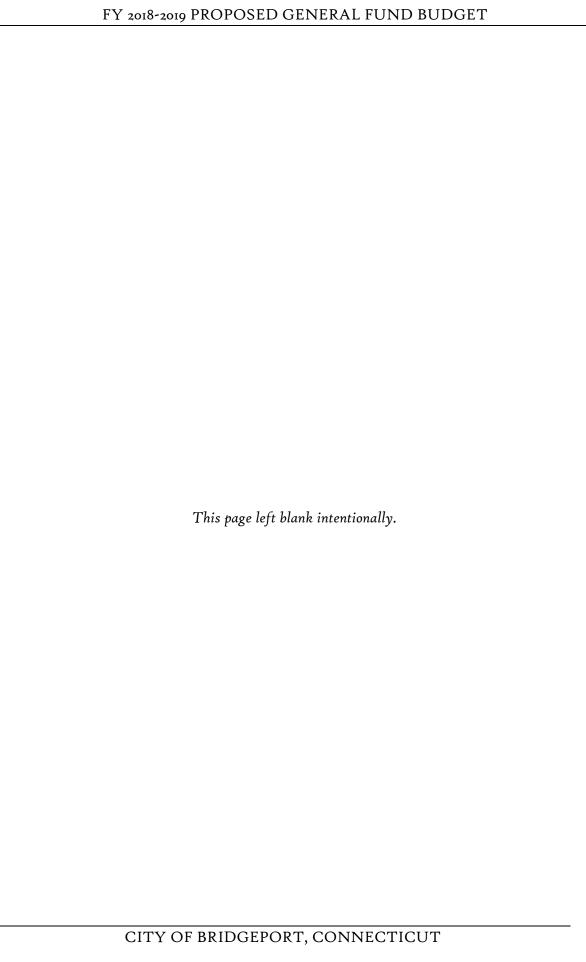
- 1. Staff members attended CAAO (Connecticut Association of Assessing Officers) completed appraisal course offerings at the annual CT Assessor's School at UCONN, Storrs, CT. Continued weekly staff meetings, except during 2017 Grand List compilation months of December and January. The meetings enable staff to focus on CT assessment deadline(s) process compliance and foster a team approach to achieve those goals.
- 2. Continued to be an administrative and data resource to the Board of Assessment Appeals during their February to April and September 2018 schedule.
- 3. Completed all 2016 personal property audit work. Findings resulted in \$344,000 of additional collectable tax revenues on 23 business audited accounts. On October 1, 2017 initiated 46 new audit reviews to conclude in FY 2017-2018.
- 4. Initiated bar coding registry of CT mandated annual filings of personal property declarations and income and expense forms. This automates verification of filing date verification, documents the delinquent and non-compliant filings to impose CT mandated assessment penalty taxes.

#### FY 2017 - 2018 ADDITIONAL ACCOMPLISHMENTS:

- 1. Worked with City Attorney Office to settle 80% of the assessment tax appeals pursuant to the 2008 and 2015 Grand List revaluations.
- 2. Completed and certified the 2017 Grand List and the review of 2017 quadrennial exempt properties on January 31, 2018, as required by CT General Statutes.
- 3. Despite 2017 staff reduction maintained taxpayer service and property assessment goals.
- 4. Identified personal property accounts that were no longer active based on site inspections.

# $FY \ {\bf 2018\text{-}2019} \ PROPOSED \ GENERAL \ FUND \ BUDGET \\ TAX \ ASSESSOR \qquad \qquad APPROPRIATION \ SUPPLEMENT$

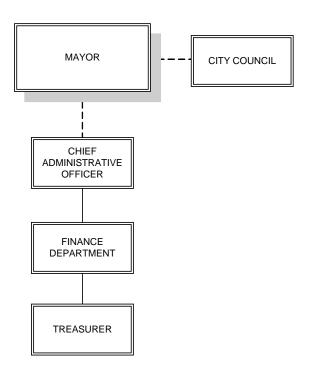
| Org#  | Org Description      | Object | # Object Description           | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18 Budget<br>Vs FY 19<br>Proposed |
|-------|----------------------|--------|--------------------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01041 | TAX ASESSOR          |        |                                |                    |                    |                   |                                |                               |                                      |
|       |                      | 51000  | FULL TIME EARNED PAY           | 661,059            | 594,578            | 606,523           | 620,851                        | 620,851                       | -14,328                              |
| 01    | PERSONNEL SERVICES   |        |                                | 661,059            | 594,578            | 606,523           | 620,851                        | 620,851                       | -14,328                              |
|       |                      | 51106  | REGULAR STRAIGHT OVERTIME      | 461                | 3,703              | 10,000            | 10,000                         | 10,000                        | 0                                    |
|       |                      | 51108  | REGULAR 1.5 OVERTIME PAY       | 284                | 1,101              | 0                 | 0                              | 0                             | 0                                    |
|       |                      | 51140  | LONGEVITY PAY                  | 9,525              | 8,025              | 8,475             | 8,775                          | 8,775                         | -300                                 |
|       |                      | 51156  | UNUSED VACATION TIME PAYOU     | 1,040              | 2,203              | 0                 | 0                              | 0                             | 0                                    |
|       |                      | 51403  | ASSESSMENT APPEALS STIPENDS    | 14,708             | 16,305             | 38,125            | 38,125                         | 38,125                        | 0                                    |
| 02    | OTHER PERSONNEL SERV |        |                                | 26,018             | 31,337             | 56,600            | 56,900                         | 56,900                        | -300                                 |
|       |                      | 52360  | MEDICARE                       | 9,508              | 8,689              | 8,541             | 8,598                          | 8,598                         | -57                                  |
|       |                      | 52385  | SOCIAL SECURITY                | 1,001              | 0                  | 0                 | 2,588                          | 2,588                         | -2,588                               |
|       |                      | 52399  | UNIFORM ALLOWANCE              | 800                | 600                | 400               | 600                            | 600                           | -200                                 |
|       |                      | 52504  | MERF PENSION EMPLOYER CONT     | 71,501             | 66,410             | 74,723            | 76,501                         | 76,501                        | -1,778                               |
|       |                      | 52917  | HEALTH INSURANCE CITY SHARE    | 107,796            | 97,962             | 109,139           | 136,142                        | 136,142                       | -27,003                              |
| 03    | FRINGE BENEFITS      |        |                                | 190,607            | 173,661            | 192,803           | 224,429                        | 224,429                       | -31,626                              |
|       |                      | 53605  | MEMBERSHIP/REGISTRATION FEES   | 1,368              | 920                | 1,384             | 1,384                          | 1,384                         | 0                                    |
|       |                      | 53610  | TRAINING SERVICES              | 3,253              | 3,097              | 3,393             | 3,393                          | 3,393                         | 0                                    |
|       |                      | 53705  | ADVERTISING SERVICES           | 1,060              | 464                | 909               | 909                            | 909                           | 0                                    |
|       |                      | 53720  | TELEPHONE SERVICES             | 0                  | 0                  | 194               | 194                            | 194                           | 0                                    |
|       |                      | 53905  | EMP TUITION AND/OR TRAVEL REIM | 1,067              | 846                | 1,126             | 1,126                          | 1,126                         | 0                                    |
|       |                      | 54555  | COMPUTER SUPPLIES              | 372                | 1,053              | 1,080             | 1,080                          | 1,080                         | 0                                    |
|       |                      | 54595  | MEETING/WORKSHOP/CATERING FOOD | 0                  | 564                | 884               | 884                            | 884                           | 0                                    |
|       |                      | 54675  | OFFICE SUPPLIES                | 4,946              | 5,443              | 5,455             | 5,455                          | 5,455                         | 0                                    |
|       |                      | 54705  | SUBSCRIPTIONS                  | 1,058              | 1,777              | 1,615             | 1,615                          | 1,615                         | 0                                    |
|       |                      | 54725  | POSTAGE                        | 8,453              | 10,051             | 9,654             | 9,654                          | 9,654                         | 0                                    |
|       |                      | 55055  | COMPUTER EQUIPMENT             | 525                | 1,594              | 1,706             | 1,706                          | 1,706                         | 0                                    |
|       |                      | 55145  | EQUIPMENT RENTAL/LEASE         | 0                  | 175                | 1,488             | 1,488                          | 1,488                         | 0                                    |
|       |                      | 55150  | OFFICE EQUIPMENT               | 0                  | 1,346              | 1,350             | 1,350                          | 1,350                         | 0                                    |
|       |                      | 55155  | OFFICE EQUIPMENT RENTAL/LEAS   | 3,212              | 2,944              | 3,575             | 3,575                          | 3,575                         | 0                                    |
| 04    | OPERATIONAL EXPENSES |        |                                | 25,314             | 30,273             | 33,813            | 33,813                         | 33,813                        | 0                                    |
|       |                      | 56040  | BOOKBINDING SERVICES           | 5,795              | 8,147              | 10,606            | 10,606                         | 10,606                        | 0                                    |
|       |                      | 56055  | COMPUTER SERVICES              | 35,245             | 36,060             | 40,000            | 40,000                         | 40,000                        | 0                                    |
|       |                      | 56095  | APPRAISAL SERVICES             | 22,744             | 41,181             | 43,000            | 43,000                         | 43,000                        | 0                                    |
|       |                      | 56100  | AUDITING SERVICES              | 0                  | 0                  | 373               | 373                            | 373                           | 0                                    |
|       |                      | 56180  | OTHER SERVICES                 | 334,507            | 26,095             | 128,300           | 128,300                        | 128,300                       | 0                                    |
| 05    | SPECIAL SERVICES     |        |                                | 398,290            | 111,483            | 222,279           | 222,279                        | 222,279                       | 0                                    |
| 01041 | TAX ASESSOR          |        |                                | 1,301,288          | 941,331            | 1,112,018         | 1,158,272                      | 1,158,272                     | -46,254                              |



## **TREASURY**

#### MISSION STATEMENT

Our mission is to act as the custodian of all funds belonging to the City of Bridgeport. Our objectives include maximizing on-line Banking Services from each Financial Institution to expedite wire transfers, stop payments, and check retention needed for research purposes. We work with Financial Institutions to implement on-line investment practices, and deposit and invest all funds in any national or state bank/trust company. We comply with all state and federal regulations, orders and ordinances made by the City Council. Responsible for tracking and repaying city's debt as scheduled. Our activities include the distribution of all payroll and vendor checks and electronic fund transfers.



## Terri Coward Manager

#### **REVENUE SUMMARY**

|       |          |                         |         |         |         | FY 2019   | FY 2019  | FY 18            |
|-------|----------|-------------------------|---------|---------|---------|-----------|----------|------------------|
|       |          |                         | FY 2016 | FY 2017 | FY 2018 | Requested | Proposed | <b>Budget Vs</b> |
| Org#  | Object#  | Object Description      | Actuals | Actuals | Budget  | Budget    | Budget   | FY 19            |
| 01045 | TREASURY |                         |         |         |         |           |          | _                |
|       | 41246    | EARNINGS ON INVESTMENTS | 62,160  | 252,418 | 100,000 | 200,000   | 200,000  | 100,000          |
| 01045 | TREASURY |                         | 62,160  | 252,418 | 100,000 | 200,000   | 200,000  | 100,000          |

#### APPROPRIATION SUMMARY

|         | Org Descrip | ition                | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18<br>Budget vs FY<br>19 Proposed |
|---------|-------------|----------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01045 T | TREASURY    |                      |                    |                    |                   |                                |                               |                                      |
|         | 01          | PERSONNEL SERVICES   | 201,976            | 153,912            | 190,543           | 188,364                        | 188,364                       | 2,179                                |
|         | 02          | OTHER PERSONNEL SERV | 2,781              | 2,575              | 1,125             | 1,125                          | 1,125                         | 0                                    |
|         | 03          | FRINGE BENEFITS      | 35,863             | 34,133             | 60,648            | 37,008                         | 37,008                        | 23,640                               |
|         | 04          | OPERATIONAL EXPENSES | 8,804              | 10,141             | 13,534            | 17,784                         | 12,784                        | 750                                  |
|         | 05          | SPECIAL SERVICES     | 45,004             | 51,758             | 75,800            | 75,800                         | 70,800                        | 5,000                                |
|         |             |                      | 294,429            | 252,519            | 341,650           | 320,081                        | 310,081                       | 31,569                               |

| -                       |      |      |      |      |          |                         | FY2018   | FY2019    | FY2019   | FY19        |
|-------------------------|------|------|------|------|----------|-------------------------|----------|-----------|----------|-------------|
|                         | FTE  | FTE  |      |      |          |                         | Modified | Requested | Proposed | Proposed vs |
| ORG.CODE/DEPARTMENT     | 2018 | 2019 | VAC. | NEW  | UNFUNDED | POSITION TITLE          | Budget   | Budget    | Budget   | FY18 Budget |
|                         |      |      |      |      |          |                         |          |           |          |             |
|                         | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | CITY TREASURER          | 91,800   | 91,800    | 91,800   | 0           |
|                         | 0.50 | 0.50 | 0.00 | 0.00 | 0.00     | PAYROLL PROCESSOR (P/T) | 22,373   | 22,373    | 22,373   | 0           |
| 01045000                | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | ACCOUNTANT              | 76,370   | 74,191    | 74,191   | 2,179       |
| OFFICE OF THE TREASURER | 2.50 | 2.50 | 0.00 | 0.00 | 0.00     |                         | 190,543  | 188,364   | 188,364  | 2,179       |

# FY 2018-2019 PROPOSED GENERAL FUND BUDGET PROGRAM HIGHLIGHTS

|                           | ACTUAL         | ACTUAL         | ACTUAL         | ACTUAL       | ACTUAL         | 6 MONTH        | ESTIMATED      | ACTUAL         | 6 MONTH        | ESTIMATE       |
|---------------------------|----------------|----------------|----------------|--------------|----------------|----------------|----------------|----------------|----------------|----------------|
| SERVICE INDICATORS        | 2011-2012      | 2012-2013      | 2013-2014      | 2014-2015    | 2015-2016      | 2016-2017      | 2016-2017      | 2016-2017      | 2017-2018      | 2017-201       |
| TREASURER                 |                |                |                |              |                |                |                |                |                |                |
| Pension Checks issued     | 10,560         | 10,546         | 10,526         | 9,580        | 9,252          | 3,698          | 11,094         | 8,232          | 4,116          | 8,23           |
| Vendor Checks mailed      | 19,249         | 18,433         | 18,972         | 17,096       | 19,591         | 11,280         | 18,280         | 18,856         | 8,595          | 17,19          |
| Payroll Checks distribute | 181,317        | 175,608        | 174,899        | 152,465      | 167,657        | 82,504         | 165,007        | 170,044        | 85,022         | 170,04         |
| DEBT ISSUANCES            |                |                |                |              |                |                |                |                |                |                |
| Total bank accounts       | 88             | 85             | 80             | 80           | 80             | 82             | 82             | 76             | 77             | 7              |
| Checking                  | 37             | 31             | 30             | 30           | 30             | 31             | 31             | 26             | 26             | 20             |
| Savings                   | 38             | 37             | 35             | 35           | 35             | 35             | 35             | 34             | 34             | 34             |
| Investment                | 11             | 14             | 12             | 12           | 12             | 13             | 13             | 13             | 14             | 14             |
| ZBA                       | 2              | 3              | 3              | 3            | 3              | 3              | 3              | 3              | 3              |                |
| R & T accounts            | 0              | 0              | 0              | 0            | 0              | 0              | 0              | 0              | 0              | (              |
| TOTAL BANK BALANCES       |                |                |                |              |                |                |                |                |                |                |
| Checking                  | \$ 12,456,200  | \$ 22,662,746  | \$ 23,000,000  | \$21,639,242 | \$ 45,920,578  | \$ 30,594,217  | \$ 22,284,200  | \$ 28,511,750  | \$ 54,885,975  | \$ 23,450,975  |
| Savings                   | \$ 20,704,321  | \$ 7,106,608   | \$ 7,500,000   | \$ 7,920,355 | \$ 2,452,639   | \$ 2,450,241   | \$ 2,450,241   | \$ 1,439,677   | \$ 425,573     | \$ 875,650     |
| Reich & Tang              | \$0            | \$0            | \$0            | 0            | 0              | 0              | 0              | \$0            | \$0            |                |
| Investment                | \$ 117,034,387 | \$ 120,177,012 | \$ 122,000,000 | \$78,494,541 | \$ 132,844,433 | \$ 109,290,360 | \$ 112,844,434 | \$ 101,046,913 | \$ 137,234,228 | \$ 105,000,000 |

#### FY 2018 - 2019 GOALS:

**TREASURY** 

- 1. To provide exceptional Treasury services for the City of Bridgeport to residents, pensioners, employees, visitors and the business community.
- 2. To create new and maintain excellent relationships with our banking partners to benefit the City of Bridgeport.
- 3. To provide financial status to the Chief Financial Officer to assist in decision-making process for the City of Bridgeport.
- 4. Continue to review and invest into financial vehicles to increase interest income daily.
- 5. Continue to notify departments of outstanding NSF over 30 days.
- 6. Review and revise current processes as needed to improve daily operations.

#### FY 2017 - 2018 GOAL STATUS:

- 1. The Treasurer's office continues to provide exceptional service to all constituents and stakeholders.
- 2. The Treasurer's office continues to maintain excellent relationships with existing banking partners as well as reviewing existing financial vehicles for stability.
- 3. Continued to assist the Chief Financial Officer in decision-making process of banking and financial matters.

### FY 2017 - 2018 ADDITIONAL ACCOMPLISHMENT:

- 1. Process created to collect outstanding NSF over 30 days.
- 2. Requested Accounting Clerk I staff to support the Treasury department for clerical data, filing and to provide customer services and other duties as needed. *Approved*

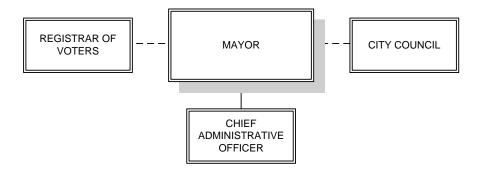
| Org#  | Org Description      | Object# | Object Description             | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18 Budget<br>Vs FY 19<br>Proposed |
|-------|----------------------|---------|--------------------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01045 | TREASURY             |         |                                |                    |                    |                   |                                |                               |                                      |
|       |                      | 51000   | FULL TIME EARNED PAY           | 201,976            | 138,912            | 190,543           | 188,364                        | 188,364                       | 2,179                                |
|       |                      | 51034   | FT BONUS - CONTRACTUAL PAY     | 0                  | 15,000             | 0                 | 0                              | 0                             | 0                                    |
| 01    | PERSONNEL SERVICES   |         |                                | 201,976            | 153,912            | 190,543           | 188,364                        | 188,364                       | 2,179                                |
|       |                      | 51140   | LONGEVITY PAY                  | 1,050              | 844                | 1,125             | 1,125                          | 1,125                         | 0                                    |
|       |                      | 51156   | UNUSED VACATION TIME PAYOU     | 1,731              | 1,731              | 0                 | 0                              | 0                             | 0                                    |
| 02    | OTHER PERSONNEL SERV |         |                                | 2,781              | 2,575              | 1,125             | 1,125                          | 1,125                         | 0                                    |
|       |                      | 52360   | MEDICARE                       | 2,922              | 2,223              | 2,536             | 2,668                          | 2,668                         | -132                                 |
|       |                      | 52385   | SOCIAL SECURITY                | 0                  | 1,505              | 4,017             | 4,017                          | 4,017                         | 0                                    |
|       |                      | 52504   | MERF PENSION EMPLOYER CONT     | 19,360             | 13,346             | 20,433            | 20,167                         | 20,167                        | 266                                  |
|       |                      | 52917   | HEALTH INSURANCE CITY SHARE    | 13,581             | 17,059             | 33,662            | 10,156                         | 10,156                        | 23,506                               |
| 03    | FRINGE BENEFITS      |         |                                | 35,863             | 34,133             | 60,648            | 37,008                         | 37,008                        | 23,640                               |
|       |                      | 53605   | MEMBERSHIP/REGISTRATION FEES   | 65                 | 0                  | 400               | 400                            | 400                           | 0                                    |
|       |                      | 53750   | TRAVEL EXPENSES                | 0                  | 0                  | 600               | 600                            | 600                           | 0                                    |
|       |                      | 53905   | EMP TUITION AND/OR TRAVEL REIM | 0                  | 0                  | 84                | 84                             | 84                            | . 0                                  |
|       |                      | 54555   | COMPUTER SUPPLIES              | 6,981              | 8,517              | 9,000             | 9,000                          | 9,000                         | 0                                    |
|       |                      | 54595   | MEETING/WORKSHOP/CATERING FOOD | 0                  | 0                  | 200               | 200                            | 200                           | 0                                    |
|       |                      | 54675   | OFFICE SUPPLIES                | 1,758              | 1,624              | 2,500             | 2,500                          | 2,500                         | 0                                    |
|       |                      | 55150   | OFFICE EQUIPMENT               | 0                  | 0                  | 750               | 5,000                          | 0                             | 750                                  |
| 04    | OPERATIONAL EXPENSES |         |                                | 8,804              | 10,141             | 13,534            | 17,784                         | 12,784                        | 750                                  |
|       |                      | 56105   | BANKING SERVICES               | 44,204             | 51,068             | 65,000            | 65,000                         | 65,000                        | 0                                    |
|       |                      | 56175   | OFFICE EQUIPMENT MAINT SRVCS   | 800                | 690                | 800               | 800                            | 800                           | 0                                    |
|       |                      | 56205   | PUBLIC SAFETY SERVICES         | 0                  | 0                  | 10,000            | 10,000                         | 5,000                         | 5,000                                |
| 05    | SPECIAL SERVICES     |         |                                | 45,004             | 51,758             | 75,800            | 75,800                         | 70,800                        | 5,000                                |
| 01045 | TREASURY             |         |                                | 294,429            | 252,519            | 341,650           | 320,081                        | 310,081                       | 31,569                               |

#### GENERAL GOVERNMENT DIVISIONS

# REGISTRAR OF VOTERS

#### MISSION STATEMENT

The mission of the Registrar of Voters Office is to ensure federal, state and local elections are conducted timely, responsibly, and with the highest level of professional election standards, accountability, security and integrity. It is to earn and maintain the confidence of the public.



## Santa Ayala / Linda Grace Registrars

#### **REVENUE SUMMARY**

|       |           |                    |         |         |         | FY 2019   | FY 2019  | FY 18            |
|-------|-----------|--------------------|---------|---------|---------|-----------|----------|------------------|
|       |           |                    | FY 2016 | FY 2017 | FY 2018 | Requested | Proposed | <b>Budget Vs</b> |
| Org#  | Object#   | Object Description | Actuals | Actuals | Budget  | Budget    | Budget   | FY 19            |
| 01050 | REGISTRAF | R OF VOTERS        |         |         |         |           |          |                  |
|       | 41260     | DISKETTE FEES      | -27,240 | 325     | 100     | 100       | 100      | 0                |
| 01050 | REGISTRAF | R OF VOTERS        | -27,240 | 325     | 100     | 100       | 100      | 0                |

### APPROPRIATION SUMMARY

| Org#  | Org Descri | otion                | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18<br>Budget vs FY<br>19 Proposed |
|-------|------------|----------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01050 | REGISTRAR  | OF VOTERS            |                    |                    |                   |                                |                               |                                      |
|       | 01         | PERSONNEL SERVICES   | 618,782            | 518,633            | 523,649           | 524,113                        | 464,113                       | 59,536                               |
|       | 02         | OTHER PERSONNEL SERV | 49,787             | 40,883             | 43,325            | 43,550                         | 43,550                        | -225                                 |
|       | 03         | FRINGE BENEFITS      | 94,800             | 92,480             | 142,024           | 158,458                        | 153,868                       | -11,844                              |
|       | 04         | OPERATIONAL EXPENSES | 75,047             | 52,206             | 84,924            | 84,924                         | 84,924                        | 0                                    |
|       | 05         | SPECIAL SERVICES     | 48,616             | 42,391             | 66,515            | 67,290                         | 52,428                        | 14,087                               |
|       |            |                      | 887,032            | 746,593            | 860,437           | 878,335                        | 798,883                       | 61,554                               |

| -                   |      |      |      |      |          |                                | FY2018   | FY2019    | FY2019   | FY19        |
|---------------------|------|------|------|------|----------|--------------------------------|----------|-----------|----------|-------------|
|                     | FTE  | FTE  |      |      |          |                                | Modified | Requested | Proposed | Proposed vs |
| ORG.CODE/DEPARTMENT | 2018 | 2019 | VAC. | NEW  | UNFUNDED | POSITION TITLE                 | Budget   | Budget    | Budget   | FY18 Budget |
|                     | 2.00 | 2.00 | 0.00 | 0.00 | 0.00     | REGISTRAR OF VOTERS            | 153,898  | 153,898   | 153,898  | 0           |
|                     | 2.00 | 2.00 | 0.00 | 0.00 | 0.00     | DEPUTY REGISTRAR OF VOTERS     | 116,136  | 116,136   | 116,136  | 0           |
|                     | 2.00 | 2.00 | 2.00 | 0.00 | 0.00     | CLERICAL ASSISTANT (40 HRS)    | 81,732   | 81,732    | 81,732   | 0           |
|                     | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | SECRETARIAL ASSISTANT          | 46,883   | 47,347    | 47,347   | -464        |
|                     | 0.00 | 0.00 | 0.00 | 0.00 | 0.00     | VOTING MACHINE MECHANIC        | 0        | 0         | 0        | 0           |
|                     | 0.00 | 0.00 | 0.00 | 0.00 | 0.00     | POLL WORKER                    | 0        | 0         | 0        | 0           |
| 01050000            | 0.00 | 0.00 | 0.00 | 0.00 | 0.00     | SEASONAL EMPLOYEES UNDER GRANT | 125,000  | 125,000   | 65,000   | 60,000      |
| REGISTRAR OF VOTERS | 7.00 | 7.00 | 2.00 | 0.00 | 0.00     |                                | 523,649  | 524,113   | 464,113  | 59,536      |

#### FY 2018-2019 PROPOSED GENERAL FUND BUDGET

#### **REGISTRAR OF VOTERS**

| $DD \cap CD$ | A 1 | T T T I | TITO      | ICITE  |
|--------------|-----|---------|-----------|--------|
| PROGR        | AIV | ιпі     | $\Box$ HL | TOH 12 |

|                     | Actual | Actual | Actual | Actual | Actual    | 6 MONTH   | ESTIMATED |
|---------------------|--------|--------|--------|--------|-----------|-----------|-----------|
| SERVICE INDICATORS  | 2013   | 2014   | 2015   | 2016   | 2016-2017 | 2017-2018 | 2017-2018 |
| Election Statistics |        |        |        |        |           |           |           |
| Registered Voters   | 70,322 | 38,207 | 61,368 | 68,630 | 69,200    | N/A       | 70,000    |
| Total Voters        | 8,161  | 5,884  | 20,660 | 39,560 | 6,831     | N/A       | 25,000    |
| Percentage turnout  | 11.61% | 15.40% | 33.67% | 57.64% | 10.13%    | N/A       | 35.00%    |

#### MANDATED SERVICES

The Registrar of Voters is responsible for registering voters and conducting Federal, State, Special and Local elections. The Registrar prepares the published notices of elections and lists of offices for which candidates are to be nominated. It is the Registrars' duty to accept and check the nominating petitions of candidates for office. The Registrar is also required to establish and revise voting precincts, provide for the tabulation of returns on election night and conduct the official canvass of votes cast. The Registrar is also responsible for the following:

- 1) Responsible for conducting hand count of machine read ballots after elections if jurisdiction is subject to audit.
- 2) Responsible for completing and filing audit paperwork with the Secretary of State.
- 3) Able to hire additional officials on Election Day, the day after the election if the need arises.
- 4) Mandated to electronically update voter file with information as to who voted after every election.
- 5) All challenge and provisional ballot supplies which used to be provided by the Town Clerk must now be provided by the Registrar.
- 6) Responsible to determining the amount of ballots that will be ordered for use at each polling place (Registrar must now pay for the printing of the ballots).
- 7) Able to determine if two shifts of election officials will be used at an election without legislative body approval.
- 8) Assume the Town Clerk's responsibility for providing polling place supplies to moderators on the day before the election.
- 9) Responsible for training poll workers on the proper procedures to follow including the procedure to accommodate an individual who is at the polls but are unable to enter the polling place (curb-side voting).
- 10) Responsible for storage of all voted ballots after the election and up until the 14 day lock-down period has expired or the audit is complete. After the 14 day lock-down the Registrar must (1) transmit the absentee ballots for long-term storage and (2) keep all voted ballots used at the polls for long term storage.
- 11) Responsible for training Absentee Ballot election officials; and poll workers on the proper procedures to follow including the procedure to accommodate an individual who is at the polls but are unable to enter the polling place (curb-side voting).
- 12) Responsible for providing supplies for a paper ballot election. An Election where no voting tabulators are used.
- 13) Responsible for assisting and ensuring that the Head Moderator completes and files the Head Moderator's Return with the Secretary of the State.

# FY 2018-2019 PROPOSED GENERAL FUND BUDGET REGISTRAR OF VOTERS PROGRAM HIGHLIGHTS

#### FY 2018 - 2019 GOALS:

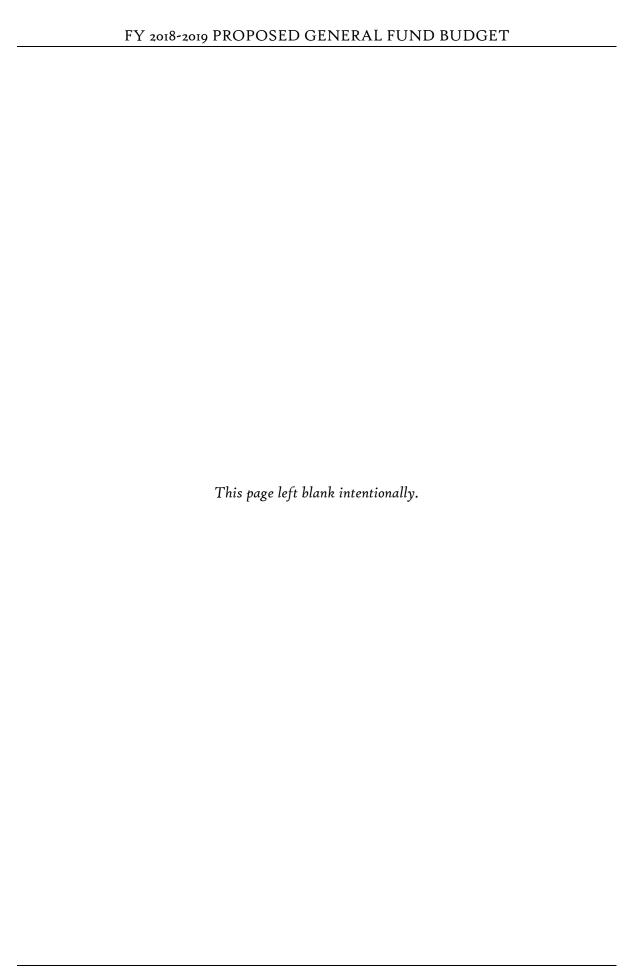
- 1. Successful implementation of the multiple new election laws that have been passed over the past 4 years.
- 2. Strive to listen to and meet the needs of the voters
- 3. Complete certification of new moderators and recertify existing moderators
- 4. Maintenance of voter files and tabulators in preparation for the upcoming elections.

#### FY 2017 - 2018 GOAL STATUS:

- 1. The registrars completed a certification process administered by the SOTS
- 2. Our office certified 5 New Moderators and recertified 12 existing.
- 3. Our office is still completing the maintenance on existing voter files.

# FY 2018-2019 PROPOSED GENERAL FUND BUDGET REGISTRAR OF VOTERS APPROPRIATION SUPPLEMENT

| Org#  | Org Description      | Object | # Object Description           | FY 2016 | FY 2017 | FY 2018 | FY 2019   | FY 2019  | FY 18 Budget |
|-------|----------------------|--------|--------------------------------|---------|---------|---------|-----------|----------|--------------|
|       |                      |        |                                | Actuals | Actuals | Budget  | Requested | Proposed | Vs FY 19     |
|       |                      |        |                                |         |         |         | Budget    | Budget   | Proposed     |
| 01050 | REGISTRAR OF VOTERS  |        |                                |         |         |         |           |          |              |
|       |                      | 51000  | FULL TIME EARNED PAY           | 333,589 | 310,199 | 398,649 | 399,113   | 399,113  | -464         |
|       |                      | 51100  | PT TEMP/SEASONAL EARNED PA     | 285,194 | 208,435 | 125,000 | 125,000   | 65,000   | 60,000       |
| 01    | PERSONNEL SERVICES   |        |                                | 618,782 | 518,633 | 523,649 | 524,113   | 464,113  | 59,536       |
|       |                      | 51106  | REGULAR STRAIGHT OVERTIME      | 8,625   | 561     | 8,800   | 8,800     | 8,800    | 0            |
|       |                      | 51108  | REGULAR 1.5 OVERTIME PAY       | 29,804  | 26,089  | 30,250  | 30,250    | 30,250   | 0            |
|       |                      | 51140  | LONGEVITY PAY                  | 3,825   | 4,050   | 4,275   | 4,500     | 4,500    | -225         |
|       |                      | 51156  | UNUSED VACATION TIME PAYOU     | 7,534   | 10,182  | 0       | 0         | 0        | 0            |
| 02    | OTHER PERSONNEL SERV |        |                                | 49,787  | 40,883  | 43,325  | 43,550    | 43,550   | -225         |
|       |                      | 52360  | MEDICARE                       | 7,510   | 7,158   | 6,278   | 7,104     | 6,234    | 44           |
|       |                      | 52385  | SOCIAL SECURITY                | 9,519   | 9,898   | 7,347   | 11,270    | 7,550    | -203         |
|       |                      | 52504  | MERF PENSION EMPLOYER CONT     | 39,303  | 36,583  | 39,025  | 49,038    | 49,038   | -10,013      |
|       |                      | 52917  | HEALTH INSURANCE CITY SHARE    | 38,469  | 38,842  | 89,374  | 91,046    | 91,046   | -1,672       |
| 03    | FRINGE BENEFITS      |        |                                | 94,800  | 92,480  | 142,024 | 158,458   | 153,868  | -11,844      |
|       |                      | 53050  | PROPERTY RENTAL/LEASE          | 693     | 347     | 2,200   | 2,200     | 2,200    | 0            |
|       |                      | 53605  | MEMBERSHIP/REGISTRATION FEES   | 0       | 0       | 550     | 550       | 550      | 0            |
|       |                      | 53705  | ADVERTISING SERVICES           | 0       | 0       | 1,100   | 1,100     | 1,100    | 0            |
|       |                      | 53750  | TRAVEL EXPENSES                | 331     | 0       | 578     | 578       | 578      | 0            |
|       |                      | 53905  | EMP TUITION AND/OR TRAVEL REIM | 0       | 1,720   | 6,600   | 6,600     | 6,600    | 0            |
|       |                      | 54675  | OFFICE SUPPLIES                | 5,372   | 1,075   | 6,050   | 6,050     | 6,050    | 0            |
|       |                      | 55090  | ELECTION EQUIPMENT             | 66,168  | 45,757  | 63,800  | 63,800    | 63,800   | 0            |
|       |                      | 55155  | OFFICE EQUIPMENT RENTAL/LEAS   | 2,483   | 3,308   | 4,047   | 4,047     | 4,047    | 0            |
| 04    | OPERATIONAL EXPENSES |        |                                | 75,047  | 52,206  | 84,924  | 84,924    | 84,924   | 0            |
|       |                      | 56170  | OTHER MAINTENANCE & REPAIR S   | 0       | 0       | 2,428   | 2,428     | 2,428    | 0            |
|       |                      | 56180  | OTHER SERVICES                 | 48,616  | 42,391  | 64,087  | 64,862    | 50,000   | 14,087       |
| 05    | SPECIAL SERVICES     |        |                                | 48,616  | 42,391  | 66,515  | 67,290    | 52,428   | 14,087       |
| 01050 | REGISTRAR OF VOTERS  |        |                                | 887,032 | 746,593 | 860,437 | 878,335   | 798,883  | 61,554       |

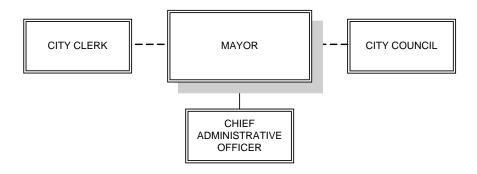


#### GENERAL GOVERNMENT DIVISIONS

# CITY CLERK

#### MISSION STATEMENT

The mission of the City Clerk is to keep and maintain records of the Council and of the City of Bridgeport, and provide transparent, accurate, and timely legislative history; safeguard all official records of the City; including minutes, ordinances, resolutions, contracts and other vital documents; and deliver information and services efficiently and accurately to the public and to the Council.



### Lydia Martinez City Clerk

#### REVENUE SUMMARY

## Not Applicable

### APPROPRIATION SUMMARY

| Org#  | Org Descrip | ition                | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18<br>Budget vs FY<br>19 Proposed |
|-------|-------------|----------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01055 | CITY CLERK  |                      |                    |                    |                   |                                |                               |                                      |
|       | 01          | PERSONNEL SERVICES   | 313,970            | 282,876            | 313,544           | 315,793                        | 315,793                       | -2,249                               |
|       | 02          | OTHER PERSONNEL SERV | 6,710              | 3,375              | 3,600             | 3,825                          | 3,825                         | -225                                 |
|       | 03          | FRINGE BENEFITS      | 90,978             | 84,704             | 113,754           | 119,967                        | 119,967                       | -6,213                               |
|       | 04          | OPERATIONAL EXPENSES | 18,535             | 19,972             | 30,352            | 30,352                         | 30,352                        | 0                                    |
|       | 05          | SPECIAL SERVICES     | 23,568             | 25,635             | 35,384            | 37,884                         | 29,740                        | 5,644                                |
|       |             |                      | 453,761            | 416,562            | 496,634           | 507,821                        | 499,677                       | -3,043                               |

| _                   |      |      |      |      |          |                      | FY2018   | FY2019    | FY2019   | FY19        |
|---------------------|------|------|------|------|----------|----------------------|----------|-----------|----------|-------------|
|                     | FTE  | FTE  |      |      |          |                      | Modified | Requested | Proposed | Proposed vs |
| ORG.CODE/DEPARTMENT | 2018 | 2019 | VAC. | NEW  | UNFUNDED | POSITION TITLE       | Budget   | Budget    | Budget   | FY18 Budget |
|                     | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | CITY CLERK           | 37,289   | 37,289    | 37,289   | 0           |
|                     | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | ASSISTANT CITY CLERK | 83,851   | 83,851    | 83,851   | 0           |
|                     | 1.00 | 1.00 | 1.00 | 0.00 | 0.00     | TYPIST I (35 HOURS)  | 35,770   | 35,770    | 35,770   | 0           |
|                     | 0.00 | 0.00 | 0.00 | 0.00 | 0.00     | TYPIST II (35 HOURS) | 0        | 0         | 0        | 0           |
|                     | 2.00 | 2.00 | 0.00 | 0.00 | 0.00     | TYPIST III (35 HRS)  | 109,163  | 111,412   | 111,412  | -2,249      |
| 01055000            | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | LEGISLATIVE LIAISON  | 47,471   | 47,471    | 47,471   | 0           |
| CITY CLERK          | 6.00 | 6.00 | 1.00 | 0.00 | 0.00     |                      | 313,544  | 315,793   | 315,793  | -2,249      |

# FY 2018-2019 PROPOSED GENERAL FUND BUDGET CITY CLERK PROGRAM HIGHLIGHTS

|   | ACTUAL    | ACTUAL    | ACTUAL    | 6 MONTH   | ESTIMATED | ACTUAL    | 6 MONTH   | ESTIMATED |
|---|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| SERVICE INDICATORS                                | 2013-2014 | 2014-2015 | 2015-2016 | 2016-2017 | 2016-2017 | 2016-2017 | 2017-2018 | 2017-2018 |
| CITY CLERK  |           |           |           |           |           |           |           |           |
| Incoming files processed                          | 193       | 177       | 234       | 94        | 210       | 166       | 110       | 200       |
| Finalized/Outgoing files Processed                | 179       | 151       | 219       | 72        | 200       | 139       | 84        | 150       |
| Council/Committee Agendas Processed               | 206       | 200       | 214       | 98        | 200       | 154       | 108       | 200       |
| Council/Committee Minutes Processed               | 132       | 170       | 182       | 69        | 150       | 102       | 74        | 160       |
| INTERDEPARTMENTAL SERVICES                        |           |           |           |           |           |           |           |           |
| Requests for records research fulfilled           | 1,063     | 1,153     | 1,254     | 731       | 1,500     | 1,293     | 611       | 1,300     |
| Requests for certifications fulfilled             | 625       | 641       | 621       | 277       | 600       | 589       | 193       | 600       |
| CONSTITUENT SERVICES                              |           |           |           |           |           |           |           |           |
| Records research requests pursuant to FOIA        | 544       | 524       | 522       | 180       | 500       | 340       | 101       | 300       |
| Certified record requests                         | 47        | 31        | 44        | 9         | 20        | 13        | 4         | 15        |
| Filings/Postings pursuant to FOIA                 | 1,392     | 1,400     | 1,102     | 618       | 1,200     | 1,328     | 548       | 1,400     |
| Claims/Summonses/Writs against the City Processed | 443       | 493       | 652       | 314       | 600       | 488       | 252       | 550       |

#### FY 2018-2019 GOALS

- 1. Request that the Typist 1 position remain funded. This position has been vacant since November 2016 due to hiring freeze.
- 2. Continue to provide support to the City Council, City Departments and residents by preparing and distributing materials in a timely, efficient and streamlined manner, with an emphasis on electronic access initiatives that increase information availability while reducing cost where possible.
- 3. Continue cross training of staff in all department functions.

#### FY 2017-2018 GOAL STATUS

- Request that the Typist 1 position be funded in order to hire an additional full-time employee. The
  prior employee was transferred to another department resulting in the office now being short
  staffed. This position is needed to perform the day-to-day operations for the City Council members,
  its committees and provide customer service to constituents and other duties as needed.
  6 MONTH STATUS: Not yet accomplished.
- 2). Continue cross training of staff in all department functions. 6 MONTH STATUS: *Ongoing and continuous.*

# FY 2018-2019 PROPOSED GENERAL FUND BUDGET CITY CLERK APPROPRIATION SUPPLEMENT

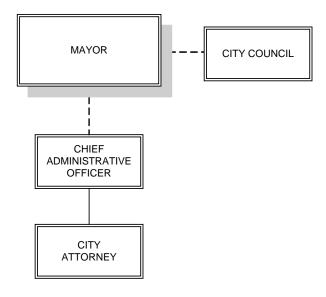
| Org#  | Org Description      | Object# | Object Description           | FY 2016 | FY 2017 | FY 2018 | FY 2019   | FY 2019  | FY 18 Budget |
|-------|----------------------|---------|------------------------------|---------|---------|---------|-----------|----------|--------------|
| _     |                      |         |                              | Actuals | Actuals | Budget  | Requested | Proposed | Vs FY 19     |
|       |                      |         |                              |         |         | -       | Budget    | Budget   | Proposed     |
| 01055 | CITY CLERK           |         |                              |         |         |         |           |          |              |
|       |                      | 51000   | FULL TIME EARNED PAY         | 313,970 | 282,876 | 313,544 | 315,793   | 315,793  | -2,249       |
| 01    | PERSONNEL SERVICES   |         |                              | 313,970 | 282,876 | 313,544 | 315,793   | 315,793  | -2,249       |
|       |                      | 51140   | LONGEVITY PAY                | 5,175   | 3,375   | 3,600   | 3,825     | 3,825    | -225         |
|       |                      | 51156   | UNUSED VACATION TIME PAYOU   | 1,535   | 0       | 0       | 0         | 0        | 0            |
| 02    | OTHER PERSONNEL SERV |         |                              | 6,710   | 3,375   | 3,600   | 3,825     | 3,825    | -225         |
|       |                      | 52360   | MEDICARE                     | 4,540   | 4,010   | 4,228   | 4,245     | 4,245    | -17          |
|       |                      | 52385   | SOCIAL SECURITY              | 0       | 0       | 1,547   | 1,500     | 1,500    | 47           |
|       |                      | 52504   | MERF PENSION EMPLOYER CONT   | 34,819  | 31,295  | 34,187  | 38,834    | 38,834   | -4,647       |
|       |                      | 52917   | HEALTH INSURANCE CITY SHARE  | 51,619  | 49,398  | 73,792  | 75,388    | 75,388   | -1,596       |
| 03    | FRINGE BENEFITS      |         |                              | 90,978  | 84,704  | 113,754 | 119,967   | 119,967  | -6,213       |
|       |                      | 53605   | MEMBERSHIP/REGISTRATION FEES | 380     | 185     | 550     | 550       | 550      | 0            |
|       |                      | 53705   | ADVERTISING SERVICES         | 8,235   | 6,674   | 9,500   | 9,500     | 9,500    | 0            |
|       |                      | 53750   | TRAVEL EXPENSES              | 0       | 4,282   | 5,500   | 5,500     | 5,500    | 0            |
|       |                      | 54675   | OFFICE SUPPLIES              | 4,065   | 3,818   | 5,000   | 5,000     | 5,000    | 0            |
|       |                      | 54700   | PUBLICATIONS                 | 0       | 0       | 24      | 24        | 24       | 0            |
|       |                      | 54720   | PAPER AND PLASTIC SUPPLIES   | 17      | 18      | 18      | 18        | 18       | 0            |
|       |                      | 55055   | COMPUTER EQUIPMENT           | 842     | 0       | 2,400   | 2,400     | 2,400    | 0            |
|       |                      | 55150   | OFFICE EQUIPMENT             | 1,838   | 1,345   | 2,360   | 2,360     | 2,360    | 0            |
|       |                      | 55155   | OFFICE EQUIPMENT RENTAL/LEAS | 3,159   | 3,649   | 5,000   | 5,000     | 5,000    | 0            |
| 04    | OPERATIONAL EXPENSES |         |                              | 18,535  | 19,972  | 30,352  | 30,352    | 30,352   | 0            |
|       |                      | 56055   | COMPUTER SERVICES            | 998     | 998     | 6,400   | 6,400     | 6,400    | 0            |
|       |                      | 56085   | FOOD SERVICES                | 340     | 0       | 340     | 340       | 340      | 0            |
|       |                      | 56175   | OFFICE EQUIPMENT MAINT SRVCS | 298     | 617     | 3,000   | 3,000     | 3,000    | 0            |
|       |                      | 56180   | OTHER SERVICES               | 21,932  | 24,020  | 25,644  | 28,144    | 20,000   | 5,644        |
| 05    | SPECIAL SERVICES     |         |                              | 23,568  | 25,635  | 35,384  | 37,884    | 29,740   | 5,644        |
| 01055 | CITY CLERK           |         |                              | 453,761 | 416,562 | 496,634 | 507,821   | 499,677  | -3,043       |

#### GENERAL GOVERNMENT DIVISIONS

### **CITY ATTORNEY**

#### MISSION STATEMENT

We provide legal representation in accordance with the City Charter to the City, its officers, City Council, and its boards and commissions. We Provide prosecution and defense services for all civil actions brought in any state or federal court or before any administrative board or agency.



#### R. Christopher Meyer Manager

#### **REVENUE SUMMARY**

|       |           |                           |         |         |         | FY 2019   | FY 2019  | FY 18            |
|-------|-----------|---------------------------|---------|---------|---------|-----------|----------|------------------|
|       |           |                           | FY 2016 | FY 2017 | FY 2018 | Requested | Proposed | <b>Budget Vs</b> |
| Org#  | Object#   | Object Description        | Actuals | Actuals | Budget  | Budget    | Budget   | FY 19            |
| 01060 | CITY ATTO | RNEY                      |         |         |         |           |          |                  |
|       | 41543     | FORECLOSURE COST RECOVERY | 0       | 0       | 1,000   | 1,000     | 1,000    | 0                |
| 01060 | CITY ATTO | RNEY                      | 0       | 0       | 1,000   | 1,000     | 1,000    | 0                |

#### APPROPRIATION SUMMARY

| Org# Org   | Descrip | otion                | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18<br>Budget vs FY<br>19 Proposed |
|------------|---------|----------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01060 CITY | ATTOF   | RNEY                 |                    |                    |                   |                                |                               | 0                                    |
|            | 01      | PERSONNEL SERVICES   | 1,876,892          | 2,066,425          | 2,297,336         | 2,295,218                      | 2,295,218                     | 2,118                                |
|            | 02      | OTHER PERSONNEL SERV | 57,990             | 53,730             | 13,875            | 11,025                         | 11,025                        | 2,850                                |
|            | 03      | FRINGE BENEFITS      | 509,093            | 625,361            | 602,934           | 545,056                        | 545,056                       | 57,878                               |
|            | 04      | OPERATIONAL EXPENSES | 1,384,789          | 1,761,183          | 1,806,694         | 1,811,694                      | 1,811,694                     | -5,000                               |
|            | 05      | SPECIAL SERVICES     | 696,499            | 613,679            | 958,300           | 958,300                        | 958,300                       | 0                                    |
|            |         |                      | 4,525,263          | 5,120,377          | 5,679,139         | 5,621,293                      | 5,621,293                     | 57,846                               |

#### PERSONNEL SUMMARY

|                     |       |       |      |      |          |                               | FY2018    | FY2019    | FY2019    | FY19        |
|---------------------|-------|-------|------|------|----------|-------------------------------|-----------|-----------|-----------|-------------|
|                     | FTE   | FTE   |      |      |          |                               | Modified  | Requested | Proposed  | Proposed vs |
| ORG.CODE/DEPARTMENT | 2018  | 2019  | VAC. | NEW  | UNFUNDED | POSITION TITLE                | Budget    | Budget    | Budget    | FY18 Budget |
|                     | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | CITY ATTORNEY                 | 126,592   | 138,241   | 138,241   | -11,649     |
|                     | 1.00  | 0.00  | 0.00 | 0.00 | 1.00     | DEPUTY CITY ATTORNEY          | 100,488   | 0         | 0         | 100,488     |
|                     | 1.50  | 1.50  | 0.50 | 0.00 | 0.00     | ASSISTANT CITY ATTORNEY (P/T) | 175,182   | 175,182   | 175,182   | 0           |
|                     | 2.00  | 2.00  | 0.00 | 0.00 | 0.00     | LEGAL SECRETARY (35 HOURS)    | 105,715   | 110,034   | 110,034   | -4,319      |
|                     | 0.00  | 0.00  | 0.00 | 0.00 | 0.00     | LEGAL RECEPTIONIST            | 0         | 0         | 0         | 0           |
|                     | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | LEGAL ASSISTANT TO CITY ATTNY | 66,650    | 70,380    | 70,380    | -3,730      |
|                     | 2.00  | 2.00  | 0.00 | 0.00 | 0.00     | COLLECTION AIDE (35 HRS)      | 82,400    | 85,467    | 85,467    | -3,067      |
|                     | 3.00  | 3.00  | 0.00 | 0.00 | 0.00     | PARALEGAL                     | 167,385   | 169,965   | 169,965   | -2,580      |
|                     | 9.00  | 9.00  | 1.00 | 0.00 | 0.00     | ASSOCIATE CITY ATTORNEY       | 1,201,790 | 1,201,790 | 1,201,790 | 0           |
|                     | 1.00  | 0.00  | 0.00 | 0.00 | 1.00     | CLERICAL ASSISTANT (40 HRS)   | 41,134    | 0         | 0         | 41,134      |
|                     | 0.00  | 1.00  | 0.00 | 1.00 | 0.00     | SECRETARIAL ASSISTANT         | 0         | 44,159    | 44,159    | -44,159     |
| 01060000            | 0.00  | 0.00  | 0.00 | 0.00 | 0.00     | MID YEAR TRANSFER             | -130,000  | 0         | 0         | -130,000    |
| CITY ATTORNEY       | 21.50 | 20.50 | 1.50 | 1.00 | 2.00     | ·                             | 1,937,336 | 1,995,218 | 1,995,218 | -57,882     |

### FY 2018-2019 PROPOSED GENERAL FUND BUDGET CITY ATTORNEY PROGRAM HIGHLIGHTS

|   | ACTUAL      | ACTUAL      | ACTUAL      | 10M 6             | NTH | ESTIMATED   | ACTUAL          | 6 MONTH      | ESTIMATED       |
|---|-------------|-------------|-------------|-------------------|-----|-------------|-----------------|--------------|-----------------|
| SERVICE INDICATORS                            | 2013-2014   | 2014-2015   | 2015-2016   | 2016-2            | 017 | 2016-2017   | 2016-2017       | 2017-2018    | 2017-2018       |
| CITY ATTORNEY                                 |             |             |             |                   |     |             |                 |              |                 |
| Defense Claims/Litigation (Opened)            | 321         |             | 226         |                   | 135 |             | 488             | 252          | 550             |
| Claims/Suits Settlement/Judgment (PAID)       | 92          |             | 45          |                   | 40  |             | 109             | 60           | 100             |
| Amount Paid                                   | \$1,249,783 |             | 1,302,841   | \$ 1,057,883      | .24 |             | \$ 1,681,723.96 | \$725,000.00 | \$ 2,150,000.00 |
| OCA Collections -GEN                          | 14          |             | 27          |                   | 31  |             | 37              | 25           | 50              |
| 8.76 Anti-blight -Collection                  | N/A         |             | N/A         | 1                 | N/A |             | 54450***        |              | 248821.13***    |
| 8.60 Unlawful Dumping - Collection            | N/A         |             | N/A         | 1                 | N/A |             | 54,450***       |              | 248821.13***    |
| FOI Requests/Complaints                       | 136         |             | 185         |                   | 179 |             | 271**           |              | 604             |
| Business Development (inc/ Contract Draft/Re  | 347         |             | 216         | 63 (LRT) 67 (RJP) | +9  |             | 115             | 135          | 225             |
| Ordinance Draft/Review                        | 58          |             | 47          |                   | 19  |             | 45              | 25           | 50              |
| Public Meetings Attended                      | 540         |             | n/a         | 1                 | N/A |             | 500             |              | 500             |
| Tax Appeals                                   |             |             | 1000*       | 10                | 00* |             | 100*            |              | 100*            |
| Tax Warrants                                  |             |             | 375         | 7                 | 00* |             | 72              |              | 55              |
| WPCA COLLECTION                               |             |             |             |                   |     |             |                 |              |                 |
| Legal Demand (2/3 of TOT)                     | 3,076       | 3,037       | 2,904       | 2,                | 921 | 2,905       | 2,967           | 2,953        | 2,935           |
| Amount Collected                              | \$2,666,436 | \$3,692,606 | \$4,073,347 | \$2,339,          | 601 | \$2,925,000 | \$4,383,566     | \$1,928,957  | \$3,850,000     |
| Civil Suits                                   | 606         | 561         | 1,222       |                   | 867 | 1,222       | 478             | 424          | 457             |
| Amount Collected                              | \$1,126,112 | \$1,173,246 | \$824,261   | \$321,            | 817 | \$750,000   | \$659,201       | \$477,002    | \$675,000       |
| Foreclosures (Outside Legal Service Employed) | 387         | 435         | 390         |                   | 341 | 400         | 295             | 312          | 320             |
| Amount Collected                              | \$1,208,877 | \$1,639,565 | \$1,775,549 | \$784,            | 263 | \$1,500,000 | \$1,460,608     | \$697,052    | \$1,300,000     |
| Bank /Wage Executions Issued                  | 0           | 0           | 0           |                   | 1   | 0           | 1               | 1            | 86,166          |
| Amount Collected                              | 0           | 0           | 0           |                   | 250 | 0           | 250             | 0            | 50,000          |
| Receivership                                  | 0           | 0           | 0           |                   | 0   | 0           | 0               |              | 0               |
| Amount Collected                              | 0           | 0           | 0           |                   | 0   | 0           | 0               | 0            | 0               |

<sup>\*</sup>Approximate number.

#### FY 2018 - 2019 GOALS:

- 1) Provide Legal representation to the City of Bridgeport, its officers, employees, the City Council and its committees, and all Board and Departments.
- 2) Continue to reorganize and improve the administration of the office of the City Attorney to ensure the ability to provide statistical data and information in an effort to further promote open and transparent government and better overall case administration and reporting.
- 3) Support major infrastructure projects that the office is partnering on with other departments (i.e. Airports Capital Improvements, WPCA regionalization, and Schools Building Committee constructions).
- 4) Reduce number and dollar amounts of payouts for claims and lawsuits filed against the City, its officers and employees.
- 5) Reduce reliance on outside legal counsel by supplementing in-house personnel capability and resources as a means of reducing overall net City operating costs.
- 6) Promote case review procedures which require established periodic reviews of files in order to appropriately determine exposure, secure evidence, experts and other defense requirements. The procedures have been implemented but the lack of administrative resources have prevented full implementation.
- 7) Continue to mitigate added fees and costs to the ratepayer by reviewing and modifying WPCA collection procedures with an established office committee and in conjunction with

<sup>\*\*</sup>for FOI, these numbers represent Calendar Year

<sup>\*\*\*</sup>Total cost including administrative fees, accounts combined, will be separated next FY

### FY 2018-2019 PROPOSED GENERAL FUND BUDGET CITY ATTORNEY PROGRAM HIGHLIGHTS

the appropriate designees of the City Council's Ordinance Committee while keeping WPCA rates stable.

- 8) Continue to provide resources to the rapidly increasing FOI state mandate to maintain our status as the most open and transparent municipal government in Connecticut.
- 9) Expand legal support to the Administration and the City's lobbyists with respect to identifying, prioritizing and managing the City's legislative initiatives (example: CGS 52-557n).
- 10) In conjunction with the CAO and Purchasing Department, continue to monitor and identify information or solutions for suggested amendments to ordinances as necessary to the City Council regarding the City's current Purchasing Ordinance.
- 11) Encourage/foster professional training to improve personnel performance in accordance with the new state mandate.
- 12) Promote team goals and team litigation and to maximize delivery of legal services.
- 13) Continue the implementation and oversight of a Legal Software to better track and manage cases.
- 14) Coordinate with (or create) accident review boards for the Police Department, Fire Department and Public Facilities Department for Liability exposure reduction and Risk Management.
- 15) Draft ordinance amendments and legal notices and otherwise support the city's anti-blight and illegal dumping programs.
- 16) Continue assisting the CAO's office in finding solutions for expediting the process for appointment and re-appointment members of city boards and commissions.
- 17) In furtherance of risk management, continue on-site inspection city-wide to prevent dangerous conditions.

#### FY 2017 - 2018 GOAL STATUS:

- Provide Legal representation to the City of Bridgeport, its officers, employees, the City Council and its committees, and all Board and Departments:
   6 MONTH STATUS: As always, we work to provide legal counsel to all interested agencies, boards, commissions and committees whose conduct impacts the City of Bridgeport from a legal standpoint.
- 2) Promote team goals and team litigation and to maximize delivery of legal services. 6 MONTH STATUS: *Ongoing*.

#### FY 2018-2019 PROPOSED GENERAL FUND BUDGET

- 3) Together with the City Council's Special Rules Committee, draft and obtain adoption of revised Rules of the City Council to facilitate efficient Council proceedings.
  - **6 MONTH STATUS**: Ongoing
- 4) Reduce reliance on outside legal counsel by supplementing in-house personnel resources as a means of reducing overall net City operating costs.
  - 6 MONTH STATUS: Partially completed, multiple capabilities still needed.
- 5) Continue to refine City's Freedom of Information Act (FOIA) procedures to ensure timely responsiveness to requests for access to public information.
  - <u>6 MONTH STATUS</u>: Fully implemented, coordinators trained from each department, FOI officials have commended our improvement
- 6) In conjunction with the Administration and Finance Department, analyze the viability of procurement of excess liability insurance coverage.
  - <u>6 MONTH STATUS</u>: Ongoing discussions with Finance Director continues.
- 7) Expand legal support to the Administration and the City's lobbyists with respect to managing priority City legislative initiatives.
  - 6 MONTH STATUS: Partially completed.
- 8) Support major infrastructure projects that the office is partnering with other departments (i.e. Airport and Schools Building Committee).
  - <u>6 MONTH STATUS</u>: With support from City Council and Airport management, Airport completed its runway relocation; School Building Committee's construction receiving enhanced support from legal staff.
- 9) Promote case review procedures which require a review with 90 days of receipt of a new file or based on the exposure of liability. When exposure is identified, complete a case review and implement appropriate defense handling thereafter. This will significantly cut down on backlogged cases in this department.
  - <u>6 MONTH STATUS:</u> Partially implemented but needs further administrative resources. Project is already significantly reducing liability and exposure.
- 10) In conjunction with the CAO and Purchasing Department, proposed amendments to the City Council regarding the City's current Purchasing Ordinance.
  - 6 MONTH STATUS: Monitoring functionality, continuous review.
- 11) Prioritize proper and timely reporting in accordance with State and Federal reporting requirements.
  - <u>6 MONTH STATUS</u>: *Ongoing Medicare reporting compliance.*
- 12) Continue to reduce number and dollar amounts of payouts for claims and lawsuits filed against the City, its officers and employees. Reduced the number of major litigation pending cases by half approximately 50% with commensurate reduction in financial exposure.

  6 MONTH STATUS: Excellent results, continuing ongoing effort, significant reduction.

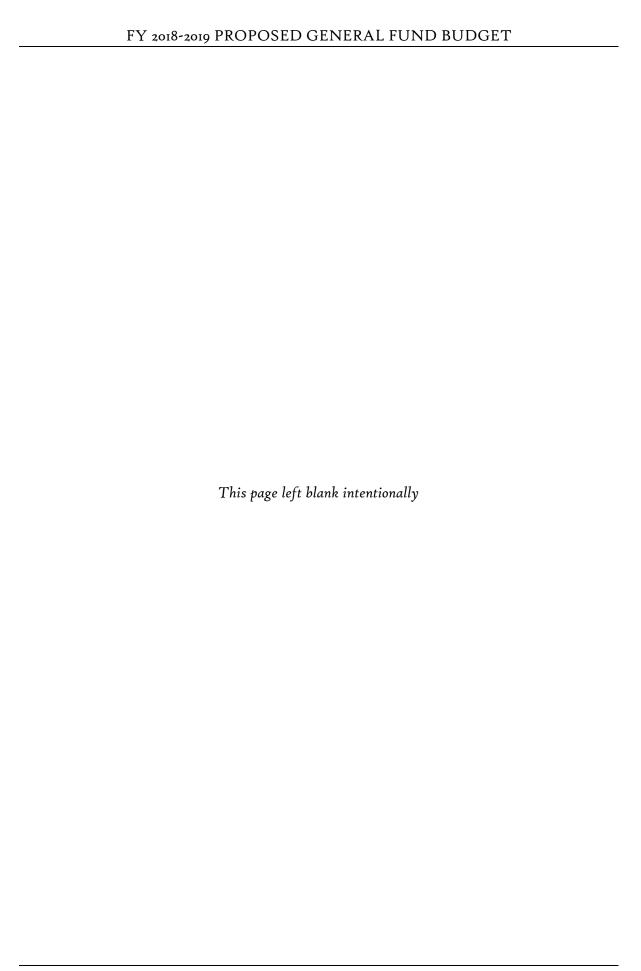
### FY 2018-2019 PROPOSED GENERAL FUND BUDGET CITY ATTORNEY PROGRAM HIGHLIGHTS

- 13) Reorganize staff attorney work groups (litigation, business/development, administrative law support, and legal opinion/advice) to maximize delivery of legal services.

  6 MONTH STATUS: Major progress achieved, continuing effort
- 14) Encourage/foster professional training to improve personnel performance and meet existing CLE requirements.
  - 6 MONTH STATUS: 2017 completed, 2018 ongoing.
- 15) Oversee and implement a new Legal Software to better track and manage all legal files 6 MONTH STATUS: Software implemented.

# FY 2018-2019 PROPOSED GENERAL FUND BUDGET CITY ATTORNEY APPROPRIATION SUPPLEMENT

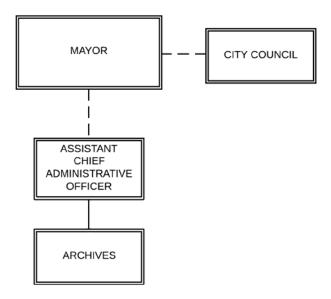
| Org#  | Org Description      | Object | # Object Description           | FY 2016   | FY 2017   | FY 2018   | FY 2019   | FY 2019   | FY 18 Budget |
|-------|----------------------|--------|--------------------------------|-----------|-----------|-----------|-----------|-----------|--------------|
|       |                      |        |                                | Actuals   | Actuals   | Budget    | Requested | Proposed  | Vs FY 19     |
|       |                      |        |                                |           |           |           | Budget    | Budget    | Proposed     |
| 01060 | CITY ATTORNEY        |        |                                |           |           |           |           |           |              |
|       |                      | 51000  | FULL TIME EARNED PAY           | 1,699,816 | 1,878,113 | 1,937,336 | 1,995,218 | 1,995,218 | -57,882      |
|       |                      | 51099  | CONTRACTED SALARIES            | 177,076   | 188,312   | 360,000   | 300,000   | 300,000   | 60,000       |
| 01    | PERSONNEL SERVICES   |        |                                | 1,876,892 | 2,066,425 | 2,297,336 | 2,295,218 | 2,295,218 | 2,118        |
|       |                      | 51106  | REGULAR STRAIGHT OVERTIME      | 3,141     | 3,364     | 0         | 0         | 0         | 0            |
|       |                      | 51108  | REGULAR 1.5 OVERTIME PAY       | 10,827    | 5,142     | 0         | 0         | 0         | 0            |
|       |                      | 51140  | LONGEVITY PAY                  | 14,306    | 15,075    | 13,875    | 11,025    | 11,025    | 2,850        |
|       |                      | 51156  | UNUSED VACATION TIME PAYOU     | 29,715    | 30,149    | 0         | 0         | 0         | 0            |
| 02    | OTHER PERSONNEL SERV |        |                                | 57,990    | 53,730    | 13,875    | 11,025    | 11,025    | 2,850        |
|       |                      | 52360  | MEDICARE                       | 22,323    | 25,257    | 26,787    | 25,990    | 25,990    | 797          |
|       |                      | 52385  | SOCIAL SECURITY                | 2,960     | 11,033    | 6,435     | 10,669    | 10,669    | -4,234       |
|       |                      | 52504  | MERF PENSION EMPLOYER CONT     | 182,250   | 188,115   | 252,868   | 243,759   | 243,759   | 9,109        |
|       |                      | 52917  | HEALTH INSURANCE CITY SHARE    | 301,560   | 400,956   | 316,844   | 264,638   | 264,638   | 52,206       |
| 03    | FRINGE BENEFITS      |        |                                | 509,093   | 625,361   | 602,934   | 545,056   | 545,056   | 57,878       |
|       |                      | 53005  | PERSONAL PROPERTY CLAIMS AWARD | 143,601   | 135,641   | 140,000   | 150,000   | 150,000   | -10,000      |
|       |                      | 53010  | PERSONAL PROPERTY CLAIMS ATTY  | 1,168,841 | 1,546,083 | 1,550,000 | 1,550,000 | 1,550,000 | 0            |
|       |                      | 53605  | MEMBERSHIP/REGISTRATION FEES   | 2,277     | 8,157     | 7,255     | 6,800     | 6,800     | 455          |
|       |                      | 53610  | TRAINING SERVICES              | 720       | 199       | 1,000     | 1,000     | 1,000     | 0            |
|       |                      | 53905  | EMP TUITION AND/OR TRAVEL REIM | 2,670     | 11,142    | 19,445    | 20,000    | 20,000    | -555         |
|       |                      | 54675  | OFFICE SUPPLIES                | 17,747    | 17,474    | 17,500    | 17,500    | 17,500    | 0            |
|       |                      | 54700  | PUBLICATIONS                   | 4,547     | 9,545     | 2,894     | 2,894     | 2,894     | 0            |
|       |                      | 54705  | SUBSCRIPTIONS                  | 31,199    | 21,049    | 50,000    | 45,000    | 45,000    | 5,000        |
|       |                      | 55155  | OFFICE EQUIPMENT RENTAL/LEAS   | 13,188    | 11,893    | 18,600    | 18,500    | 18,500    | 100          |
| 04    | OPERATIONAL EXPENSES |        |                                | 1,384,789 | 1,761,183 | 1,806,694 | 1,811,694 | 1,811,694 | -5,000       |
|       |                      | 56095  | APPRAISAL SERVICES             | 0         | 0         | 500       | 500       | 500       | 0            |
|       |                      | 56130  | LEGAL SERVICES                 | 522,290   | 421,398   | 750,000   | 750,000   | 750,000   | 0            |
|       |                      | 56131  | LITIGATION SERVICES            | 164,064   | 185,673   | 199,000   | 199,000   | 199,000   | 0            |
|       |                      | 56175  | OFFICE EQUIPMENT MAINT SRVCS   | 8,949     | 5,346     | 7,500     | 7,500     | 7,500     | 0            |
|       |                      | 56180  | OTHER SERVICES                 | 1,197     | 1,262     | 1,300     | 1,300     | 1,300     | 0            |
| 05    | SPECIAL SERVICES     |        |                                | 696,499   | 613,679   | 958,300   | 958,300   | 958,300   | 0            |
| 01060 | CITY ATTORNEY        |        |                                | 4,525,263 | 5,120,377 | 5,679,139 | 5,621,293 | 5,621,293 | 57,846       |



### **ARCHIVES & RECORDS**

#### MISSION STATEMENT

This department directs the orderly and systematic maintenance, preservation, and disposition of the records of the City of Bridgeport in compliance with State and Federal laws. To do so it operates a records center for the storage of non-current records, and an archive for the City's permanent and historical documents. The program encourages the efficient and economical organization and retrieval of information. The Records Manager/Archivist assists other departments in solving records and filing problems, arranges for the destruction of obsolete materials, microfilms permanent records, and answers a variety of questions from the public about the City's past and present operations.



# FY 2018-2019 PROPOSED GENERAL FUND BUDGET ARCHIVES & RECORDS BUDGET DETAIL

#### Patricia P. Ulatowski Manager

#### REVENUE SUMMARY

### Not Applicable

#### APPROPRIATION SUMMARY

| Org# Org Descrip | otion                | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18<br>Budget vs FY<br>19 Proposed |
|------------------|----------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01               | PERSONNEL SERVICES   | 68,814             | 52,733             | 0                 | 0                              | 0                             | 0                                    |
| 03               | FRINGE BENEFITS      | 21,929             | 16,924             | 0                 | 0                              | 0                             | 0                                    |
| 04               | OPERATIONAL EXPENSES | 2,707              | 5,791              | 5,800             | 13,800                         | 13,800                        | -8,000                               |
| 05               | SPECIAL SERVICES     | 6,085              | 8,690              | 8,780             | 8,780                          | 8,780                         | 0                                    |
|                  |                      | 99,535             | 84,138             | 14,580            | 22,580                         | 22,580                        | -8,000                               |

#### PERSONNEL SUMMARY

Not Applicable

#### FY 2018-2019 PROPOSED GENERAL FUND BUDGET

#### **ARCHIVES**

#### PROGRAM HIGHLIGHTS

|                                 | ACTUAL    | ACTUAL    | ACTUAL    | ACTUAL    | ACTUAL    | 6 MONTH   | ESTIMATED | ACTUAL    | 6 MONTH   | ESTIMATED |
|---------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| SERVICE INDICATORS              | 2011-2012 | 2012-2013 | 2013-2014 | 2014-2015 | 2015-2016 | 2016-2017 | 2016-2017 | 2016-2017 | 2017-2018 | 2017-2018 |
| ARCHIVES AND RECORDS CENTER     |           |           |           |           |           |           |           |           |           |           |
| Full box                        | 130       | 51        | 60        | 60        | 110       | 44        | 100       | 350       | 175       | 300       |
| Original                        | 290       | 415       | 500       | 500       | 525       | 335       | 525       | 475       | 237       | 375       |
| Folder                          | 80        | 225       | 300       | 280       | 300       | 175       | 300       | 300       | 150       | 300       |
| Microcopy                       | 30        | 35        | 48        | 32        | 140       | 100       | 250       | 250       | 125       | 250       |
| Photocopy                       | 325       | 725       | 700       | 610       | 800       | 450       | 800       | 800       | 400       | 400       |
| Other Expenses                  | 200       | 200       | 200       | 200       | 200       | 200       | 200       | 200       | 100       | 200       |
| Total Requests                  | 1,055     | 1,651     | 1,808     | 1,682     | 2,075     | 1,304     | 2,175     | 2,375     | 1,187     | 1,825     |
| BOXES                           |           |           |           |           |           |           |           |           |           |           |
| Received                        | 2,030     | 4,025     | 1,495     | 2,150     | 2,025     | 1,012     | 2,025     | 2,025     | 1,100     | 1,200     |
| Destroyed                       | N/A       | 2,609     | 1,600     | 3,000     | 50        | 0         | 50        | 225       | 500       | 500       |
| Total Boxes as of end of period | 15,439    | 16,855    | 16,750    | 15,900    | 16,911    | 17,923    | 18,923    | 21,173    | 21,773    | 22,473    |
| Total internal requests         | 1,200     | 1,310     | 1,090     | 1,085     | 1,500     | 790       | 1,500     | 992       | 350       | 300       |
| Total requests by the public    | 1         | 7         | 2         | 15        | 2         | C         | 2         | 3         | 0         | 2         |

#### FY 2018-2019 GOALS

- 1. Continue the update of records center database.
- 2. Continue to purge records as retention period is legally satisfied.
- 3. Develop written Succession Plan for center's continuity.
- 4. Designate staff person to train on center's software program.
- 5. Continue serving in dual role as City Records Manager and Assistant Registrar of Vital Records saving the City a considerable amount in salary and benefits.

#### FY 2017-2018 GOAL STATUS

- 1. Complete update of records center database to reflect current box locations ongoing.
- 2. Purge records as retention period is legally satisfied ongoing
- 3. Guide departments with proper record preparation for archiving and transfer of documents to the center ongoing.

#### FY 2017-2018 ADDITIONAL ACCOMPLISHMENTS

- 1. Manages the Records Center and serves as Assistant Registrar of Vital Records in the Health Department.
- 2. Team member of the city's Accreditation Team working to achieve National Department of Health Accreditation.

### FY 2018-2019 PROPOSED GENERAL FUND BUDGET ARCHIVES & RECORDS APPROPRIATION SUPPLEMENT

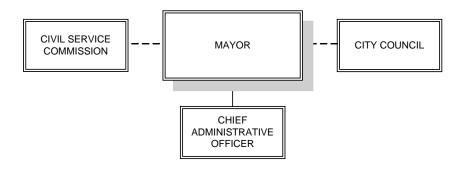
| Org#  | Org Description      | Object# | f Object Description         | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested | FY 2019<br>Proposed | FY 18 Budget<br>Vs FY 19 |
|-------|----------------------|---------|------------------------------|--------------------|--------------------|-------------------|----------------------|---------------------|--------------------------|
| 01065 | ARCHIVES             |         |                              |                    |                    |                   | Budget               | Budget              | Proposed                 |
| 02000 | 7.11.01.11.7.20      | 51000   | FULL TIME EARNED PAY         | 68,814             | 52,733             | 0                 | 0                    | 0                   | 0                        |
| 01    | PERSONNEL SERVICES   |         |                              | 68,814             | 52,733             | 0                 | 0                    | 0                   | 0                        |
|       |                      | 52360   | MEDICARE                     | 935                | 715                | 0                 | 0                    | 0                   | 0                        |
|       |                      | 52504   | MERF PENSION EMPLOYER CONT   | 7,507              | 5,487              | 0                 | 0                    | 0                   | 0                        |
|       |                      | 52917   | HEALTH INSURANCE CITY SHARE  | 13,486             | 10,722             | 0                 | 0                    | 0                   | 0                        |
| 03    | FRINGE BENEFITS      |         |                              | 21,929             | 16,924             | 0                 | 0                    | 0                   | 0                        |
|       |                      | 53710   | OTHER COMMUNICATION SERVICES | 1,228              | 2,000              | 2,000             | 2,000                | 2,000               | 0                        |
|       |                      | 54660   | LIBRARY SUPPLIES             | 0                  | 500                | 500               | 500                  | 500                 | 0                        |
|       |                      | 54675   | OFFICE SUPPLIES              | 1,480              | 1,494              | 1,500             | 9,500                | 9,500               | -8,000                   |
|       |                      | 55150   | OFFICE EQUIPMENT             | 0                  | 1,797              | 1,800             | 1,800                | 1,800               | 0                        |
| 04    | OPERATIONAL EXPENSES |         |                              | 2,707              | 5,791              | 5,800             | 13,800               | 13,800              | -8,000                   |
|       |                      | 56055   | COMPUTER SERVICES            | 1,500              | 1,796              | 1,800             | 1,800                | 1,800               | 0                        |
|       |                      | 56175   | OFFICE EQUIPMENT MAINT SRVCS | 595                | 2,499              | 2,500             | 2,500                | 2,500               | 0                        |
|       |                      | 56210   | RECYCLING SERVICES           | 3,990              | 4,395              | 4,480             | 4,480                | 4,480               | 0                        |
| 05    | SPECIAL SERVICES     |         |                              | 6,085              | 8,690              | 8,780             | 8,780                | 8,780               | 0                        |
| 01065 | ARCHIVES             |         |                              | 99,535             | 84,138             | 14,580            | 22,580               | 22,580              | -8,000                   |

#### GENERAL GOVERNMENT DIVISIONS

### CIVIL SERVICE

#### MISSION STATEMENT

To serve as the central personnel office for the City of Bridgeport as prescribed by the City Charter; including conducting and administering the following divisions: Payroll, City retirement process, Entry level and Promotional Civil Service/Merit exams for City positions and seasonal hiring.



#### David Dunn *Manager*

#### REVENUE SUMMARY

|       |            |                                | FY 2016 | FY 2017 | FY 2018 | FY 2019<br>Requested | FY 2019<br>Proposed | FY 18<br>Budget Vs |
|-------|------------|--------------------------------|---------|---------|---------|----------------------|---------------------|--------------------|
| Org#  | Object#    | Object Description             | Actuals | Actuals | Budget  | Budget               | Budget              | FY 19              |
| 01070 | CIVIL SERV | ICE                            |         |         |         |                      |                     |                    |
|       | 41538      | COPIES                         | 0       | 177     | 200     | 200                  | 200                 | 0                  |
|       | 41547      | RESIDENTAPPLICATION/ADMINISTRA | 3,675   | 2,190   | 0       | 0                    | 0                   | 0                  |
|       | 41548      | NON-RESIDENTAPPLICATION/ADMINI | 57,224  | 450     | 1,000   | -7,000               | 7,000               | 6,000              |
| 01070 | CIVIL SERV | ICE                            | 60,899  | 2,817   | 1,200   | -6,800               | 7,200               | 6,000              |

#### APPROPRIATION SUMMARY

| Org#  | Org Descri | otion                | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18<br>Budget vs FY<br>19 Proposed |
|-------|------------|----------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01070 | CIVIL SERV | ICE                  |                    |                    |                   |                                |                               |                                      |
|       | 01         | PERSONNEL SERVICES   | 489,812            | 428,858            | 439,080           | 455,060                        | 455,060                       | -15,980                              |
|       | 02         | OTHER PERSONNEL SERV | 27,016             | 32,584             | 67,350            | 67,425                         | 67,425                        | -75                                  |
|       | 03         | FRINGE BENEFITS      | 113,245            | 97,654             | 110,485           | 96,504                         | 96,504                        | 13,981                               |
|       | 04         | OPERATIONAL EXPENSES | 31,017             | 46,965             | 68,968            | 69,968                         | 69,468                        | -500                                 |
|       | 05         | SPECIAL SERVICES     | 298,815            | 282,480            | 306,587           | 573,087                        | 281,587                       | 25,000                               |
|       |            |                      | 959,905            | 888,542            | 992,470           | 1,262,044                      | 970,044                       | 22,426                               |

#### PERSONNEL SUMMARY

|                          |      |      |      |      |          |                               | FY2018   | FY2019    | FY2019   | FY19        |
|--------------------------|------|------|------|------|----------|-------------------------------|----------|-----------|----------|-------------|
|                          | FTE  | FTE  |      |      |          |                               | Modified | Requested | Proposed | Proposed vs |
| ORG.CODE/DEPARTMENT      | 2018 | 2019 | VAC. | NEW  | UNFUNDED | POSITION TITLE                | Budget   | Budget    | Budget   | FY18 Budget |
|                          | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | ADMINISTRATIVE ASSISTANT      | 83,851   | 83,851    | 83,851   | C           |
|                          | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | RETIREMENT ADMINISTRATOR      | 54,689   | 73,655    | 73,655   | -18,966     |
|                          | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | ACCOUNTING CLERK I (40 HOURS) | 0        | 45,264    | 45,264   | -45,264     |
|                          | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | CLERICAL ASSISTANT            | 38,948   | 39,333    | 39,333   | -385        |
|                          | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | PERSONNEL ASSISTANT II        | 78,261   | 79,036    | 79,036   | -775        |
|                          | 0.00 | 0.00 | 0.00 | 0.00 | 0.00     | PERSONNEL TRAINEE             | 49,410   | 0         | 0        | 49,410      |
| 01070000                 | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | PERSONNEL DIRECTOR            | 133,921  | 133,921   | 133,921  | C           |
| CIVIL SERVICE COMMISSION | 6.00 | 6.00 | 0.00 | 0.00 | 0.00     |                               | 439,080  | 455,060   | 455,060  | -15,980     |

### FY 2018-2019 PROPOSED GENERAL FUND BUDGET CIVIL SERVICE PROGRAM HIGHLIGHTS

|   | ACTUAL    | ACTUAL    | ACTUAL    | 6 MONTH   | ESTIMATED | ACTUAL    | 6 MONTH   | ESTIMATED |
|---|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| SERVICE INDICATORS                                    | 2013-2014 | 2014-2015 | 2015-2016 | 2016-2017 | 2016-2017 | 2016-2017 | 2017-2018 | 2017-2018 |
| CIVIL SERVICE   |           |           |           |           |           |           |           |           |
| Purged Files Destroyed                                | 6,000     | 800       | 780       | 390       | 780       | 400       | 200       | 200       |
| Retirement Processing MERS and Plan A                 | 443       | 924       | 1,902     | 950       | 1,050     | 1,780     | 900       | 1,900     |
| Deferred Comp Processing                              |           |           | 196       | 100       | 125       | 150       | 75        | 200       |
| Library Hiring  | 11        | 15        | 27        | 12        | 24        | 21        | . 26      | 25        |
| Candidates tested for positions                       | 353       | 1,069     | 975       | 480       | 800       | 200       | 100       | 100       |
| Positions & Classifications Administered              |           |           |           |           |           |           |           |           |
| Clerical, Admin, Supervisory & Technical Applications | 2,560     | 1,815     | 2,120     | 1,000     | 1,700     | 1,765     | 1,025     | 2,000     |
| Seasonal, Crossing Guard & Custodial Applications     | 3,610     | 930       | 3,730     | 1,865     | 3,550     | 3,248     | 1,543     | 3,500     |
| Total Applications Processed/Administered             | 6,170     | 2,745     | 5,850     | 2,865     | 5,250     | 5,013     | 2,568     | 5,500     |

#### FY 2018 - 2019 GOALS:

- 1. Process a new 2018 Police Officer entry level examination in compliance with the City of Bridgeport Charter and Civil Service Rules and Regulations and Police Officer Standards and Training (POST) requirements.
- 2. Conduct Police department promotional examinations for Detective, Sergeant, Lieutenant and Captain.
- 3. Process a new 2019 Firefighter entry level examination in compliance with the City of Bridgeport Charter and Civil Service Rules and Regulations.
- 4. Conduct Fire department promotional exams for Pumper Engineer, Fire Inspector, Fire Lieutenant, Fire Captain and Fire Assistant Chief.
- 5. Conduct Public Safety Telecommunicator and Supervisor exams for Emergency Operations Center (EOC).
- 6. Conduct Custodian 1 exam and validation study for Custodian 4 exam.
- 7. Conduct Civilian Detention Officer exam.
- 8. Continue to assist with Administration efforts to expand "2nd Chance" hiring initiatives throughout the City where appropriate.
- 9. Continue the successful restructuring of competitive and non-competitive positions.
- 10. Continue the successful use of traditional and non-traditional testing services to comply with Administration diversity and demographic goals.
- 11. Continue Civil Service efforts to expand the use and availability of the online application "applicant tracking" feature of MUNIS to eliminate the walk-in traffic and paper applications.
- 12. Begin utilizing Tyler Content Management for electronic data storage.
- 13. Acquire a department friendly database software to maintain accurate accounting for demographics and positions and funding.
- 14. Continue and expand the use of social media such as Twitter, Facebook, Instagram etc. to post testing and hiring opportunities.
- 15. Pursue opportunities to reorganize Civil Service/Human Resources to enhance departmental and servicing efficiencies and to save money.
- 16. Continue department efforts to expand our technology usage including Civil Service Commission document review.

### FY 2018-2019 PROPOSED GENERAL FUND BUDGET CIVIL SERVICE PROGRAM HIGHLIGHTS

#### FY 2017 - 2018 GOAL STATUS:

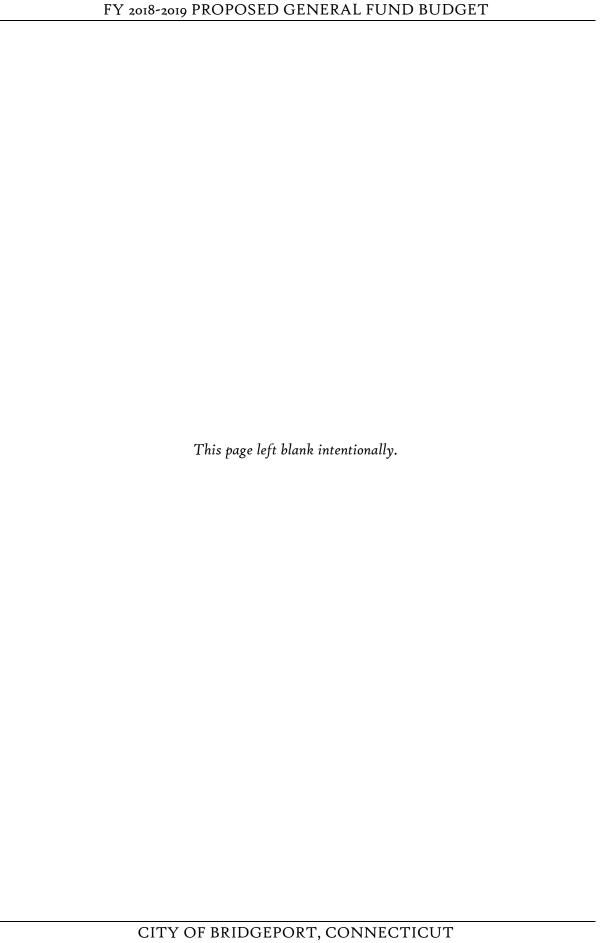
- 1. As list expires March 1, 2018 Civil Service is processing the last class from entry level Police Officer exam #2330 for March 5, 2018 Academy start date. This is the 4<sup>th</sup> Academy class from this list.
- 2. Civil Service has processed 4 Fire classes from the current entry level Firefighter exam #2340.
- 3. Civil Service conducted a promotional exam for Fire Lieutenant and the list went into effect on April 22, 2017 and expires April 22, 2019. Civil Service is continuing to make promotions off that list
- 4. Civil Service exhausted the Public Safety Telecommunicator list and the Public Safety Supervisor list.
- 5. Civil Service conducted a promotional exam for Custodian 4 that expires July 12, 2019; however, it is expected that the list will be exhausted by the next school year.
- 6. A Personnel Trainee exam was conducted. Further processing is forthcoming.
- 7. Civilian Detention Officer list went into effect on June 26, 2017 and expires in 2019.
- 8. Continue successful expansion of the non-competitive division through the system elimination and restructuring of the competitive division for City jobs with Fire Equipment Mechanic, Fire Marshal, Deputy Fire Chiefs, Deputy Police Chief and Public Safety Supervisor.
- 9. Continue Civil Service green efforts to expand the use and availability of the online application "applicant tracking" feature of MUNIS to eliminate the walk-in traffic and paper applications.
- 10. Successfully posting department information and City vacancies on social media including Facebook, Twitter and Instagram.
- 11. Discussions on-going to reorganize Civil Service/Human Resources to enhance departmental and servicing efficiencies and to save money.

#### FY 2017 - 2018 ADDITIONAL ACCOMPLISHMENT:

- 1) Organization of department documents and archiving and destruction to keep work environment clean and safe. Use of more digital filing.
- 2) Continued improvement in the hiring of seasonal employees; processed large numbers smoothly and efficiently.
- 3) Expanded use and formalization of pre-employment background process by retaining a security vendor.
- 4) No legal challenge to exam content on any Police or Fire promotional exam.
- 5) Continued to reduce the timing backlogs from promotional exam requirement to exam completion.
- 6) Exam customer feedback currently running A+; general public either in person or via telephone has been very positive and appreciative of extended information and assistance. Department has offered orientation sessions prior to exams to ease candidate anxiousness and provide opportunities to ask questions and get answers.
- 7) Continued professional service for retirements.

# FY 2018-2019 PROPOSED GENERAL FUND BUDGET CIVIL SERVICE APPROPRIATION SUPPLEMENT

| Org#  | Org Description      | Object | # Object Description           | FY 2016 | FY 2017 | FY 2018 | FY 2019   | FY 2019  | FY 18 Budget |
|-------|----------------------|--------|--------------------------------|---------|---------|---------|-----------|----------|--------------|
|       |                      |        |                                | Actuals | Actuals | Budget  | Requested | Proposed | Vs FY 19     |
|       |                      |        |                                |         |         |         | Budget    | Budget   | Proposed     |
| 01070 | CIVIL SERVICE        |        |                                |         |         |         |           |          |              |
|       |                      | 51000  | FULL TIME EARNED PAY           | 489,812 | 428,858 | 439,080 | 455,060   | 455,060  | -15,980      |
| 01    | PERSONNEL SERVICES   |        |                                | 489,812 | 428,858 | 439,080 | 455,060   | 455,060  | -15,980      |
|       |                      | 51102  | ACTING PAY                     | 566     | 2       | 0       | 0         | 0        | 0            |
|       |                      | 51106  | REGULAR STRAIGHT OVERTIME      | 0       | 0       | 6,000   | 6,000     | 6,000    | 0            |
|       |                      | 51108  | REGULAR 1.5 OVERTIME PAY       | 0       | 261     | 5,000   | 5,000     | 5,000    | 0            |
|       |                      | 51140  | LONGEVITY PAY                  | 2,025   | 1,275   | 1,350   | 1,425     | 1,425    | -75          |
|       |                      | 51146  | PROCTOR PAY                    | 24,425  | 25,450  | 55,000  | 55,000    | 55,000   | 0            |
|       |                      | 51156  | UNUSED VACATION TIME PAYOU     | 0       | 5,596   | 0       | 0         | 0        | 0            |
| 02    | OTHER PERSONNEL SERV |        |                                | 27,016  | 32,584  | 67,350  | 67,425    | 67,425   | -75          |
|       |                      | 52360  | MEDICARE                       | 7,040   | 6,286   | 6,141   | 6,470     | 6,470    | -329         |
|       |                      | 52385  | SOCIAL SECURITY                | 6       | 270     | 2,392   | 2,392     | 2,392    | . 0          |
|       |                      | 52504  | MERF PENSION EMPLOYER CONT     | 53,722  | 46,525  | 53,512  | 55,463    | 55,463   | -1,951       |
|       |                      | 52917  | HEALTH INSURANCE CITY SHARE    | 52,478  | 44,573  | 48,440  | 32,179    | 32,179   | 16,261       |
| 03    | FRINGE BENEFITS      |        |                                | 113,245 | 97,654  | 110,485 | 96,504    | 96,504   | 13,981       |
|       |                      | 53050  | PROPERTY RENTAL/LEASE          | 10,059  | 14,999  | 18,641  | 18,641    | 18,641   | . 0          |
|       |                      | 53605  | MEMBERSHIP/REGISTRATION FEES   | 0       | 70      | 350     | 350       | 350      | 0            |
|       |                      | 53705  | ADVERTISING SERVICES           | 13,168  | 26,563  | 40,000  | 40,000    | 40,000   | 0            |
|       |                      | 53905  | EMP TUITION AND/OR TRAVEL REIM | 0       | 0       | 461     | 461       | 461      | . 0          |
|       |                      | 54640  | HARDWARE/TOOLS                 | 380     | 324     | 1,000   | 2,000     | 1,500    | -500         |
|       |                      | 54675  | OFFICE SUPPLIES                | 2,820   | 2,960   | 3,000   | 3,000     | 3,000    | 0            |
|       |                      | 54700  | PUBLICATIONS                   | 14      | 0       | 100     | 100       | 100      | 0            |
|       |                      | 54725  | POSTAGE                        | 0       | 0       | 16      | 16        | 16       | 0            |
|       |                      | 55155  | OFFICE EQUIPMENT RENTAL/LEAS   | 4,575   | 2,049   | 5,400   | 5,400     | 5,400    | 0            |
| 04    | OPERATIONAL EXPENSES |        |                                | 31,017  | 46,965  | 68,968  | 69,968    | 69,468   | -500         |
|       |                      | 56085  | FOOD SERVICES                  | 5,131   | 3,387   | 10,000  | 10,000    | 10,000   | 0            |
|       |                      | 56110  | FINANCIAL SERVICES             | 0       | 0       | 87      | 87        | 87       | . 0          |
|       |                      | 56155  | MEDICAL SERVICES               | 119,058 | 134,973 | 135,000 | 165,000   | 110,000  | 25,000       |
|       |                      | 56165  | MANAGEMENT SERVICES            | 166,206 | 135,978 | 150,000 | 380,000   | 150,000  | 0            |
|       |                      | 56175  | OFFICE EQUIPMENT MAINT SRVCS   | 1,995   | 1,869   | 4,000   | 4,000     | 4,000    | 0            |
|       |                      | 56180  | OTHER SERVICES                 | 6,425   | 6,273   | 7,500   | 14,000    | 7,500    | 0            |
| 05    | SPECIAL SERVICES     |        |                                | 298,815 | 282,480 | 306,587 | 573,087   | 281,587  | 25,000       |
| 01070 | CIVIL SERVICE        |        |                                | 959,905 | 888,542 | 992,470 |           | 970,044  |              |

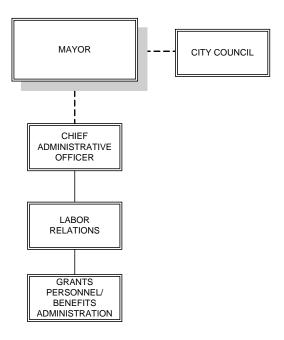


#### GENERAL GOVERNMENT DIVISIONS

# GRANTS PERSONNEL / BENEFITS ADMINISTRATION

#### MISSION STATEMENT

The Benefits Office administers the group benefits and workers' compensation programs for the City and manages the benefits and workers' compensation expense budget for both the City and the Board of Education. The mission of the Benefits Office is to assure accurate, timely and efficient administration of employee benefit programs at fair cost to both the City's taxpayers, and its active and retired employees and their eligible dependents and to manage the distribution of financial resources and the delivery of these benefits with frugality, skill and professional judgment.



#### Richard Weiner Manager

#### REVENUE SUMMARY

Not applicable.

#### APPROPRIATION SUMMARY

|                |                       | FY 2016    | FY 2017    | FY 2018    | FY 2019<br>Requested | FY 2019<br>Proposed | FY 18<br>Budget vs FY |
|----------------|-----------------------|------------|------------|------------|----------------------|---------------------|-----------------------|
| Org# Org Descr | iption                | Actuals    | Actuals    | Budget     | Budget               | Budget              | 19 Proposed           |
| 01075 HEALTH B | ENEFIT ADMINISTRATION |            |            |            |                      |                     |                       |
| 01             | PERSONNEL SERVICES    | 686,713    | 545,114    | 652,087    | 666,072              | 666,072             | -13,985               |
| 02             | OTHER PERSONNEL SERV  | 19,651     | 18,127     | 9,375      | 9,750                | 9,750               | -375                  |
| 03             | FRINGE BENEFITS       | 11,540,105 | 15,211,645 | 15,671,417 | 15,697,372           | 16,623,168          | -951,751              |
| 04             | OPERATIONAL EXPENSES  | 6,417      | 3,708      | 15,450     | 15,450               | 15,450              | 0                     |
| 05             | SPECIAL SERVICES      | 27,376     | 54,602     | 74,750     | 94,750               | 84,750              | -10,000               |
|                |                       | 12,280,262 | 15,833,195 | 16,423,079 | 16,483,394           | 17,399,190          | -976,111              |
| 01080 EMPLOYE  | E & ORGNZTNL DVLPMNT  |            |            |            |                      |                     | 0                     |
| 04             | OPERATIONAL EXPENSES  | 611        | 18,187     | 50,000     | 50,000               | 50,000              | 0                     |
| 05             | SPECIAL SERVICES      | 943        | 0          | 3,500      | 3,500                | 3,500               | 0                     |
|                |                       | 1,554      | 18,187     | 53,500     | 53,500               | 53,500              | 0                     |

#### PERSONNEL SUMMARY

|                         |       |       |      |      |          |                                       | =1/00/0  | =>/==     | =1/00/0  |             |
|-------------------------|-------|-------|------|------|----------|---------------------------------------|----------|-----------|----------|-------------|
|                         |       |       |      |      |          |                                       | FY2018   | FY2019    | FY2019   | FY19        |
|                         | FTE   | FTE   |      |      |          |                                       | Modified | Requested | Proposed | Proposed vs |
| ORG.CODE/DEPARTMENT     | 2018  | 2019  | VAC. | NEW  | UNFUNDED | POSITION TITLE                        | Budget   | Budget    | Budget   | FY18 Budget |
|                         | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | BENEFITS MANAGER                      | 101,274  | 101,274   | 101,274  | 0           |
|                         | 2.00  | 2.00  | 0.00 | 0.00 | 0.00     | PAYROLL CLERK II                      | 139,039  | 150,205   | 150,205  | -11,166     |
|                         | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | ADMINISTRATIVE ASSISTANT              | 45,926   | 45,926    | 45,926   | 0           |
|                         | 0.00  | 0.00  | 0.00 | 0.00 | 0.00     | HUMAN RESOURCE MANAGER                | 0        | 0         | 0        | 0           |
|                         | 3.00  | 3.00  | 0.00 | 0.00 | 0.00     | CLERK A                               | 81,399   | 84,218    | 84,218   | -2,819      |
|                         | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | BENEFITS COORDINATOR                  | 60,966   | 60,966    | 60,966   | 0           |
|                         | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | <b>HUMAN RESOURCES GENERALIST (35</b> | 73,687   | 73,687    | 73,687   | 0           |
|                         | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | EMPLOYEE SERVICES COORDINATOR         | 73,430   | 73,430    | 73,430   | 0           |
|                         | 0.00  | 0.00  | 0.00 | 0.00 | 0.00     | CLERICAL ASSISTANT (40 HRS)           | 0        | 0         | 0        | 0           |
| 01075000                | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | SENIOR PAYROLL ADMINISTRATOR (        | 76,366   | 76,366    | 76,366   | 0           |
| BENEFITS ADMINISTRATION | 11.00 | 11.00 | 0.00 | 0.00 | 0.00     | •                                     | 652,087  | 666,072   | 666,072  | -13,985     |

### FY 2018-2019 PROPOSED GENERAL FUND BUDGET GRANTS PERSONNEL/BENEFITS PROGRAM HIGHLIGHTS

|   | ACTUAL        | 6 MONTH      | ESTIMATED     | ACTUAL        | 6 MONTH      | ESTIMATED     |
|---|---------------|--------------|---------------|---------------|--------------|---------------|
| SERVICE INDICATORS  | 2015-2016     | 2016-2017    | 2016-2017     | 2016-2017     | 2017-2018    | 2017-2018     |
| BENEFITS OFFICE   |               |              |               |               |              |               |
| Number of plans managed   | 14            | 14           | 14            | 14            | 14           | 14            |
| Annual Expenditure City and BOE, Active & Retired, Group & WC   | \$114,167,121 | \$59,053,933 | \$120,549,800 | \$121,063,942 | \$58,369,203 | \$116,738,406 |
| Annual Expenditure City and BOE, Active & Retired, Group Only   | \$104,277,526 | \$54,163,642 | \$110,875,500 | \$111,727,983 | \$53,228,950 | \$106,457,900 |
| Annual Expenditure City and BOE, Active & Retired, WC Only      | \$9,889,595   | \$4,890,292  | \$9,674,300   | \$9,335,959   | \$5,140,253  | \$10,280,506  |
| Annual group benefit expenses for City & BOE Employees Only     | \$64,995,924  | \$34,954,267 | \$72,191,200  | \$70,512,838  | \$32,726,687 | \$65,453,374  |
| City and BOE Employees under administration                     | \$3,523       | 3,469        | 3,469         | 4,170         | 4,114        | 4,114         |
| Annual benefit cost per active employee                         | \$18,449      | \$20,152     | \$20,810      | \$16,910      | \$15,910     | \$15,910      |
| Annual group benefit expenses for Non-Medicare retired employee | \$39,339,558  | \$19,274,888 | \$38,815,500  | \$25,693,478  | \$14,266,448 | \$28,532,896  |
| Annual benefit cost per Medicare-eligible retired employee      | \$5,360       | \$5,694      | \$5,691       | \$5,721       | \$4,699      | \$4,699       |
| Annual benefit cost per non-Medicare retired employee           | \$22,896      | \$21,142     | \$21,390      | \$25,446      | \$28,504     | \$28,504      |
| Medicare-Eligible Retirees                                      | 2,654         | 2,675        | 2,675         | 2,672         | 2,654        | 2,654         |
| Non-Medicare Eligible Retirees                                  | 1,097         | 1,103        | 1,103         | 1,049         | 1,049        | 1,049         |
| Retirees Receiving Medicare-B reimbursements                    | 844           | 862          | 882           | 850           | 860          | 867           |
| Retiree Drug Subsidy Payments Received                          | \$198,735     | \$99,164     | \$306,200     | \$318,675     | \$110,960    | \$221,920     |
| Employer Group Waiver Plan Subsidy                              | \$2,611,812   | \$1,327,289  | \$2,600,000   | \$3,261,616   | \$2,125,079  | \$5,260,680   |
| Worker's Compensation Open Claims: start of year                | 343           | 317          | 325           | 315           | 308          | 300           |
| Worker's Compensation Open Claims: end of year                  | 317           | 327          | 300           | 308           | 324          | 325           |
| WC Indemnity claims active at start of year                     | 245           | 227          | 225           | 223           | 223          | 223           |
| WC Indemnity claims filed (new)                                 | 109           | 71           | 100           |               | 59           | 120           |
| WC Indemnity claims active at year end                          | 227           | 227          | 200           | 223           | 223          | 225           |
| WC Medical claims active at start of year                       | 98            | 90           | 100           |               | 85           | 85            |
| WC Medical claims filed (new)                                   | 424           | 214          | 400           |               | 230          | 450           |
| WC Medical claims active at year end                            | 90            | 100          | 100           | 85            | 90           | 100           |
| WC Indemnity payments   | \$2,819,473   | \$1,361,437  | \$2,638,400   |               | \$1,622,010  | \$3,244,020   |
| WC Medical payments   | \$3,694,946   | \$1,846,006  | \$3,714,600   | \$3,528,849   | \$1,836,465  | \$3,672,930   |
| H & H Medical claims active at start of year                    | 33            | 32           | 35            | 39            | 39           | 37            |
| H&H Medical claims filed (new)                                  | 2             | 1            | 2             | 5             | 1            | 5             |
| H&H Medical claims active at year end                           | 32            | 37           | 30            | 39            | 37           | 40            |
| H&H Indemnity claims active at start of year                    | 224           | 212          | 225           | 205           | 209          | 209           |
| H&H Indemnity claims filed (new)                                | 1             | 2            | 3             | 7             | 2            | 5             |
| H&H Indemnity claims active at year end                         | 212           | 209          | 210           | 209           | 203          | 200           |
| Heart & Hypertension Payments                                   | \$2,589,392   | \$1,185,995  | \$2,500,000   | \$2,285,783   | \$1,229,268  | \$2,458,536   |

#### FY 2018 - 2019 GOALS:

- 1. Complete the implementation of medical and dental programs as a result of new contracts taking effect on 7/1/18.
- 2. Retiree Data Base: Complete the implementation of a retiree database. There are numerous reports that must be generated during the year that rely on benefit data about our retiree population. Having this information in MUNIS will enable us to process this information far more efficiently than we do now. Affordable Care Act Compliance:
- 3. Implement consumer driven health plans for the City's unions: Serve on the City team to implement a high deductible health plan with a health savings account or alternate program; coordinate carrier transition and education of employees. As bargaining agreements come up for renewal, we anticipate better success in getting these programs implemented.
- 4. As the Affordable Care Act evolves, provisions remain that obligate plans sponsors to remain in compliance with provisions which are not yet phasing out including management of seasonal

### FY 2018-2019 PROPOSED GENERAL FUND BUDGET GRANTS PERSONNEL/BENEFITS PROGRAM HIGHLIGHTS

workers, the Cadillac Tax and 1095-C form, out-of-pocket-maximums, to name a few. This Office will assure compliance with the provision during FY-19.

5. Plan for large number of firefighter retirements in FY-19 due to changes in state statutes mandating age 65 retirement for firefighter and changes in bargaining agreement language allowing retirement after age 55 with at least 15 years of service.

#### FY 2017 - 2018 GOAL STATUS:

1. Conduct RFP on Medical Plan: Hire a consultant to coordinate medical plan RFP, draft RFP language for medical plan, including a selection panel, publish RFP, review credentials of bidders and award a contract commencing 7/1/18.

6 MONTH STATUS: RFPs were prepared for both the medical plan and the dental plan.

The Segal Consulting Firm was hired to assist the City/BOE in reaching decisions on vendors. The RFP was published last fall.

Selection meetings will occur in February.

*Vendors should be in place for 7/1/18.* 

- 2. Implement a consumer driven health plan for each of the City's unions: Serve on the City team to implement a high deductible health plan with a health savings account; coordinate carrier transition and education of employees. This objective is contingent on the City successfully negotiating these programs with its unions.
  - <u>6 MONTH STATUS</u>: Numerous meetings were held with various unions, however, none expressed a willingness to enter into an agreement for such a plan. We anticipate better success implementing these plans as bargaining agreements come up for renewal.
- 3. Conduct RFP for Long Term/Short Term Disability Insurance: The existing carrier has been in place for a number of years.
  - <u>6 MONTH STATUS</u>: An RFP was conducted and a contract was reached with The Hartford Life Insurance Company.
- 4. Complete transition to a self-insured administration of City/BOE Medicare: With the appointment of a self-insured third party administrator effective 3/1/17, claims monitoring measures need to be implemented to assure an efficiently run program during FY-18.
  - <u>6 MONTH STATUS</u>: The City/BOE entered into a self-insured funding arrangement for Medicare Medical Supplement Claims in 2017. Previously all vestiges of fully insured prescription drug plans were eliminted and replaced by Employer Group Waiver Plans (EGWPs).
  - Claim projections are trending down for both Medicare medical supplemental benefits and prescription drug benefits as evidenced in the FY-19 budget being submitted.
- 5. Determine feasibility of a efficient administration of Medicare-B reimbursement for eligible retirees on MERS and Pension Plans B: The number of retirees eligible for this benefit who are presently reimbursed through the AP system has made this approach too labor intensive.

### FY 2018-2019 PROPOSED GENERAL FUND BUDGET GRANTS PERSONNEL/BENEFITS PROGRAM HIGHLIGHTS

<u>6 MONTH STATUS</u>: This continues to be an issue for the Benefits Office. Unlike Pension Plan-A which is administered by our payroll system, the Pension Plans-B and the MERS pensions are not part of our payroll system and therefore required the Medicare-B reimbursements continue to be paid through individual checks to retirees, which is an obsolete and time-consuming approach.

- 6. Investigate the feasibility of purchasing stop-loss insurance for our workers' compensation program.
  - <u>6 MONTH STATUS</u>: A study was conducted with the assistance and expertise of PMA, the City's third party administrator for workers compensation. The cost would be prohibitive on the order of \$500,000 per year for a \$750,000 stop-loss policy. Over the next ten years, PMA estimates seven claims passing this threshold. The comment by PMA was that we could be in the same position by reserving \$500,000 for extraordinary expenses.

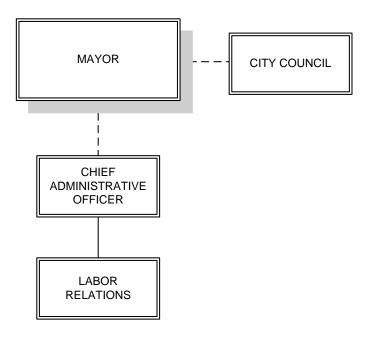
# FY 2018-2019 PROPOSED GENERAL FUND BUDGET GRANTS PERSONNEL/BENEFITS APPROPRIATION SUPPLEMENT

| Org#  | Org Description         | Object# | Object Description             | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18 Budget<br>Vs FY 19<br>Proposed |
|-------|-------------------------|---------|--------------------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01075 | HEALTH BENEFIT ADMINIST | RATION  |                                |                    |                    |                   |                                |                               | <u> </u>                             |
|       |                         | 51000   | FULL TIME EARNED PAY           | 686,713            | 530,114            | 652,087           | 666,072                        | 666,072                       | -13,985                              |
|       |                         | 51034   | FT BONUS - CONTRACTUAL PAY     | 0                  | 15,000             | 0                 | 0                              | 0                             | 0                                    |
| 01    | PERSONNEL SERVICES      |         |                                | 686,713            | 545,114            | 652,087           | 666,072                        | 666,072                       | -13,985                              |
|       |                         | 51106   | REGULAR STRAIGHT OVERTIME      | 38                 | 0                  | 0                 | 0                              | 0                             | 0                                    |
|       |                         | 51108   | REGULAR 1.5 OVERTIME PAY       | 58                 | 0                  | 0                 | 0                              | 0                             |                                      |
|       |                         | 51140   | LONGEVITY PAY                  | 12,250             | 9,338              | 9,375             | 9,750                          | 9,750                         | -375                                 |
|       |                         | 51156   | UNUSED VACATION TIME PAYOU     | 7,305              | 8,790              | 0                 | 0                              | 0                             | 0                                    |
| 02    | OTHER PERSONNEL SERV    |         |                                | 19,651             | 18,127             | 9,375             | 9,750                          | 9,750                         | -375                                 |
|       |                         | 52008   | DENTAL HMO - COBRA/RETIREE     | 2,000              | 2,000              | 8,100             | 8,100                          | 8,100                         | 0                                    |
|       |                         | 52024   | DENTAL PPO - COBRA/RETIREE     | 2,600              | 2,600              | 4,000             | 4,000                          | 4,000                         | 0                                    |
|       |                         | 52129   | VISION CLMS-CITY RETIREES      | 4,100              | 4,100              | 4,300             | 4,300                          | 6,700                         | -2,400                               |
|       |                         | 52166   | CLMS DNTL- CITY RETIREES       | 72,200             | 72,200             | 72,200            | 72,200                         | 80,000                        | -7,800                               |
|       |                         | 52258   | STATE OF CT ANNUAL ASMT FEE    | 188,510            | 188,510            | 188,510           | 188,510                        | 188,510                       | 0                                    |
|       |                         | 52260   | CT 2ND INJURY FUND ASSESSM     | 245,100            | 298,808            | 245,100           | 245,100                        | 245,100                       | 0                                    |
|       |                         | 52262   | WORKERS' COMP ADM FEE          | 455,000            | 455,000            | 468,500           | 468,500                        | 468,500                       | 0                                    |
|       |                         | 52270   | WORKERS' COMP INDM - GEN G     | 472,155            | 672,155            | 800,000           | 800,000                        | 850,000                       | -50,000                              |
|       |                         | 52360   | MEDICARE                       | 9,319              | 7,979              | 8,740             | 8,782                          | 8,782                         | -42                                  |
|       |                         | 52385   | SOCIAL SECURITY                | 4,342              | 3,534              | 3,088             | 934                            | 934                           | 2,154                                |
|       |                         | 52436   | RX CLAIMS - CITY RET & COBRA   | 1,909,957          | 3,409,957          | 2,766,773         | 2,766,773                      | 2,766,773                     | 0                                    |
|       |                         | 52504   | MERF PENSION EMPLOYER CONT     | 69,247             | 52,652             | 80,367            | 82,114                         | 82,114                        | -1,747                               |
|       |                         | 52704   | HEALTH ASO FEES: CITY RETIREES | 262,500            | 262,500            | 262,500           | 262,500                        | 262,500                       | 0                                    |
|       |                         | 52890   | CLAIMS DR/HSPTLS-CITY RETIREES | 3,998,010          | 5,931,186          | 6,307,300         | 6,307,300                      | 6,877,300                     | -570,000                             |
|       |                         | 52891   | MEDICAL MEDICARE RETIREES F/P  | 460,284            | 460,284            | 660,284           | 660,284                        | 750,880                       | -90,596                              |
|       |                         | 52892   | MEDICAL MEDICARE CSG           | 3,151,866          | 3,151,866          | 3,510,000         | 3,510,000                      | 3,715,000                     | -205,000                             |
|       |                         | 52899   | ASO FEES:MEDICAL MEDICARE CSG  | 69,400             | 69,400             | 69,400            | 69,400                         | 69,400                        | 0                                    |
|       |                         | 52916   | EMPLOYEE ASSISTANCE PROGRAM    | 32,068             | 34,666             | 35,000            | 35,000                         | 35,000                        | 0                                    |
|       |                         | 52917   | HEALTH INSURANCE CITY SHARE    | 131,447            | 132,248            | 177,255           | 203,575                        | 203,575                       | -26,320                              |
| 03    | FRINGE BENEFITS         |         |                                | 11,540,105         | 15,211,645         | 15,671,417        | 15,697,372                     | 16,623,168                    | -951,751                             |
|       |                         | 53605   | MEMBERSHIP/REGISTRATION FEES   | 0                  | 0                  | 500               | 500                            | 500                           | 0                                    |
|       |                         | 53705   | ADVERTISING SERVICES           | 0                  | 0                  | 2,500             | 2,500                          | 2,500                         | 0                                    |
|       |                         | 53905   | EMP TUITION AND/OR TRAVEL REIM | 63                 | 0                  | 450               | 450                            | 450                           | 0                                    |
|       |                         | 54595   | MEETING/WORKSHOP/CATERING FOOD | 0                  | 936                | 3,000             | 3,000                          | 3,000                         | 0                                    |
|       |                         | 54675   | OFFICE SUPPLIES                | 4,290              | 2,772              | 5,000             | 5,000                          | 5,000                         | 0                                    |
|       |                         | 55155   | OFFICE EQUIPMENT RENTAL/LEAS   | 2,064              | 0                  | 4,000             | 4,000                          | 4,000                         |                                      |
| 04    | OPERATIONAL EXPENSES    |         |                                | 6,417              | 3,708              | 15,450            | 15,450                         | 15,450                        | 0                                    |
|       |                         | 56090   | ACTUARIAL SERVICES             | 11,900             | 20,750             | 25,000            | 45,000                         | 45,000                        |                                      |
|       |                         | 56115   | HUMAN SERVICES                 | 8,098              | 6,804              | 20,000            | 20,000                         | 10,000                        | 10,000                               |
|       |                         | 56165   | MANAGEMENT SERVICES            | 7,283              | 25,666             | 27,000            | 27,000                         | 27,000                        | ,                                    |
|       |                         | 56175   | OFFICE EQUIPMENT MAINT SRVCS   | 95                 | 1,382              | 2,750             | 2,750                          | 2,750                         |                                      |
| 05    | SPECIAL SERVICES        |         |                                | 27,376             | 54,602             | 74,750            | 94,750                         | 84,750                        |                                      |
|       | HEALTH BENEFIT ADMINIST | RATION  |                                |                    | 15,833,195         |                   |                                | 17,399,190                    |                                      |

### LABOR RELATIONS

#### MISSION STATEMENT

The mission of the Labor Relations Department is to negotiate and administer the collective bargaining agreements between the City of Bridgeport and all Unions and Associations. We manage and/or coordinate human resources activities, counsel and advise management on labor relations and human resources issues. The Labor Relations Department resolves grievances and labor relations disputes. In addition, we handle arbitrations, SBLR hearings and related or similar proceedings. Our objectives include: negotiating open collective bargaining agreements on time and within budget. Arbitration, if necessary to achieve an acceptable collective bargaining agreement by reducing the number of grievances filed, increasing the number of successful grievance arbitrations and improving coordination and management of human resources issues.



### FY 2018-2019 PROPOSED GENERAL FUND BUDGET LABOR RELATIONS BUDGET DETAILS

#### Janene Hawkins *Manager*

#### REVENUE SUMMARY

#### Not Applicable

#### APPROPRIATION SUMMARY

| Org#  | Org Descri | ption                | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18<br>Budget vs FY<br>19 Proposed |
|-------|------------|----------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01085 | LABOR REL  | .ATIONS              |                    |                    |                   |                                |                               |                                      |
|       | 01         | PERSONNEL SERVICES   | 574,256            | 297,513            | 449,479           | 428,881                        | 428,881                       | 20,598                               |
|       | 02         | OTHER PERSONNEL SERV | 7,288              | 2,513              | 1,650             | 1,800                          | 1,800                         | -150                                 |
|       | 03         | FRINGE BENEFITS      | 165,496            | 125,042            | 188,285           | 131,225                        | 131,225                       | 57,060                               |
|       | 04         | OPERATIONAL EXPENSES | 5,202              | 6,475              | 11,061            | 12,561                         | 12,561                        | -1,500                               |
|       | 05         | SPECIAL SERVICES     | 221,773            | 305,569            | 345,434           | 345,434                        | 325,434                       | 20,000                               |
|       |            |                      | 974,015            | 737,112            | 995,909           | 919,901                        | 899,901                       | 96,008                               |

#### PERSONNEL SUMMARY

| -                   |      |      |      |      |          |                                | FY2018   | FY2019    | FY2019   | FY19        |
|---------------------|------|------|------|------|----------|--------------------------------|----------|-----------|----------|-------------|
|                     | FTE  | FTE  |      |      |          |                                | Modified | Requested | Proposed | Proposed vs |
| ORG.CODE/DEPARTMENT | 2018 | 2019 | VAC. | NEW  | UNFUNDED | POSITION TITLE                 | Budget   | Budget    | Budget   | FY18 Budget |
|                     | 0.00 | 0.00 | 0.00 | 0.00 | 0.00     | DEPUTY DIRECTOR OF LABOR RELAT | 0        | 0         | 0        | 0           |
|                     | 0.00 | 0.00 | 0.00 | 0.00 | 0.00     | SECRETARY                      | 0        | 0         | 0        | 0           |
|                     | 1.00 | 1.00 | 1.00 | 0.00 | 0.00     | LABOR MANAGEMENT COORDINATOR   | 65,610   | 65,610    | 65,610   | 0           |
|                     | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | DIRECTOR LABOR RELATIONS       | 126,592  | 126,592   | 126,592  | 0           |
|                     | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | ADMINISTRATIVE ASSISTANT       | 66,625   | 66,625    | 66,625   | 0           |
|                     | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | LABOR RELATIONS OFFICER        | 89,381   | 80,673    | 80,673   | 8,708       |
|                     | 0.00 | 0.00 | 0.00 | 0.00 | 0.00     | OFFICE SPECIALIST              | 0        | 0         | 0        | 0           |
| 01085000            | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | SENIOR LABOR RELATIONS OFFICER | 101,271  | 89,381    | 89,381   | 11,890      |
| LABOR RELATIONS     | 5.00 | 5.00 | 1.00 | 0.00 | 0.00     |                                | 449,479  | 428,881   | 428,881  | 20,598      |

### FY 2018-2019 PROPOSED GENERAL FUND BUDGET LABOR RELATIONS PROGRAM HIGHLIGHTS

|   | ACTUAL    | ACTUAL    | ACTUAL    | ACTUAL    | 6 MONTH   | ESTIMATED | ACTUAL    | 6 MONTH   | ESTIMATED |
|---|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| SERVICE INDICATORS                          | 2012-2013 | 2013-2014 | 2014-2015 | 2015-2016 | 2016-2017 | 2016-2017 | 2016-2017 | 2017-2018 | 2017-2018 |
| LABOR RELATIONS                             |           |           |           |           |           |           |           |           |           |
| Total contracts processed                   | 2         | 7         | 8         | 12        |           |           |           | 6         | 0         |
| Open  | 6         | 6         | 6         | 5         |           | 5         |           | 6         | 6         |
| Settled                                     | 2         | 1         | 2         | 6         |           |           |           | 1         |           |
| Average length of time to settle            | 12 months | 12 months | 12 months | 12 months |           | 12 months | GREA      | ATER THAN | 12 MONTHS |
| Total grievances processed                  | 130       | 139       | 78        | 135       | 83        |           | 135       | 157       | 200       |
| # of State Labor Relations Board Complaints | 57        | 65        | 31        | 47        | 10        |           | 25        | 55        | 75        |
| # of other Complaints/Investigations        | 54        | 42        | 73        | 60        | 30        |           | 25        | 20        | 50        |
| # of Disciplinary Hearings                  | 108       | 82        | 35        | 42        | 22        |           | 30        | 15        | 55        |
| # of Policies Developed                     | 0         | 0         | 0         | 2         | 0         |           | 0         | 5         | 10        |

#### FY 2018-2019 GOALS

- 1) Negotiate remaining open collective bargaining contracts and/or issues and resolve those contracts/issues in a manner consistent with the goals and objectives of City management.
- 2) Utilize the binding interest arbitration process to achieve an acceptable resolution of outstanding contracts/issues if necessary.
- 3) Utilize mediation to resolve outstanding grievances and/or complaints before the Connecticut State Board of Labor Relations in a manner acceptable to the City.
- 4) Work with Human Resources and other departments to implement and train supervisors and other employees in the major city policies.
- 5) Successfully represent the City's interests in arbitrations and Connecticut State Board of Labor Relations hearings.
- 6) Work with Benefits and other City departments and manage Workers Compensation expenses.
- 7) Continue to monitor the enforcement by departments of the City's Attendance Policies.
- 8) Continue to aggressively handle, where needed, grievances, complaints, investigations, and disciplinary hearings.
- 9) Continue training new employees on City policies and procedures and continuation of Sexual Harassment training to all employees.
- 10) Continue to implement aggressively wellness programs with unions to create efficiencies and contain costs.
- 11) Review current policies and procedures and update them accordingly.

### FY 2018-2019 PROPOSED GENERAL FUND BUDGET LABOR RELATIONS PROGRAM HIGHLIGHTS

#### FY 2017-2018 GOALS STATUS

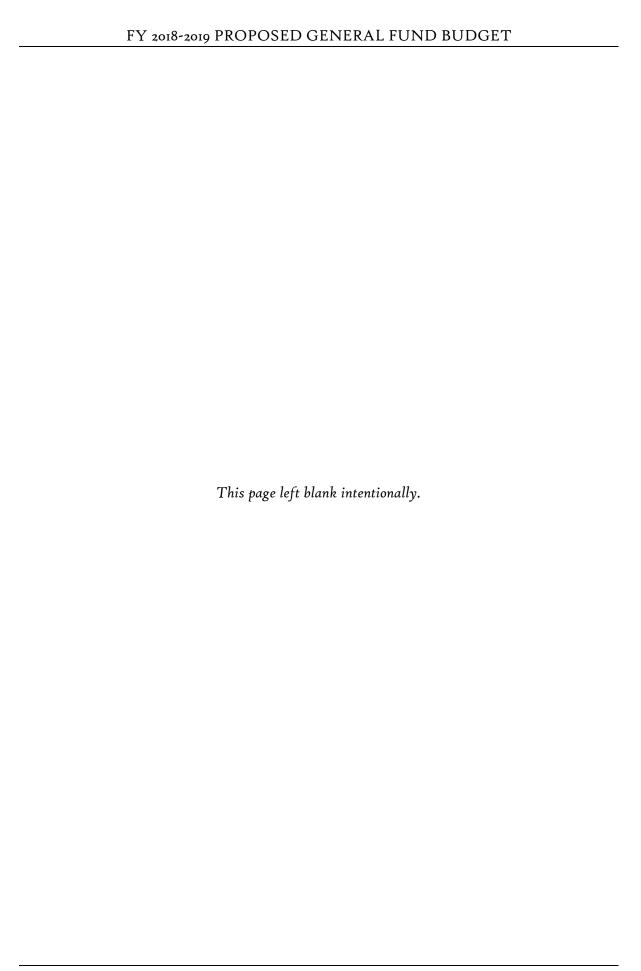
- 1) Presently we have negotiated five contracts with various unions.
- 2) We are in binding arbitration with three unions to resolve outstanding contracts.
- 3) The City is in the process of introducing the High Deductible Health Savings Plan. This plan is devised to save money in insurance costs and provide the employees with a greater health savings plan inclusive of a wellness program.
- 4) We have revised five policies and are reviewing and revising others.

#### FY 2017 - 2018 ADDITIONAL ACCOMPLISHMENTS:

- 1) We are updating our documents to become digital to ensure proper management of documents and files.
- 2) We continue to provide training for the entire City in various areas of sexual harassment, management training, computer skills and conflict resolution.

# FY 2018-2019 PROPOSED GENERAL FUND BUDGET LABOR RELATIONS APPROPRIATION SUPPLEMENT

| Org#  | Org Description      | Object# | Object Description             | FY 2016 | FY 2017 | FY 2018 | FY 2019   | FY 2019  | FY 18 Budget |
|-------|----------------------|---------|--------------------------------|---------|---------|---------|-----------|----------|--------------|
|       |                      |         |                                | Actuals | Actuals | Budget  | Requested | Proposed | Vs FY 19     |
|       |                      |         |                                |         |         | -       | Budget    | Budget   | Proposed     |
| 01085 | LABOR RELATIONS      |         |                                |         |         |         |           |          |              |
|       |                      | 51000   | FULL TIME EARNED PAY           | 574,256 | 282,513 | 449,479 | 428,881   | 428,881  | 20,598       |
|       |                      | 51034   | FT BONUS - CONTRACTUAL PAY     | 0       | 15,000  | 0       | 0         | 0        | 0            |
| 01    | PERSONNEL SERVICES   |         |                                | 574,256 | 297,513 | 449,479 | 428,881   | 428,881  | 20,598       |
|       |                      | 51140   | LONGEVITY PAY                  | 7,288   | 2,513   | 1,650   | 1,800     | 1,800    | -150         |
| )2    | OTHER PERSONNEL SERV |         |                                | 7,288   | 2,513   | 1,650   | 1,800     | 1,800    | -150         |
|       |                      | 52360   | MEDICARE                       | 5,805   | 3,765   | 5,843   | 4,898     | 4,898    | 945          |
|       |                      | 52385   | SOCIAL SECURITY                | 0       | 283     | 8,975   | 8,975     | 8,975    | C            |
|       |                      | 52504   | MERF PENSION EMPLOYER CONT     | 63,446  | 30,665  | 54,812  | 44,356    | 44,356   | 10,456       |
|       |                      | 52917   | HEALTH INSURANCE CITY SHARE    | 96,245  | 90,329  | 118,655 | 72,996    | 72,996   | 45,659       |
| 13    | FRINGE BENEFITS      |         |                                | 165,496 | 125,042 | 188,285 | 131,225   | 131,225  | 57,060       |
|       |                      | 53605   | MEMBERSHIP/REGISTRATION FEES   | 530     | 0       | 1,500   | 2,000     | 2,000    | -500         |
|       |                      | 53905   | EMP TUITION AND/OR TRAVEL REIM | 1,041   | 2,300   | 3,000   | 4,000     | 4,000    | -1,000       |
|       |                      | 54675   | OFFICE SUPPLIES                | 2,428   | 3,965   | 5,500   | 5,500     | 5,500    | C            |
|       |                      | 54705   | SUBSCRIPTIONS                  | 1,203   | 210     | 1,061   | 1,061     | 1,061    | (            |
| )4    | OPERATIONAL EXPENSES |         |                                | 5,202   | 6,475   | 11,061  | 12,561    | 12,561   | -1,500       |
|       |                      | 56055   | COMPUTER SERVICES              | 0       | 0       | 40,000  | 40,000    | 20,000   | 20,000       |
|       |                      | 56175   | OFFICE EQUIPMENT MAINT SRVCS   | 5,355   | 6,802   | 5,434   | 5,434     | 5,434    | C            |
|       |                      | 56180   | OTHER SERVICES                 | 216,418 | 298,768 | 300,000 | 300,000   | 300,000  | C            |
| 5     | SPECIAL SERVICES     |         |                                | 221,773 | 305,569 | 345,434 | 345,434   | 325,434  | 20,000       |
| )1085 | LABOR RELATIONS      |         |                                | 974,015 | 737,112 | 995,909 | 919,901   | 899,901  | 96,008       |



# GENERAL GOVERNMENT DIVISIONS PENSIONS/BENEFITS

**BUDGET DETAIL** 

#### Ken Flatto Manager

#### REVENUE SUMMARY

#### Not Applicable

#### APPROPRIATION SUMMARY

| Org#  | Org Descrip | otion                | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18<br>Budget vs FY<br>19 Proposed |
|-------|-------------|----------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01086 | PENSIONS    |                      |                    |                    |                   |                                |                               | -                                    |
|       | 03          | FRINGE BENEFITS      | 68,095             | 45,698             | 90,000            | 90,000                         | 90,000                        | 0                                    |
|       | 05          | SPECIAL SERVICES     | 29,750             | 30,000             | 30,000            | 30,000                         | 30,000                        | 0                                    |
|       |             |                      | 97,845             | 75,698             | 120,000           | 120,000                        | 120,000                       | 0                                    |
| 01088 | OTHER FRIN  | IGE BENEFITS         |                    |                    |                   |                                |                               |                                      |
|       | 01          | PERSONNEL SERVICES   | 9,332              | 68,666             | 0                 | 0                              | 0                             | 0                                    |
|       | 02          | OTHER PERSONNEL SERV | 1,742,432          | 1,966,296          | 1,600,000         | 1,600,000                      | 1,600,000                     | 0                                    |
|       | 03          | FRINGE BENEFITS      | 967,745            | 3,226,688          | 5,227,500         | 1,227,500                      | 1,227,500                     | 4,000,000                            |
|       | 05          | SPECIAL SERVICES     | 17,345             | 7,980              | 10,000            | 10,000                         | 10,000                        | 0                                    |
|       |             |                      | 2.736.854          | 5.269.631          | 6.837.500         | 2.837.500                      | 2.837.500                     | 4.000.000                            |

# FY 2017-2018 ADOPTED GENERAL FUND BUDGET PENSIONS & BENEFITS APPROPRIATION SUPPLEMENT

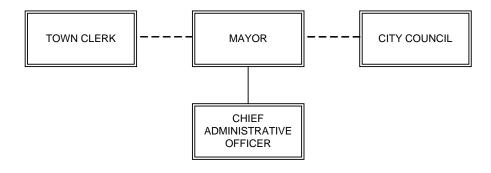
| Org#  | Org Description       | Object | # Object Description           | FY 2016   | FY 2017   | FY 2018   | FY 2019   | FY 2019   | FY 18 Budget |
|-------|-----------------------|--------|--------------------------------|-----------|-----------|-----------|-----------|-----------|--------------|
|       |                       |        |                                | Actuals   | Actuals   | Budget    | Requested | Proposed  | Vs FY 19     |
|       |                       |        |                                |           |           |           | Budget    | Budget    | Proposed     |
| 01086 | PENSIONS              |        |                                |           |           |           |           |           |              |
|       |                       | 52515  | LIUNA PENSION                  | 41,718    | 45,698    | 50,000    | 50,000    | 50,000    | 0            |
|       |                       | 52519  | ICMA PENSION EMPLOYER CONTRIBU | 26,377    | 0         | 40,000    | 40,000    | 40,000    | 0            |
| 03    | FRINGE BENEFITS       |        |                                | 68,095    | 45,698    | 90,000    | 90,000    | 90,000    | 0            |
|       |                       | 56090  | ACTUARIAL SERVICES             | 29,750    | 30,000    | 30,000    | 30,000    | 30,000    | 0            |
| 05    | SPECIAL SERVICES      |        |                                | 29,750    | 30,000    | 30,000    | 30,000    | 30,000    | 0            |
| 01086 | PENSIONS              |        |                                | 97,845    | 75,698    | 120,000   | 120,000   | 120,000   | 0            |
| 01088 | OTHER FRINGE BENEFITS |        |                                |           |           |           |           |           |              |
|       |                       | 51000  | FULL TIME EARNED PAY           | 9,332     | 1,808     | 0         | 0         | 0         | 0            |
|       |                       | 51034  | FT BONUS - CONTRACTUAL PAY     | 0         | 66,858    | 0         | 0         | 0         | 0            |
| 01    | PERSONNEL SERVICES    |        |                                | 9,332     | 68,666    | 0         | 0         | 0         | 0            |
|       |                       | 51140  | LONGEVITY PAY                  | 875       | 2,081     | 0         | 0         | 0         | 0            |
|       |                       | 51154  | UNUSED SICK TIME PAYOUT        | 978,745   | 1,278,515 | 600,000   | 600,000   | 600,000   | 0            |
|       |                       | 51156  | UNUSED VACATION TIME PAYOU     | 0         | 21,245    | 600,000   | 600,000   | 600,000   | 0            |
|       |                       | 51314  | UNUSED VACATION PAY RETIREMENT | 695,473   | 589,176   | 350,000   | 350,000   | 350,000   | 0            |
|       |                       | 51318  | PERSONAL DAY PAYOUT RETIREMENT | 67,340    | 75,279    | 50,000    | 50,000    | 50,000    | 0            |
| 02    | OTHER PERSONNEL SERV  |        |                                | 1,742,432 | 1,966,296 | 1,600,000 | 1,600,000 | 1,600,000 | 0            |
|       |                       | 52360  | MEDICARE                       | 16,474    | 13,929    | 0         | 0         | 0         | 0            |
|       |                       | 52385  | SOCIAL SECURITY                | 651       | 204       | 0         | 0         | 0         | 0            |
|       |                       | 52397  | UNEMPLOYMENT                   | 602,468   | 755,019   | 700,000   | 700,000   | 700,000   | 0            |
|       |                       | 52504  | MERF PENSION EMPLOYER CONT     | 333,050   | 321,763   | 375,000   | 375,000   | 375,000   | 0            |
|       |                       | 52522  | OPEB TRUST FUND                | 0         | 0         | 100,000   | 100,000   | 100,000   | 0            |
|       |                       | 52524  | BOE TEACHERS PENSION           | 0         | 0         | 4,000,000 | 0         | 0         | 4,000,000    |
|       |                       | 52602  | TUITION:SUPERVISORS            | 3,421     | 0         | 10,000    | 10,000    | 10,000    | 0            |
|       |                       | 52604  | TUITION:LIUNA                  | 2,780     | 0         | 12,500    | 12,500    | 12,500    | 0            |
|       |                       | 52606  | TUITION:NURSES                 | 0         | 6,743     | 10,000    | 10,000    | 10,000    | 0            |
|       |                       | 52608  | TUITION:OTHER UNIONS           | 3,017     | 900       | 10,000    | 10,000    | 10,000    | 0            |
|       |                       | 52610  | TUITION:AFSCME                 | 5,884     | 3,101     | 10,000    | 10,000    | 10,000    | 0            |
|       |                       | 52917  | HEALTH INSURANCE CITY SHARE    | 1         | 2,125,029 | 0         | 0         | 0         | 0            |
| 03    | FRINGE BENEFITS       |        |                                | 967,745   | 3,226,688 | 5,227,500 | 1,227,500 | 1,227,500 | 4,000,000    |
|       |                       | 56180  | OTHER SERVICES                 | 17,345    | 7,980     | 10,000    | 10,000    | 10,000    | 0            |
| 05    | SPECIAL SERVICES      |        |                                | 17,345    | 7,980     | 10,000    | 10,000    | 10,000    | 0            |
| 01088 | OTHER FRINGE BENEFITS |        |                                | 2,736,854 | 5,269,631 | 6,837,500 | 2,837,500 | 2,837,500 | 4,000,000    |

#### GENERAL GOVERNMENT DIVISIONS

### TOWN CLERK

#### MISSION STATEMENT

To protect the interests of the City and its citizens by acting as a registry for the recording and/or filing of documents, collecting conveyance taxes, issuing licenses and handling election duties in accordance with State Statutes and City Charter.



### Charles D. Clemons, Jr. Town Clerk

#### REVENUE SUMMARY

|       |         |                                |           |           |           | FY 2019   | FY 2019   | FY 18            |
|-------|---------|--------------------------------|-----------|-----------|-----------|-----------|-----------|------------------|
|       |         |                                | FY 2016   | FY 2017   | FY 2018   | Requested | Proposed  | <b>Budget Vs</b> |
| Org#  | Object# | Object Description             | Actuals   | Actuals   | Budget    | Budget    | Budget    | FY 19            |
| 01090 | TOWN CL | ERK                            |           |           |           |           |           |                  |
|       | 41208   | DEEDS/CERTIFICATIONS           | 523,638   | 602,871   | 520,000   | 520,000   | 520,000   | 0                |
|       | 41209   | CERTIFIED COPIES               | 70,464    | 61,413    | 55,000    | 55,000    | 55,000    | 0                |
|       | 41210   | LIQUOR APPLICATION/PERMIT      | 561       | 573       | 700       | 700       | 700       | 0                |
|       | 41211   | DOG LICENSES                   | 701       | 753       | 600       | 600       | 600       | 0                |
|       | 41225   | CONVEYANCE TAX ASSIGNMENT      | 1,463,713 | 1,538,684 | 1,200,000 | 1,300,000 | 1,300,000 | 100,000          |
|       | 41237   | TRADE NAMES                    | 3,195     | 2,745     | 3,000     | 3,000     | 3,000     | 0                |
|       | 41244   | NOTARY COMMISSION              | 2,587     | 2,510     | 2,800     | 2,800     | 2,800     | 0                |
|       | 41245   | POLITICALCOMMITTEELATEFILINGFE | 0         | 0         | 100       | 100       | 100       | 0                |
|       | 41306   | CITY FARM FUND                 | 25,394    | 26,192    | 25,000    | 25,000    | 25,000    | 0                |
|       | 41381   | VACANT PROPERTY FEES           | 418       | 53        | 0         | 0         | 0         | 0                |
| 01090 | TOWN CL | ERK                            | 2,090,671 | 2,235,793 | 1,807,200 | 1,907,200 | 1,907,200 | 100,000          |

#### APPROPRIATION SUMMARY

| Org# Org Descri | ption                | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18<br>Budget vs FY<br>19 Proposed |
|-----------------|----------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01090 TOWN CLE  | RK                   |                    |                    |                   |                                |                               |                                      |
| 01              | PERSONNEL SERVICES   | 391,301            | 363,934            | 402,206           | 412,501                        | 412,501                       | -10,295                              |
| 02              | OTHER PERSONNEL SERV | 4,992              | 7,302              | 7,950             | 8,250                          | 8,250                         | -300                                 |
| 03              | FRINGE BENEFITS      | 152,644            | 175,346            | 165,533           | 151,939                        | 151,939                       | 13,594                               |
| 04              | OPERATIONAL EXPENSES | 38,107             | 29,586             | 48,930            | 48,930                         | 48,930                        | 0                                    |
| 05              | SPECIAL SERVICES     | 220,563            | 213,861            | 223,000           | 223,000                        | 223,000                       | 0                                    |
|                 |                      | 807,607            | 790,029            | 847,619           | 844,620                        | 844,620                       | 2,999                                |

#### PERSONNEL SUMMARY

|                     |      |      |      |      |          |                                | FY2018   | FY2019    | FY2019   | FY19        |
|---------------------|------|------|------|------|----------|--------------------------------|----------|-----------|----------|-------------|
|                     | FTE  | FTE  |      |      |          |                                | Modified | Requested | Proposed | Proposed vs |
| ORG.CODE/DEPARTMENT | 2018 | 2019 | VAC. | NEW  | UNFUNDED | POSITION TITLE                 | Budget   | Budget    | Budget   | FY18 Budget |
|                     | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | TOWN CLERK                     | 37,289   | 37,289    | 37,289   | 0           |
|                     | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | ASSISTANT TOWN CLERK I         | 72,320   | 74,491    | 74,491   | -2,171      |
|                     | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | ASSISTANT TOWN CLERK II        | 66,058   | 66,058    | 66,058   | 0           |
|                     | 0.00 | 0.00 | 0.00 | 0.00 | 0.00     | DATA ANALYST                   | 0        | 0         | 0        | 0           |
|                     | 3.00 | 3.00 | 0.00 | 0.00 | 0.00     | TYPIST I (35 HOURS)            | 129,602  | 132,207   | 132,207  | -2,605      |
|                     | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | DATA ANALYST                   | 44,527   | 47,555    | 47,555   | -3,028      |
|                     | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | CLERICAL ASSISTANT             | 32,410   | 34,901    | 34,901   | -2,491      |
| 01090000            | 0.00 | 0.00 | 0.00 | 0.00 | 0.00     | SEASONAL EMPLOYEES UNDER GRANT | 20,000   | 20,000    | 20,000   | 0           |
| TOWN CLERK          | 8.00 | 8.00 | 0.00 | 0.00 | 0.00     | _                              | 402,206  | 412,501   | 412,501  | -10,295     |

### FY 2018-2019 PROPOSED GENERAL FUND BUDGET TOWN CLERK PROGRAM HIGHLIGHTS

|   | ACTUAL    | ACTUAL    | ACTUAL    | 6 MONTH   | ESTIMATED | ACTUAL    | 6 MONTH   | ESTIMATED |
|---|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| SERVICE INDICATORS                        | 2013-2014 | 2014-2015 | 2015-2016 | 2016-2017 | 2016-2017 | 2016-2017 | 2017-2018 | 2017-2018 |
| TOWN CLERK                                |           |           |           |           |           |           |           |           |
| Total documents (1)                       | 45,949    | 31,451    | 32,727    | 16,793    | 33,586    | 34,267    | 14,737    | 29,474    |
| Copies (2)                                | 26,668    | 35,944    | 31,576    | 14,262    | 28,524    | 29,077    | 23,253    | 46,506    |
| Certifications<br>Dog licenses (including | 7,944     | 6,476     | 7,240     | 3,052     | 6,104     | 6,606     | 2,862     | 5,724     |
| transfers & duplicates)                   | 1,617     | 969       | 722       | 293       | 586       | 645       | 482       | 964       |
| Liquor Licenses                           | 321       | 222       | 183       | 118       | 236       | 225       | 123       | 246       |
| Sportsmen Licenses (3)                    |           |           |           |           |           |           |           |           |
| Notary Public Services (4)                | 472       | 386       | 319       | 208       | 416       | 400       | 125       | 250       |
| Trade Names                               | 821       | 717       | 641       | 322       | 644       | 645       | 237       | 474       |

- (1) Includes the recording of all documents pertaining to land records (i.e. warranties, mortgages, liens, releases, judgments
- (2) Copies of any documents filed in the Town Clerk's Office
- (3) We no longer sell sportsman's licenses; they are available online from the CT Department of Environmental Protection
- (4) Includes change of address & name change

#### FY 2018 - 2019 GOALS:

- 1. Complete Town Committee Primary, State Primary, State Election, and two pending Special Elections.
- 2. Continue the history conversion of maps, Indexing, verifying and loading to the 20/20 system.
- 3. Continue cross training of staff in all department functions.
- 4. Work with Conduent (Xerox) to continue the conversion of the old land record books to new books. The conversion will facilitate the ease to find older records in our Land Records System. Continue to follow the State mandated retention schedule for destruction and organizing of the land records in the vault.
- 5. Secure two Part-Time Seasonal Election Specialists to assist with the large volume of Absentee Ballots processed during five elections.

#### FY 2017 - 2018 GOAL STATUS:

- 1. Completed City Council Primary, November Election for Board of Education, City Sheriff, and Council.
- 2. Data Analyst position was successfully filled.
- 3. Images of Maps uploaded, damaged map books reprinted and Indexing continues.
- 4. Cross training of staff. (Ongoing)

| Org#  | Org Description      | Object | Object Description           | FY 2016 | FY 2017 | FY 2018 | FY 2019   | FY 2019  | FY 18 Budget |
|-------|----------------------|--------|------------------------------|---------|---------|---------|-----------|----------|--------------|
|       |                      |        |                              | Actuals | Actuals | Budget  | Requested | Proposed | Vs FY 19     |
|       |                      |        |                              |         |         |         | Budget    | Budget   | Proposed     |
| 01090 | TOWN CLERK           |        |                              |         |         |         |           |          |              |
|       |                      | 51000  | FULL TIME EARNED PAY         | 391,301 | 363,934 | 402,206 | 412,501   | 412,501  | -10,295      |
| 01    | PERSONNEL SERVICES   |        |                              | 391,301 | 363,934 | 402,206 | 412,501   | 412,501  | -10,295      |
|       |                      | 51106  | REGULAR STRAIGHT OVERTIME    | 510     | 346     | 1,100   | 1,100     | 1,100    | 0            |
|       |                      | 51108  | REGULAR 1.5 OVERTIME PAY     | 658     | 112     | 1,900   | 1,900     | 1,900    | 0            |
|       |                      | 51116  | HOLIDAY 2X OVERTIME PAY      | 0       | 0       | 0       | 0         | 0        | 0            |
|       |                      | 51140  | LONGEVITY PAY                | 3,000   | 4,650   | 4,950   | 5,250     | 5,250    | -300         |
|       |                      | 51156  | UNUSED VACATION TIME PAYOU   | 824     | 2,194   | 0       | 0         | 0        | 0            |
| 02    | OTHER PERSONNEL SERV |        |                              | 4,992   | 7,302   | 7,950   | 8,250     | 8,250    | -300         |
|       |                      | 52360  | MEDICARE                     | 5,279   | 4,922   | 5,380   | 5,600     | 5,600    | -220         |
|       |                      | 52385  | SOCIAL SECURITY              | 2,937   | 1,219   | 1,240   | 1,240     | 1,240    | 0            |
|       |                      | 52504  | MERF PENSION EMPLOYER CONT   | 37,892  | 41,859  | 47,040  | 48,327    | 48,327   | -1,287       |
|       |                      | 52917  | HEALTH INSURANCE CITY SHARE  | 106,537 | 127,346 | 111,873 | 96,772    | 96,772   | 15,101       |
| 03    | FRINGE BENEFITS      |        |                              | 152,644 | 175,346 | 165,533 | 151,939   | 151,939  | 13,594       |
|       |                      | 53605  | MEMBERSHIP/REGISTRATION FEES | 1,275   | 2,057   | 2,500   | 2,500     | 2,500    | 0            |
|       |                      | 53705  | ADVERTISING SERVICES         | 7,221   | 890     | 7,500   | 7,500     | 7,500    | 0            |
|       |                      | 53725  | TELEVISION SERVICES          | 932     | 804     | 1,000   | 1,000     | 1,000    | 0            |
|       |                      | 54555  | COMPUTER SUPPLIES            | 654     | 806     | 810     | 810       | 810      | 0            |
|       |                      | 54675  | OFFICE SUPPLIES              | 4,861   | 4,334   | 4,520   | 4,520     | 4,520    | 0            |
|       |                      | 54680  | OTHER SUPPLIES               | 6,767   | 3,633   | 7,000   | 7,000     | 7,000    | 0            |
|       |                      | 55090  | ELECTION EQUIPMENT           | 15,630  | 16,331  | 25,000  | 25,000    | 25,000   | 0            |
|       |                      | 55155  | OFFICE EQUIPMENT RENTAL/LEAS | 767     | 730     | 600     | 600       | 600      | 0            |
| 04    | OPERATIONAL EXPENSES |        |                              | 38,107  | 29,586  | 48,930  | 48,930    | 48,930   | 0            |
|       |                      | 56055  | COMPUTER SERVICES            | 218,423 | 211,451 | 219,750 | 219,750   | 219,750  | 0            |
|       |                      | 56175  | OFFICE EQUIPMENT MAINT SRVCS | 2,140   | 2,410   | 3,250   | 3,250     | 3,250    | 0            |
| 05    | SPECIAL SERVICES     |        |                              | 220,563 | 213,861 | 223,000 | 223,000   | 223,000  | 0            |
| 01090 | TOWN CLERK           |        |                              | 807,607 | 790,029 | 847,619 | 844,620   | 844,620  | 2,999        |

### GENERAL GOVERNMENT DIVISIONS

## LEGISLATIVE DEPARTMENT

**BUDGET DETAIL** 

### Aidee Nieves City Council President

### REVENUE SUMMARY

### Not Applicable

### APPROPRIATION SUMMARY

| Org# Org Descri  | ption                | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18<br>Budget vs FY<br>19 Proposed |
|------------------|----------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01095 LEGISLATIV | 'E DEPARTMENT        |                    |                    |                   |                                |                               | •                                    |
| 02               | OTHER PERSONNEL SERV | 133,298            | 144,818            | 180,000           | 180,000                        | 180,000                       | 0                                    |
| 04               | OPERATIONAL EXPENSES | 3,706              | 3,780              | 8,777             | 8,777                          | 8,777                         | 0                                    |
| 05               | SPECIAL SERVICES     | 11,563             | 32,854             | 98,669            | 98,669                         | 65,169                        | 33,500                               |
| -                |                      | 148,567            | 181,451            | 287,446           | 287,446                        | 253,946                       | 33,500                               |

### PERSONNEL SUMMARY

Not applicable.

## FY 2018-2019 PROPOSED GENERAL FUND BUDGET LEGISLATIVE DEPARTMENT APPROPRIATION SUPPLEMENT

### APPROPRIATION SUPPLEMENT

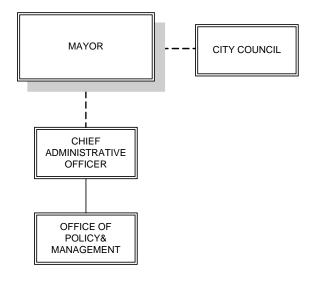
| Org#  | Org Description        | Object# | # Object Description           | FY 2016 | FY 2017 | FY 2018 | FY 2019   | FY 2019  | FY 18 Budget |
|-------|------------------------|---------|--------------------------------|---------|---------|---------|-----------|----------|--------------|
|       |                        |         |                                | Actuals | Actuals | Budget  | Requested | Proposed | Vs FY 19     |
|       |                        |         |                                |         |         |         | Budget    | Budget   | Proposed     |
| 01095 | LEGISLATIVE DEPARTMENT |         |                                |         |         |         |           |          |              |
|       |                        | 51402   | CITY COUNCIL STIPENDS          | 133,298 | 144,818 | 180,000 | 180,000   | 180,000  | 0            |
| 02    | OTHER PERSONNEL SERV   |         |                                | 133,298 | 144,818 | 180,000 | 180,000   | 180,000  | 0            |
|       |                        | 53605   | MEMBERSHIP/REGISTRATION FEES   | 0       | 0       | 188     | 188       | 188      | 0            |
|       |                        | 53610   | TRAINING SERVICES              | 0       | 0       | 113     | 113       | 113      | 0            |
|       |                        | 53705   | ADVERTISING SERVICES           | 0       | 175     | 188     | 188       | 188      | 0            |
|       |                        | 53905   | EMP TUITION AND/OR TRAVEL REIM | 0       | 0       | 200     | 200       | 200      | 0            |
|       |                        | 54650   | LANDSCAPING SUPPLIES           | 450     | 581     | 750     | 750       | 750      | 0            |
|       |                        | 54675   | OFFICE SUPPLIES                | 945     | 828     | 1,100   | 1,100     | 1,100    | 0            |
|       |                        | 54705   | SUBSCRIPTIONS                  | 0       | 0       | 650     | 650       | 650      | 0            |
|       |                        | 54725   | POSTAGE                        | 0       | 0       | 38      | 38        | 38       | 0            |
|       |                        | 55155   | OFFICE EQUIPMENT RENTAL/LEAS   | 2,311   | 2,195   | 5,550   | 5,550     | 5,550    | 0            |
| 04    | OPERATIONAL EXPENSES   |         |                                | 3,706   | 3,780   | 8,777   | 8,777     | 8,777    | 0            |
|       |                        | 56085   | FOOD SERVICES                  | 1,952   | 1,568   | 2,000   | 2,000     | 2,000    | 0            |
|       |                        | 56165   | MANAGEMENT SERVICES            | 0       | 0       | 1,813   | 1,813     | 1,813    | 0            |
|       |                        | 56175   | OFFICE EQUIPMENT MAINT SRVCS   | 0       | 0       | 231     | 231       | 231      | 0            |
|       |                        | 56180   | OTHER SERVICES                 | 8,863   | 30,478  | 93,500  | 93,500    | 60,000   | 33,500       |
|       |                        | 56250   | TRAVEL SERVICES                | 0       | 0       | 125     | 125       | 125      | 0            |
|       |                        | 59015   | PRINTING SERVICES              | 748     | 808     | 1,000   | 1,000     | 1,000    | 0            |
| 05    | SPECIAL SERVICES       |         |                                | 11,563  | 32,854  | 98,669  | 98,669    | 65,169   | 33,500       |
| 01095 | LEGISLATIVE DEPARTMENT |         |                                | 148,567 | 181,451 | 287,446 | 287,446   | 253,946  | 33,500       |

### GENERAL GOVERNMENT DIVISIONS

### OFFICE OF POLICY & MANAGEMENT

### MISSION STATEMENT

To integrate financial and operational planning and control; to relate dollars to results and to insure the cost effectiveness of City services. This office will prepare and review the City's budget; guide the System for Performance Management and oversee the implementation of Management Improvement Projects. O.P.M. is the focus for management, policy and program analysis for the City. The office is the liaison between departments, the Mayor, and the City Council.



## FY 2018-2019 PROPOSED GENERAL FUND BUDGET POLICY & MANAGEMENT BUDGET DETAIL

### Nestor Nkwo Manager

### REVENUE SUMMARY

### Not Applicable

### APPROPRIATION SUMMARY

| Org#<br>01100 | Org Descri | ption POLICY & MANAGEMENT | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18<br>Budget vs FY<br>19 Proposed |
|---------------|------------|---------------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
|               | 01         | PERSONNEL SERVICES        | 543,290            | 433,228            | 549,390           | 549,190                        | 549,190                       | 200                                  |
|               | 02         | OTHER PERSONNEL SERV      | 14,669             | 17,230             | 7,200             | 7,500                          | 7,500                         | -300                                 |
|               | 03         | FRINGE BENEFITS           | 135,736            | 130,560            | 177,706           | 186,987                        | 186,987                       | -9,281                               |
|               | 04         | OPERATIONAL EXPENSES      | 8,268              | 7,579              | 12,055            | 12,055                         | 12,055                        | 0                                    |
|               | 05         | SPECIAL SERVICES          | 213                | 686                | 2,651             | 2,651                          | 2,651                         | 0                                    |
|               |            |                           | 702,177            | 589,283            | 749,002           | 758,383                        | 758,383                       | -9,381                               |

### PERSONNEL SUMMARY

|                                 |          |          |      |      |      |                              | FY2018   | FY2019    | FY2019   | FY19        |
|---------------------------------|----------|----------|------|------|------|------------------------------|----------|-----------|----------|-------------|
|                                 |          |          |      |      |      |                              | Modified | Requested | Proposed | Proposed Vs |
| ORG.CODE/DEPARTMENT             | FTE 2018 | FTE 2019 | VAC. | NEW  | UNF. | TITLE                        | Budget   | Budget    | Budget   | FY18 Budget |
|                                 | 1.00     | 1.00     | 0.00 | 0.00 | 0.00 | EXECUTIVE ASSISTANT OPM      | 82,610   | 82,610    | 82,610   | 0           |
|                                 | 2.00     | 2.00     | 0.00 | 0.00 | 0.00 | BUDGET/POLICY ANALYST        | 179,192  | 178,992   | 178,992  | 200         |
|                                 | 1.00     | 1.00     | 0.00 | 0.00 | 0.00 | PROJECT MANAGER OPM MANAGEME | 84,496   | 84,496    | 84,496   | 0           |
|                                 | 1.00     | 1.00     | 0.00 | 0.00 | 0.00 | DIRECTOR OPM                 | 126,592  | 126,592   | 126,592  | 0           |
| 01100000                        | 1.00     | 1.00     | 1.00 | 0.00 | 0.00 | OPM POLICY ANALYST           | 76,500   | 76,500    | 76,500   | 0           |
| OFFICE OF POLICY AND MANAGEMENT | 6.00     | 6.00     | 1.00 | 0.00 | 0.00 |                              | 549,390  | 549,190   | 549,190  | 200         |

## FY 2018-2019 PROPOSED GENERAL FUND BUDGET POLICY & MANAGEMENT PROGRAM HIGHLIGHTS

#### FY 2018-2019 GOALS

- 1) To prepare a City budget that connects the missions, goals and objectives for all City departments and divisions to the service and performance of that work.
- 2) To collect data reflecting performance levels for service for all City departments. To analyze department performance levels using history, benchmarking and other comparative analysis methods and integrate these measures into the City budgets. To support related endeavors in the CitiStat Program, and to work to make this a performance-based culture.
- 3) Continue to support City departments financially and operationally in providing necessary services to their customers.
- 4) To maintain and control through the fiscal year, the City-wide and department budgets.
- 5) To develop, maintain, and produce monthly reports throughout the fiscal year detailing justifications and documentation for all City expenditures.
- 6) To provide support and guidance in budgeting and financial management decision making to other departments.
- 7) To provide budgeting support to all grants received by the City of Bridgeport.
- 8) To support the payroll system and their team.

#### FY 2017-2018 GOAL STATUS

- 1) To prepare a City budget that connects the missions, goals and objectives for all City departments and divisions to the service and performance of that work.

  6 MONTH STATUS: For the eighth time, the Bridgeport Budget book received a distinguished budget award from the Government Financial Officer's Association. This awards program was established in 1984 to encourage and assist local governments to prepare budget documents of the very highest quality. Budget reviews are conducted by selected members of the GFOA professional staff and outside reviewers. Only those budgets that meet the criteria outlined in the process receive awards. Criteria are based upon guidelines established by the National Advisory Council on State and Local budgeting and the GFOA's recommended practices on budgeting.
- 2) To maintain an effective City-wide System for Performance Management.

  <u>6 MONTH STATUS</u>: We continue to refine our performance management templates and use the information from them to enhance our budget book.
- 3) Continue to support City departments financially and operationally in providing necessary services to their customers.
  - 6 MONTH STATUS: This process is continuous.
- 4) To maintain and control through the fiscal year, the City-wide and department budgets. <u>6 MONTH STATUS</u>: *This process is continuous.*
- 5) To develop, maintain, and produce monthly reports throughout the fiscal year detailing justifications and documentation for all City expenditures.
  6 MONTH STATUS: OPM closely monitors spending and revenues continuously. Monthly reports are produced by the Finance Department in concert with OPM.

## FY 2018-2019 PROPOSED GENERAL FUND BUDGET POLICY & MANAGEMENT APPROPRIATION SUPPLEMENT

- 6) To provide support and guidance in budgeting and financial management decision making to other departments.
  - <u>6 MONTH STATUS</u>: OPM has played a central role in the support and training of all departments in the new financial system. We continue to provide a variety of budgeting and financial management support mechanisms to other departments throughout the year.

### APPROPRIATION SUPPLEMENT

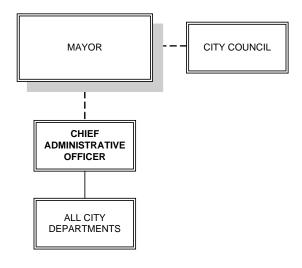
| Org#  | Org Description         | Object | # Object Description           | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested | FY 2019<br>Proposed | FY 18 Budget<br>Vs FY 19 |
|-------|-------------------------|--------|--------------------------------|--------------------|--------------------|-------------------|----------------------|---------------------|--------------------------|
|       |                         |        |                                |                    |                    |                   | Budget               | Budget              | Proposed                 |
| 01100 | OFFICE OF POLICY & MANA |        |                                |                    |                    |                   |                      |                     |                          |
|       |                         | 51000  | FULL TIME EARNED PAY           | 543,290            | 433,228            | 549,390           | ,                    | 549,190             |                          |
| 01    | PERSONNEL SERVICES      |        |                                | 543,290            | 433,228            | 549,390           | ,                    | 549,190             |                          |
|       |                         | 51140  | LONGEVITY PAY                  | 7,188              | 7,725              | 7,200             | ,                    | 7,500               | -300                     |
|       |                         | 51156  | UNUSED VACATION TIME PAYOU     | 7,482              | 9,505              | 0                 |                      | 0                   |                          |
| 02    | OTHER PERSONNEL SERV    |        |                                | 14,669             | 17,230             | 7,200             | ,                    | 7,500               |                          |
|       |                         | 52360  | MEDICARE                       | 6,518              | 5,041              | 6,417             | 6,397                | 6,397               | 20                       |
|       |                         | 52385  | SOCIAL SECURITY                | 0                  | 1,919              | 9,290             | 4,499                | 4,499               | 4,791                    |
|       |                         | 52504  | MERF PENSION EMPLOYER CONT     | 53,774             | 44,894             | 57,360            | 67,637               | 67,637              | ,                        |
|       |                         | 52917  | HEALTH INSURANCE CITY SHARE    | 75,443             | 78,706             | 104,639           | 108,454              | 108,454             | -3,815                   |
| 03    | FRINGE BENEFITS         |        |                                | 135,736            | 130,560            | 177,706           | 186,987              | 186,987             | -9,281                   |
|       |                         | 53605  | MEMBERSHIP/REGISTRATION FEES   | 200                | 0                  | 722               | 722                  | 722                 | 0                        |
|       |                         | 53610  | TRAINING SERVICES              | 0                  | 0                  | 320               | 150                  | 150                 | 170                      |
|       |                         | 53750  | TRAVEL EXPENSES                | 0                  | 0                  | 600               | 600                  | 600                 | 0                        |
|       |                         | 53905  | EMP TUITION AND/OR TRAVEL REIM | 0                  | 0                  | 155               | 325                  | 325                 | -170                     |
|       |                         | 54555  | COMPUTER SUPPLIES              | 0                  | 126                | 1,728             | 1,728                | 1,728               | 0                        |
|       |                         | 54595  | MEETING/WORKSHOP/CATERING FOOD | 320                | 262                | 505               | 505                  | 505                 | 0                        |
|       |                         | 54675  | OFFICE SUPPLIES                | 2,585              | 1,697              | 1,980             | 1,980                | 1,980               | 0                        |
|       |                         | 54700  | PUBLICATIONS                   | 0                  | 0                  | 225               | 225                  | 225                 | 0                        |
|       |                         | 54705  | SUBSCRIPTIONS                  | 0                  | 0                  | 300               | 300                  | 300                 | 0                        |
|       |                         | 55095  | FOOD SERVICE EQUIPMENT         | 120                | 120                | 135               | 135                  | 135                 | 0                        |
|       |                         | 55150  | OFFICE EQUIPMENT               | 367                | 120                | 375               | 375                  | 375                 | 0                        |
|       |                         | 55155  | OFFICE EQUIPMENT RENTAL/LEAS   | 4,432              | 4,854              | 4,610             | 4,610                | 4,610               | 0                        |
|       |                         | 55530  | OFFICE FURNITURE               | 243                | 400                | 400               | 400                  | 400                 | 0                        |
| 04    | OPERATIONAL EXPENSES    |        |                                | 8,268              | 7,579              | 12,055            | 12,055               | 12,055              | 0                        |
|       |                         | 56175  | OFFICE EQUIPMENT MAINT SRVCS   | 213                | 686                | 1,900             | 1,900                | 1,900               | 0                        |
|       |                         | 56240  | TRANSPORTATION SERVICES        | 0                  | 0                  | 151               | 151                  | 151                 | 0                        |
|       |                         | 56250  | TRAVEL SERVICES                | 0                  | 0                  | 600               | 600                  | 600                 | 0                        |
| 05    | SPECIAL SERVICES        |        |                                | 213                | 686                | 2,651             | 2,651                | 2,651               | 0                        |
| 01100 | OFFICE OF POLICY & MANA | GEMENT |                                | 702,177            | 589,283            | 749,002           | 758,383              | 758,383             | -9,381                   |

### GENERAL GOVERNMENT DIVISIONS

## CHIEF ADMINISTRATIVE OFFICE

### MISSION STATEMENT

To coordinate all department management and operational policies and practices for the Mayor. The Chief Administrative Officer is positioned between the Mayor and department heads and reports directly to the Mayor. This office has the responsibility and authority of running the daily business activities of the City.



### Kimberly Staley Manager

### **REVENUE SUMMARY**

### Not Applicable

### APPROPRIATION SUMMARY

| Org#  | Org Descri | ption                | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18<br>Budget vs FY<br>19 Proposed |
|-------|------------|----------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01105 | ETHICS CO  | MMISSION             |                    |                    |                   |                                |                               |                                      |
|       | 04         | OPERATIONAL EXPENSES | 0                  | 0                  | 214               | 214                            | 214                           | 0                                    |
|       | 05         | SPECIAL SERVICES     | 360                | 0                  | 2,875             | 2,875                          | 2,875                         | 0                                    |
|       |            |                      | 360                | 0                  | 3,089             | 3,089                          | 3,089                         | 0                                    |
| 01106 | CHIEF ADIV | IINISTRATIVE OFFICE  |                    |                    |                   |                                |                               | 0                                    |
|       | 01         | PERSONNEL SERVICES   | 598,159            | 743,803            | 735,205           | 735,682                        | 735,682                       | -477                                 |
|       | 02         | OTHER PERSONNEL SERV | 3,580              | 6,246              | 1,725             | 1,725                          | 1,725                         | 0                                    |
|       | 03         | FRINGE BENEFITS      | 138,135            | 175,940            | 184,478           | 195,662                        | 195,662                       | -11,184                              |
|       | 04         | OPERATIONAL EXPENSES | 114,990            | 119,151            | 131,139           | 133,139                        | 133,139                       | -2,000                               |
|       | 05         | SPECIAL SERVICES     | 115,680            | 45,000             | 100,034           | 100,034                        | 100,034                       | 0                                    |
|       |            |                      | 970,545            | 1,090,140          | 1,152,581         | 1,166,242                      | 1,166,242                     | -13,661                              |
| 01113 | CITISTAT   |                      |                    |                    |                   |                                |                               |                                      |
|       | 04         | OPERATIONAL EXPENSES | 4,268              | 1,527              | 11,475            | 11,475                         | 11,475                        | 0                                    |
|       | 05         | SPECIAL SERVICES     | 1,433              | 638                | 2,864             | 2,864                          | 2,864                         | 0                                    |
|       |            |                      | 5,700              | 2,164              | 14,339            | 14,339                         | 14,339                        | 0                                    |

Note: Appropriation Summary Includes funding for Ethics Commission. Pursuant to the City Charter, Chapter 1, Section 15: "The city council shall provide, by ordinance, for the establishment of an ethics commission for the City of Bridgeport." The funding provided in the budget for the ethics commission supports their transcription and mailing expenses.

### PERSONNEL SUMMARY

|                             |      |      |      |      |          |                                | FY2018   | FY2019    | FY2019   | FY19        |
|-----------------------------|------|------|------|------|----------|--------------------------------|----------|-----------|----------|-------------|
|                             | FTE  | FTE  |      |      |          |                                | Modified | Requested | Proposed | Proposed vs |
| ORG.CODE/DEPARTMENT         | 2018 | 2019 | VAC. | NEW  | UNFUNDED | POSITION TITLE                 | Budget   | Budget    | Budget   | FY18 Budget |
| •                           | 0.00 | 0.00 | 0.00 | 0.00 | 0.00     | DEPUTY CHIEF ADMINISTRATIVE OF | 0        | 0         | 0        | 0           |
|                             | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | DATABASE ADMINISTRATOR         | 76,500   | 76,500    | 76,500   | 0           |
|                             | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | PROJECT MANAGER                | 84,993   | 84,993    | 84,993   | 0           |
|                             | 1.00 | 0.00 | 0.00 | 0.00 | 1.00     | ASSISTANT SPECIAL PROJECT MNGR | 57,040   | 0         | 0        | 57,040      |
|                             | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | COMMUNICATION DIRECTOR         | 102,000  | 102,000   | 102,000  | 0           |
|                             | 0.50 | 0.50 | 0.00 | 0.00 | 0.00     | CLERICAL ASSISTANT             | 25,000   | 25,000    | 25,000   | 0           |
|                             | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | EXECUTIVE ASSISTANT CAO        | 66,625   | 63,732    | 63,732   | 2,893       |
|                             | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | FINANCIAL COORDINATOR          | 58,549   | 65,156    | 65,156   | -6,607      |
|                             | 0.00 | 1.00 | 0.00 | 1.00 | 0.00     | PRESS SECRETARY                | 0        | 53,803    | 53,803   | -53,803     |
|                             | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | CHIEF ADMINISTRATIVE OFFICER   | 134,392  | 134,392   | 134,392  | 0           |
|                             | 0.00 | 0.00 | 0.00 | 0.00 | 0.00     | OFFICE SPECIALIST              | 0        | 0         | 0        | 0           |
| 01106000                    | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | ASSISTANT CHIEF ADMIN OFFICER  | 130,106  | 130,106   | 130,106  | 0           |
| CHIEF ADMINISTRATIVE OFFICE | 8.50 | 8.50 | 0.00 | 1.00 | 1.00     |                                | 735,205  | 735,682   | 735,682  | -477        |

## FY 2018-2019 PROPOSED GENERAL FUND BUDGET CHIEF ADMINISTRATIVE OFFICE PROGRAM HIGHLIGHTS

#### FY 2018-2019 GOALS

- 1) Oversee all departmental management and operational policies and practices.
- 2) Provide assistance to departments in identifying and complying with executive priorities, goals, policies and procedures.
- 3) Create and maintain continuity among municipal services and strategic planning, budgeting, and capital project programs.
- 4) Continue to implement a performance evaluation system to determine performance factors and outcomes.

### FY 2017-2018 GOAL STATUS

- 1) Oversee all departmental management and operational policies and practices.

  <u>6 MONTH STATUS</u>: We continue to work to identify departmental performance metrics, to evaluate departments citywide to optimize practices, policies, and procedures.
- 2) Continue to implement a performance evaluation system to determine performance factors and outcomes.
  - <u>6 MONTH STATUS</u>: CAO's office continues to work with various city departments, especially those with direct contact with the public, on digital data tracking, policy revision, internal work process procedures, job duty alignment and training.
- Provide assistance to departments in identifying and complying with executive priorities, goals, policies and procedures.
  - <u>6 MONTH STATUS</u>: We continue to evaluate, analyze, and provide quality control to optimize the efficiency of services and functions provided by city departments.
- 4) Work with individuals, community groups, institutions, and agencies to ascertain concerns to be addressed through administrative remedies.
  - <u>6 MONTH STATUS</u>: Ongoing. We strive to cooperate with and support local businesses, agencies, and non-profit organizations to work together on common goals for the betterment of the City of Bridgeport.

## FY 2018-2019 PROPOSED GENERAL FUND BUDGET CITISTAT / CHIEF ADMIN. OFFICE APPROPRIATION SUPPLEMENT

### APPROPRIATION SUPPLEMENT

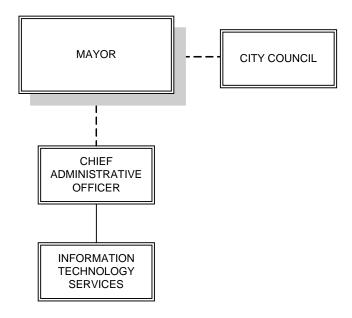
| Org#  | Org Description          | Object# | Object Description             | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18 Budget<br>Vs FY 19<br>Proposed |
|-------|--------------------------|---------|--------------------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01105 | ETHICS COMMISSION        |         |                                |                    |                    |                   |                                |                               |                                      |
|       |                          | 54725   | POSTAGE                        | 0                  | 0                  | 214               | 214                            | 214                           |                                      |
| 04    | OPERATIONAL EXPENSES     |         |                                | 0                  | 0                  | 214               | 214                            | 214                           |                                      |
|       |                          | 56180   | OTHER SERVICES                 | 360                | 0                  | 2,875             | 2,875                          | 2,875                         | 0                                    |
| 05    | SPECIAL SERVICES         |         |                                | 360                | 0                  | 2,875             | 2,875                          | 2,875                         | 0                                    |
|       | ETHICS COMMISSION        |         |                                | 360                | 0                  | 3,089             | 3,089                          | 3,089                         | 0                                    |
| 01106 | CHIEF ADMINISTRATIVE OF  |         | 51111 TIME 54 BASE BASE        | 500.450            | 742.000            | 705.005           | 705.600                        | 705 600                       | 0                                    |
| ••    | DEDCOMMEN CERN (1050     | 51000   | FULL TIME EARNED PAY           | 598,159            | 743,803            | 735,205           | 735,682                        | 735,682                       |                                      |
| 01    | PERSONNEL SERVICES       | 54440   | LONGSWITZERAY                  | 598,159            | 743,803            | 735,205           | 735,682                        | 735,682                       |                                      |
|       |                          | 51140   | LONGEVITY PAY                  | 1,275              | 1,650              | 1,725             | 1,725                          | 1,725                         |                                      |
|       | OTHER REPORTATION OF THE | 51156   | UNUSED VACATION TIME PAYOU     | 2,305              | 4,596              | 0                 | 0                              | 0                             |                                      |
| 02    | OTHER PERSONNEL SERV     | 52260   | AMERICANE                      | 3,580              | 6,246              | 1,725             | 1,725                          | 1,725                         |                                      |
|       |                          | 52360   | MEDICARE                       | 8,398              | 10,491             | 10,153            | 10,125                         | 10,125                        |                                      |
|       |                          | 52385   | SOCIAL SECURITY                | 6,328              | 4,265              | 8,897             | 12,321                         | 12,321                        | -3,424                               |
|       |                          | 52504   | MERF PENSION EMPLOYER CONT     | 53,622             | 73,952             | 85,503            | 86,347                         | 86,347                        | -844                                 |
|       |                          | 52917   | HEALTH INSURANCE CITY SHARE    | 69,787             | 87,232             | 79,925            | 86,869                         | 86,869                        | -6,944                               |
| 03    | FRINGE BENEFITS          |         |                                | 138,135            | 175,940            | 184,478           | 195,662                        | 195,662                       |                                      |
|       |                          | 53605   | MEMBERSHIP/REGISTRATION FEES   | 106,521            | 108,441            | 115,841           | 115,841                        | 115,841                       | 0                                    |
|       |                          | 53705   | ADVERTISING SERVICES           | 0                  | 0                  | 87                | 87                             | 87                            |                                      |
|       |                          | 53750   | TRAVEL EXPENSES                | 880                | 1,001              | 2,000             | 3,000                          | 3,000                         |                                      |
|       |                          | 53905   | EMP TUITION AND/OR TRAVEL REIM | 238                | 2,306              | 4,000             | 4,000                          | 4,000                         |                                      |
|       |                          | 54580   | SCHOOL SUPPLIES                | 0                  | 0                  | 30                | 30                             | 30                            |                                      |
|       |                          | 54595   | MEETING/WORKSHOP/CATERING FOOD | 630                | 386                | 1,000             | 2,000                          | 2,000                         | ,                                    |
|       |                          | 54675   | OFFICE SUPPLIES                | 1,667              | 2,198              | 2,210             | 2,210                          | 2,210                         |                                      |
|       |                          | 54705   | SUBSCRIPTIONS                  | 408                | 0                  | 598               | 598                            | 598                           |                                      |
|       |                          | 55155   | OFFICE EQUIPMENT RENTAL/LEAS   | 4,646              | 4,818              | 5,373             | 5,373                          | 5,373                         |                                      |
| 04    | OPERATIONAL EXPENSES     |         |                                | 114,990            | 119,151            | 131,139           | 133,139                        | 133,139                       |                                      |
|       |                          | 56180   | OTHER SERVICES                 | 115,680            | 45,000             | 100,000           | 100,000                        | 100,000                       |                                      |
|       |                          | 56240   | TRANSPORTATION SERVICES        | 0                  | 0                  | 34                | 34                             | 34                            |                                      |
| 05    | SPECIAL SERVICES         |         |                                | 115,680            | 45,000             | 100,034           | 100,034                        | 100,034                       | 0                                    |
|       | CHIEF ADMINISTRATIVE OF  | FICE    |                                | 970,545            | 1,090,140          | 1,152,581         | 1,166,242                      | 1,166,242                     | -13,661                              |
| 01113 | CITISTAT                 |         |                                |                    |                    |                   |                                |                               |                                      |
|       |                          | 53605   | MEMBERSHIP/REGISTRATION FEES   | 0                  | 0                  | 500               | 500                            | 500                           |                                      |
|       |                          | 53705   | ADVERTISING SERVICES           | 946                | 0                  | 1,500             | 1,500                          | 1,500                         |                                      |
|       |                          | 53750   | TRAVEL EXPENSES                | 543                | 0                  | 1,500             | 1,500                          | 1,500                         |                                      |
|       |                          | 54675   | OFFICE SUPPLIES                | 2,233              | 1,527              | 2,500             | 2,500                          | 2,500                         |                                      |
|       |                          | 54705   | SUBSCRIPTIONS                  | 399                | 0                  | 1,000             | 1,000                          | 1,000                         |                                      |
|       |                          | 54725   | POSTAGE                        | 147                | 0                  | 375               | 375                            | 375                           |                                      |
|       |                          | 55155   | OFFICE EQUIPMENT RENTAL/LEAS   | 0                  | 0                  | 4,100             | 4,100                          | 4,100                         |                                      |
| 04    | OPERATIONAL EXPENSES     |         |                                | 4,268              | 1,527              | 11,475            | 11,475                         | 11,475                        |                                      |
|       |                          | 56175   | OFFICE EQUIPMENT MAINT SRVCS   | 944                | 361                | 1,364             | 1,364                          | 1,364                         | 0                                    |
|       |                          | 59015   | PRINTING SERVICES              | 489                | 277                | 1,500             | 1,500                          | 1,500                         |                                      |
| 05    | SPECIAL SERVICES         |         |                                | 1,433              | 638                | 2,864             | 2,864                          | 2,864                         | 0                                    |
| 01113 | CITISTAT                 |         |                                | 5,700              | 2,164              | 14,339            | 14,339                         | 14,339                        | 0                                    |

### GENERAL GOVERNMENT DIVISIONS

## INFORMATION TECHNOLOGY SERVICES

### MISSION STATEMENT

Provide innovative, rapid, and accurate technology services to city departments to better serve the community.



### Adam Heller *Manager*

### **REVENUE SUMMARY**

|       |         |                             |         |         |         | FY 2019   | FY 2019  | FY 18            |
|-------|---------|-----------------------------|---------|---------|---------|-----------|----------|------------------|
|       |         |                             | FY 2016 | FY 2017 | FY 2018 | Requested | Proposed | <b>Budget Vs</b> |
| Org#  | Object# | Object Description          | Actuals | Actuals | Budget  | Budget    | Budget   | FY 19            |
| 01108 | INFORMA | TION TECHNOLOGY SERVICE     |         |         |         |           |          |                  |
|       | 41610   | FREEDOM OF INFORMATION FEES | 862     | 620     | 250     | 250       | 250      | 0                |
| 01108 | INFORMA | TION TECHNOLOGY SERVICE     | 862     | 620     | 250     | 250       | 250      | 0                |

### APPROPRIATION SUMMARY

| Org#  | Org Descri | otion                  | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18<br>Budget vs FY<br>19 Proposed |
|-------|------------|------------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01108 | INFORMAT   | ION TECHNOLOGY SERVICE |                    |                    |                   |                                |                               |                                      |
|       | 01         | PERSONNEL SERVICES     | 939,035            | 823,132            | 989,400           | 1,118,098                      | 1,053,948                     | -64,548                              |
|       | 02         | OTHER PERSONNEL SERV   | 13,508             | 11,491             | 16,225            | 16,300                         | 16,300                        | -75                                  |
|       | 03         | FRINGE BENEFITS        | 270,521            | 326,623            | 345,839           | 361,305                        | 361,305                       | -15,466                              |
|       | 04         | OPERATIONAL EXPENSES   | 969,566            | 1,032,554          | 1,158,871         | 1,158,871                      | 1,079,871                     | 79,000                               |
|       | 05         | SPECIAL SERVICES       | 710,354            | 975,548            | 1,468,922         | 1,570,915                      | 1,325,915                     | 143,008                              |
|       | 06         | OTHER FINANCING USES   | 0                  | 0                  | 0                 | 147,425                        | 147,425                       | -147,425                             |
|       |            |                        | 2,902,983          | 3,169,348          | 3,979,257         | 4,372,914                      | 3,984,764                     | -5,507                               |

### PERSONNEL SUMMARY

|                       |       |       |      |      |          |                                       | FY2018   | FY2019    | FY2019    | FY19        |
|-----------------------|-------|-------|------|------|----------|---------------------------------------|----------|-----------|-----------|-------------|
|                       | FTE   | FTE   |      |      |          |                                       | Modified | Requested | Proposed  | Proposed vs |
| ORG.CODE/DEPARTMENT   | 2018  | 2019  | VAC. | NEW  | UNFUNDED | POSITION TITLE                        | Budget   | Budget    | Budget    | FY18 Budget |
|                       | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | ITS DIRECTOR                          | 139,249  | 139,249   | 139,249   | 0           |
|                       | 1.00  | 1.00  | 1.00 | 0.00 | 0.00     | NETWORK ARCHITECT                     | 91,822   | 91,822    | 91,822    | 0           |
|                       | 1.00  | 1.00  | 1.00 | 0.00 | 0.00     | SERVER SPECIALIST                     | 67,986   | 67,986    | 67,986    | 0           |
|                       | 1.00  | 1.00  | 1.00 | 0.00 | 0.00     | INFORMATION TECH SECURITY SPEC        | 75,000   | 75,000    | 75,000    | 0           |
|                       | 0.00  | 1.00  | 0.00 | 1.00 | 0.00     | APPLICATION SPECIALIST                | 0        | 65,000    | 65,000    | -65,000     |
|                       | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | SPECIAL PROJECT MGR GIS               | 77,641   | 77,641    | 77,641    | 0           |
|                       | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | SUPPORT SERVICES MANAGER (40          | 78,413   | 78,413    | 78,413    | 0           |
|                       | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | DATA ARCHITECT                        | 91,822   | 91,822    | 91,822    | 0           |
|                       | 1.00  | 1.00  | 1.00 | 0.00 | 0.00     | SUPPORT SPECIALIST I (35 HRS)         | 56,000   | 56,000    | 56,000    | 0           |
|                       | 0.00  | 0.00  | 0.00 | 0.00 | 0.00     | PROJECT SPECIALIST (35 HRS)           | 0        | 0         | 0         | 0           |
|                       | 0.00  | 0.00  | 0.00 | 0.00 | 0.00     | SUPPORT SPECIALIST I (35 HRS)         | 0        | 0         | 0         | 0           |
|                       | 5.50  | 5.00  | 2.00 | 0.00 | 0.50     | SUPPORT SPECIALIST II (35 HRS)        | 302,317  | 276,015   | 276,015   | 26,302      |
|                       | 0.00  | 0.00  | 0.00 | 0.00 | 0.00     | <b>ENTERPRISE SERVICES MANAGER (4</b> | 0        | 0         | 0         | 0           |
| 1108000               | 0.00  | 0.00  | 0.00 | 0.00 | 0.00     | MID YEAR TRANSFER                     | -165,000 | 0         | 0         | -165,000    |
| VFORMATION TECHNOLOGY | 13.50 | 14.00 | 6.00 | 1.00 | 0.50     | _                                     | 815,250  | 1,018,948 | 1,018,948 | -203,698    |

## FY 2018-2019 PROPOSED GENERAL FUND BUDGET INFO TECH SERVICES PROGRAM HIGHLIGHTS

|                                      | ACTUAL    | ACTUAL    | ACTUAL    | ACTUAL    | 6 MONTH   | ESTIMATED | ACTUAL    | 6 MONTH   | ESTIMATED |
|--------------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| SERVICE INDICATORS                   | 2012-2013 | 2013-2014 | 2014-2015 | 2015-2016 | 2016-2017 | 2016-2017 | 2016-2017 | 2017-2018 | 2017-2018 |
| INFORMATION TECHNOLOGY SERVICES      |           |           |           |           |           |           |           |           |           |
| Network lines planned (WAN)(1)       | 0         | 0         | 0         | 0         | 0         | 0         | 30        |           |           |
| Network lines planned (LAN)          | 100       | 0         | 0         | 0         | 0         | 0         | 0         |           |           |
| Total connected                      | 100       | 0         | 0         | 0         | 0         | 0         | 0         |           |           |
| Connected as % of total              | 100       | 0         | 0         | 0         | 0         | 0         | 0         |           |           |
| Hardware upgrades                    | 0         | 0         | 0         | 0         | 0         | 0         | 20        |           |           |
| Software upgrades                    | 0         | 0         | 0         | 0         | 0         | 0         | 90        |           |           |
| COMPUTER PURCHASES                   |           |           |           |           |           |           |           |           |           |
| Laptops and Tablets                  | 25        | 350       | 15        | 20        | 20        | 20        | 0         |           |           |
| Desktops                             | 127       | 50        | 115       | 20        | 20        | 20        | 0         |           |           |
| Installed                            |           |           |           |           |           |           | 0         |           |           |
| Printers                             | 51        | 30        | 13        | 5         | 5         | 5         | 0         |           |           |
| No. of new servers                   |           |           |           |           | 4         | 4         | 8         |           |           |
| Service requests                     | 2,650     | 2,411     | 2,167     | 2,684     | 1,466     | 2,800     | 3,464     |           |           |
| Completed                            | 2,650     | 2,411     | 2,167     | 2,683     | 1,466     | 2,800     | 3,394     |           |           |
| Completed as % of requests           | 100%      | 100%      |           |           | 100%      | 100%      | 98%       |           |           |
| Completed within 24 hours of request | 1,140     | 989       | 792       | 1365      | 1,100     | 1800      | 2671      |           |           |
| Outstanding                          | 59        | 36        | 1         | 1         | 56        | 0         | 70        |           |           |
| Help desk calls                      | 2,650     | 2,411     | 2,167     | 2,684     | 1,592     | 3,000     | 3,700     |           |           |
| AMAC PCs (2)                         | 167       | 182       | 110       | 229       | 77        | 150       | 286       |           |           |

- (1) A WAN upgrade is planned for the 2018 fiscal year.
- (2) AMACs are requests filed when workers need their computers added, moved or changed.

### FY 2018-2019 GOALS

- 1. Connect private fiber to all municipal buildings
- 2. Complete network upgrade plan to utilize fiber and improve connectivity between buildings
- 3. Virtualize 25% of desktops
- 4. 50% increase in mobile users
- 5. 30% paper documents migrated to document management system
- 6. Discontinue use of all Filemaker Pro, Access, and Excel applications and databases
- 8. Implement Energov
- 9. Upgrade desktops to Windows 10

### FY 2017-2018 GOAL STATUS

- 1. 20% Completed: Upgrade network in buildings connected by private fiber to 10 Gb
- 2. 100% Completed: Finalize connectivity plan for the next 5-plus years to remaining buildings
- 3. 99% Completed: Finalize virtualization and shut down legacy servers
- 4. 85% Completed: Directly connect secondary data center for high availability between 2 buildings
- 5. 100% Completed: Establish a tertiary cold storage cloud back-up site

## FY 2018-2019 PROPOSED GENERAL FUND BUDGET INFO TECH SERVICES PROGRAM HIGHLIGHTS

- 6. Postponed to 2019: Upgrade all desktops to Windows 10 from Windows 7
- 7. 100% Completed: Further integrate applications for seamless transfer of information between programs
- 8. 100% Completed: Increase utilization of GIS and expand access to GIS
- 9. 100% Completed: Complete dispatch and RMS implementation
- 10. Postponed to 2019: Complete Energov implementation
- 11. 100% Completed: Implement perpetual VPN solution
- 12. 100% Completed: Continue to convert budget from capital to operating providing for more flexibility to react to Mayoral initiatives and industry changes.

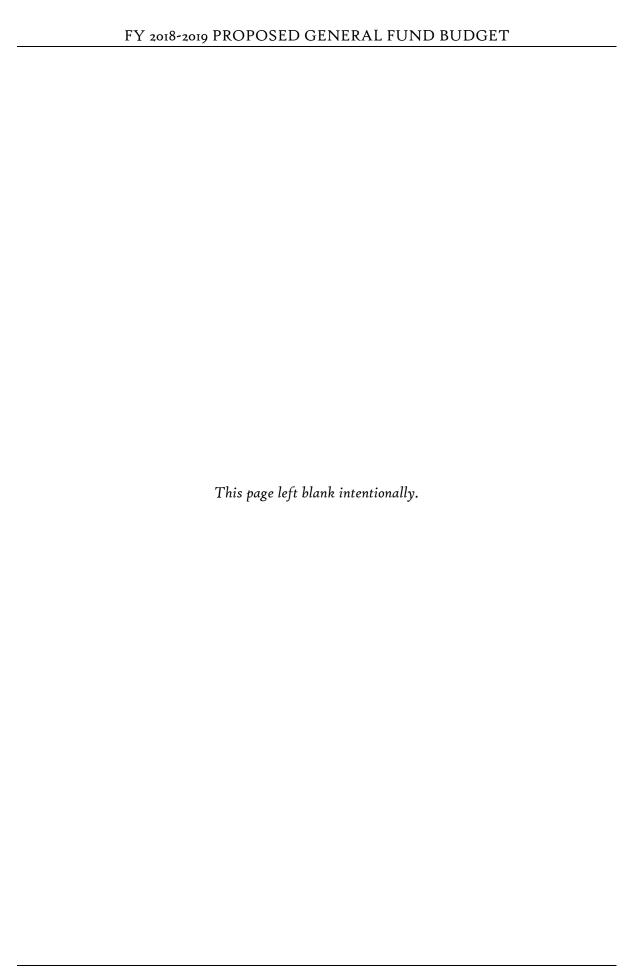
### FY 2017 - 2018 ADDITIONAL ACCOMPLISHMENTS:

- 1. Conducted city-wide fiber assessment and feasibility study
- 2. Upgraded financial system
- 3. Updated police technology

## FY 2018-2019 PROPOSED GENERAL FUND BUDGET INFO TECH SERVICES APPROPRIATION SUPPLEMENT

### APPROPRIATION SUPPLEMENT

| Org#  | Org Description       | Object    | # Object Description           | FY 2016   | FY 2017   | FY 2018   | FY 2019   | FY 2019   | FY 18 Budget |
|-------|-----------------------|-----------|--------------------------------|-----------|-----------|-----------|-----------|-----------|--------------|
|       |                       |           |                                | Actuals   | Actuals   | Budget    | Requested | Proposed  | Vs FY 19     |
|       |                       |           |                                |           |           |           | Budget    | Budget    | Proposed     |
| 01108 | INFORMATION TECHNOLOG | Y SERVICI | Ē                              |           |           |           |           |           | 0            |
|       |                       | 51000     | FULL TIME EARNED PAY           | 935,258   | 771,892   | 815,250   | 1,018,948 | 1,018,948 | -203,698     |
|       |                       | 51034     | FT BONUS - CONTRACTUAL PAY     | 0         | 15,000    | 0         | 0         | 0         | 0            |
|       |                       | 51099     | CONTRACTED SALARIES            | 3,777     | 36,240    | 174,150   | 99,150    | 35,000    | 139,150      |
| 01    | PERSONNEL SERVICES    |           |                                | 939,035   | 823,132   | 989,400   | 1,118,098 | 1,053,948 | -64,548      |
|       |                       | 51106     | REGULAR STRAIGHT OVERTIME      | 674       | 0         | 6,000     | 6,000     | 6,000     | 0            |
|       |                       | 51108     | REGULAR 1.5 OVERTIME PAY       | 0         | 0         | 3,000     | 3,000     | 3,000     | 0            |
|       |                       | 51116     | HOLIDAY 2X OVERTIME PAY        | 0         | 0         | 1,000     | 1,000     | 1,000     | 0            |
|       |                       | 51140     | LONGEVITY PAY                  | 7,200     | 6,938     | 6,225     | 6,300     | 6,300     | -75          |
|       |                       | 51156     | UNUSED VACATION TIME PAYOU     | 5,633     | 4,554     | 0         | 0         | 0         | 0            |
|       |                       | 51400     | GENERAL STIPENDS               | 0         | 0         | 0         | 0         | 0         | 0            |
| 02    | OTHER PERSONNEL SERV  |           |                                | 13,508    | 11,491    | 16,225    | 16,300    | 16,300    | -75          |
|       |                       | 52360     | MEDICARE                       | 11,678    | 10,006    | 12,895    | 11,648    | 11,648    | 1,247        |
|       |                       | 52385     | SOCIAL SECURITY                | 1,688     | 3,724     | 16,334    | 14,214    | 14,214    | 2,120        |
|       |                       | 52504     | MERF PENSION EMPLOYER CONT     | 101,674   | 78,294    | 115,208   | 115,455   | 115,455   | -247         |
|       |                       | 52917     | HEALTH INSURANCE CITY SHARE    | 155,481   | 234,599   | 201,402   | 219,988   | 219,988   | -18,586      |
| 03    | FRINGE BENEFITS       |           |                                | 270,521   | 326,623   | 345,839   | 361,305   | 361,305   | -15,466      |
|       |                       | 53720     | TELEPHONE SERVICES             | 817,683   | 852,006   | 880,375   | 880,375   | 880,375   | 0            |
|       |                       | 53905     | EMP TUITION AND/OR TRAVEL REIM | 2,809     | 0         | 10,000    | 10,000    | 6,000     | 4,000        |
|       |                       | 54555     | COMPUTER SUPPLIES              | 13,835    | 9,779     | 13,896    | 13,896    | 13,896    | 0            |
|       |                       | 54675     | OFFICE SUPPLIES                | 2,232     | 4,600     | 4,600     | 4,600     | 4,600     | 0            |
|       |                       | 55055     | COMPUTER EQUIPMENT             | 133,006   | 166,168   | 250,000   | 250,000   | 175,000   | 75,000       |
| 04    | OPERATIONAL EXPENSES  |           |                                | 969,566   | 1,032,554 | 1,158,871 | 1,158,871 | 1,079,871 | 79,000       |
|       |                       | 56050     | COMPUTER EQUIP MAINT SERVICE   | 129,323   | 134,095   | 150,915   | 150,915   | 150,915   | 0            |
|       |                       | 56055     | COMPUTER SERVICES              | 513,023   | 800,048   | 1,250,000 | 1,250,000 | 1,100,000 | 150,000      |
|       |                       | 56165     | MANAGEMENT SERVICES            | 68,007    | 41,405    | 68,008    | 170,000   | 75,000    | -6,993       |
| 05    | SPECIAL SERVICES      |           |                                | 710,354   | 975,548   | 1,468,922 | 1,570,915 | 1,325,915 | 143,008      |
|       |                       | 53200     | PRINCIPAL & INTEREST DEBT SERV | 0         | 0         | 0         | 147,425   | 147,425   | -147,425     |
| 06    | OTHER FINANCING USES  |           |                                | 0         | 0         | 0         | 147,425   | 147,425   | -147,425     |
| 01108 | INFORMATION TECHNOLOG | Y SERVICE | Ē                              | 2,902,983 | 3,169,348 | 3,979,257 | 4,372,914 | 3,984,764 | -5,507       |

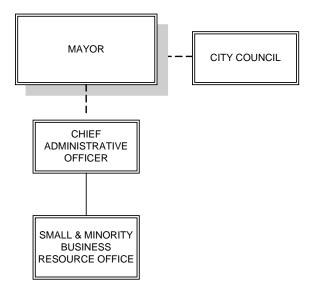


### GENERAL GOVERNMENT DIVISIONS

# SMALL & MINORITY BUSINESS RESOURCE OFFICE

#### MISSION STATEMENT

The Mission of the Small & Minority Business Resource Office is to provide information that will educate and equip Small, Minorities and women owned businesses with resources designed to ensure the community how to start, expand and remain competitive.



## FY 2018-2019 PROPOSED GENERAL FUND BUDGET SMALL & MINORITY BUSINESS RESOURCE OFFICE BUDGET DETAILS

Fred Gee Manager

### **REVENUE SUMMARY**

### Not Applicable

### APPROPRIATION SUMMARY

| Org# Org Descr | iption                | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18<br>Budget vs FY<br>19 Proposed |
|----------------|-----------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01112 MINORITY | BUSINESS RESOURCE OFF |                    |                    |                   |                                |                               |                                      |
| 01             | PERSONNEL SERVICES    | 122,707            | 166,628            | 210,962           | 226,744                        | 216,744                       | -5,782                               |
| 02             | OTHER PERSONNEL SERV  | 1,144              | 0                  | 900               | 900                            | 900                           | 0                                    |
| 03             | FRINGE BENEFITS       | 20,112             | 68,186             | 27,720            | 60,880                         | 60,880                        | -33,160                              |
| 04             | OPERATIONAL EXPENSES  | 5,280              | 12,349             | 19,050            | 19,050                         | 17,375                        | 1,675                                |
| 05             | SPECIAL SERVICES      | 0                  | 0                  | 2,000             | 2,000                          | 2,000                         | 0                                    |
|                |                       | 149,242            | 247,163            | 260,632           | 309,574                        | 297,899                       | -37,267                              |

### PERSONNEL SUMMARY

| -                       |      |      |      |      |          |                                | FY2018   | FY2019    | FY2019   | FY19        |
|-------------------------|------|------|------|------|----------|--------------------------------|----------|-----------|----------|-------------|
|                         | FTE  | FTE  |      |      |          |                                | Modified | Requested | Proposed | Proposed vs |
| ORG.CODE/DEPARTMENT     | 2018 | 2019 | VAC. | NEW  | UNFUNDED | POSITION TITLE                 | Budget   | Budget    | Budget   | FY18 Budget |
|                         | 1.00 | 0.00 | 0.00 | 0.00 | 1.00     | PROJECT MANAGER                | 50,636   | 0         | 0        | 50,636      |
|                         | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | SPECIAL PROJECT COORDINATOR    | 57,975   | 66,922    | 66,922   | -8,947      |
|                         | 0.00 | 1.00 | 1.00 | 1.00 | 0.00     | ADMIN. ASSISTANT               | 0        | 47,471    | 47,471   | -47,471     |
|                         | 2.00 | 2.00 | 1.00 | 0.00 | 0.00     | ASSISTANT SPECIAL PROJECT MANA | 102,351  | 102,351   | 102,351  | 0           |
|                         | 0.00 | 0.00 | 0.00 | 0.00 | 0.00     | MAYORS OFFICE DEPUTY CHIEF OF  | 0        | 0         | 0        | 0           |
| 01112000                | 0.00 | 0.00 | 0.00 | 0.00 | 0.00     | MID YEAR TRANSFER              | -10,000  | 0         | 0        | -10,000     |
| MINORITY OWNED BUSINESS | 4.00 | 4.00 | 2.00 | 1.00 | 1.00     |                                | 200,962  | 216,744   | 216,744  | -15,782     |

## FY 2018-2019 PROPOSED GENERAL FUND BUDGET SMALL & MINORITY BUSINESS RESOURCE OFFICE PROGRAM HIGHLIGHTS

#### FY 2018-2019 GOALS

- 1. Continue to work with and build relationships with municipalities and other organizations, groups and socially responsible civic leaders.
- 2. Execute the newly designed Bridgeport Bonding Institute. Assisting Contractors with their Bonding needs.
- 3. Hosting networking events for Bridgeport Based Small Businesses trainings/certifications
- 4. Engage Downtown Merchants developing methods to increase traffic to the Downtown Businesses.
- 5. Increase our Hispanic populations participation on City of Bridgeport projects.

#### FY 2017 - 2018 GOAL STATUS:

- 1. Resourced out \$280,000.00 in Micro loans for Bridgeport Based Businesses.
- 2. Hosted 11 Business Essentials 101.
- 3. Identified new lenders in the region Key Bank, Community Economic Development Fund, IFG Construction Funding
- 4. Implemented obtainable Bonding Program to assist MBE's.

### FY 2017 - 2018 ADDITIONAL ACCOMPLISHMENT:

1. Partnered with Economic Development to host the 1<sup>st</sup> annual Holiday Pop up Market.

## FY 2018-2019 PROPOSED GENERAL FUND BUDGET SMALL & MINORITY BUSINESS RESOURCE OFFICE APPROPRIATION SUPPLEMENT

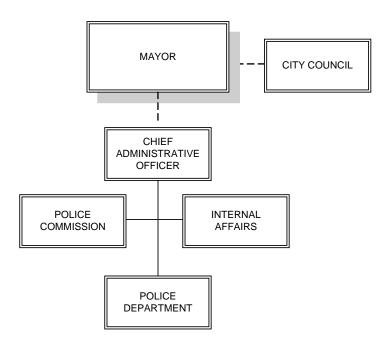
### APPROPRIATION SUPPLEMENT

| Org#  | Org Description         | Object#  | Object Description           | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested | FY 2019<br>Proposed | FY 18 Budget<br>Vs FY 19 |
|-------|-------------------------|----------|------------------------------|--------------------|--------------------|-------------------|----------------------|---------------------|--------------------------|
|       |                         |          |                              |                    |                    |                   | Budget               | Budget              | Proposed                 |
| 01112 | MINORITY BUSINESS RESOU | JRCE OFF |                              |                    |                    |                   |                      |                     |                          |
|       |                         | 51000    | FULL TIME EARNED PAY         | 122,707            | 166,628            | 200,962           | 216,744              | 216,744             | -15,782                  |
|       |                         | 51099    | CONTRACTED SALARIES          | 0                  | 0                  | 10,000            | 10,000               | 0                   | 10,000                   |
| 01    | PERSONNEL SERVICES      |          |                              | 122,707            | 166,628            | 210,962           | 226,744              | 216,744             | -5,782                   |
|       |                         | 51140    | LONGEVITY PAY                | 1,144              | 0                  | 900               | 900                  | 900                 | 0                        |
| 02    | OTHER PERSONNEL SERV    |          |                              | 1,144              | 0                  | 900               | 900                  | 900                 | 0                        |
|       |                         | 52360    | MEDICARE                     | 1,825              | 2,408              | 3,059             | 2,961                | 2,961               | 98                       |
|       |                         | 52385    | SOCIAL SECURITY              | 3,081              | 1,588              | 3,010             | 5,179                | 5,179               | -2,169                   |
|       |                         | 52504    | MERF PENSION EMPLOYER CONT   | 8,173              | 15,351             | 19,733            | 26,334               | 26,334              | -6,601                   |
|       |                         | 52917    | HEALTH INSURANCE CITY SHARE  | 7,033              | 48,839             | 1,918             | 26,406               | 26,406              | -24,488                  |
| 03    | FRINGE BENEFITS         |          |                              | 20,112             | 68,186             | 27,720            | 60,880               | 60,880              | -33,160                  |
|       |                         | 53605    | MEMBERSHIP/REGISTRATION FEES | 0                  | 0                  | 1,000             | 1,000                | 1,000               | 0                        |
|       |                         | 53705    | ADVERTISING SERVICES         | 2,300              | 2,500              | 4,000             | 4,000                | 4,000               | 0                        |
|       |                         | 53750    | TRAVEL EXPENSES              | 0                  | 2,244              | 1,375             | 1,375                | 1,375               | 0                        |
|       |                         | 54675    | OFFICE SUPPLIES              | 2,980              | 6,635              | 9,000             | 9,000                | 9,000               | 0                        |
|       |                         | 55150    | OFFICE EQUIPMENT             | 0                  | 970                | 3,675             | 3,675                | 2,000               | 1,675                    |
| 04    | OPERATIONAL EXPENSES    |          |                              | 5,280              | 12,349             | 19,050            | 19,050               | 17,375              | 1,675                    |
|       |                         | 59015    | PRINTING SERVICES            | 0                  | 0                  | 2,000             | 2,000                | 2,000               | 0                        |
| 05    | SPECIAL SERVICES        |          |                              | 0                  | 0                  | 2,000             | 2,000                | 2,000               | 0                        |
| 01112 | MINORITY BUSINESS RESOL | JRCE OFF |                              | 149,242            | 247,163            | 260.632           | 309.574              | 297,899             | -37.267                  |

## POLICE DEPARTMENT

#### MISSION STATEMENT

The Bridgeport Police Department is committed to partnering with the community to provide quality police services and to create a safe environment through a fair and impartial enforcement of the law. We promote dignity and respect while recognizing the needs of our diverse community in our responsibility to maintain order and protect individual rights.



### Armando J. Perez Chief of Police

### **REVENUE SUMMARY**

|       |           |                                |           |           |           | FY 2019   | FY 2019   | FY 18            |
|-------|-----------|--------------------------------|-----------|-----------|-----------|-----------|-----------|------------------|
|       |           |                                | FY 2016   | FY 2017   | FY 2018   | Requested | Proposed  | <b>Budget Vs</b> |
| Org#  | Object#   | Object Description             | Actuals   | Actuals   | Budget    | Budget    | Budget    | FY 19            |
| 01250 | POLICE AD | MINISTRATION                   |           |           |           |           |           |                  |
|       | 41362     | JUNK DEALER PERMIT             | 1,250     | 1,400     | 1,750     | 1,750     | 1,750     | 0                |
|       | 41363     | AUCTIONEER LICENSE             | 0         | 0         | 150       | 150       | 150       | 0                |
|       | 41364     | OUTDOOR EXHIBITION LICENSE     | 0         | 0         | 1,000     | 1,000     | 1,000     | 0                |
|       | 41365     | ACCIDENT TOWERS LIST PERMIT    | 19,000    | 0         | 15,000    | 15,000    | 15,000    | 0                |
|       | 41366     | REDEEMED VEHICLES SURCHARGE    | 17,425    | 46,025    | 38,000    | 38,000    | 38,000    | 0                |
|       | 41367     | ABANDONED VEHICLES SURCHARGE   | 17,330    | 11,150    | 25,000    | 25,000    | 25,000    | 0                |
|       | 41374     | VEHICLE SURCHARGE              | 0         | 0         | 8,000     | 8,000     | 8,000     | 0                |
|       | 41380     | POLICE DEPT TELEPHONE COMMISSI | 657       | 331       | 500       | 500       | 500       | 0                |
|       | 41512     | RECLAIMED DOG                  | 4,403     | 18,225    | 4,000     | 4,000     | 4,000     | 0                |
|       | 41538     | COPIES                         | 5,465     | 18,202    | 16,500    | 16,500    | 16,500    | 0                |
|       | 41593     | PUBLIC HALL PERMIT             | 500       | 1,200     | 1,000     | 1,000     | 1,000     | 0                |
|       | 41642     | PERMITS                        | 64,595    | 47,801    | 75,000    | 50,000    | 50,000    | -25,000          |
|       | 41644     | OUTSIDE OVERTIME REIMBURSEMENT | 5,152,499 | 4,076,302 | 4,800,000 | 4,800,000 | 4,800,000 | 0                |
|       | 41645     | OUTSIDE OVERTIME SURCHARGE     | 225,109   | 182,200   | 185,000   | 185,000   | 185,000   | 0                |
|       | 41646     | TOWING FINES                   | 65,300    | 73,500    | 85,000    | 70,000    | 70,000    | -15,000          |
|       | 41647     | VENDORANNUALREGISTRATIONFEES   | 34,440    | 20,288    | 35,000    | 35,000    | 35,000    | 0                |
|       | 41649     | POLICE REPORTS                 | 15,183    | 28,534    | -800      | -800      | 800       | 1,600            |
|       | 41650     | PARKING VIOLATIONS             | 1,026,580 | 850,367   | 1,200,000 | 1,000,000 | 1,000,000 | -200,000         |
|       | 41651     | COMMERCIAL ALARMS 54%          | 16,374    | 13,734    | 15,000    | 15,000    | 15,000    | 0                |
|       | 41652     | RESIDENTIAL ALARMS 46%         | 50        | 220       | 600       | 600       | 600       | 0                |
| 01250 | POLICE AD | MINISTRATION                   | 6,666,160 | 5,389,480 | 6,505,700 | 6,265,700 | 6,267,300 | -238,400         |

#### FY 2019 FY 2019 FY 18 FY 2016 FY 2017 FY 2018 Requested Proposed **Budget vs FY** Org# Org Description Actuals Actuals Budget Budget Budget 19 Proposed 01250 POLICE ADMINISTRATION 01 PERSONNEL SERVICES 86,263 96,262 94,120 94,120 94,120 02 OTHER PERSONNEL SERV -591.999 -410,902 12,649,750 12,689,750 12,739,750 -90.000 03 16,951,720 16,355,144 16,384,584 FRINGE BENEFITS 18.527.633 15.242.488 3.285.145 **OPERATIONAL EXPENSES** 1,550,649 04 2,029,657 2,578,629 2,578,629 2,385,629 193,000 05 SPECIAL SERVICES 869,785 745,051 588,051 157,000 783.871 745.051 OTHER FINANCING USES 17,550,102 17,925,000 17,901,000 18,236,053 18,236,053 -335,053 06 36,330,605 36,864,946 52,496,183 50,728,187 49,286,091 3,210,092 01251 PATROL PERSONNEL SERVICES 18,015,326 19,928,592 19,254,713 21,072,680 19,963,322 -708,609 01 02 OTHER PERSONNEL SERV 10,222,292 8,264,460 330,265 322,690 322,690 7,575 10,295,198 FRINGE BENEFITS 10,217,758 9,812,570 03 9,879,165 10,001,874 189,304 38,116,783 38,488,249 29,586,852 31,613,128 30,098,582 -511,730 01252 DETECTIVE 01 PERSONNEL SERVICES 3,659,056 3,604,097 3,910,463 3,915,195 3,915,195 -4,732 02 OTHER PERSONNEL SERV 3,463,773 2,966,505 69,975 72,000 72,000 -2,025 03 FRINGE BENEFITS 2,067,027 2,133,729 1,732,103 1,883,554 1,883,554 -151,451 9,189,856 8,704,332 5,712,541 5,870,749 5,870,749 -158,208 01253 TRAFFIC 01 PERSONNEL SERVICES 467,636 591,582 776,869 797,034 797,034 -20,165 02 OTHER PERSONNEL SERV 316.273 327.281 9.525 7.425 7.425 2.100 245,341 03 FRINGE BENEFITS 404,701 402.193 377,565 377,565 24,628 1,029,251 1,323,563 1,188,587 1,182,024 1,182,024 6,563 01254 NARCOTICS & VICE 01 PERSONNEL SERVICES 1.040.175 937.437 1,127,308 1.139.128 -11.820 1.139.128 02 OTHER PERSONNEL SERV 704.853 625,040 18.975 19.350 19.350 -375 03 FRINGE BENEFITS 604,890 624,952 593,634 593,634 -30,414 563,220 2,349,917 2,187,429 1,709,503 1,752,112 1,752,112 -42,609 01255 TRAINING 01 PERSONNEL SERVICES 68,674 67,232 68,416 68,416 68,416 0 02 OTHER PERSONNEL SERV 161,843 325,201 2,400 2,475 2,475 -75 35,996 03 FRINGE BENEFITS 59,233 87,387 35,305 35,996 -691 479,820 106,887 -766 289,749 106,121 106.887 01256 RECORDS 01 PERSONNEL SERVICES 453.616 490.328 521.396 539.531 539.531 -18.135 02 OTHER PERSONNEL SERV 48,608 66,031 12,704 13,004 13,004 -300 03 FRINGE BENEFITS 168,745 210,986 183,373 198,403 198,403 -15,030 670,969 767,346 717,473 750,938 750,938 -33,465 01257 COMMUNICATIONS 01 PERSONNEL SERVICES 662,657 572,800 626,858 629,400 629,400 -2,542 02 OTHER PERSONNEL SERV 236,979 100,723 7,875 9,300 9,300 -1,425 311,750 03 FRINGE BENEFITS 307,069 273,546 297,515 311,750 -14,235 1,206,706 947,068 932,248 950,450 950,450 -18,202 01258 AUXILIARY SERVICES 01 4,102,617 4,074,922 4,074,922 27,695 PERSONNEL SERVICES 2,432,510 3,237,472 02 OTHER PERSONNEL SERV 1,099,243 829,920 46,215 35,325 35,325 10,890 03 FRINGE BENEFITS 1,305,502 1,663,056 1,950,415 1,966,703 1,966,703 -16,288 4,837,255 5,730,448 6,099,247 6,076,950 6,076,950 22,297 01259 POLICE UNASSIGNED 01 PERSONNEL SERVICES 3,434,953 3,358,301 3,852,659 3,863,943 3,659,119 193,540 02 OTHER PERSONNEL SERV 1,665,461 1,626,971 55,852 48,727 48,727 7,125 03 FRINGE BENEFITS 1,349,395 1,375,155 1,280,399 1,331,321 1,236,075 44,324 244,989 6.449.809 6,360,427 5,188,910 5,243,991 4,943,921

### PERSONNEL SUMMARY

|                          |       |        |          |      |         |          |                               | FY2018            | FY2019            | FY2019            | FY19        |
|--------------------------|-------|--------|----------|------|---------|----------|-------------------------------|-------------------|-------------------|-------------------|-------------|
|                          |       |        |          |      |         |          |                               | Modified          | Requested         | Proposed          | Proposed Vs |
| ORG.CODE/DEPARTMENT      | FTE   | 2018 F | FTE 2019 | VAC. | NEW     | UNF.     | TITLE                         | Budget            | Budget            | Budget            | FY18 Budget |
|                          | 19    | 4.00   | 194.00   | 0.00 | 0.00    | 0.00     | POLICE OFFICER                | 13,273,81         | 8 13,992,194      | 13,239,618        | 34,200      |
|                          | 15    | 5.00   | 15.00    | 0.00 | 0.00    | 0.00     | POLICE DETECTIVE              | 1,156,09          | 6 1,156,096       | 1,156,096         | 0           |
|                          | 42    | 2.00   | 42.00    | 0.00 | 0.00    | 0.00     | POLICE SERGEANT               | 3,304,35          | 0 3,304,350       | 3,304,350         | 0           |
|                          | 13    | 3.00   | 13.00    | 0.00 | 0.00    | 0.00     | POLICE LIEUTENANT             | 1,176,18          | 8 1,176,957       | 1,176,174         |             |
|                          |       | .00    | 8.00     | 1.00 | 0.00    | 0.00     | POLICE CAPTAIN                | 827,87            |                   |                   |             |
|                          |       | .00    | 8.00     | 0.00 | 0.00    | 0.00     | DETENTION OFFICER PRE 6/09    | 326,93            |                   |                   |             |
|                          |       | .00    | 7.00     | 2.00 | 1.00    | 0.00     | DETENTION OFFICER             | 226,20            |                   |                   |             |
|                          |       | .50    | 0.50     | 0.00 | 0.00    | 0.00     | STABLE ATTENDANT/PART TIME    | 19,50             |                   | -                 |             |
| 01251000                 |       | 0.00   | -10.00   | 0.00 | 0.00    | 0.00     | ATTRITION                     | -1,056,24         |                   | ,                 |             |
| POLICE PATROL            | 27    | 77.5   | 277.50   | 3.00 | 1.00    | 0.00     |                               | 19,254,71         | 3 21,072,680      | 19,963,322        | -708,609    |
|                          | 1.00  | 1.00   | 0.00     | 0.00 | 0.00    | Τ١       | /PIST I (35 HOURS)            | 39,261            | 41,451            | 41,451            | -2,190      |
|                          | 40.00 | 40.00  | 0.00     | 0.00 | 0.00    | P        | OLICE DETECTIVE               | 3,092,480         | 3,092,480         | 3,092,480         | 0           |
|                          | 6.00  | 6.00   | 0.00     | 0.00 | 0.00    | P        | OLICE SERGEANT                | 468,145           | 470,687           | 470,687           | -2,542      |
|                          | 1.00  | 1.00   | 0.00     | 0.00 | 0.00    | P        | OLICE LIEUTENANT              | 90,476            | 90,476            | 90,476            | 0           |
|                          | 1.00  | 1.00   | 0.00     | 0.00 | 0.00    | P        | OLICE CAPTAIN                 | 104,051           | 104,051           | 104,051           | 0           |
|                          | 0.00  | 0.00   | 0.00     | 0.00 | 0.00    | P        | OLICE DEPUTY CHIEF            | . 0               | . 0               | . 0               | 0           |
| 01252000                 | 1.00  | 1.00   | 1.00     | 0.00 | 0.00    | A:       | SSISTANT CHIEF OF POLICE      | 116,050           | 116,050           | 116,050           | 0           |
| POLICE DETECTIVE         | 50.00 | 50.00  | 1.00     | 0.00 | 0.00    |          |                               | 3,910,463         | 3,915,195         | 3,915,195         | -4,732      |
|                          | 1.00  | 1.00   | 0.00     | 0.00 | 0.00    |          | ATA ANALYST                   | 46 000            | 47.252            | 47.252            | -464        |
| 01253000                 | 12.00 | 12.00  |          | 0.00 | 0.00    |          | ATA ANALYST<br>DLICE OFFICER  | 46,888<br>729,981 | 47,352<br>749,682 | 47,352<br>749,682 | -19,701     |
| POLICE TRAFFIC           | 13.00 | 13.00  |          | 0.00 | 0.00    | P        | OLICE OFFICER                 | 776,869           | 797,034           | 797,034           | -20,165     |
|                          |       |        |          |      |         |          |                               |                   |                   |                   |             |
|                          |       |        |          |      |         |          |                               | FY2018            | FY2019            | FY2019            | FY19        |
|                          | FTE   | FTE    |          |      |         |          |                               | Modified          | Requested         | Proposed          | Proposed vs |
| ORG.CODE/DEPARTMENT      | 2018  | 2019   | VAC.     | NEW  | UNFUNDE | D        | POSITION TITLE                | Budget            | Budget            | Budget            | FY18 Budget |
|                          | 1.00  | 1.00   | 0.00     | 0.00 | 0.00    | D        | ATA ANALYST                   | 50,494            | 50,994            | 50,994            | -500        |
|                          | 11.00 | 11.00  | 0.00     | 0.00 | 0.00    | P        | OLICE OFFICER                 | 704,749           | 715,591           | 715,591           | -10,842     |
|                          | 2.00  | 2.00   | 0.00     | 0.00 | 0.00    | P        | OLICE DETECTIVE               | 154,624           | 154,624           | 154,624           | 0           |
|                          | 1.00  | 1.00   | 0.00     | 0.00 | 0.00    | P        | OLICE SERGEANT                | 78,675            | 78,675            | 78,675            | 0           |
|                          | 1.00  | 1.00   | 0.00     | 0.00 | 0.00    | P        | OLICE LIEUTENANT              | 90,476            | 90,476            | 90,476            | 0           |
| 01254000                 | 1.00  | 1.00   | 0.00     | 0.00 | 0.00    | A        | DMINISTRATIVE SECRETARY       | 48,290            | 48,768            | 48,768            | -478        |
| POLICE NARCOTIVES & VICE | 17.00 | 17.00  | 0.00     | 0.00 | 0.00    |          |                               | 1,127,308         | 1,139,128         | 1,139,128         | -11,820     |
| 01255000                 | 1.00  | 1.00   | 0.00     | 0.00 | 0.00    | Dí       | OLICE OFFICER                 | 68,416            | 68,416            | 68,416            | 0           |
| POLICE TRAINING          | 1.00  | 1.00   |          | 0.00 | 0.00    |          | OLICE OTTICEN                 | 68,416            | 68,416            | 68,416            | 0           |
|                          | 10.00 | 10.00  | 0.00     | 0.00 | 0.00    | <b>.</b> | (DIST I /2E HOLIDS)           | 400 070           | 424 044           | 424 044           | 40 425      |
|                          |       |        |          |      | 0.00    |          | (PIST I (35 HOURS)            | 406,676           | 424,811           | 424,811           | -18,135     |
|                          | 1.00  | 1.00   |          | 0.00 | 0.00    |          | ATA ENTRY OPERATOR II (35 HOU | 36,045            | 36,045            | 36,045            | 0           |
|                          | 0.00  | 0.00   |          | 0.00 | 0.00    |          | OLICE OFFICER                 | 0                 | 0                 | 0                 | 0           |
| 01256000                 | 1.00  | 1.00   |          | 0.00 | 0.00    | P        | OLICE SERGEANT                | 78,675            | 78,675            | 78,675            | 0           |
| POLICE RECORDS           | 12.00 | 12.00  | 1.00     | 0.00 | 0.00    |          |                               | 521,396           | 539,531           | 539,531           | -18,135     |

| 01257000                   | 8.00  | 8.00  | 0.00 | 0.00 | 0.00 | POLICE SERGEANT                     | 626,858   | 629,400   | 629,400   | -2,542 |
|----------------------------|-------|-------|------|------|------|-------------------------------------|-----------|-----------|-----------|--------|
| POLICE COMMUNICATIONS      | 8.00  | 8.00  | 0.00 | 0.00 | 0.00 |                                     | 626,858   | 629,400   | 629,400   | -2,542 |
|                            |       |       |      |      |      |                                     |           |           |           |        |
|                            | 1.00  | 1.00  | 0.00 | 0.00 | 0.00 | GARAGE CLERK                        | 55,152    | 55,698    | 55,698    | -546   |
|                            | 1.00  | 1.00  | 1.00 | 0.00 | 0.00 | ADMINISTRATIVE ASSISTANT            | 36,617    | 36,617    | 36,617    | (      |
|                            | 0.00  | 0.00  | 0.00 | 0.00 | 0.00 | STENOGRAPHER (35 HRS)               | 0         | 0         | 0         |        |
|                            | 1.00  | 0.00  | 0.00 | 0.00 | 1.00 | ASSISTANT SPECIAL PROJECT MANA      | 65,166    | 0         | 0         | 65,16  |
|                            | 47.00 | 47.00 | 0.00 | 0.00 | 0.00 | POLICE OFFICER                      | 2,884,034 | 2,901,443 | 2,901,443 | -17,40 |
|                            | 2.00  | 2.00  | 0.00 | 0.00 | 0.00 | POLICE SERGEANT                     | 157,350   | 157,350   | 157,350   |        |
|                            | 3.00  | 3.00  | 1.00 | 0.00 | 0.00 | POLICE LIEUTENANT                   | 271,428   | 271,428   | 271,428   |        |
|                            | 3.00  | 3.00  | 1.00 | 0.00 | 0.00 | ASSISTANT ANIMAL CONTROL OFFIC      | 139,970   | 142,744   | 142,744   | -2,77  |
|                            | 1.00  | 1.00  | 0.00 | 0.00 | 0.00 | EQUIPMENT MECHANIC FOREMAN          | 67,611    | 67,611    | 67,611    |        |
|                            | 1.00  | 1.00  | 0.00 | 0.00 | 0.00 | ANIMAL CONTROL OFFICER              | 51,649    | 51,649    | 51,649    |        |
|                            | 3.00  | 3.00  | 0.00 | 0.00 | 0.00 | KENNELPERSON                        | 98,564    | 107,581   | 107,581   | -9,01  |
|                            | 1.00  | 1.00  | 0.00 | 0.00 | 0.00 | MAINTAINER I (GRADE I)              | 38,899    | 40,471    | 40,471    | -1,57  |
|                            | 2.00  | 2.00  | 0.00 | 0.00 | 0.00 | FLEET MECHANIC                      | 132,072   | 137,408   | 137,408   | -5,33  |
|                            | 1.00  | 1.00  | 0.00 | 0.00 | 0.00 | STABLE ATTENDANT                    | 40,874    | 41,691    | 41,691    | -81    |
| 1258000                    | 1.00  | 1.00  | 0.00 | 0.00 | 0.00 | VICTIM ASSISTANCE COORDINATOR       | 63,231    | 63,231    | 63,231    |        |
| POLICE AUXILLIARY SERVICES | 68.00 | 67.00 | 3.00 | 0.00 | 1.00 |                                     | 4,102,617 | 4,074,922 | 4,074,922 | 27,69  |
|                            |       |       |      |      |      |                                     |           |           |           |        |
|                            | 0.00  | 0.00  | 0.00 | 0.00 | 0.00 | SPECIAL PROJECTS COORDINATOR        | 0         | 0         | 0         |        |
|                            | 1.00  | 1.00  | 0.00 | 0.00 | 0.00 | CONSTITUENT SERVICES                | 43,221    | 43,221    | 43,221    |        |
|                            | 1.00  | 1.00  | 0.00 | 0.00 | 0.00 | EXECUTIVE SECRETARY                 | 71,774    | 69,106    | 69,106    | 2,66   |
|                            | 1.00  | 1.00  | 0.00 | 0.00 | 0.00 | ADMIN ASST TO BPD DEP CHF           | 59,722    | 59,722    | 59,722    |        |
|                            | 2.00  | 2.00  | 0.00 | 0.00 | 0.00 | TYPIST I (35 HOURS)                 | 75,149    | 81,085    | 81,085    | -5,93  |
|                            | 1.00  | 1.00  | 0.00 | 0.00 | 0.00 | ACCOUNTING CLERK II (35 HOURS)      | 49,633    | 53,141    | 53,141    | -3,50  |
|                            | 0.00  | 0.00  | 0.00 | 0.00 | 0.00 | CHIEF ACCOUNTANT                    | 0         | 0         | 0         | -,     |
|                            | 2.00  | 2.00  | 0.00 | 0.00 | 0.00 | PAYROLL CLERK (35 HOURS)            | 115,400   | 116,542   | 116,542   | -1,14  |
|                            | 5.00  | 5.00  | 0.00 | 0.00 | 0.00 | POLICE OFFICER                      | 305,279   | 316,121   | 316,121   | -10,84 |
|                            | 1.00  | 1.00  | 0.00 | 0.00 | 0.00 | POLICE DETECTIVE                    | 77,312    | 77,312    | 77,312    | 10,0   |
|                            | 8.00  | 8.00  | 0.00 | 0.00 | 0.00 | POLICE SERGEANT                     | 629,400   | 629,400   | 629,400   |        |
|                            | 4.00  | 4.00  | 0.00 | 0.00 | 0.00 | POLICE LIEUTENANT                   | 361,904   | 361,904   | 361,904   |        |
|                            | 2.00  | 2.00  | 0.00 | 0.00 | 0.00 | POLICE CAPTAIN                      | 208,102   | 208,102   | 208,102   |        |
|                            | 2.00  | 2.00  | 0.00 | 0.00 | 0.00 | POLICE CAPTAIN  POLICE DEPUTY CHIEF | 239,318   | 239,318   | 239,318   |        |
|                            |       |       |      |      |      |                                     |           |           |           |        |
|                            | 1.00  | 1.00  | 0.00 | 0.00 | 0.00 | CHIEF OF POLICE                     | 137,700   | 145,428   | 145,428   | -7,72  |
|                            | 0.00  | 0.00  | 0.00 | 0.00 | 0.00 | SCHOOL CROSSING GUARD               | 867,000   | 900,000   | 900,000   | -33,00 |
|                            | 5.00  | 0.00  | 0.00 | 0.00 | 5.00 | PARKING ENFORCEMENT OFFICER *       | 192,079   | 198,438   | 0         | 192,07 |
|                            | 2.00  | 2.00  | 0.00 | 0.00 | 0.00 | SPECIAL OFFICER                     | 103,188   | 104,208   | 104,208   | -1,02  |
|                            | 1.00  | 1.00  | 0.00 | 0.00 | 0.00 | DATA COORDINATOR                    | 47,010    | 47,010    | 47,010    |        |
|                            | 2.00  | 1.00  | 0.00 | 0.00 | 1.00 | ASSISTANT SPECIAL PROJECT MANA      | 139,649   | 79,649    | 79,649    | 60,00  |
|                            | 1.00  | 1.00  | 0.00 | 0.00 | 0.00 | ALARM ADMINISTRATOR                 | 42,591    | 42,591    | 42,591    |        |
|                            | 1.00  | 1.00  | 0.00 | 0.00 | 0.00 | CRIME ANALYST                       | 44,298    | 44,298    | 44,298    |        |
| 1259000                    | 1.00  | 1.00  | 0.00 | 0.00 | 0.00 | SECRETARIAL ASSISTANT               | 42,930    | 47,347    | 40,961    | 1,96   |
|                            | 0.00  | 0.00  | 0.00 | 0.00 | 0.00 | OFFICE SPECIALIST                   | 0         | 0         | 0         |        |
| POLICE UNASSIGNED          | 44.00 | 38.00 | 0.00 | 0.00 | 6.00 |                                     | 3,852,659 | 3,863,943 | 3,659,119 | 193,54 |

<sup>\*</sup> The 5 Parking Enforcement Officers have been transferred to the Public Facilities Roadway Maintenance Division acct#01320000 in FY2018 under the management of Public Facilities Director.

## FY 2018-2019 PROPOSED GENERAL FUND BUDGET POLICE DEPARTMENT PROGRAM H

### PROGRAM HIGHLIGHTS

|  | ACTUAL    | ACTUAL    | ACTUAL    | 6 MONTH   | ESTIMATED | ACTUAL    | 6 MONTH   | ESTIMATED |
|--|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| SERVICE INDICATORS                       | 2013-2014 | 2014-2015 | 2015-2016 | 2016-2017 | 2016-2017 | 2016-2017 | 2017-2018 | 2017-2018 |
| POLICE DEPARTMENT                        |           |           |           |           |           |           |           |           |
| 911 calls received in Comm. Center (1)   | 115,072   | 115,706   | 124,825   | 62,936    | 119,582   | 117,812   | 55,181    | 155,566   |
| Non-911 calls received in Comm. Center   | 173,736   | 172,523   | 166,391   | 83,846    | 203,992   | 227,718   | 103,981   | 181,848   |
| Police Calls                             | 117,477   | 118,807   | 122,711   | 60,422    | 119,833   | 117,443   | 61,489    | 117,964   |
| Total call volume                        | 288,808   | 288,229   | 291,216   | 146,782   | 323,574   | 345,590   | 159,162   | 337,414   |
| VIOLENT CRIME INDICATORS                 |           |           |           |           |           |           |           |           |
| Violent Crimes Reported                  | 1,398     | 1,214     | 1,014     | 706       | 1,668     | 1,223     | 747       | 1,494     |
| Violent Crimes Cleared                   | 462       | 385       | 323       | 216       | 346       | 395       | 240       | 480       |
| Property Crimes Reported                 | 1,132     | 1,032     | 726       | 974       | 3,827     | 659       | 261       | 522       |
| Property Crimes Cleared                  | 56        | 61        | 45        | 263       | 305       | 56        | 20        | 40        |
| ARREST INDICATORS                        |           |           |           |           |           |           |           |           |
| Violent Crime Arrests (Adults)           | 382       | 318       | 288       | 432       | 861       | 358       | 194       | 388       |
| Violent Crime Arrests (Juvenile)         | 68        | 67        | 49        | 74        | 147       | 48        | 17        | 34        |
| Violent Crime Arrests (Total)            | 450       | 385       | 337       | 506       | 1,008     | 406       | 211       | 422       |
| Property Crime Arrests (Adults)          | 345       | 291       | 277       | 140       | 278       | 284       | 141       | 282       |
| Property Crime Arrests (Juvenile)        | 81        | 72        | 77        | 33        | 66        | 84        | 33        | 66        |
| Property Crime Arrests (Total)           | 426       | 363       | 354       | 173       | 344       | 368       | 174       | 348       |
| Drug Offenses (Adults)                   | 346       | 278       | 265       | 254       | 505       | 425       | 186       | 372       |
| Drug Offenses (Juvenile)                 | 15        | 26        | 13        | 3         | 6         | 18        | 7         | 14        |
| Drug Offenses (Total)                    | 361       | 304       | 278       | 257       | 511       | 443       | 193       | 386       |
| All Other Crimes (Adults)                | 2,704     | 2,164     | 1,406     | 812       | 1,618     | 798       | 464       | 928       |
| All Other Crimes (Juvenile)              | 426       | 250       | 108       | 69        | 138       | 141       | 73        | 146       |
| All Other Crimes (Total)                 | 3,130     | 2,414     | 1,514     | 881       | 1,756     | 939       | 537       | 1,074     |
| Total Arrests (Adult)                    | 3,777     | 3,051     | 2,236     | 1,638     | 3,262     | 1,865     | 985       | 1,970     |
| Total Arrests (Juvenile)                 | 590       | 415       | 247       | 179       | 357       | 291       | 130       | 260       |
| Total Arrests (Comprehensive)            | 4,367     | 3,466     | 2,483     | 1,817     | 3,619     | 2,156     | 1,115     | 2,230     |
| TOTAL CRIME INDICATORS                   |           |           |           |           |           |           |           |           |
| Total Violent & Property Crimes Reported | 2,530     | 2,246     | 1,740     | 1,680     | 5,131     | 1,882     | 1,008     | 2,016     |
| Total Violent & Property Crimes Cleared  | 518       | 446       | 368       | 479       | 679       | 451       | 260       | 520       |
| TRAFFIC INCIDENT INDICATORS              |           |           |           |           |           |           |           |           |
| Total Traffic Fatalities                 | 5         | 6         | 9         | 6         | 9         |           |           |           |
| Number of Moving Violations Issued       | 11,889    | 9,275     | 8,058     | 3,530     | 9,357     |           |           |           |
| Number of DUI arrests                    | 58        | 46        | 12        | 10        | 36        |           |           |           |
| POLICE INDICATORS                        |           |           |           |           |           |           |           |           |
| Complaints against sworn personnel       | 163       | 144       | 146       | 91        | 155       |           |           |           |

<sup>(1)</sup> Please note that due to the Public Safety Communications Center's taking over all dispatch function, the reported total call volume from 2010-2011 forward includes Fire dispatch calls as well.

### **Core Values**

**Professionalism** - We are committed to excellence in policing by recognizing the importance of training, personal effort, teamwork, technology and strong professional standards.

**Leadership** - We recognize that without leadership there is no direction. We are dedicated to promoting and mentoring leaders so that our community has the highest respect for our officers.

**Accountability** - We empower our employees to act with confidence and hold them responsible for their actions as well as their inactions.

**Transparency** – We are committed to being open and honest with the public at all times. We will also have a duty to protect informants and confidential information.

**Ethics** - We are committed to performing our work and engaging the community with the highest degree of honesty, integrity and professionalism.

## FY 2018-2019 PROPOSED GENERAL FUND BUDGET POLICE DEPARTMENT PROGRAM HIGHLIGHTS

#### FY 2018-2019 GOALS

- 1.Body Camera/Dash Camera Program Implemented
- 2.Go "Live" with our Record Management System (NexGen)
- 3. Establish greater Legitimacy in the Community through continued De-Escalation Training, Diversity Training, Community Policing.
- 4. Implement and Graduate another academy class and begin the recruitment process for additional highly diversified classes of recruits.

#### FY 2017-2018 GOAL STATUS

- 1. Make Bridgeport the largest safe City in CT. Crime down 4.3 Percent over last year.
- 2.Increase the Department Strength to 450 Officers. *Department strength significantly increased to 413 Officers*.
- 3. Redistrict the Police Officer's Assigned Posts-Ongoing with Ret. Chief J. Gaudett spearheading the initiative.
- 4.Acquire Nexgen Record Management System-*Accomplished (Training and Implementation to follow.)*

#### FY 2017 - 2018 ADDITIONAL ACCOMPLISHMENTS:

- 1. The Department has a Homicide Clearance (Solved) Rate far exceeding the National Standard.
- 2. Establishment of Walking POSTS on Stratford Avenue (Re-Vitalization of Community Policing Model)
- 3.Demonstrated an Overtime reduction of almost 20% for the last fiscal year.
- 4.Strengthened Community Services with additional personnel and Civilian Consultants to better serve the Community and significantly improve relations. This was done in conjunction with the Office of the CAO.

## $FY \ {}_{2018\text{-}2019} \ PROPOSED \ GENERAL \ FUND \ BUDGET \\ POLICE \ DEPARTMENT \qquad APPROPRIATION \ SUPPLEMENT$

| )rg# | Org Description       | Object#                          | Object Description   | FY 2016<br>Actuals  | FY 2017<br>Actuals | FY 2018<br>Budget      | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18 Budge<br>Vs FY 19<br>Proposed |
|------|-----------------------|----------------------------------|--|---------------------|--------------------|------------------------|--------------------------------|-------------------------------|-------------------------------------|
| 1250 | POLICE ADMINISTRATION |                                  |  |                     |                    |                        | Duuget                         | Dauget                        | Порозси                             |
|      |                       | 51000                            | FULL TIME EARNED PAY   | 2,457               | 11,262             | 0                      | 0                              | 0                             |                                     |
|      |                       | 51099                            | CONTRACTED SALARIES  | 83,806              | 85,000             | 85,000                 | 85,000                         | 85,000                        |                                     |
| 11   | PERSONNEL SERVICES    | 51100                            | PT TEMP/SEASONAL EARNED PA                                     | 0<br>96 <b>3</b> 63 | 06.262             | 9,120                  | 9,120                          | 9,120                         |                                     |
| )1   | PERSONNEL SERVICES    | 51102                            | ACTING PAY   | 86,263<br>0         | 96,262<br>0        | 94,120<br>25,000       | 94,120<br>25,000               | 94,120<br>75,000              | -50,00                              |
|      |                       | 51102                            | REGULAR STRAIGHT OVERTIME                                      | 97                  | 0                  | 125,000                | 125,000                        | 125,000                       | -30,00                              |
|      |                       | 51108                            | REGULAR 1.5 OVERTIME PAY                                       | -630,655            | -419,202           | 2,496,959              | 2,496,959                      | 2,496,959                     |                                     |
|      |                       | 51110                            | TEMP ACTING 1.5X OVERTIME                                      | 0                   | 0                  | 2,368                  | 2,368                          | 2,368                         |                                     |
|      |                       | 51112                            | OUTSIDE PAY  | 21,021              | 0                  | 3,895,000              | 3,895,000                      | 3,895,000                     |                                     |
|      |                       | 51114                            | OUTSIDE OVERTIME 1.5X PAY                                      | 1,965               | 0                  | 400,000                | 400,000                        | 400,000                       |                                     |
|      |                       | 51116                            | HOLIDAY 2X OVERTIME PAY  | 0                   | 0                  | 41,949                 | 41,949                         | 41,949                        |                                     |
|      |                       | 51122                            | SHIFT 2 - 1.5X OVERTIME  | 5,878               | 8,300              | 1,421,932              | 1,421,932                      | 1,421,932                     |                                     |
|      |                       | 51124                            | SHIFT 2 - 2X OVERTIME  | 0                   | 0                  | 29,302                 | 29,302                         | 29,302                        |                                     |
|      |                       | 51128<br>51130                   | SHIFT 3 - 1.5X OVERTIME<br>SHIFT 3 - 2X OVERTIME               | 6,961<br>0          | 0                  | 1,359,082<br>23,408    | 1,359,082<br>23,408            | 1,359,082<br>23,408           |                                     |
|      |                       | 51134                            | TEMP SHIFT 2 DIFFERENTIAL                                      | 2,346               | 0                  | 395,485                | 435,485                        | 435,485                       | -40,0                               |
|      |                       | 51136                            | TEMP SHIFT 3 DIFFERENTIAL                                      | 389                 | 0                  | 135,000                | 135,000                        | 135,000                       | 40,0                                |
|      |                       | 51138                            | NORMAL STNDRD SHIFT DIFFER                                     | 0                   | 0                  | 66,680                 | 66,680                         | 66,680                        |                                     |
|      |                       | 51318                            | PERSONAL DAY PAYOUT RETIREMENT                                 | 0                   | 0                  | 800,040                | 800,040                        | 800,040                       |                                     |
|      |                       | 51320                            | COMP TIME PAYOUT RETIREMENT                                    | 0                   | 0                  | 325,000                | 325,000                        | 325,000                       |                                     |
|      |                       | 51322                            | HOLIDAY PAYOUT RETIREMENT                                      | 0                   | 0                  | 1,050,000              | 1,050,000                      | 1,050,000                     |                                     |
|      |                       | 51324                            | LONGEVITY RETIREMENT   | 0                   | 0                  | 57,545                 | 57,545                         | 57,545                        |                                     |
| 2    | OTHER PERSONNEL SERV  |                                  |  | -591,999            | -410,902           | 12,649,750             | 12,689,750                     | 12,739,750                    | -90,0                               |
|      |                       | 52254                            | H & H INDEMNITY - POLICE                                       | 292,400             | 542,400            | 605,000                | 605,000                        | 605,000                       |                                     |
|      |                       | 52274                            | WORKERS' COMP INDM - POLIC                                     | 976,200             | 864,425            | 1,213,000              | 1,213,000                      | 1,293,000                     | -80,0                               |
|      |                       | 52360<br>52385                   | MEDICARE<br>SOCIAL SECURITY                                    | 39<br>4             | 280                | 0                      | 0                              | 0                             |                                     |
|      |                       | 52504                            | MERF PENSION EMPLOYER CONT                                     | 37,886              | 636<br>1,397       | 662,816                | 662,816                        | 662,816                       |                                     |
|      |                       | 52508                            | POLICE RELIEF PENSION FUND                                     | 0                   | 2,000,500          | 2,334,366              | 2,334,366                      | 1,691,270                     | 643,0                               |
|      |                       | 52512                            | NORMAL COST- PENSION PLAN                                      | 10,808,783          | 11,252,713         | 12,020,000             | 11,569,402                     | 10,990,402                    | 1,029,5                             |
|      |                       | 52917                            | HEALTH INSURANCE CITY SHARE                                    | 835                 | 342                | 0                      | 0                              | 0                             |                                     |
|      |                       | 52918                            | MERS PENSION AMORTIZATION                                      | 4,835,573           | 1,692,451          | 1,692,451              | 0                              | 0                             | 1,692,4                             |
| 3    | FRINGE BENEFITS       |                                  |  | 16,951,720          | 16,355,144         | 18,527,633             | 16,384,584                     | 15,242,488                    | 3,285,1                             |
|      |                       | 53050                            | PROPERTY RENTAL/LEASE  | 52,000              | 135,258            | 150,000                | 150,000                        | 150,000                       |                                     |
|      |                       | 53605                            | MEMBERSHIP/REGISTRATION FEES                                   | 2,426               | 3,490              | 4,000                  | 4,000                          | 4,000                         |                                     |
|      |                       | 53610                            | TRAINING SERVICES  | 19,077              | 62,219             | 60,000                 | 60,000                         | 60,000                        |                                     |
|      |                       | 53705                            | ADVERTISING SERVICES   | 4,584               | 5,687              | 9,000                  | 9,000                          | 9,000                         |                                     |
|      |                       | 53720<br>53750                   | TELEPHONE SERVICES TRAVEL EXPENSES                             | 4,974<br>0          | 7,097              | 4,000                  | 4,000                          | 4,000                         |                                     |
|      |                       | 53905                            | EMP TUITION AND/OR TRAVEL REIM                                 | 131,670             | 2,791<br>111,736   | 3,000<br>155,000       | 3,000<br>155,000               | 3,000<br>155,000              |                                     |
|      |                       | 54010                            | AUTOMOTIVE PARTS   | 258,636             | 281,331            | 270,000                | 270,000                        | 270,000                       |                                     |
|      |                       | 54020                            | COMPUTER PARTS   | 0                   | 0                  | 5,000                  | 5,000                          | 5,000                         |                                     |
|      |                       | 54510                            | AGRICULTURAL SUPPLIES  | 0                   | 0                  | 304                    | 304                            | 304                           |                                     |
|      |                       | 54515                            | ANIMAL SUPPLIES  | 56,982              | 45,925             | 67,000                 | 67,000                         | 67,000                        |                                     |
|      |                       | 54520                            | ANIMALS  | 7,500               | 0                  | 7,500                  | 7,500                          | 7,500                         |                                     |
|      |                       | 54530                            | AUTOMOTIVE SUPPLIES  | 7,996               | 16,964             | 16,000                 | 16,000                         | 16,000                        |                                     |
|      |                       | 54535                            | TIRES & TUBES  | 74,478              | 83,652             | 95,000                 | 95,000                         | 95,000                        |                                     |
|      |                       | 54540                            | BUILDING MATERIALS & SUPPLIE                                   | 3,755               | 3,188              | 6,451                  | 6,451                          | 6,451                         |                                     |
|      |                       | 54545                            | CLEANING SUPPLIES  | 464                 | 3,333              | 3,700                  | 3,700                          | 3,700                         |                                     |
|      |                       | 54550                            | COMPUTER SUPPLIES  | 2 271               | 0 142              | 553,000                | 553,000                        | 500,000                       |                                     |
|      |                       | 54555<br>54560                   | COMPUTER SUPPLIES COMMUNICATION SUPPLIES                       | 3,271<br>36,380     | 8,142<br>333,615   | 10,750<br>24,500       | 10,750<br>24,500               | 10,750<br>24,500              |                                     |
|      |                       | 54595                            | MEETING/WORKSHOP/CATERING FOOD                                 | 3,876               | 4,392              | 6,000                  | 6,000                          | 6,000                         |                                     |
|      |                       | 54615                            | GASOLINE   | 547,473             | 509,483            | 725,000                | 725,000                        | 585,000                       |                                     |
|      |                       | 54635                            | GASES AND EQUIPMENT  | 1,307               | 111                | 1,739                  | 1,739                          | 1,739                         |                                     |
|      |                       | 54640                            | HARDWARE/TOOLS   | 11,666              | 15,491             | 15,500                 | 15,500                         | 15,500                        |                                     |
|      |                       | 54655                            | LEATHER SUPPLIES   | 0                   | 0                  | 315                    | 315                            | 315                           |                                     |
|      |                       | 54670                            | MEDICAL SUPPLIES   | 3,780               | 0                  | 4,000                  | 4,000                          | 4,000                         |                                     |
|      |                       | 54675                            | OFFICE SUPPLIES  | 58,120              | 76,118             | 80,000                 | 80,000                         | 80,000                        |                                     |
|      |                       | 54685                            | PERSONAL PRODUCTS  | 0                   | 0                  | 153                    | 153                            | 153                           |                                     |
|      |                       |                                  | DUOTO CDA DUUC CUIDDUIEC                                       | 1,767               | 1,614              | 1,767                  | 1,767                          | 1,767                         |                                     |
|      |                       | 54695                            | PHOTOGRAPHIC SUPPLIES  |                     |                    |                        |                                | 7 000                         |                                     |
|      |                       | 54700                            | PUBLICATIONS   | 6,918               | 6,980              | 7,000                  | 7,000                          | 7,000                         |                                     |
|      |                       | 54700<br>54705                   | PUBLICATIONS<br>SUBSCRIPTIONS                                  | 753                 | 917                | 1,500                  | 1,500                          | 1,500                         |                                     |
|      |                       | 54700<br>54705<br>54720          | PUBLICATIONS SUBSCRIPTIONS PAPER AND PLASTIC SUPPLIES          | 753<br>0            | 917<br>0           | 1,500<br>750           | 1,500<br>750                   | 1,500<br>750                  |                                     |
|      |                       | 54700<br>54705<br>54720<br>54745 | PUBLICATIONS SUBSCRIPTIONS PAPER AND PLASTIC SUPPLIES UNIFORMS | 753<br>0<br>34,183  | 917<br>0<br>48,399 | 1,500<br>750<br>48,000 | 1,500<br>750<br>48,000         | 1,500<br>750<br>48,000        |                                     |
|      |                       | 54700<br>54705<br>54720          | PUBLICATIONS SUBSCRIPTIONS PAPER AND PLASTIC SUPPLIES          | 753<br>0            | 917<br>0           | 1,500<br>750           | 1,500<br>750                   | 1,500<br>750                  |                                     |

## FY 2018-2019 PROPOSED GENERAL FUND BUDGET POLICE DEPARTMENT APPROPRIATION SUPPLEMENT

|                      | Org Description                                  | Object   | # Object Description   | FY 2016<br>Actuals  | FY 2017<br>Actuals  | FY 2018<br>Budget   | FY 2019<br>Requested  | FY 2019<br>Proposed  | FY 18 Budget<br>Vs FY 19   |
|----------------------|--|--|--|---|---|---|---|--|--|
|                      |  |  |  |   |   |   | Budget  | Budget   | Proposed   |
|                      |  | 55145  | EQUIPMENT RENTAL/LEASE   | 2.020   | 2,050   | 7.500   | 7.500   | 7.500  | 0  |
|                      |  | 55150<br>55155   | OFFICE EQUIPMENT OFFICE EQUIPMENT RENTAL/LEAS  | 2,626<br>41,231   | 4,809<br>37,255   | 7,500<br>44,000   | 7,500<br>44,000   | 7,500<br>44,000  | 0  |
|                      |  | 55160  | PHOTOGRAPHIC EQUIPMENT   | 3,776   | 3,568   | 3,800   | 3,800   | 3,800  | 0  |
|                      |  | 55175  | PUBLIC SAFETY EQUIPMENT  | 154,433   | 176,670   | 151,000   | 151,000   | 151,000  | 0  |
|                      |  | 55205  | TRANSPORTATION EQUIPMENT   | 1,894   | 2,982   | 6,400   | 6,400   | 6,400  | 0  |
|                      |  | 55530  | OFFICE FURNITURE   | 1,314   | 12,544  | 3,500   | 3,500   | 3,500  | 0  |
| 04                   | OPERATIONAL EXPENSES                             |  |  | 1,550,649   | 2,029,657   | 2,578,629   | 2,578,629   | 2,385,629  | 193,000  |
|                      |  | 56030  | VETERINARY SERVICES  | 93,444  | 78,160  | 160,000   | 160,000   | 85,000   | 75,000   |
|                      |  | 56035  | TOWING SERVICES  | 9,913   | 12,804  | 17,000  | 17,000  | 17,000   | C  |
|                      |  | 56045  | BUILDING MAINTENANCE SERVICE   | 9,380   | 9,667   | 10,000  | 10,000  | 10,000   | C  |
|                      |  | 56055  | COMPUTER SERVICES  | 116,621   | 97,874  | 50,000  | 50,000  | 15,000   | 35,000   |
|                      |  | 56065  | COMMUNICATION EQ MAINT SVCS  | 167,353   | 200,407   | 50,000  | 50,000  | 50,000   | C  |
|                      |  | 56075  | EDUCATIONAL SERVICES   | 540   | 392   | 425   | 425   | 425  | C  |
|                      |  | 56115  | HUMAN SERVICES   | 81,409  | 29,881  | 53,500  | 53,500  | 40,500   | 13,000   |
|                      |  | 56130  | LEGAL SERVICES   | 0   | 30,354  | 55,219  | 55,219  | 55,219   | C  |
|                      |  | 56155  | MEDICAL SERVICES   | 0   | 0   | 23,500  | 23,500  | 23,500   | C  |
|                      |  | 56170  | OTHER MAINTENANCE & REPAIR S   | 17,829  | 18,259  | 18,867  | 18,867  | 18,867   | C  |
|                      |  | 56175  | OFFICE EQUIPMENT MAINT SRVCS   | 21,133  | 7,903   | 31,000  | 31,000  | 25,000   | 6,000  |
|                      |  | 56180  | OTHER SERVICES   | 67,746  | 176,860   | 64,000  | 64,000  | 64,000   | C  |
|                      |  | 56190  | FILM PROCESSING SERVICES   | 75  | 0   | 2,000   | 2,000   | 2,000  | C  |
|                      |  | 56200  | PRINTING/GRAPHIC SERVICES  | 3,519   | 1,559   | 5,000   | 5,000   | 5,000  | C  |
|                      |  | 56205<br>56215   | PUBLIC SAFETY SERVICES   | 695   | 5,877   | 12,652  | 12,652  | 12,652   | C  |
|                      |  | 56240  | REFUSE SERVICES TRANSPORTATION SERVICES  | 1,884<br>0  | 1,246<br>1,500  | 1,888<br>2,000  | 1,888<br>2,000  | 1,888<br>2,000   | 0  |
|                      |  | 56245  | TESTING SERVICES   | 42,200  | 36,000  | 35,000  | 35,000  | 35,000   | (  |
|                      |  | 59005  | VEHICLE MAINTENANCE SERVICES   | 150,131   | 161,042   | 153,000   | 153,000   | 125,000  | 28,000   |
| )5                   | SPECIAL SERVICES                                 | 33003  | VEHICLE MAINTENANCE SERVICES   | 783,871   | 869,785   | 745,051   | 745,051   | 588,051  | 157,000  |
|                      | 0. 20 02   | 53200  | PRINCIPAL & INTEREST DEBT SERV   | 1,328,162   | 1,350,000   | 1,326,000   | 1,292,297   | 1,292,297  | 33,703   |
|                      |  | 53201  | PRIN / INTEREST PENSION A  | 16,221,940  | 16,575,000  | 16,575,000  | 14,533,996  | 14,533,996   | 2,041,004  |
|                      |  | 53202  | PRINCIPAL /INT PENSION MERS  | 0   | 0   | 0   | 2,409,760   | 2,409,760  | -2,409,760   |
| 06                   | OTHER FINANCING USES                             |  | ,  |   |   |   | 18,236,053  |  |  |
|                      |  |  |  | 17,550,102  | 17,925,000  | 17,901,000  | 10,230,033  | 18,236,053   | -333,033   |
| 01250                | POLICE ADMINISTRATION                            |  |  | 36,330,605  | <b>36,864,946</b>   | 52,496,183  | 50,728,187  | 18,236,053<br><b>49,286,091</b>  |  |
| 01250                |  | 51000  | FULL TIME FARNED PAY   | 36,330,605  | 36,864,946  | 52,496,183  | 50,728,187  | 49,286,091   | 3,210,092  |
| 01250<br>01251       | POLICE ADMINISTRATION                            | 51000  | FULL TIME EARNED PAY   | <b>36,330,605</b><br>18,015,326   | <b>36,864,946</b><br>19,928,592   | <b>52,496,183</b> 19,254,713  | <b>50,728,187</b><br>21,072,680   | <b>49,286,091</b> 19,963,322   | <b>3,210,092</b><br>-708,609   |
| 01250<br>01251       | POLICE ADMINISTRATION PATROL                     | 51000<br>51102   | FULL TIME EARNED PAY ACTING PAY  | <b>36,330,605</b><br>18,015,326<br>18,015,326   | 36,864,946  | 52,496,183  | 50,728,187  | 49,286,091   | -708,609<br>-708,609   |
| 01250<br>01251       | POLICE ADMINISTRATION PATROL                     |  |  | <b>36,330,605</b><br>18,015,326   | <b>36,864,946</b><br>19,928,592<br>19,928,592   | <b>52,496,183</b><br>19,254,713<br>19,254,713   | <b>50,728,187</b><br>21,072,680<br>21,072,680   | <b>49,286,091</b><br>19,963,322<br>19,963,322  | -708,609<br>-708,609   |
| )1250<br>)1251       | POLICE ADMINISTRATION PATROL                     | 51102  | ACTING PAY   | 36,330,605<br>18,015,326<br>18,015,326<br>20,115  | <b>36,864,946</b><br>19,928,592<br>19,928,592<br>74,057   | <b>52,496,183</b><br>19,254,713<br>19,254,713<br>0  | <b>50,728,187</b> 21,072,680 21,072,680 0   | <b>49,286,091</b> 19,963,322 19,963,322 0  | -708,609<br>-708,609<br>0  |
| )1250<br>)1251       | POLICE ADMINISTRATION PATROL                     | 51102<br>51106   | ACTING PAY REGULAR STRAIGHT OVERTIME   | 36,330,605<br>18,015,326<br>18,015,326<br>20,115<br>4,929   | 36,864,946<br>19,928,592<br>19,928,592<br>74,057<br>2,621   | <b>52,496,183</b> 19,254,713 19,254,713 0 0   | 50,728,187<br>21,072,680<br>21,072,680<br>0<br>0  | 49,286,091<br>19,963,322<br>19,963,322<br>0<br>0   | -708,609<br>-708,609<br>-708,009   |
| )1250<br>)1251       | POLICE ADMINISTRATION PATROL                     | 51102<br>51106<br>51108  | ACTING PAY<br>REGULAR STRAIGHT OVERTIME<br>REGULAR 1.5 OVERTIME PAY  | 36,330,605<br>18,015,326<br>18,015,326<br>20,115<br>4,929<br>1,724,760  | 36,864,946<br>19,928,592<br>19,928,592<br>74,057<br>2,621<br>1,464,094  | 52,496,183<br>19,254,713<br>19,254,713<br>0<br>0  | 50,728,187<br>21,072,680<br>21,072,680<br>0<br>0  | 49,286,091<br>19,963,322<br>19,963,322<br>0<br>0   | 3,210,092<br>-708,609<br>-708,609<br>0   |
| )1250<br>)1251       | POLICE ADMINISTRATION PATROL                     | 51102<br>51106<br>51108<br>51112   | ACTING PAY REGULAR STRAIGHT OVERTIME REGULAR 1.5 OVERTIME PAY OUTSIDE PAY  | 18,015,326<br>18,015,326<br>20,115<br>4,929<br>1,724,760<br>2,998,695   | 19,928,592<br>19,928,592<br>74,057<br>2,621<br>1,464,094<br>2,597,154   | 52,496,183<br>19,254,713<br>19,254,713<br>0<br>0<br>0   | 50,728,187<br>21,072,680<br>21,072,680<br>0<br>0<br>0   | 49,286,091<br>19,963,322<br>19,963,322<br>0<br>0<br>0  | -708,609<br>-708,609<br>-708,609<br>-708,609   |
| )1250<br>)1251       | POLICE ADMINISTRATION PATROL                     | 51102<br>51106<br>51108<br>51112<br>51114  | ACTING PAY REGULAR STRAIGHT OVERTIME REGULAR 1.5 OVERTIME PAY OUTSIDE PAY OUTSIDE OVERTIME 1.5X PAY  | 18,015,326<br>18,015,326<br>18,015,326<br>20,115<br>4,929<br>1,724,760<br>2,998,695<br>298,661  | 19,928,592<br>19,928,592<br>74,057<br>2,621<br>1,464,094<br>2,597,154<br>221,115  | 52,496,183<br>19,254,713<br>19,254,713<br>0<br>0<br>0<br>0  | 21,072,680<br>21,072,680<br>0<br>0<br>0<br>0  | 49,286,091<br>19,963,322<br>19,963,322<br>0<br>0<br>0<br>0   | 3,210,092<br>-708,609<br>-708,609<br>(   |
| 01250<br>01251       | POLICE ADMINISTRATION PATROL                     | 51102<br>51106<br>51108<br>51112<br>51114<br>51116   | ACTING PAY REGULAR STRAIGHT OVERTIME REGULAR 1.5 OVERTIME PAY OUTSIDE PAY OUTSIDE OVERTIME 1.5X PAY HOLIDAY 2X OVERTIME PAY  | 18,015,326<br>18,015,326<br>20,115<br>4,929<br>1,724,760<br>2,998,695<br>298,661<br>12,763  | 19,928,592<br>19,928,592<br>74,057<br>2,621<br>1,464,094<br>2,597,154<br>221,115<br>13,859  | 52,496,183<br>19,254,713<br>19,254,713<br>0<br>0<br>0<br>0<br>0   | 21,072,680<br>21,072,680<br>0<br>0<br>0<br>0<br>0   | 49,286,091<br>19,963,322<br>19,963,322<br>0<br>0<br>0<br>0<br>0  | 3,210,092 -708,609 -708,609 0 0 0 0 0 0  |
| )1250<br>)1251       | POLICE ADMINISTRATION PATROL                     | 51102<br>51106<br>51108<br>51112<br>51114<br>51116<br>51122  | ACTING PAY REGULAR STRAIGHT OVERTIME REGULAR 1.5 OVERTIME PAY OUTSIDE PAY OUTSIDE OVERTIME 1.5X PAY HOLIDAY 2X OVERTIME PAY SHIFT 2 - 1.5X OVERTIME SHIFT 2 - 2X OVERTIME SHIFT 3 - 1.5X OVERTIME  | 18,015,326<br>18,015,326<br>20,115<br>4,929<br>1,724,760<br>2,998,695<br>298,661<br>12,763<br>2,430,023   | 19,928,592<br>19,928,592<br>74,057<br>2,621<br>1,464,094<br>2,597,154<br>221,115<br>13,859<br>1,633,420<br>13,232<br>739,102  | 52,496,183<br>19,254,713<br>19,254,713<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0                                   | 21,072,680<br>21,072,680<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0   | 49,286,091 19,963,322 19,963,322 0 0 0 0 0 0 0 0 0 0 0   | 3,210,092 -708,609 -708,609 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0  |
| )1250<br>)1251       | POLICE ADMINISTRATION PATROL                     | 51102<br>51106<br>51108<br>51112<br>51114<br>51116<br>51122<br>51124   | ACTING PAY REGULAR STRAIGHT OVERTIME REGULAR 1.5 OVERTIME PAY OUTSIDE PAY OUTSIDE OVERTIME 1.5X PAY HOLIDAY 2X OVERTIME PAY SHIFT 2 - 1.5X OVERTIME SHIFT 2 - 2X OVERTIME  | 18,015,326<br>18,015,326<br>20,115<br>4,929<br>1,724,760<br>2,998,695<br>298,661<br>12,763<br>2,430,023<br>16,808   | 19,928,592<br>19,928,592<br>74,057<br>2,621<br>1,464,094<br>2,597,154<br>221,115<br>13,859<br>1,633,420<br>13,232   | 52,496,183<br>19,254,713<br>19,254,713<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0  | 21,072,680<br>21,072,680<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0  | 49,286,091 19,963,322 19,963,322 0 0 0 0 0 0 0 0 0   | 3,210,092 -708,605 -708,605  |
| )1250<br>)1251       | POLICE ADMINISTRATION PATROL                     | 51102<br>51106<br>51108<br>51112<br>51114<br>51116<br>51122<br>51124<br>51128<br>51130<br>51134  | ACTING PAY REGULAR STRAIGHT OVERTIME REGULAR 1.5 OVERTIME PAY OUTSIDE PAY OUTSIDE OVERTIME 1.5X PAY HOLIDAY 2X OVERTIME PAY SHIFT 2 - 1.5X OVERTIME SHIFT 2 - 2X OVERTIME SHIFT 3 - 1.5X OVERTIME SHIFT 3 - 2X OVERTIME TEMP SHIFT 2 DIFFERENTIAL  | 18,015,326<br>18,015,326<br>20,115<br>4,929<br>1,724,760<br>2,998,695<br>298,661<br>12,763<br>2,430,023<br>16,808<br>1,160,538<br>11,624<br>155,016   | 19,928,592<br>19,928,592<br>74,057<br>2,621<br>1,464,094<br>2,597,154<br>221,115<br>13,859<br>1,633,420<br>13,232<br>739,102<br>8,921<br>124,010  | 52,496,183<br>19,254,713<br>19,254,713<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0                                   | 21,072,680<br>21,072,680<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0  | 49,286,091<br>19,963,322<br>19,963,322<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0  | 3,210,092 -708,609 -708,609 -(0)   |
| )1250<br>)1251       | POLICE ADMINISTRATION PATROL                     | 51102<br>51106<br>51108<br>51112<br>51114<br>51116<br>51122<br>51124<br>51128<br>51130<br>51134<br>51136   | ACTING PAY REGULAR STRAIGHT OVERTIME REGULAR 1.5 OVERTIME PAY OUTSIDE PAY OUTSIDE OVERTIME 1.5X PAY HOLIDAY 2X OVERTIME PAY SHIFT 2 - 1.5X OVERTIME SHIFT 3 - 1.5X OVERTIME SHIFT 3 - 1.5X OVERTIME SHIFT 3 - 2X OVERTIME TEMP SHIFT 2 DIFFERENTIAL TEMP SHIFT 3 DIFFERENTIAL  | 18,015,326<br>18,015,326<br>20,115<br>4,929<br>1,724,760<br>2,998,695<br>298,661<br>12,763<br>2,430,023<br>16,808<br>1,160,538<br>11,624<br>155,016   | 19,928,592<br>19,928,592<br>74,057<br>2,621<br>1,464,094<br>2,597,154<br>221,115<br>13,859<br>1,633,420<br>13,232<br>739,102<br>8,921<br>124,010<br>103,746   | 52,496,183 19,254,713 19,254,713 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0  | 21,072,680<br>21,072,680<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0   | 49,286,091 19,963,322 19,963,322 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0   | 3,210,092 -708,605 -708,605 -708,605   |
| )1250<br>)1251       | POLICE ADMINISTRATION PATROL                     | 51102<br>51106<br>51108<br>51112<br>51114<br>51116<br>51122<br>51124<br>51128<br>51130<br>51134<br>51136<br>51138  | ACTING PAY REGULAR STRAIGHT OVERTIME REGULAR 1.5 OVERTIME PAY OUTSIDE PAY OUTSIDE OVERTIME 1.5X PAY HOLIDAY 2X OVERTIME PAY SHIFT 2 - 1.5X OVERTIME SHIFT 3 - 1.5X OVERTIME SHIFT 3 - 2X OVERTIME TEMP SHIFT 2 DIFFERENTIAL NORMAL STNDRD SHIFT DIFFER   | 18,015,326<br>18,015,326<br>20,115<br>4,929<br>1,724,760<br>2,998,695<br>298,661<br>12,763<br>2,430,023<br>16,808<br>1,160,538<br>11,624<br>155,016<br>108,626<br>24,266  | 19,928,592<br>19,928,592<br>74,057<br>2,621<br>1,464,094<br>2,597,154<br>221,115<br>13,859<br>1,633,420<br>13,232<br>739,102<br>8,921<br>124,010<br>103,746<br>20,771   | 52,496,183 19,254,713 19,254,713 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0  | 21,072,680<br>21,072,680<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0  | 49,286,091 19,963,322 19,963,322 0 0 0 0 0 0 0 0 0 0 0 0 0 0 20,590  | 3,210,092 -708,605 -708,605 -708,605   |
| )1250<br>)1251       | POLICE ADMINISTRATION PATROL                     | 51102<br>51106<br>51108<br>51112<br>51114<br>51116<br>51122<br>51124<br>51128<br>51130<br>51134<br>51136<br>51138<br>51140                                     | ACTING PAY REGULAR STRAIGHT OVERTIME REGULAR 1.5 OVERTIME PAY OUTSIDE PAY OUTSIDE OVERTIME 1.5X PAY HOLIDAY 2X OVERTIME PAY SHIFT 2 - 1.5X OVERTIME SHIFT 3 - 1.5X OVERTIME SHIFT 3 - 2X OVERTIME SHIFT 3 - 2X OVERTIME TEMP SHIFT 2 DIFFERENTIAL TEMP SHIFT 3 DIFFERENTIAL NORMAL STNDRD SHIFT DIFFER LONGEVITY PAY   | 18,015,326<br>18,015,326<br>20,115<br>4,929<br>1,724,760<br>2,998,695<br>298,661<br>12,763<br>2,430,023<br>16,808<br>1,160,538<br>11,624<br>155,016<br>108,626<br>24,266<br>301,500   | 19,928,592<br>19,928,592<br>74,057<br>2,621<br>1,464,094<br>2,597,154<br>221,115<br>13,859<br>1,633,420<br>13,232<br>739,102<br>8,921<br>124,010<br>103,746<br>20,771<br>304,263  | 52,496,183 19,254,713 19,254,713 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0  | 21,072,680<br>21,072,680<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0  | 49,286,091 19,963,322 19,963,322 0 0 0 0 0 0 0 0 0 0 0 0 0 0 20,590 302,100  | 3,210,092 -708,605 -708,605 (0) (0) (0) (0) (0) (0) (0) (0) (1) (0) (1) (1) (1) (1) (1) (1) (1) (1) (1) (1   |
| )1250<br>)1251       | POLICE ADMINISTRATION PATROL                     | 51102<br>51106<br>51108<br>51112<br>51114<br>51116<br>51122<br>51124<br>51128<br>51130<br>51134<br>51136<br>51138<br>51140<br>51156                            | ACTING PAY REGULAR STRAIGHT OVERTIME REGULAR 1.5 OVERTIME PAY OUTSIDE PAY OUTSIDE OVERTIME 1.5X PAY HOLIDAY 2X OVERTIME PAY SHIFT 2 - 1.5X OVERTIME SHIFT 3 - 2X OVERTIME SHIFT 3 - 2X OVERTIME SHIFT 3 - 2X OVERTIME TEMP SHIFT 2 DIFFERENTIAL TEMP SHIFT 3 DIFFERENTIAL NORMAL STNDRD SHIFT DIFFER LONGEVITY PAY UNUSED VACATION TIME PAYOU  | 18,015,326<br>18,015,326<br>20,115<br>4,929<br>1,724,760<br>2,998,695<br>298,661<br>12,763<br>2,430,023<br>16,808<br>1,160,538<br>11,624<br>155,016<br>108,626<br>24,266<br>301,500<br>106,848  | 19,928,592<br>19,928,592<br>74,057<br>2,621<br>1,464,094<br>2,597,154<br>221,115<br>13,859<br>1,633,420<br>13,232<br>739,102<br>8,921<br>124,010<br>103,746<br>20,771<br>304,263<br>98,863  | 52,496,183 19,254,713 19,254,713 0 0 0 0 0 0 0 0 0 0 0 0 20,590 309,675   | 21,072,680<br>21,072,680<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0  | 49,286,091 19,963,322 19,963,322 0 0 0 0 0 0 0 0 0 0 0 20,590 302,100  | 3,210,092 -708,605 -708,605 (0) (0) (0) (0) (0) (0) (0) (0) (0) (0)  |
| )1250<br>)1251       | POLICE ADMINISTRATION PATROL                     | 51102<br>51106<br>51108<br>51112<br>51114<br>51116<br>51122<br>51124<br>51128<br>51130<br>51134<br>51134<br>51138<br>51140<br>51156<br>51318                   | ACTING PAY REGULAR STRAIGHT OVERTIME REGULAR 1.5 OVERTIME PAY OUTSIDE PAY OUTSIDE OVERTIME 1.5X PAY HOLIDAY 2X OVERTIME PAY SHIFT 2 - 1.5X OVERTIME SHIFT 3 - 1.5X OVERTIME SHIFT 3 - 2X OVERTIME SHIFT 3 - 2X OVERTIME TEMP SHIFT 2 DIFFERENTIAL TEMP SHIFT 3 DIFFERENTIAL NORMAL STNDRD SHIFT DIFFER LONGEVITY PAY UNUSED VACATION TIME PAYOU PERSONAL DAY PAYOUT RETIREMENT   | 18,015,326<br>18,015,326<br>20,115<br>4,929<br>1,724,760<br>2,998,695<br>298,661<br>12,763<br>2,430,023<br>16,808<br>1,160,538<br>11,624<br>155,016<br>108,626<br>24,266<br>301,500<br>106,848<br>420,440   | 19,928,592<br>19,928,592<br>74,057<br>2,621<br>1,464,094<br>2,597,154<br>221,115<br>13,859<br>1,633,420<br>13,232<br>739,102<br>8,921<br>124,010<br>103,746<br>20,771<br>304,263<br>98,863<br>447,470   | 52,496,183 19,254,713 19,254,713 0 0 0 0 0 0 0 0 0 0 0 0 20,590 309,675   | 21,072,680<br>21,072,680<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0  | 49,286,091 19,963,322 19,963,322 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0   | 3,210,092 -708,605 -708,605 () () () () () () () () () () () () ()   |
| )1250<br>)1251       | POLICE ADMINISTRATION PATROL                     | 51102<br>51106<br>51108<br>51112<br>51114<br>51112<br>51122<br>51124<br>51130<br>51134<br>51136<br>51138<br>51140<br>51156<br>51318<br>51320                   | ACTING PAY REGULAR STRAIGHT OVERTIME REGULAR 1.5 OVERTIME PAY OUTSIDE PAY OUTSIDE OVERTIME 1.5X PAY HOLIDAY 2X OVERTIME PAY SHIFT 2 - 1.5X OVERTIME SHIFT 3 - 1.5X OVERTIME SHIFT 3 - 2X OVERTIME SHIFT 3 - 2X OVERTIME TEMP SHIFT 2 DIFFERENTIAL TEMP SHIFT 3 DIFFERENTIAL TEMP SHIFT 3 DIFFERENTIAL TORMAL STNDRD SHIFT DIFFER LONGEVITY PAY UNUSED VACATION TIME PAYOU PERSONAL DAY PAYOUT RETIREMENT COMP TIME PAYOUT RETIREMENT   | 18,015,326<br>18,015,326<br>20,115<br>4,929<br>1,724,760<br>2,998,695<br>298,661<br>12,763<br>2,430,023<br>16,808<br>1,160,538<br>11,624<br>155,016<br>0108,626<br>24,266<br>301,500<br>106,848<br>420,440<br>63,090  | 19,928,592<br>19,928,592<br>74,057<br>2,621<br>1,464,094<br>2,597,154<br>221,115<br>13,859<br>1,633,420<br>13,232<br>739,102<br>8,921<br>124,010<br>103,746<br>20,771<br>304,263<br>98,863<br>447,470<br>86,693   | 52,496,183 19,254,713 19,254,713 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0  | 21,072,680<br>21,072,680<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0  | 49,286,091 19,963,322 19,963,322 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0   | 3,210,092 -708,605 -7 |
| 01250<br>01251<br>01 | POLICE ADMINISTRATION PATROL  PERSONNEL SERVICES | 51102<br>51106<br>51108<br>51112<br>51114<br>51116<br>51122<br>51124<br>51128<br>51130<br>51134<br>51134<br>51138<br>51140<br>51156<br>51318                   | ACTING PAY REGULAR STRAIGHT OVERTIME REGULAR 1.5 OVERTIME PAY OUTSIDE PAY OUTSIDE OVERTIME 1.5X PAY HOLIDAY 2X OVERTIME PAY SHIFT 2 - 1.5X OVERTIME SHIFT 3 - 1.5X OVERTIME SHIFT 3 - 2X OVERTIME SHIFT 3 - 2X OVERTIME TEMP SHIFT 2 DIFFERENTIAL TEMP SHIFT 3 DIFFERENTIAL NORMAL STNDRD SHIFT DIFFER LONGEVITY PAY UNUSED VACATION TIME PAYOU PERSONAL DAY PAYOUT RETIREMENT   | 18,015,326<br>18,015,326<br>20,115<br>4,929<br>1,724,760<br>2,998,695<br>298,661<br>12,763<br>2,430,023<br>16,808<br>1,160,538<br>11,624<br>155,016<br>108,626<br>24,266<br>301,500<br>106,848<br>420,440<br>63,090<br>363,590  | 19,928,592<br>19,928,592<br>74,057<br>2,621<br>1,464,094<br>2,597,154<br>221,115<br>13,859<br>1,633,420<br>13,232<br>739,102<br>8,921<br>124,010<br>103,746<br>20,771<br>304,263<br>98,863<br>447,470<br>86,693<br>311,069  | 52,496,183 19,254,713 19,254,713 0 0 0 0 0 0 0 0 0 0 0 20,590 309,675 0 0 0 0   | 21,072,680<br>21,072,680<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0  | 19,963,322<br>19,963,322<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0   | 3,210,092 -708,609 -7 |
| 01250<br>01251<br>01 | POLICE ADMINISTRATION PATROL                     | 51102<br>51106<br>51108<br>51112<br>51114<br>51116<br>51122<br>51124<br>51130<br>51134<br>51136<br>51138<br>51140<br>51156<br>51318<br>51320<br>51322          | ACTING PAY REGULAR STRAIGHT OVERTIME REGULAR 1.5 OVERTIME PAY OUTSIDE PAY OUTSIDE OVERTIME 1.5X PAY HOLIDAY 2X OVERTIME PAY SHIFT 2 - 1.5X OVERTIME SHIFT 3 - 1.5X OVERTIME SHIFT 3 - 1.5X OVERTIME SHIFT 3 - 2X OVERTIME TEMP SHIFT 2 DIFFERENTIAL TEMP SHIFT 3 DIFFERENTIAL NORMAL STNDED SHIFT DIFFER LONGEVITY PAY UNUSED VACATION TIME PAYOU PERSONAL DAY PAYOUT RETIREMENT COMP TIME PAYOUT RETIREMENT HOLIDAY PAYOUT RETIREMENT   | 18,015,326<br>18,015,326<br>20,115<br>4,929<br>1,724,760<br>2,998,695<br>298,661<br>12,763<br>2,430,023<br>16,808<br>1,160,538<br>11,624<br>155,016<br>108,626<br>24,266<br>301,500<br>106,848<br>420,440<br>63,090<br>363,590<br>10,222,292  | 19,928,592<br>19,928,592<br>74,057<br>2,621<br>1,464,094<br>2,597,154<br>221,115<br>13,859<br>1,633,420<br>13,232<br>739,102<br>8,921<br>124,010<br>103,746<br>20,771<br>304,263<br>98,863<br>447,470<br>86,693<br>311,069<br>8,264,460   | 52,496,183 19,254,713 19,254,713 0 0 0 0 0 0 0 0 0 0 0 0 20,590 309,675 0 0 0 330,265                                 | 21,072,680<br>21,072,680<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0  | 19,963,322<br>19,963,322<br>0 0<br>0 0<br>0 0<br>0 0<br>0 0<br>0 0<br>0 0<br>0 0<br>0 0<br>0   | 3,210,092 -708,609 -708,609 (0) (0) (0) (0) (0) (1) (1) (1) (1) (1) (1) (1) (1) (1) (1   |
| 1250<br>1251<br>1    | POLICE ADMINISTRATION PATROL  PERSONNEL SERVICES | 51102<br>51106<br>51108<br>51112<br>51114<br>51116<br>51122<br>51124<br>51130<br>51134<br>51136<br>51138<br>51140<br>51156<br>51318<br>51320<br>51322          | ACTING PAY REGULAR STRAIGHT OVERTIME REGULAR 1.5 OVERTIME PAY OUTSIDE PAY OUTSIDE OVERTIME 1.5X PAY HOLIDAY 2X OVERTIME PAY SHIFT 2 - 1.5X OVERTIME SHIFT 3 - 1.5X OVERTIME SHIFT 3 - 1.5X OVERTIME SHIFT 3 - 1.5X OVERTIME TEMP SHIFT 2 DIFFERENTIAL TEMP SHIFT 3 DIFFERENTIAL NORMAL STNORD SHIFT DIFFER LONGEVITY PAY UNUSED VACATION TIME PAYOU PERSONAL DAY PAYOUT RETIREMENT HOLIDAY PAYOUT RETIREMENT HOLIDAY PAYOUT RETIREMENT   | 18,015,326<br>18,015,326<br>20,115<br>4,929<br>1,724,760<br>2,998,695<br>298,661<br>12,763<br>2,430,023<br>16,808<br>11,60,538<br>11,624<br>155,016<br>108,626<br>24,266<br>301,500<br>106,848<br>420,440<br>63,090<br>363,590<br>10,222,292<br>371,280                                 | 19,928,592<br>19,928,592<br>74,057<br>2,621<br>1,464,094<br>2,597,154<br>221,115<br>13,859<br>1,633,420<br>13,232<br>739,102<br>8,921<br>124,010<br>103,746<br>20,771<br>304,263<br>98,863<br>447,470<br>86,693<br>311,069<br>8,264,460<br>348,045                                | 52,496,183 19,254,713 19,254,713 0 0 0 0 0 0 0 0 0 0 0 0 20,590 309,675 0 0 0 330,265 263,461                         | 21,072,680<br>21,072,680<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0  | 19,963,322<br>19,963,322<br>0 0<br>0 0<br>0 0<br>0 0<br>0 0<br>0 0<br>0 0<br>0 0<br>0 0<br>0   | 3,210,092 -708,605 -7 |
| 1250<br>1251<br>1    | POLICE ADMINISTRATION PATROL  PERSONNEL SERVICES | 51102<br>51106<br>51108<br>51112<br>51114<br>51116<br>51122<br>51124<br>51128<br>51130<br>51134<br>51136<br>51138<br>51140<br>51156<br>51318<br>51320<br>51322 | ACTING PAY REGULAR STRAIGHT OVERTIME REGULAR 1.5 OVERTIME PAY OUTSIDE PAY OUTSIDE OVERTIME 1.5X PAY HOLIDAY 2X OVERTIME PAY SHIFT 2 - 1.5X OVERTIME SHIFT 3 - 1.5X OVERTIME SHIFT 3 - 2X OVERTIME SHIFT 3 - 2X OVERTIME SHIFT 3 - DIFFERENTIAL TEMP SHIFT 2 DIFFERENTIAL NORMAL STNDRD SHIFT DIFFER LONGEVITY PAY UNUSED VACATION TIME PAYOU PERSONAL DAY PAYOUT RETIREMENT COMP TIME PAYOUT RETIREMENT HOLIDAY PAYOUT RETIREMENT HOLIDAY PAYOUT RETIREMENT MEDICARE SOCIAL SECURITY                   | 18,015,326<br>18,015,326<br>20,115<br>4,929<br>1,724,760<br>2,998,695<br>298,661<br>12,763<br>2,430,023<br>16,808<br>1,160,538<br>11,624<br>155,016<br>108,626<br>24,266<br>301,500<br>106,848<br>420,440<br>63,090<br>363,590<br>10,222,292<br>371,280<br>4,784                        | 19,928,592<br>19,928,592<br>74,057<br>2,621<br>1,464,094<br>2,597,154<br>221,115<br>13,859<br>1,633,420<br>13,232<br>739,102<br>8,921<br>124,010<br>103,746<br>20,771<br>304,263<br>98,863<br>447,470<br>86,693<br>311,069<br>8,264,460<br>348,045<br>710                         | 52,496,183 19,254,713 19,254,713 0 0 0 0 0 0 0 0 0 0 0 0 0 0 20,590 309,675 0 0 0 330,265 263,461 6,231               | 21,072,680<br>21,072,680<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0  | 19,963,322<br>19,963,322<br>19,963,322<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0   | 3,210,092 -708,609 -708,609 (0) (0) (0) (0) (0) (0) (0) (0) (1) (1) (1) (1) (1) (1) (2) (1) (2) (3) (4) (5) (6) (6) (7,575 (7) (7) (7) (7) (7) (7) (7) (7) (7) (7)   |
| 01250<br>01251<br>01 | POLICE ADMINISTRATION PATROL  PERSONNEL SERVICES | 51102<br>51106<br>51108<br>51112<br>51114<br>51116<br>51122<br>51124<br>51128<br>51130<br>51134<br>51136<br>51138<br>51140<br>51156<br>51318<br>51320<br>51322 | ACTING PAY REGULAR STRAIGHT OVERTIME REGULAR 1.5 OVERTIME PAY OUTSIDE PAY OUTSIDE OVERTIME 1.5X PAY HOLIDAY 2X OVERTIME PAY SHIFT 2 - 1.5X OVERTIME SHIFT 3 - 2X OVERTIME SHIFT 3 - 2X OVERTIME SHIFT 3 - 2X OVERTIME TEMP SHIFT 2 DIFFERENTIAL TEMP SHIFT 2 DIFFERENTIAL NORMAL STNDRD SHIFT DIFFER LONGEVITY PAY UNUSED VACATION TIME PAYOU PERSONAL DAY PAYOUT RETIREMENT HOLIDAY PAYOUT RETIREMENT HOLIDAY PAYOUT RETIREMENT HOLIDAY PAYOUT RETIREMENT MEDICARE SOCIAL SECURITY UNIFORM ALLOWANCE  | 18,015,326<br>18,015,326<br>20,115<br>4,929<br>1,724,760<br>2,988,695<br>298,661<br>12,763<br>2,430,023<br>16,808<br>1,160,538<br>11,624<br>155,016<br>108,626<br>24,266<br>301,500<br>106,848<br>420,440<br>63,090<br>363,590<br>10,222,292<br>371,280<br>4,784<br>245,561             | 19,928,592<br>19,928,592<br>74,057<br>2,621<br>1,464,094<br>2,597,154<br>221,115<br>13,859<br>1,633,420<br>13,232<br>739,102<br>8,921<br>124,010<br>103,746<br>20,771<br>304,263<br>98,863<br>447,470<br>86,693<br>311,069<br>8,264,460<br>348,045<br>710<br>243,700              | 52,496,183 19,254,713 19,254,713 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 330,265 263,461 6,231 265,675                    | 21,072,680<br>21,072,680<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>20,590<br>302,100<br>0<br>0<br>0<br>322,690<br>275,830<br>5,189<br>258,075                   | 19,963,322<br>19,963,322<br>19,963,322<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0   | 3,210,092 -708,609 -7 |
| 01250<br>01251<br>01 | POLICE ADMINISTRATION PATROL  PERSONNEL SERVICES | 51102<br>51106<br>51108<br>51112<br>51114<br>51116<br>51122<br>51124<br>51130<br>51134<br>51136<br>51138<br>51140<br>51156<br>51318<br>51320<br>51322          | ACTING PAY REGULAR STRAIGHT OVERTIME REGULAR 1.5 OVERTIME PAY OUTSIDE PAY OUTSIDE OVERTIME 1.5X PAY HOLIDAY 2X OVERTIME PAY SHIFT 2 - 1.5X OVERTIME SHIFT 3 - 2X OVERTIME SHIFT 3 - 2X OVERTIME SHIFT 3 - 2X OVERTIME TEMP SHIFT 2 DIFFERENTIAL TEMP SHIFT 2 DIFFERENTIAL NORMAL STNDRD SHIFT DIFFER LONGEVITY PAY UNUSED VACATION TIME PAYOU PERSONAL DAY PAYOUT RETIREMENT HOLIDAY PAYOUT RETIREMENT HOLIDAY PAYOUT RETIREMENT MEDICARE SOCIAL SECURITY UNIFORM ALLOWANCE MERF PENSION EMPLOYER CONT | 18,015,326<br>18,015,326<br>20,115<br>4,929<br>1,724,760<br>2,998,695<br>298,661<br>12,763<br>2,430,023<br>16,808<br>1,160,538<br>11,624<br>155,016<br>108,626<br>24,266<br>301,500<br>106,848<br>420,440<br>63,090<br>363,590<br>10,222,92<br>371,280<br>4,784<br>245,561<br>4,110,090 | 19,928,592<br>19,928,592<br>74,057<br>2,621<br>1,464,094<br>2,597,154<br>221,115<br>13,859<br>1,633,420<br>13,232<br>739,102<br>8,921<br>124,010<br>103,746<br>20,771<br>304,263<br>98,863<br>447,470<br>86,693<br>311,069<br>8,264,460<br>348,045<br>710<br>243,700<br>3,851,487 | 52,496,183 19,254,713 19,254,713 0 0 0 0 0 0 0 0 0 0 0 0 0 20,590 309,675 0 0 330,265 263,461 6,231 265,675 3,455,129 | 21,072,680<br>21,072,680<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>20,590<br>302,100<br>0<br>0<br>0<br>322,690<br>275,830<br>5,189<br>258,075<br>3,498,667 | 19,963,322<br>19,963,322<br>19,963,322<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>20,590<br>302,100<br>0<br>0<br>0<br>322,690<br>266,723<br>5,189<br>266,400<br>3,371,254 | 3,210,092  -708,609  -708,609  0  0 0 0 0 0 0 0 7,575  -3,262 -725 83,875  |
| 01250                | POLICE ADMINISTRATION PATROL  PERSONNEL SERVICES | 51102<br>51106<br>51108<br>51112<br>51114<br>51116<br>51122<br>51124<br>51128<br>51130<br>51134<br>51136<br>51138<br>51140<br>51156<br>51318<br>51320<br>51322 | ACTING PAY REGULAR STRAIGHT OVERTIME REGULAR 1.5 OVERTIME PAY OUTSIDE PAY OUTSIDE OVERTIME 1.5X PAY HOLIDAY 2X OVERTIME PAY SHIFT 2 - 1.5X OVERTIME SHIFT 3 - 2X OVERTIME SHIFT 3 - 2X OVERTIME SHIFT 3 - 2X OVERTIME TEMP SHIFT 2 DIFFERENTIAL TEMP SHIFT 2 DIFFERENTIAL NORMAL STNDRD SHIFT DIFFER LONGEVITY PAY UNUSED VACATION TIME PAYOU PERSONAL DAY PAYOUT RETIREMENT HOLIDAY PAYOUT RETIREMENT HOLIDAY PAYOUT RETIREMENT HOLIDAY PAYOUT RETIREMENT MEDICARE SOCIAL SECURITY UNIFORM ALLOWANCE  | 18,015,326<br>18,015,326<br>20,115<br>4,929<br>1,724,760<br>2,988,695<br>298,661<br>12,763<br>2,430,023<br>16,808<br>1,160,538<br>11,624<br>155,016<br>108,626<br>24,266<br>301,500<br>106,848<br>420,440<br>63,090<br>363,590<br>10,222,292<br>371,280<br>4,784<br>245,561             | 19,928,592<br>19,928,592<br>74,057<br>2,621<br>1,464,094<br>2,597,154<br>221,115<br>13,859<br>1,633,420<br>13,232<br>739,102<br>8,921<br>124,010<br>103,746<br>20,771<br>304,263<br>98,863<br>447,470<br>86,693<br>311,069<br>8,264,460<br>348,045<br>710<br>243,700              | 52,496,183 19,254,713 19,254,713 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 330,265 263,461 6,231 265,675                    | 21,072,680<br>21,072,680<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0  | 19,963,322<br>19,963,322<br>19,963,322<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0   | -335,053 3,210,092  -708,609 -708,609 0 0 0 0 0 0 0 0 0 7,575 0 0 7,575 -3,262 1,042 -725 83,875 108,374 189,304   |

## FY 2018-2019 PROPOSED GENERAL FUND BUDGET POLICE DEPARTMENT APPROPRIATION SUPPLEMENT

| 02 OTHER I  03 FRINGE 01252 DETECTI 01253 TRAFFIC  01 PERSON  02 OTHER I  03 FRINGE 01253 TRAFFIC  01 NARCO    | CTIVE ONNEL SERVICES | 51000<br>51102<br>51106<br>51108<br>51112<br>51114<br>51122<br>51128<br>51134<br>51136<br>51140<br>51156<br>51318<br>51320 | FULL TIME EARNED PAY  ACTING PAY REGULAR STRAIGHT OVERTIME REGULAR 1.5 OVERTIME PAY OUTSIDE PAY OUTSIDE OVERTIME 1.5X PAY SHIFT 2 - 1.5X OVERTIME SHIFT 3 - 1.5X OVERTIME TEMP SHIFT 2 DIFFERENTIAL TEMP SHIFT 3 DIFFERENTIAL LONGEVITY PAY UNUSED VACATION TIME PAYOU | 3,659,056<br>3,659,056<br>34<br>208<br>1,084,288<br>52,493<br>3,201<br>1,225,867<br>289,388<br>13,407<br>2,081 | 3,604,097<br>3,604,097<br>0<br>1,347<br>907,308<br>77,273<br>5,270<br>1,198,231<br>358,505 | 3,910,463<br>3,910,463<br>0<br>0<br>0<br>0 | 3,915,195<br>3,915,195<br>0<br>0<br>0<br>0 | 3,915,195<br>3,915,195<br>0<br>0<br>0 | -4,732<br>-4,732<br>0<br>0 |
|--|----------------------|--|--|--|--|--|--|---------------------------------------|----------------------------|
| 02 OTHER I  03 FRINGE 01252 DETECTI 01253 TRAFFIC  01 PERSON  02 OTHER I  03 FRINGE 01253 TRAFFIC  01254 NARCO |                      | 51102<br>51106<br>51108<br>51112<br>51114<br>51122<br>51128<br>51134<br>51136<br>51140<br>51156<br>51318<br>51320          | ACTING PAY REGULAR STRAIGHT OVERTIME REGULAR 1.5 OVERTIME PAY OUTSIDE PAY OUTSIDE PAY OUTSIDE OVERTIME 1.5X PAY SHIFT 2 - 1.5X OVERTIME SHIFT 3 - 1.5X OVERTIME TEMP SHIFT 2 DIFFERENTIAL TEMP SHIFT 3 DIFFERENTIAL LONGEVITY PAY                                      | 3,659,056<br>34<br>208<br>1,084,288<br>52,493<br>3,201<br>1,225,867<br>289,388<br>13,407                       | 3,604,097<br>0<br>1,347<br>907,308<br>77,273<br>5,270<br>1,198,231                         | 3,910,463<br>0<br>0<br>0<br>0              | 3,915,195<br>0<br>0<br>0<br>0<br>0         | 3,915,195<br>0<br>0<br>0<br>0         | -4,732<br>(                |
| 02 OTHER I  03 FRINGE 01252 DETECTI 01253 TRAFFIC  01 PERSON  02 OTHER I  03 FRINGE 01253 TRAFFIC  01254 NARCO |                      | 51106<br>51108<br>51112<br>51114<br>51122<br>51128<br>51134<br>51136<br>51140<br>51156<br>51318<br>51320                   | REGULAR STRAIGHT OVERTIME REGULAR 1.5 OVERTIME PAY OUTSIDE PAY OUTSIDE OVERTIME 1.5X PAY SHIFT 2 - 1.5X OVERTIME SHIFT 3 - 1.5X OVERTIME TEMP SHIFT 2 DIFFERENTIAL TEMP SHIFT 3 DIFFERENTIAL LONGEVITY PAY   | 34<br>208<br>1,084,288<br>52,493<br>3,201<br>1,225,867<br>289,388<br>13,407                                    | 0<br>1,347<br>907,308<br>77,273<br>5,270<br>1,198,231                                      | 0<br>0<br>0<br>0                           | 0<br>0<br>0<br>0                           | 0<br>0<br>0<br>0                      | (                          |
| 03 FRINGE 01252 DETECTI 01253 TRAFFIC 01 PERSON 02 OTHER I 03 FRINGE 01253 TRAFFIC 01254 NARCO                 | ER PERSONNEL SERV    | 51106<br>51108<br>51112<br>51114<br>51122<br>51128<br>51134<br>51136<br>51140<br>51156<br>51318<br>51320                   | REGULAR STRAIGHT OVERTIME REGULAR 1.5 OVERTIME PAY OUTSIDE PAY OUTSIDE OVERTIME 1.5X PAY SHIFT 2 - 1.5X OVERTIME SHIFT 3 - 1.5X OVERTIME TEMP SHIFT 2 DIFFERENTIAL TEMP SHIFT 3 DIFFERENTIAL LONGEVITY PAY   | 208<br>1,084,288<br>52,493<br>3,201<br>1,225,867<br>289,388<br>13,407  | 1,347<br>907,308<br>77,273<br>5,270<br>1,198,231   | 0<br>0<br>0<br>0                           | 0<br>0<br>0<br>0                           | 0<br>0<br>0                           | (                          |
| 03 FRINGE 01252 DETECTI 01253 TRAFFIC 01 PERSON 02 OTHER I 03 FRINGE 01253 TRAFFIC 01254 NARCO                 | ER PERSONNEL SERV    | 51108<br>51112<br>51114<br>51122<br>51128<br>51134<br>51136<br>51140<br>51156<br>51318<br>51320                            | REGULAR 1.5 OVERTIME PAY OUTSIDE PAY OUTSIDE OVERTIME 1.5X PAY SHIFT 2 - 1.5X OVERTIME SHIFT 3 - 1.5X OVERTIME TEMP SHIFT 2 DIFFERENTIAL TEMP SHIFT 3 DIFFERENTIAL LONGEVITY PAY   | 1,084,288<br>52,493<br>3,201<br>1,225,867<br>289,388<br>13,407   | 907,308<br>77,273<br>5,270<br>1,198,231  | 0<br>0<br>0                                | 0<br>0<br>0                                | 0                                     |                            |
| 03 FRINGE 01252 DETECTI 01253 TRAFFIC 01 PERSON 02 OTHER I 03 FRINGE 01253 TRAFFIC 01254 NARCO                 | ER PERSONNEL SERV    | 51112<br>51114<br>51122<br>51128<br>51134<br>51136<br>51140<br>51156<br>51318<br>51320                                     | OUTSIDE PAY OUTSIDE OVERTIME 1.5X PAY SHIFT 2 - 1.5X OVERTIME SHIFT 3 - 1.5X OVERTIME TEMP SHIFT 2 DIFFERENTIAL TEMP SHIFT 3 DIFFERENTIAL LONGEVITY PAY  | 52,493<br>3,201<br>1,225,867<br>289,388<br>13,407  | 77,273<br>5,270<br>1,198,231   | 0  | 0  | 0                                     | ,                          |
| 03 FRINGE 01252 DETECTI 01253 TRAFFIC 01 PERSON 02 OTHER I 03 FRINGE 01253 TRAFFIC 01254 NARCO                 | ER PERSONNEL SERV    | 51114<br>51122<br>51128<br>51134<br>51136<br>51140<br>51156<br>51318<br>51320  | OUTSIDE OVERTIME 1.5X PAY SHIFT 2 - 1.5X OVERTIME SHIFT 3 - 1.5X OVERTIME TEMP SHIFT 2 DIFFERENTIAL TEMP SHIFT 3 DIFFERENTIAL LONGEVITY PAY  | 3,201<br>1,225,867<br>289,388<br>13,407  | 5,270<br>1,198,231   | 0  | 0  |                                       | (                          |
| 03 FRINGE 01252 DETECTI 01253 TRAFFIC 01 PERSON 02 OTHER I 03 FRINGE 01253 TRAFFIC 01254 NARCO                 | ER PERSONNEL SERV    | 51122<br>51128<br>51134<br>51136<br>51140<br>51156<br>51318<br>51320   | SHIFT 2 - 1.5X OVERTIME<br>SHIFT 3 - 1.5X OVERTIME<br>TEMP SHIFT 2 DIFFERENTIAL<br>TEMP SHIFT 3 DIFFERENTIAL<br>LONGEVITY PAY  | 1,225,867<br>289,388<br>13,407   | 1,198,231  |  |  | 0                                     | (                          |
| 03 FRINGE 01252 DETECTI 01253 TRAFFIC 01 PERSON 02 OTHER I 03 FRINGE 01253 TRAFFIC 01254 NARCO                 | ER PERSONNEL SERV    | 51128<br>51134<br>51136<br>51140<br>51156<br>51318<br>51320  | SHIFT 3 - 1.5X OVERTIME<br>TEMP SHIFT 2 DIFFERENTIAL<br>TEMP SHIFT 3 DIFFERENTIAL<br>LONGEVITY PAY   | 289,388<br>13,407  |  |  | U  | 0                                     | (                          |
| 03 FRINGE 01252 DETECTI 01253 TRAFFIC 01 PERSON 02 OTHER I 03 FRINGE 01253 TRAFFIC 01254 NARCO                 | ER PERSONNEL SERV    | 51134<br>51136<br>51140<br>51156<br>51318<br>51320   | TEMP SHIFT 2 DIFFERENTIAL<br>TEMP SHIFT 3 DIFFERENTIAL<br>LONGEVITY PAY  | 13,407   |  | 0  | 0  | 0                                     |                            |
| 03 FRINGE 01252 DETECTI 01253 TRAFFIC 01 PERSON 02 OTHER I 03 FRINGE 01253 TRAFFIC 01254 NARCO                 | ER PERSONNEL SERV    | 51140<br>51156<br>51318<br>51320   | LONGEVITY PAY  |  | 17,018   | 0  | 0  | 0                                     |                            |
| 03 FRINGE 01252 DETECTI 01253 TRAFFIC 01 PERSON 02 OTHER I 03 FRINGE 01253 TRAFFIC 01254 NARCO                 | ER PERSONNEL SERV    | 51156<br>51318<br>51320  |  |  | 2,112  | 0  | 0  | 0                                     |                            |
| 03 FRINGE 01252 DETECTI 01253 TRAFFIC 01 PERSON 02 OTHER I 03 FRINGE 01253 TRAFFIC 01254 NARCO                 | ER PERSONNEL SERV    | 51318<br>51320   | UNUSED VACATION TIME PAYOU   | 80,400   | 74,850   | 69,975                                     | 72,000                                     | 72,000                                | -2,02                      |
| 03 FRINGE 01252 DETECTI 01253 TRAFFIC 01 PERSON 02 OTHER I 03 FRINGE 01253 TRAFFIC 01254 NARCO                 | ER PERSONNEL SERV    | 51320  |  | 52,653   | 37,225   | 0  | 0  | 0                                     |                            |
| 03 FRINGE 01252 DETECTI 01253 TRAFFIC 01 PERSON 02 OTHER I 03 FRINGE 01253 TRAFFIC 01254 NARCO                 | ER PERSONNEL SERV    |  | PERSONAL DAY PAYOUT RETIREMENT   | 153,783  | 150,286  | 0  | 0  | 0                                     | (                          |
| 03 FRINGE 01252 DETECTI 01253 TRAFFIC 01 PERSON 02 OTHER I 03 FRINGE 01253 TRAFFIC 01254 NARCO                 | ER PERSONNEL SERV    | =4000  | COMP TIME PAYOUT RETIREMENT  | 92,704   | 31,178   | 0  | 0  | 0                                     | (                          |
| 03 FRINGE 01252 DETECTI 01253 TRAFFIC 01 PERSON 02 OTHER I 03 FRINGE 01253 TRAFFIC 01254 NARCO                 | ER PERSONNEL SERV    | 51322  | HOLIDAY PAYOUT RETIREMENT  | 413,267  | 105,902  | 0  | 0  | 0                                     | (                          |
| 01252 DETECTI 01253 TRAFFIC 01 PERSON 02 OTHER I 03 FRINGE 01253 TRAFFIC 01254 NARCO                           |                      |  |  | 3,463,773  | 2,966,505  | 69,975                                     | 72,000                                     | 72,000                                | -2,025                     |
| 01252 DETECTI 01253 TRAFFIC 01 PERSON 02 OTHER I 03 FRINGE 01253 TRAFFIC 01254 NARCO                           |                      | 52360  | MEDICARE   | 84,094   | 81,729   | 46,787                                     | 46,769                                     | 46,769                                | 18                         |
| 01252 DETECTI 01253 TRAFFIC 01 PERSON 02 OTHER I 03 FRINGE 01253 TRAFFIC 01254 NARCO                           |                      | 52385  | SOCIAL SECURITY  | 0  | 0  | 1,620                                      | 1,620                                      | 1,620                                 | (                          |
| 01252 DETECTI 01253 TRAFFIC 01 PERSON 02 OTHER I 03 FRINGE 01253 TRAFFIC 01254 NARCO                           |                      | 52399  | UNIFORM ALLOWANCE  | 41,395   | 42,675   | 7,400                                      | 46,250                                     | 46,250                                | -38,850                    |
| 01252 DETECTI 01253 TRAFFIC 01 PERSON 02 OTHER I 03 FRINGE 01253 TRAFFIC 01254 NARCO                           |                      | 52504  | MERF PENSION EMPLOYER CONT   | 979,404  | 958,883  | 644,419                                    | 638,098                                    | 638,098                               | 6,32                       |
| 01252 DETECTI 01253 TRAFFIC 01 PERSON 02 OTHER I 03 FRINGE 01253 TRAFFIC 01254 NARCO                           |                      | 52917  | HEALTH INSURANCE CITY SHARE  | 962,135  | 1,050,443  | 1,031,877                                  | 1,150,817                                  | 1,150,817                             | -118,940                   |
| 01253 TRAFFIC 01 PERSON 02 OTHER I 03 FRINGE 01253 TRAFFIC 01254 NARCO   | GE BENEFITS          |  |  | 2,067,027  | 2,133,729  | 1,732,103                                  | 1,883,554                                  | 1,883,554                             | -151,45                    |
| 01 PERSON  02 OTHER I  03 FRINGE  01253 TRAFFIC  |                      |  |  | 9,189,856  | 8,704,332  | 5,712,541                                  | 5,870,749                                  | 5,870,749                             | -158,208                   |
| 02 OTHER (<br>03 FRINGE<br>01253 TRAFFIC<br>01254 NARCO  | ric                  | 51000  | FULL TIME EARNED PAY   | 467,636  | 591,582  | 776,869                                    | 797,034                                    | 797,034                               | -20,165                    |
| 02 OTHER (<br>03 FRINGE<br>01253 TRAFFIC<br>01254 NARCO  | ONNEL SERVICES       | 31000  | TOLE TIME LANGED LAT   | 467,636  | 591,582  | 776,869                                    | 797,034                                    | 797,034                               | -20,165                    |
| 03 FRINGE<br>01253 TRAFFIO<br>01254 NARCO  | ONIVEE SERVICES      | 51108  | REGULAR 1.5 OVERTIME PAY   | 103,947  | 70,908   | 0  | 0  | 757,034                               | -20,10.                    |
| 03 FRINGE<br>01253 TRAFFIO<br>01254 NARCO  |                      | 51112  | OUTSIDE PAY  | 71,865   | 74,991   | 0  | 0  | 0                                     | (                          |
| 03 FRINGE<br>01253 TRAFFIO<br>01254 NARCO  |                      | 51114  | OUTSIDE OVERTIME 1.5X PAY  | 10,809   | 7,684  | 0  | 0  | 0                                     |                            |
| 03 FRINGE<br>01253 TRAFFIO<br>01254 NARCO  |                      | 51122  | SHIFT 2 - 1.5X OVERTIME  | 80,132   | 59,334   | 0  | 0  | 0                                     | (                          |
| 03 FRINGE<br>01253 TRAFFIO<br>01254 NARCO  |                      | 51128  | SHIFT 3 - 1.5X OVERTIME  | 18,015   | 6,870  | 0  | 0  | 0                                     | (                          |
| 03 FRINGE<br>01253 TRAFFIO<br>01254 NARCO  |                      | 51134  | TEMP SHIFT 2 DIFFERENTIAL  | 2,311  | 3,835  | 0  | 0  | 0                                     | (                          |
| 03 FRINGE<br>01253 TRAFFIO<br>01254 NARCO  |                      | 51136  | TEMP SHIFT 3 DIFFERENTIAL  | 0  | 1,404  | 0  | 0  | 0                                     | (                          |
| 03 FRINGE<br>01253 TRAFFIO<br>01254 NARCO  |                      | 51140  | LONGEVITY PAY  | 13,275   | 11,325   | 9,525                                      | 7,425                                      | 7,425                                 | 2,100                      |
| 03 FRINGE<br>01253 TRAFFIO<br>01254 NARCO  |                      | 51156  | UNUSED VACATION TIME PAYOU   | 4,749  | 2,631  | 0  | 0  | 0                                     | . (                        |
| 03 FRINGE<br>01253 TRAFFIO<br>01254 NARCO  |                      | 51318  | PERSONAL DAY PAYOUT RETIREMENT   | 7,197  | 16,272   | 0  | 0  | 0                                     | (                          |
| 03 FRINGE<br>01253 TRAFFIO<br>01254 NARCO  |                      | 51320  | COMP TIME PAYOUT RETIREMENT  | 1,874  | 15,350   | 0  | 0  | 0                                     | (                          |
| 03 FRINGE<br>01253 TRAFFIO<br>01254 NARCO  |                      | 51322  | HOLIDAY PAYOUT RETIREMENT  | 2,099  | 56,676   | 0  | 0  | 0                                     | (                          |
| 01253 TRAFFIO  | R PERSONNEL SERV     |  |  | 316,273  | 327,281  | 9,525                                      | 7,425                                      | 7,425                                 | 2,100                      |
| 01253 TRAFFIO  |                      | 52360  | MEDICARE   | 6,367  | 8,475  | 8,144                                      | 8,511                                      | 8,511                                 | -367                       |
| 01253 TRAFFIO  |                      | 52385  | SOCIAL SECURITY  | 0  | 0  | 1,878                                      | 1,878                                      | 1,878                                 | (                          |
| 01253 TRAFFIO  |                      | 52399  | UNIFORM ALLOWANCE  | 6,741  | 9,900  | 7,400                                      | 11,100                                     | 11,100                                | -3,700                     |
| 01253 TRAFFIO  |                      | 52504  | MERF PENSION EMPLOYER CONT   | 113,459  | 124,880  | 130,805                                    | 133,837                                    | 133,837                               | -3,032                     |
| 01253 TRAFFIO  |                      | 52917  | HEALTH INSURANCE CITY SHARE  | 118,774  | 261,446  | 253,966                                    | 222,239                                    | 222,239                               | 31,727                     |
| 01254 NARCO  | GE BENEFITS          |  |  | 245,341  | 404,701  |  | 377,565                                    |                                       | 24,628                     |
|  | FIC                  |  |  | 1,029,251  | 1,323,563  | 1,188,587                                  | 1,182,024                                  | 1,182,024                             | 6,563                      |
|  | COTICS & VICE        |  |  |  |  |  |  |                                       |                            |
| 01 PERSON  | COTICO & VICE        | 51000  | FULL TIME EARNED PAY   | 1,040,175  | 937,437  | 1,127,308                                  | 1,139,128                                  | 1,139,128                             | -11,820                    |
|  | ONNEL SERVICES       | 51000  | . 022 27   | 1,040,175  | 937,437  | 1,127,308                                  | 1,139,128                                  | 1,139,128                             | -11,820                    |
|  | OMMEL SERVICES       | 51102  | ACTING PAY   | 1,493  | 26   | 0  |  | 0                                     | 11,020                     |
|  |                      | 51106  |  | 365  | 0  | 0  |  | 0                                     | (                          |
|  |                      | 51108  |  | 122,829  | 68,356   | 0  | 0  | 0                                     | (                          |
|  |                      |  | OUTSIDE PAY  | 128,106  | 87,065   | 0  | 0  | 0                                     | (                          |
|  |                      |  | OUTSIDE PAT  OUTSIDE OVERTIME 1.5X PAY   | 7,808  | 4,279  | 0  | 0  | 0                                     | (                          |
|  |                      |  | SHIFT 2 - 1.5X OVERTIME  | 221,239  | 340,609  | 0  |  | 0                                     | (                          |
|  |                      |  | SHIFT 3 - 1.5X OVERTIME  | 61,708   | 70,541   | 0  |  | 0                                     | (                          |
|  |                      |  | TEMP SHIFT 2 DIFFERENTIAL  | 7,478  | 2,997  | 0  |  | 0                                     | (                          |
|  |                      |  | TEMP SHIFT 3 DIFFERENTIAL  | 9,326  | 4,260  | 0  |  | 0                                     |                            |
|  |                      | 51140  | LONGEVITY PAY  | 24,681   | 18,150   | 18,975                                     | 19,350                                     | 19,350                                | -37                        |
|  |                      | 51140  |  | 24,081   | 3,480  | 18,975                                     |  | 19,350                                | -3/                        |
|  |                      | 51156  |  |  |  |  |  |                                       |                            |
|  |                      |  | PERSONAL DAY PAYOUT RETIREMENT COMP TIME PAYOUT RETIREMENT   | 30,422<br>25,483   | 25,277   | 0  | 0  | 0                                     |                            |
|  |                      | 51320  |  | 25,483   | 0  | U  | 0  | 0                                     | (                          |

## FY 2018-2019 PROPOSED GENERAL FUND BUDGET POLICE DEPARTMENT APPROPRIATION SUPPLEMENT

| Org#        | Org Description                   | Object   | Object Description  | FY 2016<br>Actuals   | FY 2017<br>Actuals   | FY 2018<br>Budget  | FY 2019<br>Requested<br>Budget   | FY 2019<br>Proposed<br>Budget  | FY 18 Budget<br>Vs FY 19<br>Proposed   |
|-------------|-----------------------------------|--|---|--|--|--|--|--|--|
| 02          | OTHER PERSONNEL SERV              |  |   | 704,853  | 625,040  | 18,975   | 19,350   | 19,350   | -375   |
| _           |                                   | 52360  | MEDICARE  | 22,049   | 19,438   | 13,995   | 14,154   | 14,154   | -159   |
|             |                                   | 52385  | SOCIAL SECURITY   | 0  | 0  | 114  | 114  | 114  |  |
|             |                                   | 52399  | UNIFORM ALLOWANCE   | 13,899   | 11,100   | 4,625  | 13,875   | 13,875   | -9,250   |
|             |                                   | 52504  | MERF PENSION EMPLOYER CONT  | 243,960  | 230,284  | 189,173  | 191,188  | 191,188  | -2,015   |
|             |                                   | 52917  | HEALTH INSURANCE CITY SHARE   | 324,982  | 364,131  | 355,313  | 374,303  | 374,303  | -18,990  |
| )3          | FRINGE BENEFITS                   |  |   | 604,890  | 624,952  | 563,220  | 593,634  | 593,634  | -30,414  |
| 1254        | NARCOTICS & VICE                  |  |   | 2,349,917  | 2,187,429  | 1,709,503  | 1,752,112  | 1,752,112  | -42,609  |
| 1255        | TRAINING                          |  |   |  |  |  |  |  |  |
|             |                                   | 51000  | FULL TIME EARNED PAY  | 68,674   | 67,232   | 68,416   | 68,416   | 68,416   | C  |
| )1          | PERSONNEL SERVICES                |  |   | 68,674   | 67,232   | 68,416   | 68,416   | 68,416   | C  |
|             |                                   | 51108  | REGULAR 1.5 OVERTIME PAY  | 49,383   | 154,986  | 0  | 0  | 0  | C  |
|             |                                   | 51112  | OUTSIDE PAY   | 4,358  | 8,547  | 0  | 0  | 0  | C  |
|             |                                   | 51114  | OUTSIDE OVERTIME 1.5X PAY   | 422  | 548  | 0  | 0  | 0  | C  |
|             |                                   | 51122  | SHIFT 2 - 1.5X OVERTIME   | 79,628   | 123,228  | 0  | 0  | 0  | C  |
|             |                                   | 51128  | SHIFT 3 - 1.5X OVERTIME   | 22,503   | 31,969   | 0  | 0  | 0  | C  |
|             |                                   | 51140  | LONGEVITY PAY   | 2,250  | 2,325  | 2,400  | 2,475  | 2,475  | -75  |
|             |                                   | 51318  | PERSONAL DAY PAYOUT RETIREMENT  | 3,299  | 3,598  | 0  | 0  | 0  | C  |
| 02          | OTHER PERSONNEL SERV              |  |   | 161,843  | 325,201  | 2,400  | 2,475  | 2,475  | -75  |
|             |                                   | 52360  | MEDICARE  | 1,633  | 4,162  | 0  | 0  | 0  | C  |
|             |                                   | 52399  | UNIFORM ALLOWANCE   | 948  | 925  | 925  | 925  | 925  | C  |
|             |                                   | 52504  | MERF PENSION EMPLOYER CONT  | 34,531   | 58,932   | 11,989   | 12,002   | 12,002   | -13  |
|             |                                   | 52917  | HEALTH INSURANCE CITY SHARE   | 22,120   | 23,368   | 22,391   | 23,069   | 23,069   | -678   |
| 03          | FRINGE BENEFITS                   |  |   | 59,233   | 87,387   | 35,305   | 35,996   | 35,996   | -691   |
| 01255       | TRAINING                          |  |   | 289,749  | 479,820  | 106,121  | 106,887  | 106,887  | -766   |
| 1256        | RECORDS                           |  |   |  |  |  |  |  |  |
|             |                                   | 51000  | FULL TIME EARNED PAY  | 453,616  | 475,328  | 521,396  | 539,531  | 539,531  | -18,135  |
|             |                                   | 51034  | FT BONUS - CONTRACTUAL PAY  | 0  | 15,000   | 0  | 0  | 0  | 0  |
| 01          | PERSONNEL SERVICES                |  |   | 453,616  | 490,328  | 521,396  | 539,531  | 539,531  | -18,135  |
|             |                                   | 51106  | REGULAR STRAIGHT OVERTIME   | 4,463  | 5,772  | 0  | 0  | 0  | 0  |
|             |                                   | 51108  | REGULAR 1.5 OVERTIME PAY  | 12,300   | 19,467   | 0  | 0  | 0  | 0  |
|             |                                   | 51116  | HOLIDAY 2X OVERTIME PAY   | 6,111  | 8,081  | 0  | 0  | 0  | 0  |
|             |                                   | 51122  | SHIFT 2 - 1.5X OVERTIME   | 4,468  | 15,319   | 0  | 0  | 0  | 0  |
|             |                                   | 51128  | SHIFT 3 - 1.5X OVERTIME   | 0  | 401  | 0  | 0  | 0  | 0  |
|             |                                   | 51134  | TEMP SHIFT 2 DIFFERENTIAL   | 178  | 0  | 0  | 0  | 0  | 0  |
|             |                                   | 51138  | NORMAL STNDRD SHIFT DIFFER  | 1,240  | 0  | 4,004  | 4,004  | 4,004  | 0  |
|             |                                   | 51140  | LONGEVITY PAY   | 11,138   | 9,225  | 8,700  | 9,000  | 9,000  | -300   |
|             |                                   | 51156  | UNUSED VACATION TIME PAYOU  | 4,573  | 3,629  | 0  | 0  | 0  | 0  |
|             |                                   | 51318  | PERSONAL DAY PAYOUT RETIREMENT  | 4,138  | 4,138  | 0  | 0  | 0  | 0  |
| )2          | OTHER PERSONNEL SERV              |  |   | 48,608   | 66,031   | 12,704   | 13,004   | 13,004   | -300   |
|             |                                   | 52360  | MEDICARE  | 5,491  | 6,615  | 6,082  | 6,267  | 6,267  | -185   |
|             |                                   | 52385  | SOCIAL SECURITY   | 2,780  | 1,996  | 1,564  | 1,517  | 1,517  | 47   |
|             |                                   | 52399  | UNIFORM ALLOWANCE   | 948  | 925  | 925  | 925  | 925  | 0  |
|             |                                   | 52504  | MERF PENSION EMPLOYER CONT  | 53,076   | 59,616   | 68,282   | 70,523   | 70,523   | -2,241   |
|             |                                   | 52917  | HEALTH INSURANCE CITY SHARE   | 106,449  | 141,835  | 106,520  | 119,171  | 119,171  | -12,651  |
| 03          | FRINGE BENEFITS                   |  |   | 168,745  | 210,986  | 183,373  | 198,403  | 198,403  | -15,030  |
| 01256       |                                   |  |   | 670,969  | 767,346  | 717,473  | 750,938  | 750,938  | -33,465  |
|             | RECORDS                           |  |   |  |  |  |  |  |  |
|             | RECORDS COMMUNICATIONS            |  |   |  |  |  |  |  |  |
|             |                                   | 51000  | FULL TIME EARNED PAY  | 662,657  | 572,800  | 626,858  | 629,400  | 629,400  | -2,542   |
| )1257       |                                   | 51000  | FULL TIME EARNED PAY  | 662,657<br>662,657   | 572,800<br>572,800   | 626,858<br>626,858   | 629,400<br>629,400   | 629,400<br>629,400   |  |
| )1257       | COMMUNICATIONS                    | 51000<br>51102   | FULL TIME EARNED PAY ACTING PAY   |  |  |  | 629,400  |  | -2,542   |
| 01257       | COMMUNICATIONS                    |  |   | 662,657  | 572,800  | 626,858  | 629,400<br>0   | 629,400  | -2,542<br>0  |
| 1257        | COMMUNICATIONS                    | 51102  | ACTING PAY  | 662,657<br>334   | 572,800<br>259   | 626,858<br>0   | 629,400<br>0   | 629,400<br>0   | -2,542<br>0<br>0   |
| 1257        | COMMUNICATIONS                    | 51102<br>51108<br>51112  | ACTING PAY REGULAR 1.5 OVERTIME PAY OUTSIDE PAY   | 662,657<br>334<br>45,599<br>51,007   | 572,800<br>259<br>12,544<br>34,907   | 626,858<br>0<br>0  | 629,400<br>0<br>0  | 629,400<br>0<br>0  | -2,542<br>0<br>0<br>0  |
| )1257       | COMMUNICATIONS                    | 51102<br>51108<br>51112<br>51114   | ACTING PAY REGULAR 1.5 OVERTIME PAY   | 662,657<br>334<br>45,599<br>51,007<br>2,938  | 572,800<br>259<br>12,544<br>34,907<br>3,800  | 626,858<br>0<br>0  | 629,400<br>0<br>0  | 629,400<br>0<br>0  | -2,542<br>0<br>0<br>0<br>0   |
| 1257        | COMMUNICATIONS                    | 51102<br>51108<br>51112<br>51114<br>51122  | ACTING PAY REGULAR 1.5 OVERTIME PAY OUTSIDE PAY OUTSIDE OVERTIME 1.5X PAY SHIFT 2 - 1.5X OVERTIME   | 662,657<br>334<br>45,599<br>51,007<br>2,938<br>72,266  | 572,800<br>259<br>12,544<br>34,907<br>3,800<br>16,520  | 626,858<br>0<br>0<br>0   | 629,400<br>0<br>0<br>0   | 629,400<br>0<br>0<br>0   | -2,542<br>0<br>0<br>0<br>0   |
| 1257        | COMMUNICATIONS                    | 51102<br>51108<br>51112<br>51114   | ACTING PAY REGULAR 1.5 OVERTIME PAY OUTSIDE PAY OUTSIDE OVERTIME 1.5X PAY   | 662,657<br>334<br>45,599<br>51,007<br>2,938<br>72,266<br>32,097  | 572,800<br>259<br>12,544<br>34,907<br>3,800<br>16,520<br>5,629   | 626,858<br>0<br>0<br>0<br>0  | 629,400<br>0<br>0<br>0<br>0  | 629,400<br>0<br>0<br>0<br>0  | -2,542<br>0<br>0<br>0<br>0<br>0<br>0   |
| 1257        | COMMUNICATIONS                    | 51102<br>51108<br>51112<br>51114<br>51122<br>51128   | ACTING PAY REGULAR 1.5 OVERTIME PAY OUTSIDE PAY OUTSIDE OVERTIME 1.5X PAY SHIFT 2 - 1.5X OVERTIME SHIFT 3 - 1.5X OVERTIME TEMP SHIFT 2 DIFFERENTIAL   | 662,657<br>334<br>45,599<br>51,007<br>2,938<br>72,266  | 572,800<br>259<br>12,544<br>34,907<br>3,800<br>16,520<br>5,629<br>4,005  | 626,858<br>0<br>0<br>0<br>0<br>0   | 629,400<br>0<br>0<br>0<br>0<br>0   | 629,400<br>0<br>0<br>0<br>0<br>0   | -2,542<br>0<br>0<br>0<br>0<br>0<br>0   |
| 1257        | COMMUNICATIONS                    | 51102<br>51108<br>51112<br>51114<br>51122<br>51128<br>51134<br>51136   | ACTING PAY REGULAR 1.5 OVERTIME PAY OUTSIDE PAY OUTSIDE OVERTIME 1.5X PAY SHIFT 2 - 1.5X OVERTIME SHIFT 3 - 1.5X OVERTIME TEMP SHIFT 2 DIFFERENTIAL TEMP SHIFT 3 DIFFERENTIAL   | 662,657<br>334<br>45,599<br>51,007<br>2,938<br>72,266<br>32,097<br>8,405<br>744  | 572,800<br>259<br>12,544<br>34,907<br>3,800<br>16,520<br>5,629<br>4,005<br>624   | 626,858<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0  | 629,400<br>0<br>0<br>0<br>0<br>0<br>0<br>0   | 629,400<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0  | -2,542<br>0<br>0<br>0<br>0<br>0<br>0<br>0  |
| 1257        | COMMUNICATIONS                    | 51102<br>51108<br>51112<br>51114<br>51122<br>51128<br>51134<br>51136<br>51140  | ACTING PAY REGULAR 1.5 OVERTIME PAY OUTSIDE PAY OUTSIDE OVERTIME 1.5X PAY SHIFT 2 - 1.5X OVERTIME SHIFT 3 - 1.5X OVERTIME TEMP SHIFT 2 DIFFERENTIAL TEMP SHIFT 3 DIFFERENTIAL LONGEVITY PAY   | 662,657<br>334<br>45,599<br>51,007<br>2,938<br>72,266<br>32,097<br>8,405<br>744<br>9,825   | 572,800<br>259<br>12,544<br>34,907<br>3,800<br>16,520<br>5,629<br>4,005<br>624<br>8,550  | 626,858<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>7,875                                    | 629,400<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>9,300                             | 629,400<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0                                      | -2,542<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0  |
| 1257        | COMMUNICATIONS                    | 51102<br>51108<br>51112<br>51114<br>51122<br>51128<br>51134<br>51136<br>51140<br>51156                                     | ACTING PAY REGULAR 1.5 OVERTIME PAY OUTSIDE PAY OUTSIDE OVERTIME 1.5X PAY SHIFT 2 - 1.5X OVERTIME SHIFT 3 - 1.5X OVERTIME TEMP SHIFT 2 DIFFERENTIAL TEMP SHIFT 3 DIFFERENTIAL LONGEVITY PAY UNUSED VACATION TIME PAYOU  | 662,657<br>334<br>45,599<br>51,007<br>2,938<br>72,266<br>32,097<br>8,405<br>744<br>9,825<br>3,247  | 572,800<br>259<br>12,544<br>34,907<br>3,800<br>16,520<br>5,629<br>4,005<br>624<br>8,550<br>1,816   | 626,858<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>7,875                                    | 629,400<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>9,300                             | 629,400<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>9,300                             | -2,542<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0  |
| 01257<br>01 | COMMUNICATIONS PERSONNEL SERVICES | 51102<br>51108<br>51112<br>51114<br>51122<br>51128<br>51134<br>51136<br>51140  | ACTING PAY REGULAR 1.5 OVERTIME PAY OUTSIDE PAY OUTSIDE OVERTIME 1.5X PAY SHIFT 2 - 1.5X OVERTIME SHIFT 3 - 1.5X OVERTIME TEMP SHIFT 2 DIFFERENTIAL TEMP SHIFT 3 DIFFERENTIAL LONGEVITY PAY   | 662,657<br>334<br>45,599<br>51,007<br>2,938<br>72,266<br>32,097<br>8,405<br>744<br>9,825<br>3,247<br>10,518  | 572,800<br>259<br>12,544<br>34,907<br>3,800<br>16,520<br>5,629<br>4,005<br>624<br>8,550<br>1,816<br>12,069   | 626,858<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>7,875   | 629,400<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>9,300                                  | 629,400<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>9,300<br>0                                  | -2,542<br>C<br>C<br>C<br>C<br>C<br>C<br>C<br>C<br>C<br>C<br>C<br>C<br>C<br>C<br>C<br>C<br>C<br>C<br>C                            |
| 01257<br>01 | COMMUNICATIONS                    | 51102<br>51108<br>51112<br>51114<br>51122<br>51128<br>51134<br>51136<br>51140<br>51156<br>51318                            | ACTING PAY REGULAR 1.5 OVERTIME PAY OUTSIDE PAY OUTSIDE OVERTIME 1.5X PAY SHIFT 2 - 1.5X OVERTIME SHIFT 3 - 1.5X OVERTIME TEMP SHIFT 2 DIFFERENTIAL TEMP SHIFT 3 DIFFERENTIAL LONGEVITY PAY UNUSED VACATION TIME PAYOU PERSONAL DAY PAYOUT RETIREMENT   | 662,657<br>334<br>45,599<br>51,007<br>2,938<br>72,266<br>32,097<br>8,405<br>744<br>9,825<br>3,247<br>10,518<br>236,979                               | 572,800<br>259<br>12,544<br>34,907<br>3,800<br>16,520<br>5,629<br>4,005<br>624<br>8,550<br>1,816<br>12,069<br>100,723                              | 626,858<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>7,875<br>0<br>0<br>7,875                           | 629,400<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>9,300<br>0<br>9,300                         | 629,400<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>9,300<br>0<br>9,300                              | -2,542<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>-1,425<br>0<br>0   |
| 01257<br>01 | COMMUNICATIONS PERSONNEL SERVICES | 51102<br>51108<br>51112<br>51114<br>51122<br>51128<br>51134<br>51136<br>51140<br>51156<br>51318                            | ACTING PAY REGULAR 1.5 OVERTIME PAY OUTSIDE PAY OUTSIDE OVERTIME 1.5X PAY SHIFT 2 - 1.5X OVERTIME SHIFT 3 - 1.5X OVERTIME TEMP SHIFT 2 DIFFERENTIAL TEMP SHIFT 3 DIFFERENTIAL LONGEVITY PAY UNUSED VACATION TIME PAYOU PERSONAL DAY PAYOUT RETIREMENT MEDICARE  | 662,657<br>334<br>45,599<br>51,007<br>2,938<br>72,266<br>32,097<br>8,405<br>744<br>9,825<br>3,247<br>10,518<br>236,979<br>11,562                     | 572,800<br>259<br>12,544<br>34,907<br>3,800<br>16,520<br>5,629<br>4,005<br>624<br>8,550<br>1,816<br>12,069<br>100,723<br>9,179                     | 626,858<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>7,875<br>0<br>0<br>7,875<br>8,361                  | 629,400<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>9,300<br>0<br>9,300<br>8,499                     | 629,400<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>9,300<br>0<br>9,300<br>8,499                     | -2,542<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>-1,425<br>0<br>0<br>-1,425<br>-138   |
| 01257<br>01 | COMMUNICATIONS PERSONNEL SERVICES | 51102<br>51108<br>51112<br>51114<br>51122<br>51128<br>51134<br>51136<br>51140<br>51156<br>51318                            | ACTING PAY REGULAR 1.5 OVERTIME PAY OUTSIDE PAY OUTSIDE OVERTIME 1.5X PAY SHIFT 2 - 1.5X OVERTIME SHIFT 3 - 1.5X OVERTIME TEMP SHIFT 2 DIFFERENTIAL TEMP SHIFT 3 DIFFERENTIAL LONGEVITY PAY UNUSED VACATION TIME PAYOU PERSONAL DAY PAYOUT RETIREMENT MEDICARE UNIFORM ALLOWANCE                            | 662,657<br>334<br>45,599<br>51,007<br>2,938<br>72,266<br>32,097<br>8,405<br>744<br>9,825<br>3,247<br>10,518<br>236,979<br>11,562<br>7,585            | 572,800<br>259<br>12,544<br>34,907<br>3,800<br>16,520<br>5,629<br>4,005<br>624<br>8,550<br>1,816<br>12,069<br>100,723<br>9,179<br>7,400            | 626,858<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>7,875<br>0<br>7,875<br>8,361<br>1,850              | 629,400<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>9,300<br>0<br>9,300<br>8,499<br>7,400            | 629,400<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>9,300<br>0<br>9,300<br>8,499<br>7,400            | -2,542<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>-1,425<br>0<br>0<br>-1,425<br>-138<br>-5,550  |
| 01257<br>01 | COMMUNICATIONS PERSONNEL SERVICES | 51102<br>51108<br>51112<br>51114<br>51122<br>51128<br>51134<br>51136<br>51140<br>51156<br>51318<br>52360<br>52399<br>52504 | ACTING PAY REGULAR 1.5 OVERTIME PAY OUTSIDE PAY OUTSIDE OVERTIME 1.5X PAY SHIFT 2 - 1.5X OVERTIME SHIFT 3 - 1.5X OVERTIME TEMP SHIFT 2 DIFFERENTIAL TEMP SHIFT 3 DIFFERENTIAL LONGEVITY PAY UNUSED VACATION TIME PAYOU PERSONAL DAY PAYOUT RETIREMENT MEDICARE UNIFORM ALLOWANCE MERF PENSION EMPLOYER CONT | 662,657<br>334<br>45,599<br>51,007<br>2,938<br>72,266<br>32,097<br>8,405<br>744<br>9,825<br>3,247<br>10,518<br>236,979<br>11,562<br>7,585<br>134,279 | 572,800<br>259<br>12,544<br>34,907<br>3,800<br>16,520<br>5,629<br>4,005<br>624<br>8,550<br>1,816<br>12,069<br>100,723<br>9,179<br>7,400<br>100,866 | 626,858<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>7,875<br>0<br>0,7,875<br>8,361<br>1,850<br>107,461 | 629,400<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>9,300<br>0<br>9,300<br>8,499<br>7,400<br>108,134 | 629,400<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>9,300<br>0<br>9,300<br>8,499<br>7,400<br>108,134 | -2,542<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>-1,425<br>0<br>0<br>-1,425<br>-138<br>-5,550  |
|             | COMMUNICATIONS PERSONNEL SERVICES | 51102<br>51108<br>51112<br>51114<br>51122<br>51128<br>51134<br>51136<br>51140<br>51156<br>51318                            | ACTING PAY REGULAR 1.5 OVERTIME PAY OUTSIDE PAY OUTSIDE OVERTIME 1.5X PAY SHIFT 2 - 1.5X OVERTIME SHIFT 3 - 1.5X OVERTIME TEMP SHIFT 2 DIFFERENTIAL TEMP SHIFT 3 DIFFERENTIAL LONGEVITY PAY UNUSED VACATION TIME PAYOU PERSONAL DAY PAYOUT RETIREMENT MEDICARE UNIFORM ALLOWANCE                            | 662,657<br>334<br>45,599<br>51,007<br>2,938<br>72,266<br>32,097<br>8,405<br>744<br>9,825<br>3,247<br>10,518<br>236,979<br>11,562<br>7,585            | 572,800<br>259<br>12,544<br>34,907<br>3,800<br>16,520<br>5,629<br>4,005<br>624<br>8,550<br>1,816<br>12,069<br>100,723<br>9,179<br>7,400            | 626,858<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>7,875<br>0<br>7,875<br>8,361<br>1,850              | 629,400<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>9,300<br>0<br>9,300<br>8,499<br>7,400            | 629,400<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>9,300<br>0<br>9,300<br>8,499<br>7,400            | -2,542<br>-2,542<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>-1,425<br>0<br>0<br>-1,425<br>-138<br>-5,550<br>-673<br>-7,874<br>-14,235 |

## $FY \ {}_{2018\text{-}2019} \ PROPOSED \ GENERAL \ FUND \ BUDGET \\ POLICE \ DEPARTMENT \qquad APPROPRIATION \ SUPPLEMENT$

| Org#  | Org Description      | Object#        | Object Description   | FY 2016<br>Actuals              | FY 2017<br>Actuals              | FY 2018<br>Budget               | FY 2019<br>Requested<br>Budget  | FY 2019<br>Proposed<br>Budget   | FY 18 Budget<br>Vs FY 19<br>Proposed |
|-------|----------------------|----------------|--|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|--------------------------------------|
| 01258 | AUXILIARY SERVICES   |                |  |                                 |                                 |                                 | buuget                          | Buuget                          | Proposeu                             |
|       |                      | 51000          | FULL TIME EARNED PAY                                       | 2,432,510                       | 3,222,472                       | 4,102,617                       | 4,074,922                       | 4,074,922                       | 27,695                               |
|       |                      | 51034          | FT BONUS - CONTRACTUAL PAY                                 | 0                               | 15,000                          | 0                               | 0                               | 0                               | 0                                    |
| 01    | PERSONNEL SERVICES   |                |  | 2,432,510                       | 3,237,472                       | 4,102,617                       | 4,074,922                       | 4,074,922                       | 27,695                               |
|       |                      | 51102          | ACTING PAY   | 131                             | 601                             | 0                               | 0                               | 0                               | 0                                    |
|       |                      | 51106          | REGULAR STRAIGHT OVERTIME                                  | 10,139                          | 10,774                          | 0                               | 0                               | 0                               | 0                                    |
|       |                      | 51108          | REGULAR 1.5 OVERTIME PAY                                   | 299,487                         | 223,021                         | 0                               | 0                               | 0                               | 0                                    |
|       |                      | 51112          | OUTSIDE PAY  | 274,291                         | 252,705                         | 0                               | 0                               | 0                               | 0                                    |
|       |                      | 51114          | OUTSIDE OVERTIME 1.5X PAY                                  | 36,592                          | 21,657                          | 0                               | 0                               | 0                               | 0                                    |
|       |                      | 51116          | HOLIDAY 2X OVERTIME PAY                                    | 9,219                           | 10,392                          | 0                               | 0                               | 0                               |                                      |
|       |                      | 51122          | SHIFT 2 - 1.5X OVERTIME                                    | 242,047                         | 81,958                          | 0                               | 0                               | 0                               |                                      |
|       |                      | 51128          | SHIFT 3 - 1.5X OVERTIME                                    | 35,661                          | 6,159                           | 0                               | 0                               | 0                               |                                      |
|       |                      | 51134          | TEMP SHIFT 2 DIFFERENTIAL                                  | 2,992                           | 7,047                           | 0                               | 0                               | 0                               |                                      |
|       |                      | 51136          | TEMP SHIFT 3 DIFFERENTIAL                                  | 4,377                           | 4,548                           | 0                               | 0                               | 0                               |                                      |
|       |                      | 51140          | LONGEVITY PAY  | 50,036                          | 50,053                          | 46,215                          | 35,325                          | 35,325                          |                                      |
|       |                      | 51156          | UNUSED VACATION TIME PAYOU                                 | 31,154                          | 33,697                          | 0                               | 0                               | 0                               |                                      |
|       |                      | 51318          | PERSONAL DAY PAYOUT RETIREMENT                             | 45,139                          | 36,575                          | 0                               | 0                               | 0                               |                                      |
|       |                      | 51320          | COMP TIME PAYOUT RETIREMENT                                | 33,148                          | 17,392                          | 0                               | 0                               | 0                               |                                      |
|       |                      | 51322          | HOLIDAY PAYOUT RETIREMENT                                  | 24,828                          | 73,341                          | 0                               | 0                               | 0                               |                                      |
| 02    | OTHER PERSONNEL SERV |                |  | 1,099,243                       | 829,920                         | 46,215                          | 35,325                          | 35,325                          |                                      |
|       |                      | 52360          | MEDICARE   | 41,105                          | 50,159                          | 51,451                          | 52,792                          | 52,792                          |                                      |
|       |                      | 52385          | SOCIAL SECURITY  | 2,085                           | 2,141                           | 1,578                           | 3,699                           | 3,699                           |                                      |
|       |                      | 52399          | UNIFORM ALLOWANCE  | 23,859                          | 39,050                          | 31,100                          | 49,600                          | 49,600                          |                                      |
|       |                      | 52504          | MERF PENSION EMPLOYER CONT                                 | 473,317                         | 548,228                         | 664,047                         | 659,647                         | 659,647                         |                                      |
|       |                      | 52917          | HEALTH INSURANCE CITY SHARE                                | 765,137                         | 1,023,478                       | 1,202,239                       | 1,200,965                       | 1,200,965                       |                                      |
| 03    | FRINGE BENEFITS      |                |  | 1,305,502                       | 1,663,056                       | 1,950,415                       | 1,966,703                       | 1,966,703                       |                                      |
|       | AUXILIARY SERVICES   |                |  | 4,837,255                       | 5,730,448                       | 6,099,247                       | 6,076,950                       | 6,076,950                       | 22,297                               |
| 01259 | POLICE UNASSIGNED    |                |  |                                 |                                 |                                 |                                 |                                 |                                      |
|       |                      | 51000          | FULL TIME EARNED PAY                                       | 3,430,633                       | 3,337,421                       | 3,852,659                       | 3,863,943                       | 3,659,119                       |                                      |
|       |                      | 51034          | FT BONUS - CONTRACTUAL PAY                                 | 4,320                           | 20,880                          | 0                               | 0                               | 0                               |                                      |
| 01    | PERSONNEL SERVICES   |                |  | 3,434,953                       | 3,358,301                       | 3,852,659                       | 3,863,943                       | 3,659,119                       |                                      |
|       |                      | 51102          | ACTING PAY   | 336                             | 299                             | 0                               | 0                               | 0                               |                                      |
|       |                      | 51106          | REGULAR STRAIGHT OVERTIME                                  | 64,164                          | 68,043                          | 0                               | 0                               | 0                               |                                      |
|       |                      | 51108          | REGULAR 1.5 OVERTIME PAY                                   | 472,291                         | 480,579                         | 0                               | 0                               | 0                               |                                      |
|       |                      | 51112          | OUTSIDE PAY  | 72,054                          | 52,279                          | 0                               | 0                               | 0                               |                                      |
|       |                      | 51114          | OUTSIDE OVERTIME 1.5X PAY                                  | 8,894                           | 6,443                           | 0                               | 0                               | 0                               |                                      |
|       |                      | 51116          | HOLIDAY 2X OVERTIME PAY                                    | 1,694                           | 823                             | 0                               | 0                               | 0                               |                                      |
|       |                      | 51122          | SHIFT 2 - 1.5X OVERTIME                                    | 514,443                         | 378,559                         | 0                               | 0                               | 0                               |                                      |
|       |                      | 51128          | SHIFT 3 - 1.5X OVERTIME                                    | 97,976                          | 32,706                          | 0                               | 0                               | 0                               |                                      |
|       |                      | 51134          | TEMP SHIFT 2 DIFFERENTIAL TEMP SHIFT 3 DIFFERENTIAL        | 9,026                           | 6,973                           | 0                               | 0                               | 0                               |                                      |
|       |                      | 51136          | NORMAL STNDRD SHIFT DIFFER                                 | 1,519<br>0                      | 1,512<br>0                      |                                 |                                 |                                 |                                      |
|       |                      | 51138          | LONGEVITY PAY  |                                 |                                 | 2,002                           | 2,002                           | 2,002                           |                                      |
|       |                      | 51140<br>51156 |  | 56,938                          | 50,700                          | 53,850<br>0                     | 46,725<br>0                     | 46,725<br>0                     |                                      |
|       |                      |                | UNUSED VACATION TIME PAYOU                                 | 51,390                          | 55,495                          | 0                               | 0                               | 0                               |                                      |
|       |                      | 51318<br>51320 | PERSONAL DAY PAYOUT RETIREMENT COMP TIME PAYOUT RETIREMENT | 84,353                          | 85,458                          | 0                               | 0                               | 0                               |                                      |
|       |                      |                | HOLIDAY PAYOUT RETIREMENT                                  | 119,817                         | 154,803                         |                                 |                                 |                                 |                                      |
| 02    | OTHER PERSONNEL SERV | 51322          | HOLIDAT PATOUT RETIREIVIENT                                | 110,567<br>1,665,461            | 252,299<br>1,626,971            | 0<br>55,852                     | 0<br>48 727                     | 0<br>48 727                     |                                      |
| 12    | OTHER PERSONNEL SERV | 52360          | MEDICARE   | 64,694                          |                                 |                                 | 48,727<br>47,858                | 48,727<br>45 191                |                                      |
|       |                      |                |  |                                 | 57,840                          | 50,571<br>17,664                | 47,858<br>16.124                | 45,191<br>14,277                |                                      |
|       |                      | 52385<br>52399 | SOCIAL SECURITY UNIFORM ALLOWANCE                          | 40,828                          | 44,920                          | 17,664<br>21,675                | 16,124                          | 14,377                          |                                      |
|       |                      | 34399          | OINII ORIVI ALLOWAINCE                                     | 34,336                          | 34,825                          | 21,675                          | 26,625                          | 26,625                          |                                      |
|       |                      | E2E04          | MEDE DENISIONI EMPLOYED CONT                               | EC1 00C                         | 521 070                         | 4EE 003                         | AC1 707                         | 124 001                         | 10 101                               |
|       |                      | 52504<br>52017 | MERF PENSION EMPLOYER CONT                                 | 564,886<br>644,651              | 531,979                         | 455,082<br>735,407              | 461,787                         | 436,901                         |                                      |
| 03    | FRINGE BENEFITS      | 52504<br>52917 | MERF PENSION EMPLOYER CONT<br>HEALTH INSURANCE CITY SHARE  | 564,886<br>644,651<br>1,349,395 | 531,979<br>705,592<br>1,375,155 | 455,082<br>735,407<br>1,280,399 | 461,787<br>778,927<br>1,331,321 | 436,901<br>712,981<br>1,236,075 | 22,426                               |

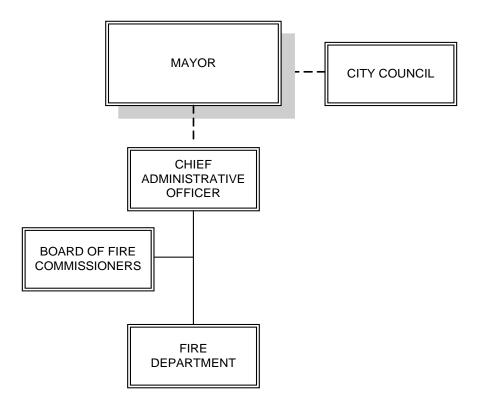
### **PUBLIC SAFETY DIVISIONS**

### FIRE DEPARTMENT

#### MISSION STATEMENT

The Mission of the Bridgeport Fire Department is to protect the lives and property of those living, working and visiting the City of Bridgeport by providing safe, timely, and professional emergency services, fire and safety education, and code enforcement.

Emergencies to which the Bridgeport Fire Department responds shall include fires, rescues, medicals, and environmental disasters, both natural and human-caused.



## Richard Thode Fire Chief

### REVENUE SUMMARY

|       |           |                                |         |         |         | FY 2019   | FY 2019  | FY 18            |
|-------|-----------|--------------------------------|---------|---------|---------|-----------|----------|------------------|
|       |           |                                | FY 2016 | FY 2017 | FY 2018 | Requested | Proposed | <b>Budget Vs</b> |
| Org#  | Object#   | Object Description             | Actuals | Actuals | Budget  | Budget    | Budget   | FY 19            |
| 01260 | FIRE DEPA | RTMENT ADMINISTRATION          |         |         |         |           |          |                  |
|       | 41309     | FLOOR PLAN REVIEW              | 0       | 18,104  | 30,000  | 40,000    | 40,000   | 10,000           |
|       | 41359     | ALARM REGISTRATION FEE         | 0       | 0       | 1,000   | 1,000     | 1,000    | 0                |
|       | 41408     | FIRE INSPECTIONS               | 1,290   | 2,049   | 2,600   | 2,600     | 2,600    | 0                |
|       | 41538     | COPIES                         | 8,298   | 25,140  | 850     | 850       | 850      | 0                |
|       | 41583     | BLASTING PERMIT                | 380     | 240     | 300     | 300       | 300      | 0                |
|       | 41584     | CARNIVAL PERMIT                | 250     | 0       | 150     | 150       | 150      | 0                |
|       | 41585     | DAY CARE PERMIT                | 1,695   | 5,045   | 4,200   | 4,200     | 4,200    | 0                |
|       | 41586     | DAY CARE - GROUP PERMIT        | 1,400   | 0       | 800     | 800       | 800      | 0                |
|       | 41587     | DRY CLEANER PERMIT             | 300     | 460     | 150     | 150       | 150      | 0                |
|       | 41588     | FLAMMABLE LIQUID LICENSE       | 29,725  | 25,702  | 30,000  | 30,000    | 30,000   | 0                |
|       | 41589     | FOAM GENERATOR LICENSE         | 0       | 0       | 500     | 500       | 500      | 0                |
|       | 41591     | HOTEL PERMIT                   | 0       | 230     | 150     | 150       | 150      | 0                |
|       | 41592     | LIQUOR PERMIT                  | 9,795   | 16,630  | 7,000   | 7,000     | 7,000    | 0                |
|       | 41593     | PUBLIC HALL PERMIT             | 400     | 460     | 600     | 600       | 600      | 0                |
|       | 41594     | ROOMING HOUSE PERMIT           | 2,595   | 3,640   | 5,000   | 5,000     | 5,000    | 0                |
|       | 41595     | SITE ASSESSMENT PERMIT         | 1,000   | 250     | 400     | 400       | 400      | 0                |
|       | 41596     | TANKINSTALLATION-COMMERCIALPER | 2,315   | 4,590   | 850     | 850       | 850      | 0                |
|       | 41597     | TANKINSTALLATION-RESIDENTIALPE | 350     | 60      | 4,000   | 4,000     | 4,000    | 0                |
|       | 41598     | TRUCK - HAZMAT PERMIT          | 0       | 30      | 500     | 500       | 500      | 0                |
|       | 41599     | VENDOR PERMIT                  | 545     | 475     | 850     | 850       | 850      | 0                |
|       | 41600     | 96/17 HOOD SYSTEM PERMIT       | 14,720  | 10,265  | 24,000  | 14,000    | 14,000   | -10,000          |
|       | 41601     | FIRE RESCUE BILLING            | 23,631  | 34,713  | 20,000  | 20,000    | 20,000   | 0                |
|       | 41603     | FIREWATCH REIMBURSEMENT        | 88,443  | 81,740  | 80,000  | 80,000    | 80,000   | 0                |
|       | 41604     | FIRE HYDRANT USE PERMITS       | 0       | 0       | 150     | 150       | 150      | 0                |
| 01260 | FIRE DEPA | RTMENT ADMINISTRATION          | 187,131 | 229,822 | 214,050 | 214,050   | 214,050  | 0                |

## FY 2018-2019 PROPOSED GENERAL FUND BUDGET FIRE DEPARTMENT BUDGET DETAIL

### APPROPRIATION SUMMARY

|       |                     |                       | FY 2016    | FY 2017    | FY 2018    | FY 2019<br>Requested | FY 2019<br>Proposed | FY 18<br>Budget vs FY |
|-------|---------------------|-----------------------|------------|------------|------------|----------------------|---------------------|-----------------------|
|       | Org Descri          |                       | Actuals    | Actuals    | Budget     | Budget               | Budget              | 19 Proposed           |
| 01260 | FIRE DEPAI          | RTMENT ADMINISTRATION |            |            |            |                      |                     |                       |
|       | 01                  | PERSONNEL SERVICES    | -71,706    | 126,334    | 197,144    | 204,294              | 204,294             | ,                     |
|       | 02                  | OTHER PERSONNEL SERV  | 0          | 6,353      | 5,499,300  | 5,574,300            | 5,574,300           | -75,000               |
|       | 03                  | FRINGE BENEFITS       | 8,437,652  | 7,129,537  | 7,868,344  | 6,759,328            | 6,181,759           | 1,686,585             |
|       | 04                  | OPERATIONAL EXPENSES  | 849,864    | 949,240    | 990,825    | 990,825              | 974,886             | 15,939                |
|       | 05                  | SPECIAL SERVICES      | 606,276    | 583,655    | 619,717    | 624,618              | 625,485             | -5,768                |
|       | 06                  | OTHER FINANCING USES  | 16,161,636 | 15,970,845 | 16,350,000 | 15,654,723           | 15,654,723          | 695,277               |
|       |                     |                       | 25,983,723 | 24,765,964 | 31,525,330 | 29,808,088           | 29,215,447          | 2,309,883             |
| 01261 | FIRE ENGIN          | IE 1                  |            |            |            |                      |                     |                       |
|       | 01                  | PERSONNEL SERVICES    | 1,228,760  | 1,119,328  | 1,252,906  | 1,286,690            | 1,286,690           | -33,784               |
|       | 02                  | OTHER PERSONNEL SERV  | 427,104    | 552,962    | 151,150    | 152,100              | 182,100             | -30,950               |
|       | 03                  | FRINGE BENEFITS       | 639,747    | 630,047    | 599,147    | 636,614              | 636,614             | -37,467               |
|       |                     |                       | 2,295,611  | 2,302,337  | 2,003,203  | 2,075,404            | 2,105,404           | -102,201              |
| 01263 | 01263 FIRE LADDER 5 |                       |            |            |            |                      |                     |                       |
|       | 01                  | PERSONNEL SERVICES    | 1,099,785  | 1,112,753  | 1,280,196  | 1,376,366            | 1,320,456           | -40,260               |
|       | 02                  | OTHER PERSONNEL SERV  | 376,957    | 488,731    | 16,650     | 18,250               | 18,250              | -1,600                |
|       | 03                  | FRINGE BENEFITS       | 537,077    | 612,540    | 506,858    | 640,400              | 604,625             | -97,767               |
|       |                     |                       | 2,013,819  | 2,214,025  | 1,803,704  | 2,035,016            | 1,943,331           | -139,627              |
| 01264 | FIRE RESCU          | JE 5                  |            |            |            |                      |                     |                       |
|       | 01                  | PERSONNEL SERVICES    | 1,445,050  | 1,424,996  | 1,497,091  | 1,518,155            | 1,518,155           | -21,064               |
|       | 02                  | OTHER PERSONNEL SERV  | 459,464    | 601,097    | 30,600     | 30,975               | 30,975              | -375                  |
|       | 03                  | FRINGE BENEFITS       | 792,675    | 936,036    | 764,458    | 818,028              | 818,028             | -53,570               |
|       |                     |                       | 2,697,189  | 2,962,129  | 2,292,149  | 2,367,158            | 2,367,158           | -75,009               |
| 01265 | FIRE ENGIN          | IE3                   |            |            |            |                      |                     |                       |
|       | 01                  | PERSONNEL SERVICES    | 1,101,864  | 1,237,938  | 1,378,471  | 1,402,330            | 1,346,420           | 32,051                |
|       | 02                  | OTHER PERSONNEL SERV  | 403,495    | 448,932    | 72,725     | 75,100               | 75,100              | -2,375                |
|       | 03                  | FRINGE BENEFITS       | 589,382    | 677,113    | 587,690    | 706,554              | 670,779             | -83,089               |
|       |                     |                       | 2,094,742  | 2,363,983  | 2,038,886  | 2,183,984            | 2,092,299           | -53,413               |

|                 |  |                    |   |                   | FY 2019           | FY 2019           | FY 18                |
|-----------------|--|--------------------|---|-------------------|-------------------|-------------------|----------------------|
|                 |  | FY 2016            | FY 2017                                 | FY 2018           | Requested         | Proposed          | Budget vs FY         |
| Org# Org Descr  | Org# Org Description                   |                    | Actuals                                 | Budget            | Budget            | Budget            | 19 Proposed          |
| 01266 FIRE ENGI |  | Actuals            |   | <b>.</b>          |                   |                   |                      |
| 01              | PERSONNEL SERVICES                     | 1,157,117          | 1,153,378                               | 1,141,086         | 1,170,537         | 1,170,537         | -29,451              |
| 02              | OTHER PERSONNEL SERV                   | 427,754            | 541,033                                 | 18,225            | 16,750            | 16,750            |                      |
| 03              | FRINGE BENEFITS                        | 627,399            | 648,189                                 | 568,669           | 606,335           | 606,335           | -37,666              |
|                 |  | 2,212,270          | 2,342,600                               | 1,727,980         | 1,793,622         | 1,793,622         |                      |
| 01267 FIRE ENGI | NE 7                                   | , ,                | ,- ,                                    | , ,               | ,,-               | , , -             | ,-                   |
| 01              | PERSONNEL SERVICES                     | 778,486            | 839,902                                 | 950,081           | 986,437           | 986,437           | -36,356              |
| 02              | OTHER PERSONNEL SERV                   | 309,643            | 409,705                                 | 14,175            | 16,750            | 16,750            |                      |
| 03              | FRINGE BENEFITS                        | 413,048            | 573,672                                 | 393,292           | 442,438           | 442,438           | · ·                  |
|                 |  | 1,501,177          | 1,823,279                               | 1,357,548         | 1,445,625         | 1,445,625         |                      |
| 01268 FIRE LADE | DER 11                                 | ,,                 | ,, -                                    | , ,-              | , -,-             | , -,-             | ,-                   |
| 01              | PERSONNEL SERVICES                     | 1,128,109          | 1,238,424                               | 1,416,054         | 1,511,614         | 1,455,704         | -39,650              |
| 02              | OTHER PERSONNEL SERV                   | 460,617            | 647,955                                 | 24,075            | 27,525            | 27,525            |                      |
| 03              | FRINGE BENEFITS                        | 572,500            | 664,533                                 | 590,562           | 753,857           | 718,082           |                      |
|                 |  | 2,161,227          | 2,550,912                               | 2,030,691         | 2,292,996         | 2,201,311         |                      |
| 01269 FIRE ENGI | NF 6                                   | _,,_               | _,===================================== | _,,               | _,,               | _,,               |                      |
| 01              | PERSONNEL SERVICES                     | 1,288,732          | 1,356,226                               | 1,410,406         | 1,591,366         | 1,591,366         | -180,960             |
| 02              | OTHER PERSONNEL SERV                   | 534,906            | 690,034                                 | 24,225            | 21,475            | 21,475            |                      |
| 03              | FRINGE BENEFITS                        | 717,979            | 780,760                                 | 689,825           | 820,582           | 820,582           |                      |
|                 | · ···································· | 2,541,618          | 2,827,020                               | 2,124,456         | 2,433,423         | 2,433,423         |                      |
| 01270 FIRE LADE | OFR 6                                  | 2,541,010          | 2,027,020                               | 2,224,430         | 2,400,420         | 2,433,423         | 300,507              |
| 01              | PERSONNEL SERVICES                     | 1,063,677          | 1,023,729                               | 1,275,522         | 1,297,273         | 1,241,363         | 34,159               |
| 02              | OTHER PERSONNEL SERV                   | 433,051            | 508,710                                 | 20,925            | 21,200            | 21,200            |                      |
| 03              | FRINGE BENEFITS                        | 602,752            | 638,528                                 | 622,317           | 677,837           | 642,062           |                      |
|                 | TRINGE BENEFITS                        | 2,099,480          | 2,170,967                               | 1,918,764         | 1,996,310         | 1,904,625         |                      |
| 01271 FIRE ENGI | NF 10                                  | 2,033,400          | 2,170,507                               | 1,510,704         | 1,550,510         | 1,504,025         | 14,133               |
| 01              | PERSONNEL SERVICES                     | 969,994            | 1,208,021                               | 1,141,844         | 1,154,844         | 1,154,844         | -13,000              |
| 02              | OTHER PERSONNEL SERV                   | 375,609            | 472,247                                 | 18,000            | 16,125            | 16,125            |                      |
| 03              | FRINGE BENEFITS                        | 499,887            | 576,839                                 | 505,780           | 516,521           | 516,521           | -                    |
|                 | THINGE BENEFITS                        | 1,845,490          | 2,257,107                               | 1,665,624         | 1,687,490         | 1,687,490         |                      |
| 01272 FIRE LADE | DER 10                                 | 1,043,430          | 2,237,107                               | 1,003,024         | 1,007,430         | 1,007,430         | 21,000               |
| 01272 TIME LABE | PERSONNEL SERVICES                     | 1,147,319          | 1,194,421                               | 1,421,945         | 1,453,791         | 1,453,791         | -31,846              |
| 02              | OTHER PERSONNEL SERV                   | 459,994            | 571,148                                 | 22,875            | 21,300            | 21,300            |                      |
| 03              | FRINGE BENEFITS                        | 619,560            | 652,825                                 | 627,066           | 762,637           | 762,637           |                      |
|                 | TRINGE BENEFITS                        | 2,226,874          | 2,418,394                               | 2,071,886         | 2,237,728         | 2,237,728         |                      |
| 01273 FIRE ENGI | NF 12                                  | 2,220,674          | 2,410,334                               | 2,071,000         | 2,237,720         | 2,237,720         | -103,042             |
| 01273 TIME ENGI | PERSONNEL SERVICES                     | 1,163,054          | 1,131,872                               | 1,262,730         | 1,287,975         | 1,287,975         | -25,245              |
| 02              | OTHER PERSONNEL SERV                   | 484,538            | 600,055                                 | 21,900            | 23,750            | 23,750            | -                    |
| 03              | FRINGE BENEFITS                        | 631,327            | 651,783                                 | 600,812           | 697,109           | 697,109           | -                    |
|                 | FRINGE BENEFITS                        | 2,278,919          | 2,383,710                               | 1,885,442         | 2,008,834         | 2,008,834         |                      |
| 01274 FIRE ENGI | NF 15                                  | 2,270,313          | 2,303,710                               | 1,003,442         | 2,000,034         | 2,000,034         | 123,332              |
| 01274 FIRE ENGI | PERSONNEL SERVICES                     | 1,107,268          | 1,061,387                               | 1,149,498         | 1,174,617         | 1,174,617         | -25,119              |
| 02              | OTHER PERSONNEL SERV                   | 393,354            | 537,559                                 | 26,175            | 24,550            | 24,550            |                      |
| 03              | FRINGE BENEFITS                        | 652,644            | 650,567                                 | 606,175           | 612,776           | 612,776           |                      |
|                 | TRINGE BENEFITS                        |                    |   |                   | 1,811,943         | 1,811,943         |                      |
| 01275 FIRE ENGI | NF 16                                  | 2,153,266          | 2,249,513                               | 1,781,848         | 1,011,343         | 1,011,343         | - <b>30,095</b><br>0 |
| 01275 FIRE ENGI | PERSONNEL SERVICES                     | 1,245,376          | 1,147,048                               | 1,315,974         | 1,343,445         | 1,343,445         |                      |
| 02              | OTHER PERSONNEL SERV                   |                    |   |                   |                   |                   | -                    |
| 03              |  | 457,931<br>693,242 | 539,145                                 | 28,275<br>652 527 | 26,600<br>640,301 | 26,600<br>640 301 |                      |
|                 | FRINGE BENEFITS                        | 693,242            | 685,282                                 | 652,527           |                   | 640,301           | 12,226               |
| 01276 EIDE UNA  | SSIGNED                                | 2,396,549          | 2,371,475                               | 1,996,776         | 2,010,346         | 2,010,346         | -13,570              |
| 01276 FIRE UNAS |  | 2 040 400          | 2 665 622                               | 4 250 420         | 4 500 333         | 4 EFO 470         | 200.042              |
| 01<br>02        | PERSONNEL SERVICES                     | 3,919,498          | 3,665,632                               | 4,250,436         | 4,500,332         | 4,559,479         | -                    |
|                 | OTHER PERSONNEL SERV                   | 981,873            | 1,246,614                               | 76,125            | 72,575            | 72,575            |                      |
| 03              | FRINGE BENEFITS                        | 1,729,637          | 1,772,046                               | 1,792,688         | 1,901,623         | 1,935,796         |                      |
|                 |  | 6,631,007          | 6,684,292                               | 6,119,249         | 6,474,530         | 6,567,850         | -448,601             |

# FY 2018-2019 PROPOSED GENERAL FUND BUDGET FIRE DEPARTMENT BUDGET DETAIL

## PERSONNEL SUMMARY

|                     |       |       |      |      |          |                                | FY2018    | FY2019    | FY2019    | FY19        |
|---------------------|-------|-------|------|------|----------|--------------------------------|-----------|-----------|-----------|-------------|
|                     | FTE   | FTE   |      |      |          |                                | Modified  | Requested | Proposed  | Proposed vs |
| ORG.CODE/DEPARTMENT | 2018  | 2019  | VAC. | NEW  | UNFUNDED | POSITION TITLE                 | Budget    | Budget    | Budget    | FY18 Budget |
|                     | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | FIRE FIGHTER                   | 55,910    | 55,910    | 55,910    | 0           |
| 01260000            | 2.00  | 2.00  | 0.00 | 0.00 | 0.00     | FIRE EQUIPMENT MECHANIC CIVILI | 141,234   | 148,384   | 148,384   | -7,150      |
| FIRE ADMINISTRATION | 3.00  | 3.00  | 0.00 | 0.00 | 0.00     |                                | 197,144   | 204,294   | 204,294   | -7,150      |
|                     |       |       |      |      |          |                                |           |           |           |             |
|                     | 10.00 | 10.00 | 0.00 | 0.00 | 0.00     | FIRE FIGHTER                   | 642,048   | 660,558   | 660,558   | -18,510     |
|                     | 4.00  | 4.00  | 0.00 | 0.00 | 0.00     | PUMPER ENGINEER                | 289,528   | 296,768   | 296,768   | -7,240      |
|                     | 3.00  | 3.00  | 0.00 | 0.00 | 0.00     | FIRE LIEUTENANT                | 232,281   | 238,089   | 238,089   | -5,808      |
| 01261000            | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | FIRE CAPTAIN                   | 89,049    | 91,275    | 91,275    | -2,226      |
| FIRE ENGINE 1       | 18.00 | 18.00 | 0.00 | 0.00 | 0.00     |                                | 1,252,906 | 1,286,690 | 1,286,690 | -33,784     |
|                     |       |       |      |      |          |                                |           |           |           |             |
|                     | 15.00 | 14.00 | 0.00 | 0.00 | 1.00     | FIRE FIGHTER                   | 958,866   | 967,639   | 911,729   | 47,137      |
|                     | 3.00  | 4.00  | 1.00 | 1.00 | 0.00     | FIRE LIEUTENANT                | 232,281   | 317,452   | 317,452   | -85,171     |
| 01263000            | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | FIRE CAPTAIN                   | 89,049    | 91,275    | 91,275    | -2,226      |
| FIRE LADDER 5       | 19.00 | 19.00 | 1.00 | 1.00 | 1.00     |                                | 1,280,196 | 1,376,366 | 1,320,456 | -40,260     |
|                     |       |       |      |      |          |                                |           |           |           |             |
|                     | 11.00 | 11.00 | 0.00 | 0.00 | 0.00     | FIRE FIGHTER                   | 736,424   | 738,468   | 738,468   | -2,044      |
|                     | 5.00  | 5.00  | 0.00 | 0.00 | 0.00     | PUMPER ENGINEER                | 361,910   | 370,960   | 370,960   | -9,050      |
|                     | 4.00  | 4.00  | 0.00 | 0.00 | 0.00     | FIRE LIEUTENANT                | 309,708   | 317,452   | 317,452   | -7,744      |
| 01264000            | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | FIRE CAPTAIN                   | 89,049    | 91,275    | 91,275    | -2,226      |
| FIRE RESCUE 5       | 21.00 | 21.00 | 0.00 | 0.00 | 0.00     |                                | 1,497,091 | 1,518,155 | 1,518,155 | -21,064     |
|                     |       |       |      |      |          |                                |           |           |           |             |
|                     | 10.00 | 9.00  | 0.00 | 0.00 | 1.00     | FIRE FIGHTER                   | 611,994   | 624,615   | 568,705   | 43,289      |
|                     | 5.00  | 5.00  | 0.00 | 0.00 | 0.00     | PUMPER ENGINEER                | 361,910   | 367,340   | 367,340   | -5,430      |
|                     | 3.00  | 3.00  | 0.00 | 0.00 | 0.00     | FIRE LIEUTENANT                | 232,281   | 238,089   | 238,089   | -5,808      |
|                     | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | FIRE CAPTAIN                   | 89,049    | 89,049    | 89,049    | 0           |
| 01265000            | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | FIRE INSPECTOR                 | 83,237    | 83,237    | 83,237    | 0           |
| FIRE ENGINE 3       | 20.00 | 19.00 | 0.00 | 0.00 | 1.00     |                                | 1,378,471 | 1,402,330 | 1,346,420 | 32,051      |
|                     |       |       |      |      |          |                                |           |           |           |             |
|                     | 8.00  | 8.00  | 0.00 | 0.00 | 0.00     | FIRE FIGHTER                   | 530,228   | •         | 546,215   | •           |
|                     | 4.00  | 4.00  | 0.00 | 0.00 | 0.00     | PUMPER ENGINEER                | 289,528   |           | 294,958   |             |
|                     | 3.00  | 3.00  | 0.00 | 0.00 | 0.00     | FIRE LIEUTENANT                | 232,281   |           | •         |             |
| 01266000            | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | FIRE CAPTAIN                   | 89,049    | 91,275    | 91,275    |             |
| FIRE ENGINE 4       | 16.00 | 16.00 | 0.00 | 0.00 | 0.00     |                                | 1,141,086 | 1,170,537 | 1,170,537 | -29,451     |

## FY 2018-2019 PROPOSED GENERAL FUND BUDGET

## FIRE DEPARTMENT

## BUDGET DETAIL

| FIRE DEPART         | IVI C I       | NI            |      |        |              |                                 |                      | יטטמ      | GEIL                 | JEIAIL      |
|---------------------|---------------|---------------|------|--------|--------------|---------------------------------|----------------------|-----------|----------------------|-------------|
|                     |               |               |      |        |              |                                 | FY2018               | FY2019    | FY2019               | FY19        |
|                     | FTE           | FTE           |      | NIF147 | LINEUNDED    |                                 | Modified             | Requested | -                    | Proposed vs |
| ORG.CODE/DEPARTMENT | 2018          | 2019          | VAC. | NEW    | UNFUNDED     | POSITION TITLE                  | Budget               | Budget    | Budget               | FY18 Budget |
|                     |               |               |      |        |              |                                 |                      |           |                      |             |
|                     | 9.00          | 9.00          | 0.00 | 0.00   | 0.00         | FIRE FIGHTER                    | 561,414              |           | 589,862              |             |
|                     | 2.00          | 2.00          | 0.00 | 0.00   | 0.00         | PUMPER ENGINEER FIRE LIEUTENANT | 144,764              |           | 146,574              |             |
| 01267000            | 2.00<br>1.00  | 2.00<br>1.00  | 0.00 | 0.00   | 0.00<br>0.00 |                                 | 154,854<br>89,049    |           | 158,726              |             |
| FIRE ENGINE 7       | 14.00         | 14.00         | 0.00 | 0.00   | 0.00         | FIRE CAPTAIN                    | 950,081              |           | 91,275<br>986,437    |             |
|                     |               |               |      |        |              |                                 |                      |           |                      |             |
|                     | 17.00         | 17.00         | 0.00 | 0.00   | 0.00         | FIRE FIGHTER                    | 1,094,724            | 1,182,250 | 1,126,340            | -31,616     |
|                     | 3.00          | 3.00          | 0.00 | 0.00   | 0.00         | FIRE LIEUTENANT                 | 232,281              | 238,089   | 238,089              | -5,808      |
| 01268000            | 1.00          | 1.00          | 0.00 | 0.00   | 0.00         | FIRE CAPTAIN                    | 89,049               | 91,275    | 91,275               | -2,226      |
| FIRE LADDER 11      | 21.00         | 21.00         | 0.00 | 0.00   | 0.00         |                                 | 1,416,054            | 1,511,614 | 1,455,704            | -39,650     |
|                     | 12.00         | 12.00         | 0.00 | 0.00   | 0.00         | FIDE FIGURED                    | 700 540              | 022 107   | 022 107              | 22 550      |
|                     | 4.00          | 5.00          | 0.00 | 1.00   | 0.00         | FIRE FIGHTER PUMPER ENGINEER    | 799,548<br>289,528   |           | 823,107<br>363,971   |             |
|                     | 3.00          | 4.00          | 0.00 | 1.00   | 0.00         | FIRE LIEUTENANT                 | 232,281              |           | 313,013              |             |
| 01269000            | 1.00          | 1.00          | 0.00 | 0.00   | 0.00         | FIRE CAPTAIN                    | 89,049               |           | 91,275               |             |
| FIRE ENGINE 6       | 20.00         | 22.00         | 0.00 | 2.00   | 0.00         | THE CALLAIN                     | 1,410,406            |           | 1,591,366            |             |
|                     |               |               |      |        |              |                                 |                      |           |                      |             |
|                     | 13.00         | 13.00         | 0.00 | 0.00   | 0.00         | FIRE FIGHTER                    | 876,765              | 888,546   | 832,636              | 44,129      |
|                     | 4.00          | 4.00          | 0.00 | 0.00   | 0.00         | FIRE LIEUTENANT                 | 309,708              | 317,452   | 317,452              | -7,744      |
| 01270000            | 1.00          | 1.00          | 0.00 | 0.00   | 0.00         | FIRE CAPTAIN                    | 89,049               | 91,275    | 91,275               | -2,226      |
| FIRE LADDER 6       | 18.00         | 18.00         | 0.00 | 0.00   | 0.00         |                                 | 1,275,522            | 1,297,273 | 1,241,363            | 34,159      |
|                     | 9.00          | 9.00          | 0.00 | 0.00   | 0.00         | FIRE FIGHTER                    | 597,558              | 598,759   | 598,759              | -1,201      |
|                     | 3.00          | 3.00          | 0.00 | 0.00   | 0.00         | PUMPER ENGINEER                 | 217,146              |           | 220,766              |             |
|                     | 2.00          | 2.00          | 0.00 | 0.00   | 0.00         | FIRE LIEUTENANT                 | 154,854              |           | 158,726              |             |
|                     | 1.00          | 1.00          | 0.00 | 0.00   | 0.00         | FIRE CAPTAIN                    | 89,049               |           | 91,275               |             |
| 01271000            | 1.00          | 1.00          | 0.00 | 0.00   | 0.00         | FIRE INSPECTOR                  | 83,237               |           | 85,318               |             |
| FIRE ENGINE 10      | 16.00         | 16.00         | 0.00 | 0.00   | 0.00         |                                 | 1,141,844            |           | 1,154,844            |             |
|                     | 16.00         | 16.00         | 0.00 | 0.00   | 0.00         | FIRE FIGHTER                    | 1 022 100            | 1 045 064 | 1 045 064            | -21,876     |
|                     | 4.00          | 4.00          | 0.00 | 0.00   | 0.00         | FIRE LIEUTENANT                 | 1,023,188<br>309,708 |           | 1,045,064<br>317,452 |             |
| 01272000            | 1.00          | 1.00          | 0.00 | 0.00   | 0.00         | FIRE CAPTAIN                    | 89,049               |           | 91,275               |             |
| FIRE LADDER 10      | 21.00         | 21.00         | 0.00 | 0.00   | 0.00         | TINE CAI TAIN                   | 1,421,945            |           | 1,453,791            |             |
|                     | 10.00         | 10.00         | 0.00 | 0.00   | 0.00         | FIDE FIGURES                    | CE4 073              | CC2 CE2   | 662.652              | 44 704      |
|                     | 10.00<br>4.00 | 10.00<br>4.00 | 0.00 | 0.00   | 0.00<br>0.00 | FIRE FIGHTER PUMPER ENGINEER    | 651,872<br>289,528   |           | 663,653<br>294,958   |             |
|                     | 3.00          | 3.00          | 0.00 | 0.00   | 0.00         | FIRE LIEUTENANT                 | 232,281              |           | 238,089              |             |
| 01273000            | 1.00          | 1.00          | 0.00 | 0.00   | 0.00         | FIRE CAPTAIN                    | 89,049               | •         | 91,275               |             |
| FIRE ENGINE 12      | 18.00         | 18.00         | 0.00 | 0.00   | 0.00         |                                 | 1,262,730            |           | 1,287,975            |             |
|                     |               |               |      |        |              |                                 |                      |           |                      |             |
|                     | 8.00          | 8.00          | 0.00 | 0.00   | 0.00         | FIRE FIGHTER                    | 538,640              | 550,421   | 550,421              | -11,781     |
|                     | 4.00          | 4.00          | 0.00 | 0.00   | 0.00         | PUMPER ENGINEER                 | 289,528              | 296,768   | 296,768              |             |
|                     | 3.00          | 3.00          | 0.00 | 0.00   | 0.00         | FIRE LIEUTENANT                 | 232,281              |           | 236,153              |             |
| 01274000            | 1.00          | 1.00          | 0.00 | 0.00   | 0.00         | FIRE CAPTAIN                    | 89,049               |           | 91,275               |             |
| FIRE ENGINE 15      | 16.00         | 16.00         | 0.00 | 0.00   | 0.00         |                                 | 1,149,498            | 1,174,617 | 1,174,617            | -25,119     |
|                     | 8.00          | 8.00          | 0.00 | 0.00   | 0.00         | FIRE FIGHTER                    | 538,640              | 550,421   | 550,421              | -11,781     |
|                     | 4.00          | 4.00          | 0.00 | 0.00   | 0.00         | PUMPER ENGINEER                 | 289,528              | 294,958   | 294,958              |             |
|                     | 3.00          | 3.00          | 0.00 | 0.00   | 0.00         | FIRE LIEUTENANT                 | 232,281              |           | 238,089              |             |
|                     | 1.00          | 1.00          | 0.00 | 0.00   | 0.00         | FIRE CAPTAIN                    | 89,049               |           | 91,275               |             |
| 04275000            | 1.00          | 1.00          | 0.00 | 0.00   | 0.00         | FIRE EQUIPMENT MECHANIC         | 77,427               |           | 77,427               |             |
| 01275000            | 1.00          | 1.00          | 0.00 | 0.00   | 0.00         | ASSISTANT SUPERINTENDENT OF M   | 89,049               |           | 91,275               |             |
| FIRE ENGINE 16      | 18.00         | 18.00         | 0.00 | 0.00   | 0.00         |                                 | 1,315,974            | 1,343,445 | 1,343,445            | -27,471     |

# FY 2018-2019 PROPOSED GENERAL FUND BUDGET FIRE DEPARTMENT BUDGET DETAIL

# PERSONNEL SUMMARY (Cont'd)

|                     |          |          |      |      |      |                                | FY2018    | FY2019    | FY2019    | FY19        |
|---------------------|----------|----------|------|------|------|--------------------------------|-----------|-----------|-----------|-------------|
|                     |          |          |      |      |      |                                | Modified  | Requested | Proposed  | Proposed Vs |
| ORG.CODE/DEPARTMENT | FTE 2018 | FTE 2019 | VAC. | NEW  | UNF. | TITLE                          | Budget    | Budget    | Budget    | FY18 Budget |
|                     | 0.00     | 1.00     | 0.00 | 1.00 | 0.00 | DATABASE ADMINISTRATOR         | 0         | 65,610    | 65,610    | -65,610     |
|                     | 1.00     | 1.00     | 0.00 | 0.00 | 0.00 | ASSISTANT SPECIAL PROJECT MNGR | 53,803    | 53,803    | 53,803    | 0           |
|                     | 0.00     | 0.00     | 0.00 | 0.00 | 0.00 | PAYROLL CLERK                  | 0         | 0         | 0         | 0           |
|                     | 1.00     | 0.00     | 0.00 | 0.00 | 1.00 | FINANCIAL COORDINATOR          | 54,067    | 0         | 0         | 54,067      |
|                     | 0.00     | 1.00     | 0.00 | 1.00 | 0.00 | EXECUTIVE SECRETARY            | 0         | 0         | 59,147    | -59,147     |
|                     | 5.00     | 6.00     | 0.00 | 1.00 | 0.00 | FIRE FIGHTER                   | 324,135   | 404,473   | 404,473   | -80,338     |
|                     | 1.00     | 1.00     | 0.00 | 0.00 | 0.00 | PUMPER ENGINEER                | 72,382    | 74,192    | 74,192    | -1,810      |
|                     | 11.00    | 12.00    | 0.00 | 1.00 | 0.00 | FIRE LIEUTENANT                | 851,697   | 950,420   | 950,420   | -98,723     |
|                     | 4.00     | 4.00     | 0.00 | 0.00 | 0.00 | FIRE CAPTAIN                   | 356,196   | 365,100   | 365,100   | -8,904      |
|                     | 10.00    | 10.00    | 0.00 | 0.00 | 0.00 | FIRE ASSISTANT CHIEF           | 1,024,020 | 1,044,500 | 1,044,500 | -20,480     |
|                     | 2.00     | 2.00     | 0.00 | 0.00 | 0.00 | FIRE DEPUTY CHIEF              | 230,015   | 224,298   | 224,298   | 5,717       |
|                     | 1.00     | 1.00     | 0.00 | 0.00 | 0.00 | FIRE DEPUTY MARSHALL           | 110,082   | 112,834   | 112,834   | -2,752      |
|                     | 1.00     | 1.00     | 0.00 | 0.00 | 0.00 | FIRE CHIEF                     | 137,700   | 145,428   | 145,428   | -7,728      |
|                     | 1.00     | 1.00     | 0.00 | 0.00 | 0.00 | SUPERINTENDENT OF MAINTENANCE  | 102,402   | 104,962   | 104,962   | -2,560      |
|                     | 2.00     | 2.00     | 0.00 | 0.00 | 0.00 | FIRE SENIOR INSPECTOR          | 191,452   | 193,845   | 193,845   | -2,393      |
|                     | 6.00     | 6.00     | 0.00 | 0.00 | 0.00 | FIRE INSPECTOR                 | 499,422   | 511,908   | 511,908   | -12,486     |
|                     | 1.00     | 1.00     | 0.00 | 0.00 | 0.00 | FIRE MARSHALL                  | 112,257   | 117,758   | 117,758   | -5,501      |
|                     | 1.00     | 1.00     | 0.00 | 0.00 | 0.00 | MAINTAINER I (GRADE I)         | 40,868    | 40,868    | 40,868    | 0           |
| 1276000             | 1.00     | 1.00     | 0.00 | 0.00 | 0.00 | CUSTODIAN I                    | 39,938    | 40,333    | 40,333    | -395        |
| RE UNASSIGNED       | 49.00    | 52.00    | 0.00 | 4.00 | 1.00 |                                | 4.200.436 | 4.450.332 | 4.509.479 | -309.043    |

## FY 2018-2019 PROPOSED GENERAL FUND BUDGET FIRE DEPARTMENT PROGRAM HIGHLIGHTS

| CED VICE INDICATORS                        | ACTUAL    | ACTUAL    | ACTUAL    | ACTUAL    |           | ESTIMATED 2017 |           | 6 MONTH   |           |
|--|-----------|-----------|-----------|-----------|-----------|----------------|-----------|-----------|-----------|
| SERVICE INDICATORS                         | 2012-2013 | 2013-2014 | 2014-2015 | 2015-2016 | 2016-2017 | 2016-2017      | 2016-2017 | 2017-2018 | 2017-2018 |
| FIRE DEPARTMENT                            | •         | 0         |           |           | 0         | 0              | 0         | 0         |           |
| Number of Fire Stations                    | 8         | 8         | 8         | 8         | 8         | 8              | 8         | 8         | 8         |
| Number of First Responder Stations         | 8         | 8         | 8         | 8         | 8         | 8              | 8         | 8         | 8         |
| Number of Ladder Trucks                    | 4         | 4         | 4         | 4         | 4         | 4              | 4         | 4         | 4         |
| Number of Standby/Reserve Trucks           | 2         | 2         | 2         | 2         | 2         | 2              | 2         | 2         | 2         |
| Number of Pumper Trucks/Engines            | 9         | 9         | 9         | 9         | 9         | 9              | 9         | 9         | 9         |
| Number of Standby Pumper Trucks/Engines    | 5         | 3         | 4         | 4         | 4         | 4              | 4         | 4         | 4         |
| Minimum staffing per truck                 | 4         | 4         | 4         | 4         | 4         | 4              | 4         | 4         | 4         |
| •  |           |           |           |           |           |                |           |           |           |
| Number of Quints/combination equipment     | 1         | 1         | 1         | 1         | 1         | 1              | 1         | 1         | 1         |
| Number of budgeted employees               | 281       | 288       | 297       | 297       | 306       | 306            | 296       | 296       | 308       |
| REVENUE                                    |           |           |           |           |           |                |           |           |           |
| Firewatch                                  | \$76,531  | \$58,132  | \$114,104 | \$88,443  | \$34,092  | \$58,000       | \$81,740  | \$26,926  | \$54,000  |
| Insurance Reimbursement                    | \$33,356  | \$38,462  | \$14,810  | \$23,631  | \$10,045  | \$18,000       | \$34,713  | \$20,675  | \$35,000  |
| Permits & Inspection fees                  | \$82,924  | \$60,864  | \$67,848  | \$75,057  | \$75,805  | \$140,000      | \$113,369 | \$80,365  | \$150,000 |
| Total Revenue Generated                    | \$192,811 | \$157,458 | \$196,762 | \$187,131 | \$119,942 | \$216,000      | \$229,822 | \$127,966 | \$239,000 |
| FIRE INCIDENTS                             |           |           |           |           |           |                |           |           |           |
| Residential Fire Incidents                 | 201       | 183       | 195       | 216       | 112       | 224            | 234       | 59        | 118       |
| Commercial/Industrial Fire Incidents       | 33        | 20        | 33        | 22        | 13        | 26             | 22        | 9         | 15        |
| Fire Incidents involving Non-Structures    | 313       | 357       | 337       | 404       | 163       | 326            | 338       | 168       | 336       |
| TOTAL FIRE INCIDENTS                       | 748       | 743       | 565       | 642       | 288       | 578            | 600       | 292       | 584       |
| Non-fire Incidents requiring response      | 15,770    | 15,214    | 16,174    | 17,171    | 9,002     | 18,004         | 17,890    | 9,261     | 18,522    |
| False Alarms                               | 1,894     | 2,056     | 2,379     | 2,259     | 1,247     | 2,494          | 2,263     | 1,314     | 2,628     |
| Arson Incidents in structure               | 5         | 5         | 6         | 6         | 2         | 4              | 5         | 1         | 2         |
| Total Arson Incidents in non-structure     | 11        | 6         | 17        | 15        | 5         | 10             | 12        | 4         | 8         |
| TOTAL ARSON INCIDENTS                      | 16        | 11        | 23        | 21        | 7         | 14             | 17        | 5         | 10        |
| Arson Arrests                              | 2         | 0         | 5         | 4         | 1         | 1              | 0         | 0         | 0         |
| STAFF INJURY DETAIL                        |           |           |           |           |           |                |           |           |           |
| Personnel Deaths                           | 0         | 0         | 0         | 0         | 0         | 0              | 0         | 0         | 0         |
| Injuries with time lost                    | 4         | 6         | 9         | 46        | 21        | 42             | 5         | 2         | 4         |
| Injuries with no time lost                 | 4         | 6         | 13        | 16        | 6         | 12             | 4         | 3         | 6         |
| TOTAL INJURIES                             | 8         | 12        | 22        | 62        | 27        | 54             | 7         | 6         | 10        |
| RESPONSE TIME/EMS                          |           | 12        |           |           |           | 31             |           |           | 10        |
| Calls responded to within 4 minutes        | 89%       | 59%       | 50%       | 32%       | 32%       | 33%            | 33%       | 33%       | 33%       |
| Basic Life Support Responder Incidents     | 9,275     | 9,236     | 9,980     | 5,511     | 3,032     | 5,941          | 11,662    | 5,949     | 11,898    |
| FIRE INSPECTIONS & PREVENTION              | 3,213     | 3,230     | 3,300     | 3,311     | 3,032     | 3,341          | 11,002    | 3,343     | 11,030    |
| Residential Structures Inspected           | 463       | 467       | 391       | 591       | 196       | 392            | 371       | 142       | 284       |
| Commercial Structures Inspected            | 545       | 438       | 222       | 561       | 177       | 354            | 292       | 213       | 380       |
| Industrial Structures Inspected            | 18        | 436       | 18        | 12        | 8         | 354<br>16      | 15        | 3         | 30U<br>6  |
| Total Structures Inspected                 | 1,026     | 914       | 631       | 1,164     | 381       | 762            | 1,886     | 1,378     | 2,000     |
| Inspections carried out by fire supression | 3,360     | 3,360     | 3,360     | 3,495     | 2,039     | 3,500          | 3,356     | 1,378     | 3,356     |
|  | •         | •         | ,         | ,         | •         | ,              | ,         |           | ,         |
| Smoke detectors installed                  | 2,703     | 4,485     | 4,117     | 3,725     | 1,401     | 2,802          | 4,000     | 2,438     | 4,000     |

#### FY 2019 GOALS

- 1) Apply for an Assistance to Firefighters grant with the hopes of being awarded grants for Personal Protective Equipment and Rescue Equipment. All submissions have been completed and our department is awaiting notification.
- 2) Conduct multiple Promotional Exams for the ranks of: Assistant Chief, Fire Captain and Fire Inspector.
- 3) Continue with our aggressive replacement of retirees from the current entry level list that expires August of 2018. Plan and prepare a recruitment drive for an Entry Level Exam.
- 4) Continue to promote and market our smoke alarm program, this year our department will pilot the introduction of a dual functioning alarm. (Smoke and Carbon Monoxide)
- 5) Further develop our Officers through the introduction of Leadership Training, Management Skills and Decision-Making Development.
- 6) Build a defined training and development program for the Fire Maintenance Division.

# FY 2018-2019 PROPOSED GENERAL FUND BUDGET FIRE DEPARTMENT PROGRAM HIGHLIGHTS

- 7) Increase the manpower of the Fire Prevention Bureau with 6 new Fire Inspectors and ensure the Prevention Bureau is successfully using a mobile technology to increase efficiency.
- 8) Ensure the cooperation and involvement of the Fire Prevention Bureau in the streamlining of city agencies as they relate to technology.
- 9) Finish the implementation of Nexgen CAD software and ensure all support products are functional.
- 10) Introduce RFID technology for the tracking of equipment and ensure that the information is translated to the proper RMS.
- 11) Work with the Mayor's Office to continue to develop the Fire Department section of the webpage to assist constituents in finding informational needs from our organization.
- 12) Support the Fire Prevention Bureau with specialized training to create a more efficient and effective workflow.

#### FY 2018 GOAL STATUS

- 1) Seek Capital funding to replace a Fire Aerial Ladder / Pumper, Engine #16, Quint. This vehicle is a 1996 Pierce Quint which is twenty years old with high engine hours / mileage. An AFG grant application was also submitted seeking funding for this project.
  - <u>6 MONTH STATUS</u>: The AFG grant was denied for this apparatus but capital funds were approved and allocated for this unit. The unit has been ordered and should arrive in late fall of 2018.
- Seek Capital funding to replace four aging ancillary staff vehicles. Three of these vehicles are 2007 Ford Explorers with over 100,000 miles and the other vehicle is a 2002 Minivan with high mileage.
  - <u>6 MONTH STATUS</u>: Two of these vehicles are ordered and will be placed into service in early spring of 2018.
- 3) Apply for an Assistance to Firefighters Grant with the hopes of being awarded grants for Health and Wellness, Safety Equipment, and a Fire Apparatus. All submissions have been made and our department is awaiting notification.
  - <u>6 MONTH STATUS</u>: Our department received two awards: 1 for equipment Bauer Compressor and 1 for Health and Wellness. Equipment and training for both awards have been completed.
- 4) Conduct multiple Promotional Exams for the ranks of: Deputy Chief, Fire Marshal, Asst. Chief, and Fire Inspector.
  - <u>6 MONTH STATUS</u>: The Promotional Exams for Deputy Chief and the Fire Marshal are complete and the exams for Assistant Chief and Fire Inspector are in the planning stage.
- 5) Continue with our aggressive replacement of retirees from the current entry level list. This will aid in efforts to diminish overtime expenditures.
  - <u>6 MONTH STATUS</u>: We have hired a total of 15 recruits this fiscal year and are operating near full strength.
- 6) Continue to promote and market our smoke alarm program, this year our department will pilot the introduction of a dual functioning alarm. (Smoke and Carbon Monoxide)

  <u>6 MONTH STATUS</u>: The smoke alarm program is continuing to be very successful with another 2500 smoke installed to date in FY2018. The introduction of Carbon Monoxide Alarms has started with a pilot of units being carried on fire apparatus for installs at emergency scenes.
- 7) Introduce online refresher training for annual required training: Emergency Medical, Hazardous Material and OSHA training. In addition, introduce Public Fire and Life Safety Educator training for the company officers.

## FY 2018-2019 PROPOSED GENERAL FUND BUDGET FIRE DEPARTMENT PROGRAM HIGHLIGHTS

- <u>6 MONTH STATUS</u>: The department is introducing online Medical Training as a pilot program in calendar year 2018. In addition, the department is hosting Public Fire and Life Safety Educator I through the CT Fire Academy in November of 2018.
- 8) Continue to build relationships with other city departments to create a greater level of interoperability and all hazard planning.
  - <u>6 MONTH STATUS</u>: Our department continues to be a key member of the planning and implementation of groups associated to Public Safety.
- 9) Start to build a comprehensive 5-year department plan forecasting the need for replacing personnel and equipment.
  - <u>6 MONTH STATUS</u>: Information is being gathered and as it relates to our larger cost assets for the creation of a department working document.
- 10) The department has created an IT working group to meet the technological goals of the organization. The current projects include a change in dispatch software, upgrading the Fleet Management and computer based training.
  - <u>6 MONTH STATUS</u>: The department has trained a few members in our RMS to assist in the further use of the product. In addition, the department has played a significant role in the implementation of the new dispatch software.

#### FY 2018 ADDITIONAL ACCOMPLISHMENTS

- 1) The Bridgeport Fire Department received two AFG Grants from FEMA. One Grant was for Health and Wellness and the other was for an Air Compressor. Both projects have been implemented.
- 2) Implemented a new Fire Station Alerting System. This system was paid for by the 2005 COPS grant.
- 3) RYASAP along with members from the Fire Marshal Bureau, continue to conduct Fire Safety education in the Bridgeport Elementary Schools by administering the Masters of Disaster curriculum that is centered on a series of lesson plans that help educate children about the importance of Fire Prevention and Safety.
- 4) Our department acquired a Military Surplus Vehicle for evacuations and response during high water incidents and large amounts of snowfall.
- 5) We have started some initial Officer Development training with the promotion of a class of new Lieutenants, Leadership training for the Command Staff.
- 6) Additional training and monitoring of the data being submitted to our RMS has taken place. This has resulted in a minor increase in revenue from Fire/Rescue Billing.
- 7) We have instituted a weekly staff meeting with the command staff to create better communication throughout the department at all levels.
- 8) Our department has worked to increase our digital presents. Our facebook, twitter, and city web page content is regularly updated and has become a great tool to interface with our constituents.

| Org#    | Org Description         | Object#        | Object Description                                    | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18 Budget<br>Vs FY 19<br>Proposed |
|---------|-------------------------|----------------|---|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01260   | FIRE DEPARTMENT ADMINIS | STRATION       |   |                    |                    |                   | buaget                         | buaget                        | Proposed                             |
|         |                         | 51000          | FULL TIME EARNED PAY                                  | -71,706            | 126,334            | 197,144           | 204,294                        | 204,294                       | -7,150                               |
| 01      | PERSONNEL SERVICES      |                |   | -71,706            | 126,334            | 197,144           | 204,294                        | 204,294                       |                                      |
|         |                         | 51106          | REGULAR STRAIGHT OVERTIME                             | 0                  | 0                  | 4,000             | 4,000                          | 4,000                         |                                      |
|         |                         | 51108<br>51110 | REGULAR 1.5 OVERTIME PAY                              | 0                  | 1,941<br>0         | 3,600,000         | 3,600,000                      | 3,600,000                     |                                      |
|         |                         | 51116          | TEMP ACTING 1.5X OVERTIME<br>HOLIDAY 2X OVERTIME PAY  | 0                  | 0                  | 3,800<br>1,500    | 3,800<br>1,500                 | 3,800<br>1,500                |                                      |
|         |                         | 51118          | STAND-BY PAY  | 0                  | 3,510              | 0                 | 0                              | 0                             |                                      |
|         |                         |                | SHIFT 2 - 1.5X OVERTIME                               | 0                  | 0                  | 70,000            | 70,000                         | 70,000                        |                                      |
|         |                         | 51126          | FIREWATCH OVERTIME                                    | 0                  | 0                  | 85,000            | 85,000                         | 85,000                        | C                                    |
|         |                         | 51134          | TEMP SHIFT 2 DIFFERENTIAL                             | 0                  | 63                 | 550,000           | 625,000                        | 625,000                       |                                      |
|         |                         | 51141          | EMT CERTIFICATE PAY                                   | 0                  | 0                  | 0                 | 0                              | 0                             |                                      |
|         |                         | 51318          | PERSONAL DAY PAYOUT RETIREMENT                        | 0                  | 839                | 1,100,000         | 1,100,000                      | 1,100,000                     |                                      |
|         |                         | 51322<br>51324 | HOLIDAY PAYOUT RETIREMENT<br>LONGEVITY RETIREMENT     | 0                  | 0                  | 50,000<br>35,000  | 50,000<br>35,000               | 50,000<br>35,000              |                                      |
| 02      | OTHER PERSONNEL SERV    | 51324          | LONGEVITY RETIREMENT                                  | 0                  | 6,353              | 5,499,300         | 5,574,300                      | 5,574,300                     |                                      |
| <i></i> | O MERT ERSONNEE SERV    | 52256          | H & H INDEMNITY FIRE                                  | 668,400            | 668,400            | 668,400           | 668,400                        | 668,400                       |                                      |
|         |                         | 52268          | WORKERS' COMP INDM - FIRE                             | 515,700            | 515,700            | 587,000           | 587,000                        | 587,000                       |                                      |
|         |                         | 52360          | MEDICARE  | 0                  | 1,830              | 2,763             | 2,801                          | 2,801                         | -38                                  |
|         |                         | 52399          | UNIFORM ALLOWANCE                                     | 0                  | 1,850              | 850               | 850                            | 850                           | 0                                    |
|         |                         | 52504          | MERF PENSION EMPLOYER CONT                            | 0                  | 19,998             | 33,376            | 34,588                         | 34,588                        |                                      |
|         |                         | 52510          | FIRE PENSION FUND                                     | 0                  | 302,100            | 402,798           | 402,798                        | 56,129                        |                                      |
|         |                         | 52514          | NORMAL COST- PENSION PLAN                             | 4,679,394          | 4,693,000          | 5,250,000         | 5,027,072                      | 4,796,172                     |                                      |
|         |                         | 52917<br>52918 | HEALTH INSURANCE CITY SHARE MERS PENSION AMORTIZATION | 0<br>2,574,158     | 25,704<br>900,955  | 22,202<br>900,955 | 35,819<br>0                    | 35,819<br>0                   |                                      |
| 03      | FRINGE BENEFITS         | 32318          | WERS FENSION AMORTIZATION                             | 8,437,652          | 7,129,537          | 7,868,344         | 6,759,328                      | 6,181,759                     |                                      |
| -       | THINGE DENETHS          | 53435          | PROPERTY INSURANCE                                    | 886                | 1,619              | 2,500             | 2,500                          | 2,500                         |                                      |
|         |                         | 53605          | MEMBERSHIP/REGISTRATION FEES                          | 5,208              | 5,098              | 5,138             | 5,138                          | 5,138                         |                                      |
|         |                         | 53610          | TRAINING SERVICES                                     | 49,133             | 152,524            | 150,950           | 153,950                        | 153,950                       | -3,000                               |
|         |                         | 53720          | TELEPHONE SERVICES                                    | 63,820             | 55,661             | 1,000             | 7,000                          | 7,000                         | -6,000                               |
|         |                         | 53750          | TRAVEL EXPENSES                                       | 0                  | 407                | 0                 | 0                              | 0                             | 0                                    |
|         |                         | 53905          | EMP TUITION AND/OR TRAVEL REIM                        | 12,917             | 16,937             | 24,789            | 17,789                         | 14,000                        |                                      |
|         |                         | 54010          | AUTOMOTIVE PARTS                                      | 80,190             | 79,738             | 85,000            | 85,000                         | 85,000                        |                                      |
|         |                         | 54530<br>54535 | AUTOMOTIVE SUPPLIES TIRES & TUBES                     | 4,231<br>46,964    | 4,577<br>48,820    | 5,250<br>50,000   | 5,250                          | 5,250                         |                                      |
|         |                         | 54545          | CLEANING SUPPLIES                                     | 6,143              | 9,554              | 10,088            | 50,000<br>8,088                | 50,000<br>8,088               |                                      |
|         |                         | 54555          | COMPUTER SUPPLIES                                     | 7,052              | 4,848              | 8,000             | 8,000                          | 8,000                         |                                      |
|         |                         | 54560          | COMMUNICATION SUPPLIES                                | 12,537             | 21,755             | 39,853            | 39,853                         | 39,853                        | C                                    |
|         |                         | 54580          | SCHOOL SUPPLIES                                       | 0                  | 0                  | 5                 | 5                              | 5                             | C                                    |
|         |                         | 54595          | MEETING/WORKSHOP/CATERING FOOD                        | 1,636              | 1,853              | 3,500             | 3,500                          | 3,500                         | 0                                    |
|         |                         | 54610          | DIESEL  | 62,757             | 70,427             | 92,150            | 92,150                         | 80,000                        |                                      |
|         |                         | 54615          | GASOLINE<br>CASES AND FOLUDATION                      | 30,276             | 24,031             | 51,283            | 53,283                         | 53,283                        |                                      |
|         |                         | 54635<br>54640 | GASES AND EQUIPMENT<br>HARDWARE/TOOLS                 | 8,078<br>8,410     | 8,131<br>9,169     | 8,500<br>9,683    | 8,500<br>9,683                 | 8,500<br>9,683                |                                      |
|         |                         |                | MEDICAL SUPPLIES                                      | 24,435             | 12,936             | 17,000            | 13,000                         | 13,000                        |                                      |
|         |                         | 54675          | OFFICE SUPPLIES                                       | 15,172             | 15,644             | 15,757            |                                | 15,757                        |                                      |
|         |                         | 54680          | OTHER SUPPLIES  | 1,111              | 1,501              | 1,513             | 1,513                          | 1,513                         |                                      |
|         |                         | 54695          | PHOTOGRAPHIC SUPPLIES                                 | 0                  | 479                | 75                | 75                             | 75                            | C                                    |
|         |                         |                | PUBLICATIONS  | 1,310              | 2,947              | 3,068             | 3,068                          | 3,068                         | 0                                    |
|         |                         |                | SUBSCRIPTIONS   | 725                | 440                | 866               | 866                            | 866                           |                                      |
|         |                         |                | PAPER AND PLASTIC SUPPLIES                            | 0                  | 0                  | 3                 | 3                              | 3                             |                                      |
|         |                         |                | TEXTILE SUPPLIES                                      | 15.668             | 0                  | 787               | 787                            | 787                           |                                      |
|         |                         |                | UNIFORMS TRANSPORTATION SUPPLIES                      | 15,668<br>147      | 20,221<br>0        | 20,000<br>203     | 20,000<br>203                  | 20,000<br>203                 |                                      |
|         |                         |                | TRAFFIC CONTROL PRODUCTS                              | 75                 | 75                 | 80                | 80                             | 80                            |                                      |
|         |                         |                | SALE OF SURPLUS/OBSOLETE ITE                          | -7,160             | -120               | -514              | 0                              | 0                             |                                      |
|         |                         |                | AUTOMOTIVE SHOP EQUIPMENT                             | 1,601              | 1,849              | 2,000             | 2,000                          | 2,000                         |                                      |
|         |                         | 55050          | CLEANING EQUIPMENT                                    | 12,968             | 1,517              | 2,170             | 1,656                          | 1,656                         | 514                                  |
|         |                         |                | COMPUTER EQUIPMENT                                    | 1,306              | 1,366              | 2,662             | 2,662                          | 2,662                         |                                      |
|         |                         |                | SCHOOL EQUIPMENT                                      | 0                  | 0                  | 12                |                                | 12                            |                                      |
|         |                         |                | ELECTRICAL EQUIPMENT                                  | 729                | 872                | 2,460             | 2,460                          | 2,460                         |                                      |
|         |                         |                | FOOD SERVICE EQUIPMENT                                | 1,854              | 434                | 7,784             | 7,784                          | 7,784                         |                                      |
|         |                         |                | HVAC EQUIPMENT  | 708                | 725                | 325<br>800        | 325                            | 325                           |                                      |
|         |                         | 55120<br>55135 | LANDSCAPING EQUIPMENT MEDICAL EQUIPMENT               | 798<br>0           | 725<br>7,788       | 800<br>4,945      | 800<br>4,945                   | 800<br>4,945                  |                                      |
|         |                         |                |   |                    |                    | 4,945<br>6,257    | 4,945<br>8,257                 |                               |                                      |
|         |                         | 55155          | OFFICE EQUIPMENT RENTAL/LEAS                          | 8,040              | 7,357              | ירים              | A / 7 /                        | 8,257                         | -2,000                               |

| Org#        | Org Description                  | Object#  | Object Description  | FY 2016<br>Actuals   | FY 2017<br>Actuals   | FY 2018<br>Budget   | FY 2019<br>Requested  | Proposed  | FY 18 Budget<br>Vs FY 19  |
|-------------|----------------------------------|--|---|--|--|---|---|---|---|
|             |                                  | 55175  | PUBLIC SAFETY EQUIPMENT   | 367,668  | 353,881  | 350,000   | 350,000   | 350,000   | Proposed 0  |
|             |                                  | 55210  | TESTING EQUIPMENT   | 165  | 0  | 360   | 360   | 360   | C   |
|             |                                  | 55215  | WELDING EQUIPMENT   | 215  | 87   | 250   | 250   | 250   | 0   |
|             |                                  | 55510  | OTHER FURNITURE   | 2,760  | 1,768  | 1,812   | 1,812   | 1,812   | 0   |
|             |                                  | 55530  | OFFICE FURNITURE  | 0  | 2,327  | 2,400   | 2,400   | 2,400   | C   |
| 04          | OPERATIONAL EXPENSES             |  |   | 849,864  | 949,240  | 990,825   | 990,825   | 974,886   | 15,939  |
|             |                                  | 56035  | TOWING SERVICES   | 120  | 821  | 1,763   | 1,763   | 1,763   | (   |
|             |                                  | 56055  | COMPUTER SERVICES   | 67,677   | 68,167   | 50,000  | 50,000  | 50,000  | (   |
|             |                                  | 56060  | CONSTRUCTION SERVICES   | 65,135   | 37,069   | 70,000  | 70,000  | 70,000  | (   |
|             |                                  | 56065  | COMMUNICATION EQ MAINT SVCS   | 22,117   | 52,536   | 67,400  | 45,000  | 45,000  | 22,400  |
|             |                                  | 56115  | HUMAN SERVICES  | 150,202  | 128,583  | 109,633   | 132,033   | 132,033   | -22,400   |
|             |                                  | 56130  | LEGAL SERVICES  | 5,867  | 918  | 3,000   | 3,000   | 3,000   | (   |
|             |                                  | 56140  | LAUNDRY SERVICES  | 3,637  | 3,647  | 4,500   | 4,500   | 4,500   | (   |
|             |                                  | 56155  | MEDICAL SERVICES  | 20,822   | 24,221   | 24,536  | 24,536  | 24,536  | (   |
|             |                                  | 56170  | OTHER MAINTENANCE & REPAIR S  | 45,243   | 50,619   | 40,327  | 40,327  | 40,327  | (   |
|             |                                  | 56175  | OFFICE EQUIPMENT MAINT SRVCS  | 7,433  | 2,045  | 8,455   | 8,455   | 8,455   | (   |
|             |                                  | 56180  | OTHER SERVICES  | 800  | 890  | 2,000   | 2,000   | 2,000   | (   |
|             |                                  | 56190  | FILM PROCESSING SERVICES  | 0  | 0  | 35  | 35  | 35  | (   |
|             |                                  | 56205  | PUBLIC SAFETY SERVICES  | 145,185  | 143,427  | 148,232   | 153,132   | 154,000   | -5,768  |
|             |                                  | 56245  | TESTING SERVICES  | 6,260  | 6,650  | 8,000   | 8,000   | 8,000   | 3,700   |
|             |                                  | 56250  | TRAVEL SERVICES   | 0,200  | 847  | 848   | 848   | 848   | (   |
|             |                                  | 59005  | VEHICLE MAINTENANCE SERVICES  |  |  |   |   |   | (   |
| 05          | SPECIAL SERVICES                 | 59005  | VEHICLE MAINTENANCE SERVICES  | 65,778   | 63,215   | 80,988  | 80,988  | 80,988  |   |
| US          | SPECIAL SERVICES                 | F2200  | DRINGIDAL & INTEREST DERT SERV  | 606,276  | 583,655  | 619,717   | 624,618   | 625,485   | -5,768  |
|             |                                  | 53200  | PRINCIPAL & INTEREST DEBT SERV  | 575,850  | 220,845  | 600,000   | 639,258   | 639,258   | -39,258   |
|             |                                  | 53201  | PRIN / INTEREST PENSION A   | 15,585,786   | 15,750,000   | 15,750,000  | 13,810,585  | 13,810,585  | 1,939,415   |
| 00          | OTHER FINANCING LICES            | 53202  | PRINCIPAL/INT PENSION MERS  | 0  | 0  | 0   | 1,204,880   | 1,204,880   | -1,204,880  |
| 06          | OTHER FINANCING USES             |  |   | 16,161,636   | 15,970,845   | 16,350,000  | 15,654,723  | 15,654,723  | 695,277   |
|             | FIRE DEPARTMENT ADMINI           | SIRATION   |   | 25,983,723   | 24,765,964   | 31,525,330  | 29,808,088  | 29,215,447  | 2,309,883   |
| 01261       | FIRE ENGINE 1                    | F1000  | FULL TIME EARNED DAY  | 1 220 760  | 1 110 220  | 1 252 000   | 1 200 000   | 1 200 000   | 22.704  |
| 01          | DEDCOMMEN CERVICES               | 51000  | FULL TIME EARNED PAY  | 1,228,760  | 1,119,328  | 1,252,906   | 1,286,690   | 1,286,690   | -33,784   |
| 01          | PERSONNEL SERVICES               | F4402  | ACTING DAY  | 1,228,760  | 1,119,328  | 1,252,906   | 1,286,690   | 1,286,690   | -33,784   |
|             |                                  | 51102  | ACTING PAY  | 5,390  | 2,871  | 130,000   | 130,000   | 160,000   | -30,000   |
|             |                                  | 51108  | REGULAR 1.5 OVERTIME PAY  | 345,867  | 355,583  | 0   | 0   | 0   | C   |
|             |                                  | 51126  | FIREWATCH OVERTIME  | 10,133   | 3,114  | 0   | 0   | 0   | C   |
|             |                                  | 51134  | TEMP SHIFT 2 DIFFERENTIAL   | 38,939   | 35,479   | 0   | 0   | 0   | C   |
|             |                                  | 51140  | LONGEVITY PAY   | 20,925   | 20,100   | 21,150  | 21,450  | 21,450  | -300  |
|             |                                  | 51141  | EMT CERTIFICATE PAY   | 5,850  | 5,200  | 0   | 650   | 650   | -650  |
|             |                                  | 51318  | PERSONAL DAY PAYOUT RETIREMENT  | 0  | 130,615  | 0   | 0   | 0   | 0   |
| 02          | OTHER PERSONNEL SERV             |  |   | 427,104  | 552,962  | 151,150   | 152,100   | 182,100   | -30,950   |
|             |                                  | 52360  | MEDICARE  | 22,668   | 22,942   | 17,019  | 17,273  | 17,273  | -254  |
|             |                                  | 52385  | SOCIAL SECURITY   | 0  | 0  | 53  | 53  | 53  | C   |
|             |                                  | 52399  | UNIFORM ALLOWANCE   | 15,375   | 16,300   | 17,000  | 15,375  | 15,375  | 1,625   |
|             |                                  | 52504  | MERF PENSION EMPLOYER CONT  | 248,048  | 251,069  | 215,700   | 221,578   | 221,578   | -5,878  |
|             |                                  | 52917  | HEALTH INSURANCE CITY SHARE   | 353,655  | 339,736  | 349,375   | 382,335   | 382,335   | -32,960   |
| 03          | FRINGE BENEFITS                  |  |   | 639,747  | 630,047  | 599,147   | 636,614   | 636,614   | -37,467   |
|             |                                  |  |   |  |  |   | 2,075,404   | 2,105,404   | -102,201  |
| 01261       | FIRE ENGINE 1                    |  |   | 2,295,611  | 2,302,337  | 2,003,203   | 2,073,404   | 2,103,404   | /   |
|             | FIRE ENGINE 1<br>FIRE LADDER 5   |  |   | 2,295,611  | 2,302,337  | 2,003,203   | 2,073,404   | 2,103,404   | ,   |
|             |                                  | 51000  | FULL TIME EARNED PAY  | 2,295,611<br>1,099,785   | 2,302,337<br>1,112,753   | 2,003,203<br>1,280,196  | 1,376,366   | 1,320,456   | ,   |
|             |                                  | 51000  | FULL TIME EARNED PAY  |  | , ,  |   |   |   | -40,260   |
| 01263       | FIRE LADDER 5                    | 51000<br>51102   | FULL TIME EARNED PAY  ACTING PAY  | 1,099,785  | 1,112,753  | 1,280,196   | 1,376,366   | 1,320,456   | -40,260<br>-40,260  |
| 01263       | FIRE LADDER 5                    |  |   | 1,099,785<br>1,099,785   | 1,112,753<br>1,112,753   | 1,280,196<br>1,280,196  | 1,376,366<br>1,376,366  | 1,320,456<br>1,320,456  | -40,260<br>-40,260  |
| 01263       | FIRE LADDER 5                    | 51102  | ACTING PAY  | 1,099,785<br>1,099,785<br>20,545   | 1,112,753<br>1,112,753<br>22,374   | 1,280,196<br>1,280,196<br>0   | 1,376,366<br>1,376,366<br>0   | 1,320,456<br>1,320,456<br>0   | -40,260<br>-40,260<br>0   |
| 01263       | FIRE LADDER 5                    | 51102<br>51108   | ACTING PAY<br>REGULAR 1.5 OVERTIME PAY  | 1,099,785<br>1,099,785<br>20,545<br>289,928  | 1,112,753<br>1,112,753<br>22,374<br>278,776  | 1,280,196<br>1,280,196<br>0   | 1,376,366<br>1,376,366<br>0   | 1,320,456<br>1,320,456<br>0   | -40,260<br>-40,260<br>0<br>0  |
| 01263       | FIRE LADDER 5                    | 51102<br>51108<br>51126  | ACTING PAY REGULAR 1.5 OVERTIME PAY FIREWATCH OVERTIME  | 1,099,785<br>1,099,785<br>20,545<br>289,928<br>2,123   | 1,112,753<br>1,112,753<br>22,374<br>278,776<br>1,443   | 1,280,196<br>1,280,196<br>0<br>0  | 1,376,366<br>1,376,366<br>0<br>0  | 1,320,456<br>1,320,456<br>0<br>0  | -40,260<br>-40,260<br>0<br>0  |
| 01263       | FIRE LADDER 5                    | 51102<br>51108<br>51126<br>51134   | ACTING PAY REGULAR 1.5 OVERTIME PAY FIREWATCH OVERTIME TEMP SHIFT 2 DIFFERENTIAL  | 1,099,785<br>1,099,785<br>20,545<br>289,928<br>2,123<br>33,879   | 1,112,753<br>1,112,753<br>22,374<br>278,776<br>1,443<br>32,308   | 1,280,196<br>1,280,196<br>0<br>0<br>0   | 1,376,366<br>1,376,366<br>0<br>0<br>0   | 1,320,456<br>1,320,456<br>0<br>0<br>0   | -40,260<br>-40,260<br>0<br>0<br>0<br>0  |
| 01263       | FIRE LADDER 5                    | 51102<br>51108<br>51126<br>51134<br>51140  | ACTING PAY REGULAR 1.5 OVERTIME PAY FIREWATCH OVERTIME TEMP SHIFT 2 DIFFERENTIAL LONGEVITY PAY  | 1,099,785<br>1,099,785<br>20,545<br>289,928<br>2,123<br>33,879<br>15,600   | 1,112,753<br>1,112,753<br>22,374<br>278,776<br>1,443<br>32,308<br>15,825   | 1,280,196<br>1,280,196<br>0<br>0<br>0<br>0<br>16,650  | 1,376,366<br>1,376,366<br>0<br>0<br>0<br>0  | 1,320,456<br>1,320,456<br>0<br>0<br>0<br>0<br>16,950  | -40,260<br>-40,260<br>0<br>0<br>0<br>0<br>-300<br>-1,300  |
| 01263       | FIRE LADDER 5                    | 51102<br>51108<br>51126<br>51134<br>51140<br>51141   | ACTING PAY REGULAR 1.5 OVERTIME PAY FIREWATCH OVERTIME TEMP SHIFT 2 DIFFERENTIAL LONGEVITY PAY EMT CERTIFICATE PAY  | 1,099,785<br>1,099,785<br>20,545<br>289,928<br>2,123<br>33,879<br>15,600<br>5,525  | 1,112,753<br>1,112,753<br>22,374<br>278,776<br>1,443<br>32,308<br>15,825<br>5,200  | 1,280,196<br>1,280,196<br>0<br>0<br>0<br>0<br>16,650  | 1,376,366<br>1,376,366<br>0<br>0<br>0<br>0<br>16,950<br>1,300   | 1,320,456<br>1,320,456<br>0<br>0<br>0<br>0<br>16,950<br>1,300   | -40,260<br>-40,260<br>(<br>(<br>(<br>(<br>-300<br>-1,300  |
| 01263       | FIRE LADDER 5                    | 51102<br>51108<br>51126<br>51134<br>51140<br>51141<br>51318  | ACTING PAY REGULAR 1.5 OVERTIME PAY FIREWATCH OVERTIME TEMP SHIFT 2 DIFFERENTIAL LONGEVITY PAY EMT CERTIFICATE PAY PERSONAL DAY PAYOUT RETIREMENT   | 1,099,785<br>1,099,785<br>20,545<br>289,928<br>2,123<br>33,879<br>15,600<br>5,525<br>0   | 1,112,753<br>1,112,753<br>22,374<br>278,776<br>1,443<br>32,308<br>15,825<br>5,200<br>132,805   | 1,280,196<br>1,280,196<br>0<br>0<br>0<br>0<br>16,650<br>0   | 1,376,366<br>1,376,366<br>0<br>0<br>0<br>0<br>16,950<br>1,300<br>0  | 1,320,456<br>1,320,456<br>0<br>0<br>0<br>0<br>16,950<br>1,300<br>0  | -40,260<br>-40,260<br>(<br>(<br>(<br>(<br>-300<br>-1,300  |
| 01263<br>01 | FIRE LADDER 5 PERSONNEL SERVICES | 51102<br>51108<br>51126<br>51134<br>51140<br>51141<br>51318<br>51322                                     | ACTING PAY REGULAR 1.5 OVERTIME PAY FIREWATCH OVERTIME TEMP SHIFT 2 DIFFERENTIAL LONGEVITY PAY EMT CERTIFICATE PAY PERSONAL DAY PAYOUT RETIREMENT HOLIDAY PAYOUT RETIREMENT   | 1,099,785<br>1,099,785<br>20,545<br>289,928<br>2,123<br>33,879<br>15,600<br>5,525<br>0<br>9,357<br>376,957                                     | 1,112,753<br>1,112,753<br>22,374<br>278,776<br>1,443<br>32,308<br>15,825<br>5,200<br>132,805<br>0<br>488,731                                     | 1,280,196<br>1,280,196<br>0<br>0<br>0<br>0<br>16,650<br>0<br>0<br>16,650                            | 1,376,366<br>1,376,366<br>0<br>0<br>0<br>0<br>16,950<br>1,300<br>0<br>0<br>18,250                               | 1,320,456<br>1,320,456<br>0<br>0<br>0<br>0<br>16,950<br>1,300<br>0<br>18,250                                    | -40,260<br>-40,260<br>(<br>(<br>(<br>(<br>(<br>(<br>(<br>(<br>(<br>(<br>(<br>(<br>(<br>(<br>(<br>(<br>(<br>(<br>( |
| 01263<br>01 | FIRE LADDER 5 PERSONNEL SERVICES | 51102<br>51108<br>51126<br>51134<br>51140<br>51141<br>51318<br>51322                                     | ACTING PAY REGULAR 1.5 OVERTIME PAY FIREWATCH OVERTIME TEMP SHIFT 2 DIFFERENTIAL LONGEVITY PAY EMT CERTIFICATE PAY PERSONAL DAY PAYOUT RETIREMENT HOLIDAY PAYOUT RETIREMENT MEDICARE  | 1,099,785<br>1,099,785<br>20,545<br>289,928<br>2,123<br>33,879<br>15,600<br>5,525<br>0<br>9,357<br>376,957<br>20,509                           | 1,112,753<br>1,112,753<br>22,374<br>278,776<br>1,443<br>32,308<br>15,825<br>5,200<br>132,805<br>0<br>488,731<br>22,399                           | 1,280,196<br>1,280,196<br>0<br>0<br>0<br>0<br>16,650<br>0<br>0<br>16,650<br>17,821                  | 1,376,366<br>1,376,366<br>0<br>0<br>0<br>16,950<br>1,300<br>0<br>18,250<br>18,477                               | 1,320,456<br>1,320,456<br>0<br>0<br>0<br>0<br>16,950<br>1,300<br>0<br>0<br>18,250<br>17,823                     | -40,260<br>-40,260<br>(<br>(<br>(<br>-300<br>-1,300<br>(<br>(<br>(-1,600  |
| 01263<br>01 | FIRE LADDER 5 PERSONNEL SERVICES | 51102<br>51108<br>51126<br>51134<br>51140<br>51141<br>51318<br>51322<br>52360<br>52385                   | ACTING PAY REGULAR 1.5 OVERTIME PAY FIREWATCH OVERTIME TEMP SHIFT 2 DIFFERENTIAL LONGEVITY PAY EMT CERTIFICATE PAY PERSONAL DAY PAYOUT RETIREMENT HOLIDAY PAYOUT RETIREMENT MEDICARE SOCIAL SECURITY  | 1,099,785<br>1,099,785<br>20,545<br>289,928<br>2,123<br>33,879<br>15,600<br>5,525<br>0<br>9,357<br>376,957<br>20,509                           | 1,112,753<br>1,112,753<br>22,374<br>278,776<br>1,443<br>32,308<br>15,825<br>5,200<br>132,805<br>0<br>488,731<br>22,399                           | 1,280,196<br>1,280,196<br>0<br>0<br>0<br>0<br>16,650<br>0<br>0<br>16,650<br>17,821<br>53            | 1,376,366<br>1,376,366<br>0<br>0<br>0<br>16,950<br>1,300<br>0<br>0<br>18,250<br>18,477<br>3,243                 | 1,320,456<br>1,320,456<br>0<br>0<br>0<br>16,950<br>1,300<br>0<br>0<br>18,250<br>17,823<br>3,243                 | -40,260<br>-40,260<br>( )<br>( )<br>( )<br>( )<br>( )<br>( )<br>( )<br>( )<br>( )<br>( )                          |
| 01263<br>01 | FIRE LADDER 5 PERSONNEL SERVICES | 51102<br>51108<br>51126<br>51134<br>51140<br>51141<br>51318<br>51322<br>52360<br>52385<br>52399          | ACTING PAY REGULAR 1.5 OVERTIME PAY FIREWATCH OVERTIME TEMP SHIFT 2 DIFFERENTIAL LONGEVITY PAY EMT CERTIFICATE PAY PERSONAL DAY PAYOUT RETIREMENT HOLIDAY PAYOUT RETIREMENT MEDICARE SOCIAL SECURITY UNIFORM ALLOWANCE                            | 1,099,785<br>1,099,785<br>20,545<br>289,928<br>2,123<br>33,879<br>15,600<br>5,525<br>0<br>9,357<br>376,957<br>20,509<br>0<br>14,450            | 1,112,753<br>1,112,753<br>22,374<br>278,776<br>1,443<br>32,308<br>15,825<br>5,200<br>132,805<br>0<br>488,731<br>22,399<br>0<br>19,000            | 1,280,196<br>1,280,196<br>0<br>0<br>0<br>16,650<br>0<br>16,650<br>17,821<br>53<br>16,150            | 1,376,366<br>1,376,366<br>0<br>0<br>0<br>16,950<br>1,300<br>0<br>18,250<br>18,477<br>3,243<br>18,700            | 1,320,456<br>1,320,456<br>0<br>0<br>0<br>16,950<br>1,300<br>0<br>18,250<br>17,823<br>3,243<br>18,700            | -40,260 -40,260 0 0 0 0 -300 -1,300 0 -1,600 -2 -3,190 -2,550   |
| 01263<br>01 | FIRE LADDER 5 PERSONNEL SERVICES | 51102<br>51108<br>51126<br>51134<br>51140<br>51141<br>51318<br>51322<br>52360<br>52385<br>52399<br>52504 | ACTING PAY REGULAR 1.5 OVERTIME PAY FIREWATCH OVERTIME TEMP SHIFT 2 DIFFERENTIAL LONGEVITY PAY EMT CERTIFICATE PAY PERSONAL DAY PAYOUT RETIREMENT HOLIDAY PAYOUT RETIREMENT MEDICARE SOCIAL SECURITY UNIFORM ALLOWANCE MERF PENSION EMPLOYER CONT | 1,099,785<br>1,099,785<br>20,545<br>289,928<br>2,123<br>33,879<br>15,600<br>5,525<br>0<br>9,357<br>376,957<br>20,509<br>0<br>14,450<br>219,708 | 1,112,753<br>1,112,753<br>22,374<br>278,776<br>1,443<br>32,308<br>15,825<br>5,200<br>132,805<br>0<br>488,731<br>22,399<br>0<br>19,000<br>240,419 | 1,280,196<br>1,280,196<br>0<br>0<br>0<br>16,650<br>0<br>16,650<br>17,821<br>53<br>16,150<br>219,559 | 1,376,366<br>1,376,366<br>0<br>0<br>0<br>16,950<br>1,300<br>0<br>18,250<br>18,477<br>3,243<br>18,700<br>236,111 | 1,320,456<br>1,320,456<br>0<br>0<br>0<br>16,950<br>1,300<br>0<br>18,250<br>17,823<br>3,243<br>18,700<br>226,645 | -40,260 -40,260 0 0 0 0 -300 -1,300 0 -1,600 -2 -3,190 -2,550 -7,086  |
| 01263<br>01 | FIRE LADDER 5 PERSONNEL SERVICES | 51102<br>51108<br>51126<br>51134<br>51140<br>51141<br>51318<br>51322<br>52360<br>52385<br>52399          | ACTING PAY REGULAR 1.5 OVERTIME PAY FIREWATCH OVERTIME TEMP SHIFT 2 DIFFERENTIAL LONGEVITY PAY EMT CERTIFICATE PAY PERSONAL DAY PAYOUT RETIREMENT HOLIDAY PAYOUT RETIREMENT MEDICARE SOCIAL SECURITY UNIFORM ALLOWANCE                            | 1,099,785<br>1,099,785<br>20,545<br>289,928<br>2,123<br>33,879<br>15,600<br>5,525<br>0<br>9,357<br>376,957<br>20,509<br>0<br>14,450            | 1,112,753<br>1,112,753<br>22,374<br>278,776<br>1,443<br>32,308<br>15,825<br>5,200<br>132,805<br>0<br>488,731<br>22,399<br>0<br>19,000            | 1,280,196<br>1,280,196<br>0<br>0<br>0<br>16,650<br>0<br>16,650<br>17,821<br>53<br>16,150            | 1,376,366<br>1,376,366<br>0<br>0<br>0<br>16,950<br>1,300<br>0<br>18,250<br>18,477<br>3,243<br>18,700            | 1,320,456<br>1,320,456<br>0<br>0<br>0<br>16,950<br>1,300<br>0<br>18,250<br>17,823<br>3,243<br>18,700            | -40,260<br>-40,260<br>0<br>0<br>0<br>-300<br>-1,300<br>0<br>0<br>-1,600<br>-2<br>-3,190                           |

| Org#  | Org Description      | Object# | Object Description             | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget  | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18 Budget<br>Vs FY 19<br>Proposed |
|-------|----------------------|---------|--------------------------------|--------------------|--------------------|--------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01264 | FIRE RESCUE 5        |         |                                |                    |                    |                    | buuget                         | buuget                        | FTOposeu                             |
|       |                      | 51000   | FULL TIME EARNED PAY           | 1,445,050          | 1,424,996          | 1,497,091          | 1,518,155                      | 1,518,155                     | -21,064                              |
| )1    | PERSONNEL SERVICES   |         |                                | 1,445,050          | 1,424,996          | 1,497,091          | 1,518,155                      | 1,518,155                     | -21,064                              |
|       |                      | 51102   | ACTING PAY                     | 5,650              | 4,156              | 0                  | 0                              | 0                             | 0                                    |
|       |                      | 51108   | REGULAR 1.5 OVERTIME PAY       | 375,061            | 359,248            | 0                  | 0                              | 0                             | 0                                    |
|       |                      | 51126   | FIREWATCH OVERTIME             | 312                | 1,017              | 0                  | 0                              | 0                             | 0                                    |
|       |                      | 51134   | TEMP SHIFT 2 DIFFERENTIAL      | 43,865             | 43,526             | 0                  | 0                              | 0                             | 0                                    |
|       |                      | 51140   | LONGEVITY PAY                  | 27,750             | 29,175             | 30,600             | 30,000                         | 30,000                        | 600                                  |
|       |                      | 51141   | EMT CERTIFICATE PAY            | 6,825              | 6,500              | 0                  |                                | 975                           | -975                                 |
|       |                      | 51318   | PERSONAL DAY PAYOUT RETIREMENT | 0                  | 157,474            | 0                  |                                | 0                             | 0                                    |
| )2    | OTHER PERSONNEL SERV |         |                                | 459,464            | 601,097            | 30,600             | 30,975                         | 30,975                        | -375                                 |
|       |                      | 52360   | MEDICARE                       | 25,839             | 27,610             | 22,941             | 20,183                         | 20,183                        | 2,758                                |
|       |                      | 52385   | SOCIAL SECURITY                | 0                  | 0                  | 2,686              |                                | 2,686                         | 0                                    |
|       |                      | 52399   | UNIFORM ALLOWANCE              | 17,925             | 18,000             | 21,400             |                                | 19,625                        | 1,775                                |
|       |                      | 52504   | MERF PENSION EMPLOYER CONT     | 285,194            | 304,141            | 258,640            |                                | 262,269                       | -3,629                               |
|       |                      | 52917   | HEALTH INSURANCE CITY SHARE    | 463,717            | 586,285            | 458,791            | 513,265                        |                               | -54,474                              |
| 2     | FRINGE BENEFITS      | 32917   | HEALTH INSURANCE CITT SHARE    |                    |                    |                    |                                | 513,265                       |                                      |
| 03    |                      |         |                                | 792,675            | 936,036            | 764,458            | •                              | 818,028                       | -53,570                              |
|       | FIRE RESCUE 5        |         |                                | 2,697,189          | 2,962,129          | 2,292,149          | 2,367,158                      | 2,367,158                     | -75,009                              |
| )1265 | FIRE ENGINE 3        |         |                                |                    |                    |                    |                                |                               |                                      |
|       |                      | 51000   | FULL TIME EARNED PAY           | 1,101,864          | 1,237,938          | 1,378,471          | 1,402,330                      | 1,346,420                     | 32,051                               |
| 01    | PERSONNEL SERVICES   |         |                                | 1,101,864          | 1,237,938          | 1,378,471          | 1,402,330                      | 1,346,420                     | 32,051                               |
|       |                      | 51102   | ACTING PAY                     | 741                | 1,646              | 0                  | 0                              | 0                             | 0                                    |
|       |                      | 51108   | REGULAR 1.5 OVERTIME PAY       | 319,608            | 300,244            | 0                  | 0                              | 0                             | 0                                    |
|       |                      | 51118   | STAND-BY PAY                   | 2,250              | 0                  | 56,000             | 56,000                         | 56,000                        | 0                                    |
|       |                      | 51126   | FIREWATCH OVERTIME             | 6,468              | 1,249              | 0                  | 0                              | 0                             | 0                                    |
|       |                      | 51134   | TEMP SHIFT 2 DIFFERENTIAL      | 30,439             | 29,443             | 0                  | 0                              | 0                             | 0                                    |
|       |                      | 51140   | LONGEVITY PAY                  | 24,615             | 16,260             | 16,725             | 17,475                         | 17,475                        | -750                                 |
|       |                      | 51141   | EMT CERTIFICATE PAY            | 5,200              | 4,550              | 0                  | 1,625                          | 1,625                         | -1,625                               |
|       |                      | 51318   | PERSONAL DAY PAYOUT RETIREMENT | 475                | 93,566             | 0                  | 0                              | 0                             | 0                                    |
|       |                      | 51322   | HOLIDAY PAYOUT RETIREMENT      | 13,699             | 1,974              | 0                  | 0                              | 0                             | 0                                    |
| 02    | OTHER PERSONNEL SERV |         |                                | 403,495            | 448,932            | 72,725             | 75,100                         | 75,100                        | -2,375                               |
|       |                      | 52360   | MEDICARE                       | 20,560             | 20,437             | 19,783             |                                | 17,971                        | 1,812                                |
|       |                      | 52385   | SOCIAL SECURITY                | 0                  | 0                  | 2,686              |                                | 2,686                         | 0                                    |
|       |                      | 52399   | UNIFORM ALLOWANCE              | 13,750             | 17,375             | 19,625             |                                | 17,150                        | 2,475                                |
|       |                      | 52504   | MERF PENSION EMPLOYER CONT     | 223,387            | 221,780            | 236,209            |                                | 231,184                       | 5,025                                |
|       |                      | 52917   | HEALTH INSURANCE CITY SHARE    | 331,685            | 417,521            | 309,387            |                                | 401,788                       | -92,401                              |
| 03    | FRINGE BENEFITS      | 52517   |                                | 589,382            | 677,113            | 587,690            |                                | 670,779                       | -83,089                              |
|       | FIRE ENGINE 3        |         |                                | 2,094,742          | 2,363,983          | 2,038,886          |                                | 2,092,299                     | -53,413                              |
|       | FIRE ENGINE 4        |         |                                | 2,034,742          | 2,303,303          | 2,030,000          | 2,103,504                      | 2,032,233                     | 33,413                               |
| 01200 | THE ENGINE 4         | 51000   | FULL TIME EARNED PAY           | 1,157,117          | 1,153,378          | 1,141,086          | 1,170,537                      | 1,170,537                     | -29,451                              |
| 01    | PERSONNEL SERVICES   | 31000   | TOLE TIME LARINED LAT          | 1,157,117          | 1,153,378          | 1,141,086          |                                | 1,170,537                     | -29,451                              |
| 01    | PERSONNEL SERVICES   | 51102   | ACTING PAY                     |                    |                    | 1,141,000          |                                | 1,170,537                     | -23,431                              |
|       |                      |         |                                | 1,589              | 4,762              | 0                  |                                | 0                             | 0                                    |
|       |                      | 51108   | REGULAR 1.5 OVERTIME PAY       | 353,720            | 334,416            |                    |                                | 0                             |                                      |
|       |                      | 51118   | STAND-BY PAY                   | 0                  | 270                | 0                  |                                | -                             | 0                                    |
|       |                      | 51126   | FIREWATCH OVERTIME             | 6,949              | 5,696              | 0                  |                                | 0                             |                                      |
|       |                      | 51134   | TEMP SHIFT 2 DIFFERENTIAL      | 36,882             | 31,935             | 0                  |                                | 0                             | 0                                    |
|       |                      | 51140   | LONGEVITY PAY                  | 19,050             | 19,425             | 18,225             |                                | 16,425                        | 1,800                                |
|       |                      | 51141   | EMT CERTIFICATE PAY            | 5,525              | 5,200              | 0                  |                                | 325                           | -325                                 |
|       |                      | 51318   | PERSONAL DAY PAYOUT RETIREMENT | 0                  | 134,299            | 0                  |                                | 0                             |                                      |
|       |                      | 51322   | HOLIDAY PAYOUT RETIREMENT      | 4,040              | 5,030              | 0                  | 0                              | 0                             | 0                                    |
| 02    | OTHER PERSONNEL SERV |         |                                | 427,754            | 541,033            | 18,225             | 16,750                         | 16,750                        | 1,475                                |
|       |                      | 52360   | MEDICARE                       | 21,631             | 22,451             | 17,142             | 15,547                         | 15,547                        | 1,595                                |
|       |                      | 52385   | SOCIAL SECURITY                | 0                  | 0                  | 2,640              | 2,640                          | 2,640                         | 0                                    |
|       |                      | 52399   | UNIFORM ALLOWANCE              | 14,450             | 13,675             | 15,375             | 13,750                         | 13,750                        | 1,625                                |
|       |                      | 52504   | MERF PENSION EMPLOYER CONT     | 236,683            | 244,671            | 196,274            |                                | 201,007                       | -4,733                               |
|       |                      | 32304   |                                |                    |                    |                    |                                |                               |                                      |
|       |                      | 52917   | HEALTH INSURANCE CITY SHARE    | 354,635            | 367,393            | 337.238            | 373.391                        | 373.391                       |                                      |
| 03    | FRINGE BENEFITS      |         |                                | 354,635<br>627,399 | 367,393<br>648,189 | 337,238<br>568,669 |                                | 373,391<br>606,335            | -36,153<br>-37,666                   |

| Org#  | Org Description      | Object#        | Object Description             | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested | FY 2019<br>Proposed | FY 18 Budget<br>Vs FY 19 |
|-------|----------------------|----------------|--------------------------------|--------------------|--------------------|-------------------|----------------------|---------------------|--------------------------|
| 01267 | FIRE ENGINE 7        |                |                                |                    |                    |                   | Budget               | Budget              | Proposed                 |
|       |                      | 51000          | FULL TIME EARNED PAY           | 778,486            | 839,902            | 950,081           | 986,437              | 986,437             | -36,356                  |
| 01    | PERSONNEL SERVICES   |                |                                | 778,486            | 839,902            | 950,081           | 986,437              | 986,437             | -36,356                  |
|       |                      | 51102          | ACTING PAY                     | 643                | 1,203              | 0                 | 0                    | 0                   | (                        |
|       |                      | 51108          | REGULAR 1.5 OVERTIME PAY       | 263,997            | 263,230            | 0                 | 0                    | 0                   | (                        |
|       |                      | 51126          | FIREWATCH OVERTIME             | 0                  | 767                | 0                 | 0                    | 0                   | (                        |
|       |                      | 51134          | TEMP SHIFT 2 DIFFERENTIAL      | 27,528             | 27,296             | 0                 | 0                    | 0                   | (                        |
|       |                      | 51140          | LONGEVITY PAY                  | 13,575             | 15,900             | 14,175            | 12,750               | 12,750              | 1,42                     |
|       |                      | 51141          | EMT CERTIFICATE PAY            | 3,900              | 3,900              | 0                 | 4,000                | 4,000               | -4,00                    |
|       |                      | 51318          | PERSONAL DAY PAYOUT RETIREMENT | 0                  | 91,606             | 0                 | 0                    | 0                   |                          |
|       |                      | 51322          | HOLIDAY PAYOUT RETIREMENT      | 0                  | 5,804              | 0                 | 0                    | 0                   |                          |
| 02    | OTHER PERSONNEL SERV |                |                                | 309,643            | 409,705            | 14,175            |                      | 16,750              |                          |
|       |                      | 52360          | MEDICARE                       | 15,057             | 17,398             | 16,484            |                      | 13,454              |                          |
|       |                      | 52399          | UNIFORM ALLOWANCE              | 10,200             | 11,200             | 13,600            |                      | 11,975              |                          |
|       |                      | 52504          | MERF PENSION EMPLOYER CONT     | 163,001            | 186,755            | 163,249           |                      | 169,162             |                          |
|       |                      | 52917          | HEALTH INSURANCE CITY SHARE    | 224,790            | 358,319            | 199,959           |                      | 247,847             | -47,88                   |
| 03    | FRINGE BENEFITS      |                |                                | 413,048            | 573,672            | 393,292           |                      | 442,438             |                          |
|       | FIRE ENGINE 7        |                |                                | 1,501,177          | 1,823,279          | 1,357,548         | 1,445,625            | 1,445,625           | -88,07                   |
| 01268 | FIRE LADDER 11       |                |                                |                    |                    |                   |                      |                     |                          |
|       |                      | 51000          | FULL TIME EARNED PAY           | 1,128,109          | 1,238,424          | 1,416,054         | 1,511,614            | 1,455,704           | -39,650                  |
| 01    | PERSONNEL SERVICES   |                |                                | 1,128,109          | 1,238,424          | 1,416,054         | 1,511,614            | 1,455,704           | -39,650                  |
|       |                      | 51102          | ACTING PAY                     | 24,782             | 17,637             | 0                 | 0                    | 0                   | (                        |
|       |                      | 51108          | REGULAR 1.5 OVERTIME PAY       | 370,265            | 415,205            | 0                 | 0                    | 0                   |                          |
|       |                      | 51126          | FIREWATCH OVERTIME             | 3,949              | 1,999              | 0                 |                      | 0                   |                          |
|       |                      | 51134          | TEMP SHIFT 2 DIFFERENTIAL      | 35,121             | 37,041             | 0                 |                      | 0                   |                          |
|       |                      | 51140          | LONGEVITY PAY                  | 21,300             | 23,100             | 24,075            | 26,550               | 26,550              |                          |
|       |                      | 51141          | EMT CERTIFICATE PAY            | 5,200              | 4,875              | 0                 |                      | 975                 | -97                      |
|       |                      | 51318          | PERSONAL DAY PAYOUT RETIREMENT | 0                  | 148,098            | 0                 |                      | 0                   |                          |
| 02    | OTHER PERSONNEL SERV |                |                                | 460,617            | 647,955            | 24,075            | 27,525               | 27,525              | -3,450                   |
|       |                      | 52360          | MEDICARE                       | 22,044             | 26,207             | 19,693            | 20,183               | 19,529              | 164                      |
|       |                      | 52385          | SOCIAL SECURITY                | 0                  | 0                  | 106               | 106                  | 106                 | (                        |
|       |                      | 52399          | UNIFORM ALLOWANCE              | 14,450             | 19,850             | 18,700            |                      | 17,850              |                          |
|       |                      | 52504          | MERF PENSION EMPLOYER CONT     | 237,991            | 283,331            | 243,817           |                      | 251,114             |                          |
|       |                      | 52917          | HEALTH INSURANCE CITY SHARE    | 298,015            | 335,144            | 308,246           |                      | 429,483             | -121,23                  |
| 03    | FRINGE BENEFITS      |                |                                | 572,500            | 664,533            | 590,562           |                      | 718,082             |                          |
|       | FIRE LADDER 11       |                |                                | 2,161,227          | 2,550,912          | 2,030,691         | 2,292,996            | 2,201,311           | -170,62                  |
| 01269 | FIRE ENGINE 6        |                |                                |                    |                    |                   |                      |                     |                          |
|       |                      | 51000          | FULL TIME EARNED PAY           | 1,288,732          | 1,356,226          | 1,410,406         |                      | 1,591,366           |                          |
| 01    | PERSONNEL SERVICES   |                |                                | 1,288,732          | 1,356,226          | 1,410,406         |                      | 1,591,366           |                          |
|       |                      | 51102          | ACTING PAY                     | 1,927              | 1,450              | 0                 |                      | 0                   |                          |
|       |                      | 51108          | REGULAR 1.5 OVERTIME PAY       | 465,337            | 441,997            | 0                 |                      | 0                   |                          |
|       |                      | 51126          | FIREWATCH OVERTIME             | 2,161              | 2,697              | 0                 |                      | 0                   |                          |
|       |                      | 51134          | TEMP SHIFT 2 DIFFERENTIAL      | 38,531             | 39,572             | 0                 |                      | 0                   |                          |
|       |                      | 51140          | LONGEVITY PAY                  | 20,775             | 27,375             | 24,225            | 21,150               | 21,150              | 3,07                     |
|       |                      |                | EMT CERTIFICATE PAY            | 6,175              | 6,175              | 0                 |                      | 325                 |                          |
|       |                      | 51318          | PERSONAL DAY PAYOUT RETIREMENT | 0                  | 164,486            | 0                 |                      | 0                   |                          |
|       |                      | 51322          | HOLIDAY PAYOUT RETIREMENT      | 0                  | 6,280              | 0                 |                      | 0                   |                          |
| 02    | OTHER PERSONNEL SERV |                |                                | 534,906            | 690,034            | 24,225            |                      | 21,475              |                          |
|       |                      | 52360          | MEDICARE                       | 24,869             | 27,987             | 19,111            |                      | 20,990              |                          |
|       |                      | 52385          | SOCIAL SECURITY                | 0                  | 0                  | 0                 | -,                   | 3,536               |                          |
|       |                      | 52399          | UNIFORM ALLOWANCE              | 16,300             | 17,000             | 17,000            |                      | 17,000              |                          |
|       |                      | 52504          | MERF PENSION EMPLOYER CONT     | 273,084            | 306,104            | 242,883           |                      | 273,055             |                          |
|       |                      | 52917          | HEALTH INSURANCE CITY SHARE    | 403,726            | 429,669            | 410,831           |                      | 506,001             |                          |
| 03    | FRINGE BENEFITS      |                |                                | 717,979            | 780,760            | 689,825           |                      | 820,582             |                          |
| 01269 | FIRE ENGINE 6        |                |                                | 2,541,618          | 2,827,020          | 2,124,456         | 2,433,423            | 2,433,423           | -308,96                  |
| 01270 | FIRE LADDER 6        |                |                                |                    |                    |                   |                      |                     |                          |
|       |                      | 51000          | FULL TIME EARNED PAY           | 1,063,677          | 1,023,729          | 1,275,522         | 1,297,273            | 1,241,363           | 34,159                   |
| 01    | PERSONNEL SERVICES   |                |                                | 1,063,677          | 1,023,729          | 1,275,522         |                      | 1,241,363           | 34,159                   |
|       |                      | 51102          | ACTING PAY                     | 12,999             | 19,047             | 0                 |                      | 0                   |                          |
|       |                      | 51108          | REGULAR 1.5 OVERTIME PAY       | 355,984            | 299,914            | 0                 |                      | 0                   |                          |
|       |                      | 51118          | STAND-BY PAY                   | 0                  | 315                | 0                 | 0                    | 0                   | (                        |
|       |                      | 51126          | FIREWATCH OVERTIME             | 3,589              | 5,345              | 0                 | 0                    | 0                   | (                        |
|       |                      | 51134          | TEMP SHIFT 2 DIFFERENTIAL      | 35,705             | 29,459             | 0                 | 0                    | 0                   | (                        |
|       |                      | 51140          | LONGEVITY PAY                  | 19,575             | 19,950             | 20,925            | 19,575               | 19,575              | 1,350                    |
|       |                      |                | ENAT CERTIFICATE DAY           | 5,200              | 4,550              | 0                 | 1,625                | 1,625               | -1,625                   |
|       |                      | 51141          | EMT CERTIFICATE PAY            | 3,200              | 4,550              | Ü                 | 1,010                | 1,023               | 1,02                     |
|       |                      | 51141<br>51318 | PERSONAL DAY PAYOUT RETIREMENT | 0                  | 130,130            | 0                 |                      | 0                   |                          |

| Org#  | Org Description      | Object#   | Object Description  | FY 2016<br>Actuals                                    | FY 2017<br>Actuals  | FY 2018<br>Budget                                 | FY 2019<br>Requested                                | FY 2019<br>Proposed                                 | FY 18 Budget<br>Vs FY 19                                 |
|-------|----------------------|---|---|---|---|---|---|---|--|
|       |                      | 52360   | MEDICARE  | 20,349  | 20,969  | 19,094  | Budget<br>17,136                                    | Budget<br>16,482                                    | Proposed<br>2,612  |
|       |                      | 52385   | SOCIAL SECURITY   | 20,349  | 20,909  | 106   | 3,504   | 3,504   | -3,398   |
|       |                      | 52399   | UNIFORM ALLOWANCE   | 13,675  | 17,875  | 17,075  | 16,225  | 16,225  | 850  |
|       |                      | 52504   | MERF PENSION EMPLOYER CONT  | 224,105   | 230,052   | 219,492   | 223,221   | 213,755   | 5,737  |
|       |                      | 52917   | HEALTH INSURANCE CITY SHARE   | 344,622   | 369,632   | 366,550   | 417,751   | 392,096   | -25,546  |
| 03    | FRINGE BENEFITS      |   |   | 602,752   | 638,528   | 622,317   | 677,837   | 642,062   | -19,745  |
| 01270 | FIRE LADDER 6        |   |   | 2,099,480   | 2,170,967   | 1,918,764   | 1,996,310   | 1,904,625   | 14,139   |
| 01271 | FIRE ENGINE 10       |   |   |   |   |   |   |   |  |
|       |                      | 51000   | FULL TIME EARNED PAY  | 969,994   | 1,208,021   | 1,141,844   | 1,154,844   | 1,154,844   | -13,000  |
| 01    | PERSONNEL SERVICES   |   |   | 969,994   | 1,208,021   | 1,141,844   | 1,154,844   | 1,154,844   | -13,000  |
|       |                      | 51102   | ACTING PAY  | 2,489   | 2,687   | 0   | 0   | 0   | (  |
|       |                      | 51108   | REGULAR 1.5 OVERTIME PAY  | 307,250   | 312,018   | 0   | 0   | 0   | (  |
|       |                      | 51126   | FIREWATCH OVERTIME  | 1,261   | 3,907   | 0   | 0   | 0   | (  |
|       |                      | 51134   | TEMP SHIFT 2 DIFFERENTIAL   | 30,704  | 31,300  | 0   | 0   | 0   | (  |
|       |                      | 51140   | LONGEVITY PAY   | 18,300  | 17,175  | 18,000  | 15,150  | 15,150  | 2,850  |
|       |                      | 51141   | EMT CERTIFICATE PAY   | 4,225   | 4,550   | 0   | 975   | 975   | -975   |
|       |                      | 51318<br>51322  | PERSONAL DAY PAYOUT RETIREMENT HOLIDAY PAYOUT RETIREMENT  | 160   | 100,611<br>0  | 0   | 0   | 0   | (  |
| 02    | OTHER PERSONNEL SERV | 51322   | HOLIDAY PAYOUT RETIREMENT   | 11,220<br>375,609                                     | 472,247   | 18,000  | 16,125  | 16,125  | 1,875  |
| 02    | OTHER PERSONNEL SERV | 52360   | MEDICARE  | 18,608  | 23,459  | 15,802  | 15,843  | 15,843  | -41  |
|       |                      | 52385   | SOCIAL SECURITY   | 18,008  | 23,439  | 53  | 53  | 53  | -41  |
|       |                      | 52399   | UNIFORM ALLOWANCE   | 12,825  | 12,825  | 13,675  | 15,375  | 15,375  | -1,700   |
|       |                      | 52504   | MERF PENSION EMPLOYER CONT  | 199,890   | 252,186   | 196,364   | 198,246   | 198,246   | -1,780   |
|       |                      | 52917   | HEALTH INSURANCE CITY SHARE   | 268,564   | 288,369   | 279,886   | 287,004   | 287,004   | -7,118   |
| 03    | FRINGE BENEFITS      | 32317   | TIE VETT THOUGHT WEE CITT STUNKE  | 499,887   | 576,839   | 505,780   | 516,521   | 516,521   | -10,741  |
|       | FIRE ENGINE 10       |   |   | 1,845,490   | 2,257,107   | 1,665,624   | 1,687,490   | 1,687,490   | -21,866  |
|       | FIRE LADDER 10       |   |   | ,,  | , - , -   | ,,-   | , ,   | , ,   | ,  |
|       |                      | 51000   | FULL TIME EARNED PAY  | 1,147,319   | 1,194,421   | 1,421,945   | 1,453,791   | 1,453,791   | -31,846  |
| 01    | PERSONNEL SERVICES   |   |   | 1,147,319   | 1,194,421   | 1,421,945   | 1,453,791   | 1,453,791   | -31,846  |
|       |                      | 51102   | ACTING PAY  | 24,076  | 18,462  | 0   | 0   | 0   | 0  |
|       |                      | 51108   | REGULAR 1.5 OVERTIME PAY  | 369,682   | 351,950   | 0   | 0   | 0   | 0  |
|       |                      | 51126   | FIREWATCH OVERTIME  | 2,305   | 3,731   | 0   | 0   | 0   | C  |
|       |                      | 51134   | TEMP SHIFT 2 DIFFERENTIAL   | 37,806  | 37,346  | 0   | 0   | 0   | (  |
|       |                      | 51140   | LONGEVITY PAY   | 20,925  | 24,075  | 22,875  | 19,350  | 19,350  | 3,525  |
|       |                      | 51141   | EMT CERTIFICATE PAY   | 5,200   | 5,525   | 0   | 1,950   | 1,950   | -1,950   |
|       |                      | 51318   | PERSONAL DAY PAYOUT RETIREMENT  | 0   | 125,021   | 0   | 0   | 0   | (  |
|       |                      | 51322   | HOLIDAY PAYOUT RETIREMENT   | 0   | 5,038   | 0   | 0   | 0   | (  |
| 02    | OTHER PERSONNEL SERV |   |   | 459,994   | 571,148   | 22,875  | 21,300  | 21,300  | 1,575  |
|       |                      | 52360   | MEDICARE  | 22,022  | 24,312  | 19,543  | 19,099  | 19,099  | 444  |
|       |                      | 52399   | UNIFORM ALLOWANCE   | 14,450  | 19,925  | 17,925  | 17,925  | 17,925  | (  |
|       |                      | 52504   | MERF PENSION EMPLOYER CONT  | 240,757   | 264,238   | 244,610   | 249,737   | 249,737   | -5,127   |
|       |                      | 52917   | HEALTH INSURANCE CITY SHARE   | 342,332   | 344,350   | 344,988   | 475,876   | 475,876   | -130,888   |
| 03    | FRINGE BENEFITS      |   |   | 619,560   | 652,825   | 627,066   | 762,637   | 762,637   | -135,571   |
|       | FIRE LADDER 10       |   |   | 2,226,874   | 2,418,394   | 2,071,886   | 2,237,728   | 2,237,728   | -165,842   |
| 01273 | FIRE ENGINE 12       |   |   |   |   |   |   |   |  |
|       |                      | 51000   | FULL TIME EARNED PAY  | 1,163,054   | 1,131,872   | 1,262,730   | 1,287,975   | 1,287,975   | -25,245  |
| 01    | PERSONNEL SERVICES   | =4400   |   | 1,163,054   | 1,131,872   | 1,262,730   | 1,287,975   | 1,287,975   | -25,245  |
|       |                      | 51102   | ACTING PAY  | 3,267   | 11,701  | 0   | 0   | 0   | C  |
|       |                      | 51106   | REGULAR STRAIGHT OVERTIME   | 32  | 298   | 0   | 0   | 0   | (  |
|       |                      | 51108   | REGULAR 1.5 OVERTIME PAY  | 412,290   | 379,110   | 0   | 0   | 0   | (  |
|       |                      | 51118   | STAND-BY PAY  | 2 771   | 765<br>1 780  | 0   | 0   | 0   | C  |
|       |                      | 51126   | FIREWATCH OVERTIME  | 3,771   | 1,780   | 0   | 0   | 0   | (  |
|       |                      | 51134<br>51140  | TEMP SHIFT 2 DIFFERENTIAL   | 38,603  | 32,327  | 0   | 0   | 0   | 1 200  |
|       |                      |   | LONGEVITY PAY   | 21,375<br>5,200                                       | 22,500<br>4,875   | 21,900<br>0                                       | 23,100<br>650                                       | 23,100<br>650                                       | -1,200<br>-650   |
|       |                      |   | ENAT CERTIFICATE DAY  |   |   |   |   |   | -030   |
|       |                      | 51141   | EMT CERTIFICATE PAY   |   |   |   |   |   |  |
|       |                      | 51141<br>51318  | PERSONAL DAY PAYOUT RETIREMENT  | 0   | 146,699   | 0   | 0   | 0   |  |
| 02    | OTHER DEBSONNEL SEEM | 51141   |   | 0   | 146,699<br>0  | 0   | 0<br>0  | 0   | C  |
| 02    | OTHER PERSONNEL SERV | 51141<br>51318<br>51322                                     | PERSONAL DAY PAYOUT RETIREMENT<br>HOLIDAY PAYOUT RETIREMENT   | 0<br>0<br>484,538                                     | 146,699<br>0<br>600,055                                     | 0<br>0<br>21,900                                  | 0<br>0<br>23,750                                    | 0<br>0<br>23,750                                    | -1,850   |
| 02    | OTHER PERSONNEL SERV | 51141<br>51318<br>51322<br>52360                            | PERSONAL DAY PAYOUT RETIREMENT HOLIDAY PAYOUT RETIREMENT MEDICARE   | 0<br>0<br>484,538<br>22,681                           | 146,699<br>0<br>600,055<br>23,817                           | 0<br>0<br>21,900<br>17,227                        | 0<br>0<br>23,750<br>17,040                          | 0<br>0<br>23,750<br>17,040                          | -1,850<br>187  |
| 02    | OTHER PERSONNEL SERV | 51141<br>51318<br>51322<br>52360<br>52385                   | PERSONAL DAY PAYOUT RETIREMENT HOLIDAY PAYOUT RETIREMENT MEDICARE SOCIAL SECURITY   | 0<br>0<br>484,538<br>22,681<br>0                      | 146,699<br>0<br>600,055<br>23,817<br>0                      | 0<br>0<br>21,900<br>17,227<br>106                 | 0<br>0<br>23,750<br>17,040<br>3,504                 | 0<br>0<br>23,750<br>17,040<br>3,504                 | -1,850<br>187<br>-3,398                                  |
| 02    | OTHER PERSONNEL SERV | 51141<br>51318<br>51322<br>52360<br>52385<br>52399          | PERSONAL DAY PAYOUT RETIREMENT HOLIDAY PAYOUT RETIREMENT  MEDICARE SOCIAL SECURITY UNIFORM ALLOWANCE                            | 0<br>0<br>484,538<br>22,681<br>0<br>14,450            | 146,699<br>0<br>600,055<br>23,817<br>0<br>14,525            | 0<br>0<br>21,900<br>17,227<br>106<br>16,300       | 0<br>0<br>23,750<br>17,040<br>3,504<br>15,375       | 0<br>0<br>23,750<br>17,040<br>3,504<br>15,375       | -1,850<br>-187<br>-3,398<br>925                          |
| 02    | OTHER PERSONNEL SERV | 51141<br>51318<br>51322<br>52360<br>52385<br>52399<br>52504 | PERSONAL DAY PAYOUT RETIREMENT HOLIDAY PAYOUT RETIREMENT  MEDICARE SOCIAL SECURITY UNIFORM ALLOWANCE MERF PENSION EMPLOYER CONT | 0<br>0<br>484,538<br>22,681<br>0<br>14,450<br>246,809 | 146,699<br>0<br>600,055<br>23,817<br>0<br>14,525<br>260,037 | 0<br>21,900<br>17,227<br>106<br>16,300<br>217,489 | 0<br>23,750<br>17,040<br>3,504<br>15,375<br>222,076 | 0<br>23,750<br>17,040<br>3,504<br>15,375<br>222,076 | 0<br>-1,850<br>187<br>-3,398<br>925<br>-4,587<br>-89,424 |
| 02    | OTHER PERSONNEL SERV | 51141<br>51318<br>51322<br>52360<br>52385<br>52399          | PERSONAL DAY PAYOUT RETIREMENT HOLIDAY PAYOUT RETIREMENT  MEDICARE SOCIAL SECURITY UNIFORM ALLOWANCE                            | 0<br>0<br>484,538<br>22,681<br>0<br>14,450            | 146,699<br>0<br>600,055<br>23,817<br>0<br>14,525            | 0<br>0<br>21,900<br>17,227<br>106<br>16,300       | 0<br>0<br>23,750<br>17,040<br>3,504<br>15,375       | 0<br>0<br>23,750<br>17,040<br>3,504<br>15,375       | 0<br>-1,850<br>187<br>-3,398<br>925                      |

| Org#     | Org Description        | Object#                 | Object Description   | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested | FY 2019<br>Proposed | FY 18 Budget<br>Vs FY 19     |
|----------|------------------------|-------------------------|--|--------------------|--------------------|-------------------|----------------------|---------------------|------------------------------|
| 01274    | FIRE ENGINE 15         |                         |  |                    |                    |                   | Budget               | Budget              | Proposed                     |
|          |                        | 51000                   | FULL TIME EARNED PAY   | 1,107,268          | 1,061,387          | 1,149,498         | 1,174,617            | 1,174,617           | -25,119                      |
| 01       | PERSONNEL SERVICES     |                         |  | 1,107,268          | 1,061,387          | 1,149,498         | 1,174,617            | 1,174,617           | -25,119                      |
|          |                        | 51102                   | ACTING PAY   | 1,457              | 7,226              | 0                 | 0                    | 0                   |                              |
|          |                        | 51108                   | REGULAR 1.5 OVERTIME PAY                                     | 324,577            | 356,205            | 0                 | 0                    | 0                   | 0                            |
|          |                        | 51126                   | FIREWATCH OVERTIME   | 1,237              | 3,620              | 0                 | 0                    | 0                   | 0                            |
|          |                        | 51134                   | TEMP SHIFT 2 DIFFERENTIAL                                    | 32,413             | 31,300             | 0                 | 0                    | 0                   | 0                            |
|          |                        | 51140                   | LONGEVITY PAY  | 26,235             | 27,225             | 26,175            | 24,225               | 24,225              | 1,950                        |
|          |                        | 51141                   | EMT CERTIFICATE PAY  | 4,550              | 3,900              | 0                 | 325                  | 325                 | -325                         |
|          |                        | 51318                   | PERSONAL DAY PAYOUT RETIREMENT                               | 0                  | 106,014            | 0                 | 0                    | 0                   | 0                            |
|          |                        | 51322                   | HOLIDAY PAYOUT RETIREMENT                                    | 2,885              | 2,069              | 0                 | 0                    | 0                   | 0                            |
| 02       | OTHER PERSONNEL SERV   |                         |  | 393,354            | 537,559            | 26,175            | 24,550               | 24,550              | 1,625                        |
|          |                        | 52360                   | MEDICARE   | 18,840             | 20,259             | 14,479            | 14,715               | 14,715              | -236                         |
|          |                        | 52385                   | SOCIAL SECURITY  | 0                  | 0                  | 106               | 106                  | 106                 | 0                            |
|          |                        | 52399                   | UNIFORM ALLOWANCE  | 13,600             | 12,750             | 13,600            | 13,600               | 13,600              | 0                            |
|          |                        | 52504                   | MERF PENSION EMPLOYER CONT                                   | 224,361            | 239,763            | 199,041           | 203,018              | 203,018             | -3,977                       |
|          |                        | 52917                   | HEALTH INSURANCE CITY SHARE                                  | 395,844            | 377,795            | 378,949           | 381,337              | 381,337             | -2,388                       |
| 03       | FRINGE BENEFITS        | 32317                   |  | 652,644            | 650,567            | 606,175           | 612,776              | 612,776             | -6,601                       |
|          | FIRE ENGINE 15         |                         |  | 2,153,266          | 2,249,513          | 1,781,848         | 1,811,943            | 1,811,943           | -30,095                      |
|          | FIRE ENGINE 16         |                         |  | 2,133,200          | 2,249,313          | 1,701,040         | 1,011,945            | 1,011,943           | -30,093                      |
|          |                        | 51000                   | FULL TIME EARNED PAY   | 1,245,376          | 1,147,048          | 1,315,974         | 1,343,445            | 1,343,445           | -27,471                      |
| 01       | PERSONNEL SERVICES     |                         |  | 1,245,376          | 1,147,048          | 1,315,974         | 1,343,445            | 1,343,445           | -27,471                      |
|          |                        | 51102                   | ACTING PAY   | 3,891              | -5,787             | 0                 | 0                    | 0                   | 0                            |
|          |                        | 51108                   | REGULAR 1.5 OVERTIME PAY                                     | 371,864            | 330,281            | 0                 | 0                    | 0                   | 0                            |
|          |                        | 51118                   | STAND-BY PAY   | 11,556             | 8,802              | 0                 | 0                    | 0                   | 0                            |
|          |                        | 51126                   | FIREWATCH OVERTIME   | 2,239              | 500                | 0                 | 0                    | 0                   |                              |
|          |                        | 51134                   | TEMP SHIFT 2 DIFFERENTIAL                                    | 33,094             | 32,948             | 0                 | 0                    | 0                   | 0                            |
|          |                        | 51140                   | LONGEVITY PAY  | 29,250             | 29,250             | 28,275            | 25,950               | 25,950              |                              |
|          |                        | 51141                   | EMT CERTIFICATE PAY  | 4,875              | 5,200              | 20,273            | 650                  | 650                 |                              |
|          |                        | 51318                   |  | 4,873              |                    | 0                 | 0.50                 | 030                 |                              |
|          |                        |                         | PERSONAL DAY PAYOUT RETIREMENT                               |                    | 135,630            |                   |                      |                     |                              |
|          | OTHER REPOSENTIES CERV | 51322                   | HOLIDAY PAYOUT RETIREMENT                                    | 1,162              | 2,321              | 0                 | 0                    | 0                   |                              |
| 02       | OTHER PERSONNEL SERV   | F2260                   | AMERICARE  | 457,931            | 539,145            | 28,275            | 26,600               | 26,600              | 1,675                        |
|          |                        | 52360                   | MEDICARE   | 23,410             | 23,372             | 18,140            | 18,362               | 18,362              | -222                         |
|          |                        | 52385                   | SOCIAL SECURITY  | 0                  | 0                  | 2,686             | 2,686                | 2,686               | 0                            |
|          |                        | 52399                   | UNIFORM ALLOWANCE  | 15,375             | 13,600             | 15,300            | 15,300               | 15,300              | 0                            |
|          |                        | 52504                   | MERF PENSION EMPLOYER CONT                                   | 254,981            | 252,757            | 227,582           | 231,948              | 231,948             | -4,366                       |
|          |                        | 52917                   | HEALTH INSURANCE CITY SHARE                                  | 399,476            | 395,553            | 388,819           | 372,005              | 372,005             | 16,814                       |
| 03       | FRINGE BENEFITS        |                         |  | 693,242            | 685,282            | 652,527           | 640,301              | 640,301             | 12,226                       |
| 01275    | FIRE ENGINE 16         |                         |  | 2,396,549          | 2,371,475          | 1,996,776         | 2,010,346            | 2,010,346           | -13,570                      |
| 01276    | FIRE UNASSIGNED        |                         |  |                    |                    |                   |                      |                     |                              |
|          |                        | 51000                   | FULL TIME EARNED PAY   | 3,890,907          | 3,665,632          | 4,200,436         | 4,450,332            | 4,509,479           | -309,043                     |
|          |                        | 51099                   | CONTRACTED SALARIES  | 28,591             | 0                  | 50,000            | 50,000               | 50,000              | 0                            |
| 01       | PERSONNEL SERVICES     |                         |  | 3,919,498          | 3,665,632          | 4,250,436         | 4,500,332            | 4,559,479           | -309,043                     |
|          |                        | 51102                   | ACTING PAY   | 21,214             | 26,077             | 0                 | 0                    | 0                   | 0                            |
|          |                        | 51106                   | REGULAR STRAIGHT OVERTIME                                    | 0                  | 0                  | 0                 | 0                    | 0                   | 0                            |
|          |                        | 51108                   | REGULAR 1.5 OVERTIME PAY                                     | 650,842            | 642,381            | 0                 | 0                    | 0                   | 0                            |
|          |                        | 51118                   | STAND-BY PAY   | 42,876             | 40,941             | 0                 | 0                    | 0                   | 0                            |
|          |                        | 51126                   | FIREWATCH OVERTIME   | 54,114             | 48,421             | 0                 | 0                    | 0                   | 0                            |
|          |                        | 51134                   | TEMP SHIFT 2 DIFFERENTIAL                                    | 49,844             | 51,875             | 0                 | 0                    | 0                   |                              |
|          |                        | 51140                   | LONGEVITY PAY  | 95,250             | 77,925             | 76,125            | 70,950               | 70,950              |                              |
|          |                        | 51141                   | EMT CERTIFICATE PAY  | 12,350             | 10,725             | 70,123            |                      | 1,625               |                              |
|          |                        | 51156                   | UNUSED VACATION TIME PAYOU                                   | 0                  |                    | 0                 | ,                    | 1,023               |                              |
|          |                        |                         |  |                    | 4,154              |                   |                      |                     |                              |
|          |                        | 51318                   | PERSONAL DAY PAYOUT RETIREMENT                               | 12,810             | 332,203            | 0                 | 0                    | 0                   |                              |
|          | OTHER RESCAUSE:        | 51322                   | HOLIDAY PAYOUT RETIREMENT                                    | 42,574             | 11,913             | 0                 | 0                    | 0                   |                              |
|          | OTHER PERSONNEL SERV   |                         |  | 981,873            | 1,246,614          | 76,125            |                      | 72,575              |                              |
| 02       | OTHER PERSONNEL SERV   |                         | MEDICARE   | 56,426             | 60,247             | 52,168            |                      | 57,539              |                              |
| 02       | OTHER PERSONNEL SERV   | 52360                   |  |                    |                    |                   |                      |                     |                              |
| 02       | OTHER PERSONNEL SERV   | 52360<br>52385          | SOCIAL SECURITY  | 0                  | 0                  | 2,627             | 1,836                | 4,863               | -2,236                       |
| 02       | OTHER PERSONNEL SERV   |                         |  | 0<br>37,025        | 0<br>37,400        | 39,425            | 1,836<br>42,600      | 4,863<br>42,600     |                              |
| 02       | OTHER PERSONNEL SERV   | 52385                   | SOCIAL SECURITY  |                    |                    |                   |                      |                     | -3,175                       |
| 02       | OTHER PERSONNEL SERV   | 52385<br>52399          | SOCIAL SECURITY<br>UNIFORM ALLOWANCE                         | 37,025             | 37,400             | 39,425            | 42,600<br>738,352    | 42,600              | -3,175<br>-42,609            |
| 02<br>03 | FRINGE BENEFITS        | 52385<br>52399<br>52504 | SOCIAL SECURITY UNIFORM ALLOWANCE MERF PENSION EMPLOYER CONT | 37,025<br>689,967  | 37,400<br>741,468  | 39,425<br>702,929 | 42,600<br>738,352    | 42,600<br>745,538   | -3,175<br>-42,609<br>-89,717 |

### **PUBLIC SAFETY DIVISIONS**

## **WEIGHTS & MEASURES**

#### APPROPRIATION SUPPLEMENT

## Michael Sampieri Manager

#### REVENUE SUMMARY

|       |           |                                |         |         |         | FY 2019   | FY 2019  | FY 18            |
|-------|-----------|--------------------------------|---------|---------|---------|-----------|----------|------------------|
|       |           |                                | FY 2016 | FY 2017 | FY 2018 | Requested | Proposed | <b>Budget Vs</b> |
| Org#  | Object#   | Object Description             | Actuals | Actuals | Budget  | Budget    | Budget   | FY 19            |
| 01285 | WEIGHTS 8 | & MEASURES                     |         |         |         |           |          |                  |
|       | 41252     | ANNUALCOMMERCIALSSCALECERTIFIC | 80,030  | 99,105  | 92,000  | 92,000    | 92,000   | 0                |
| 01285 | WEIGHTS 8 | & MEASURES                     | 80,030  | 99,105  | 92,000  | 92,000    | 92,000   | 0                |

#### APPROPRIATION SUMMARY

| Org#  | Org Descri | otion                | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18<br>Budget vs FY<br>19 Proposed |
|-------|------------|----------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01285 | WEIGHTS 8  | MEASURES             |                    |                    |                   |                                |                               | _                                    |
|       | 01         | PERSONNEL SERVICES   | 123,128            | 113,869            | 115,701           | 115,701                        | 115,701                       | 0                                    |
|       | 02         | OTHER PERSONNEL SERV | 2,127              | 2,864              | 0                 | 0                              | 0                             | 0                                    |
|       | 03         | FRINGE BENEFITS      | 46,711             | 45,410             | 52,336            | 52,771                         | 52,771                        | -435                                 |
|       | 04         | OPERATIONAL EXPENSES | 466                | 466                | 466               | 466                            | 466                           | 0                                    |
|       |            |                      | 172,432            | 162,609            | 168,503           | 168,938                        | 168,938                       | -435                                 |

### PERSONNEL SUMMARY

|                      |      |      |      |      |          |                | FY2018   | FY2019    | FY2019   | FY19        |
|----------------------|------|------|------|------|----------|----------------|----------|-----------|----------|-------------|
|                      | FTE  | FTE  |      |      |          |                | Modified | Requested | Proposed | Proposed vs |
| ORG.CODE/DEPARTMENT  | 2018 | 2019 | VAC. | NEW  | UNFUNDED | POSITION TITLE | Budget   | Budget    | Budget   | FY18 Budget |
|                      | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     |                | 75,953   | 75,953    | 75,953   | 0           |
| 01285000             | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     |                | 39,748   | 39,748    | 39,748   | 0           |
| WEIGHTS AND MEASURES | 2.00 | 2.00 | 0.00 | 0.00 | 0.00     | •              | 115,701  | 115,701   | 115,701  | 0           |

### PROGRAM SUMMARY

The Department of Weights and Measures protects the public consumer by maintaining and monitoring all scales, gas pump meters, oil truck meters, taxi cab meters, measured materials, and cords of wood; by randomly selecting and testing packages for weight accuracy; and by enforcing laws and regulations regarding weights and measures; by investigating consumer complaints, and by issuing licenses in accordance with Connecticut State Statues.

## FY 2018-2019 PROPOSED GENERAL FUND BUDGET WEIGHTS & MEASURES PROGRAM HIGHLIGHTS/APPROPRIATION SUPPLEMENTS

|   | ACTUAL               | ACTUAL    | ACTUAL    | 6 MONTH     | ESTIMATED | ACTUAL    | 6 MONTH   | ESTIMATED |
|---|----------------------|-----------|-----------|-------------|-----------|-----------|-----------|-----------|
| SERVICE INDICATORS                        | 2013-2014            | 2014-2015 | 2015-2016 | 5 2016-2017 | 2016-2017 | 2016-2017 | 2017-2018 | 2017-2018 |
| Department of Weights & Measures          |                      |           |           |             |           |           |           |           |
| Number of Scales Inspected                |                      |           |           |             |           | 480       | 20        | 480       |
| Number of Gas Pump Meters serviced.       |                      |           |           |             |           | 700       | 0         | 700       |
| Number of Taxi Cab Meters Inspected       |                      |           |           |             |           | 32        | 0         | 32        |
| Number of Scales Upgraded                 |                      |           |           |             |           | 20        |           | 20        |
| Other Technological Advancements imple    | mented               |           |           |             |           |           |           |           |
| Number of customer complaints received    |                      |           |           |             |           | 32        | 0         | 20        |
| Number of customer complaints investiga   | ted                  |           |           |             |           | 32        | 2         | 20        |
| Number of customer complaints resolved    |                      |           |           |             |           | 32        | 2         | 0         |
| Improvements in detecting weighting accu  | ıracy etc.           |           |           |             |           |           |           |           |
| Number of Licenses Issued in accordance v | vith CT State Statut | es        |           |             |           | 300       |           | 300       |
| Total FY                                  |                      |           | •         |             |           | 1,628     | 24        | 1,572     |

FY 2018 - 2019 GOALS:

- 1. Continue to work our goals of increasing inspections.
- 2. Awaiting the EnerGov software which would increase our productivity.

### FY 2017-2018 GOALS

- Increase inspection by 10 percent
- Increase efficiency by upgrading from an Excel spreadsheet to Weights and Measures software.
- Collaborate with ITS to increase technology usage and mobility solutions

### APPROPRIATION SUPPLEMENT

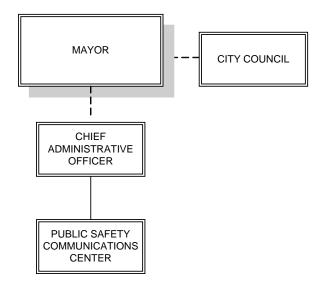
| Org#  | Org Description      | Object# | # Object Description        | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18 Budget<br>Vs FY 19<br>Proposed |
|-------|----------------------|---------|-----------------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01285 | WEIGHTS & MEASURES   |         |                             |                    |                    |                   |                                |                               |                                      |
|       |                      | 51000   | FULL TIME EARNED PAY        | 123,128            | 113,869            | 115,701           | 115,701                        | 115,701                       | 0                                    |
| 01    | PERSONNEL SERVICES   |         |                             | 123,128            | 113,869            | 115,701           | 115,701                        | 115,701                       | 0                                    |
|       |                      | 51156   | UNUSED VACATION TIME PAYOU  | 2,127              | 2,864              | 0                 | 0                              | 0                             | 0                                    |
| 02    | OTHER PERSONNEL SERV |         |                             | 2,127              | 2,864              | 0                 | 0                              | 0                             | 0                                    |
|       |                      | 52360   | MEDICARE                    | 1,620              | 1,492              | 1,452             | 1,436                          | 1,436                         | 16                                   |
|       |                      | 52385   | SOCIAL SECURITY             | 0                  | 0                  | 3,247             | 3,247                          | 3,247                         | 0                                    |
|       |                      | 52504   | MERF PENSION EMPLOYER CONT  | 13,433             | 12,450             | 14,057            | 14,057                         | 14,057                        | 0                                    |
|       |                      | 52917   | HEALTH INSURANCE CITY SHARE | 31,658             | 31,468             | 33,580            | 34,031                         | 34,031                        | -451                                 |
| 03    | FRINGE BENEFITS      |         |                             | 46,711             | 45,410             | 52,336            | 52,771                         | 52,771                        | -435                                 |
|       |                      | 54675   | OFFICE SUPPLIES             | 466                | 466                | 466               | 466                            | 466                           | 0                                    |
| 04    | OPERATIONAL EXPENSES |         |                             | 466                | 466                | 466               | 466                            | 466                           | 0                                    |
| 01285 | WEIGHTS & MEASURES   |         |                             | 172,432            | 162,609            | 168,503           | 168,938                        | 168,938                       | -435                                 |

#### **PUBLIC SAFETY DIVISIONS**

# EMERGENCY COMMUNICATIONS & OPERATIONS CENTER

#### MISSION STATEMENT

The mission of the Emergency Communications and Operations Center is to protect the lives and property of citizens in the City of Bridgeport. This is done by providing 24-hour emergency 9-1-1 call taking, dispatching and emergency assistance by mobilizing and deploying personnel and resources, updating emergency operations plans and strategies, training emergency personnel, managing the emergency operations system, and warning and informing the public of emergencies and disasters. We strive to provide the highest degree of professionalism while providing service to citizens and public safety personnel.



# Scott Appleby Director of Emergency Management & Homeland Security

## REVENUE SUMMARY

|       |         |                      |         |         |         | FY 2019   | FY 2019  | FY 18            |
|-------|---------|----------------------|---------|---------|---------|-----------|----------|------------------|
|       |         |                      | FY 2016 | FY 2017 | FY 2018 | Requested | Proposed | <b>Budget Vs</b> |
| Org#  | Object# | Object Description   | Actuals | Actuals | Budget  | Budget    | Budget   | FY 19            |
| 01290 | EMERGEN | CY OPERATIONS CENTER |         |         |         |           |          |                  |
|       | 44399   | EOC REIMBURSEMENTS   | 189,018 | 38,098  | 75,000  | 75,000    | 75,000   | 0                |
| 01290 | EMERGEN | CY OPERATIONS CENTER | 189,018 | 38,098  | 75,000  | 75,000    | 75,000   | 0                |

### APPROPRIATION SUMMARY

| Org# Org Description | 1                    | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18<br>Budget vs FY<br>19 Proposed |
|----------------------|----------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01290 EMERGENCY OF   | PERATIONS CENTER     |                    |                    |                   |                                |                               |                                      |
| 01                   | PERSONNEL SERVICES   | 2,642,185          | 2,454,019          | 3,043,019         | 3,172,689                      | 3,172,689                     | -129,670                             |
| 02                   | OTHER PERSONNEL SERV | 1,120,939          | 824,535            | 784,518           | 789,018                        | 789,018                       | -4,500                               |
| 03                   | FRINGE BENEFITS      | 1,115,459          | 1,265,903          | 1,420,647         | 1,394,174                      | 1,423,211                     | -2,564                               |
| 04                   | OPERATIONAL EXPENSES | 237,923            | 242,389            | 362,700           | 384,700                        | 352,700                       | 10,000                               |
| 05                   | SPECIAL SERVICES     | 235,202            | 379,956            | 377,000           | 397,000                        | 380,000                       | -3,000                               |
|                      |                      | 5,351,708          | 5,166,802          | 5,987,884         | 6,137,581                      | 6,117,618                     | -129,734                             |

### PERSONNEL SUMMARY

|                            |       |       |      |      |          |                                | FY2018    | FY2019    | FY2019    | FY19        |
|----------------------------|-------|-------|------|------|----------|--------------------------------|-----------|-----------|-----------|-------------|
|                            | FTE   | FTE   |      |      |          |                                | Modified  | Requested | Proposed  | Proposed vs |
| ORG.CODE/DEPARTMENT        | 2018  | 2019  | VAC. | NEW  | UNFUNDED | POSITION TITLE                 | Budget    | Budget    | Budget    | FY18 Budget |
|                            | 0.00  | 0.00  | 0.00 | 0.00 | 0.00     | DIRECTOR OF PUBLIC SAFETY COMM | 0         | 0         | 0         | (           |
|                            | 44.00 | 44.00 | 5.00 | 0.00 | 0.00     | PUB SAFETY TCO                 | 2,161,385 | 2,242,024 | 2,242,024 | -80,639     |
|                            | 0.00  | 0.00  | 0.00 | 0.00 | 0.00     | PUB SAFETY COMMUNICATIONS BUDG | 0         | 0         | 0         | (           |
|                            | 9.00  | 9.00  | 2.00 | 0.00 | 0.00     | PUBLIC SAFETY COMMUNICATIONS S | 659,535   | 668,019   | 668,019   | -8,48       |
|                            | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | PUB SAFETY COMMUNICATIONS TRAI | 79,645    | 79,645    | 79,645    | (           |
|                            | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | DIRECTOR -EMERGENCY SERVICE    | 105,110   | 105,110   | 105,110   | (           |
|                            | 1.00  | 0.00  | 0.00 | 0.00 | 1.00     | RECEPTIONIST/CLERK             | 37,344    | 77,891    | 0         | 37,34       |
| 1290000                    | 0.00  | 1.00  | 0.00 | 1.00 | 0.00     | ADMINISTRATIVE SPECIALIST      | 0         | 0         | 77,891    | -77,89      |
| MERGENCY OPERATIONS CENTER | 56.00 | 56.00 | 7.00 | 1.00 | 1.00     | ·                              | 3.043.019 | 3.172.689 | 3.172.689 | -129.67     |

|  |           |           | 6 MONTH   |           |           |           |           |
|--|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
|  | ACTUAL    | ACTUAL    | ESTIMATED | ESTIMATED | ACTUAL    | 6 MONTH   | ESTIMATED |
| SERVICE INDICATORS                                     | 2014-2015 | 2015-2016 | 2016-2017 | 2016-2017 | 2016-2017 | 2017-2018 | 2017-2018 |
| EMERGENCY COMMUNICATION CENTER                         |           |           |           |           |           |           |           |
| 911 calls received                                     | 168,151   | 176,645   | 71,388*   | 165,000   | 117,812   | 55,181    | 155,566   |
| Police   | 118,807   | 122,711   | 60,422    | 118,000   | 117,443   | 61,489    | 117,964   |
|  |           |           |           |           |           |           |           |
| Fire   | 16,658    | 20,273    | 10,966    | 17,700    | 21,206    | 11,098    | 18,424    |
| EMS  | 32,686    | 33,661    |           | 29,100    |           |           |           |
| Non-911 calls received                                 | 172,523   | 166,391   | 83,846    | 170,300   | 227,718   | 103,981   | 181,848   |
| Total call volume                                      | 340,674   | 343,036   | 155,234*  | 335,300   | 345,530   | 159,162   | 337,414   |
| *does not contain EMS data                             |           |           |           |           |           |           |           |
| EMERGENCY OPERATIONS CENTER                            |           |           |           |           |           |           |           |
| CERT/MRC Team Members                                  | 131       | 230       | 245       | 400       | 400       | 450       | 450       |
| Community Preparedness Training Sessions               | 200       | 250       | 108       | 220       | 225       | 200       | 325       |
| Community Preparedness Outreach Campaigns              | 10        | 11        | 4         | 11        | 32        | 16        | 32        |
| Community Preparedness Targeted Population             | 9500      | 10000     | 3200      | 10000     | 10000     | 6125      | 10000     |
| School Drills (public, private, charter, universities) | 618       | 620       | 302       | 610       | 628       | 352       | 640       |
| EOC Activations  | 161       | 202       | 168       | 228       | 231       | 202       | 262       |
| EOC Call Volume (estimated)                            | 7200      | 6300      | 3200      | 6500      | 7123      | 3826      | 7000      |
| EOC Operation Care (Homeless Initiative Served)        | 1800      | 1800      | 180       | 400       | 438       | 262       | 400       |
| EOC Grant Management                                   | \$654,600 | \$266,216 | \$292,855 | \$585,710 | \$585,710 | \$751,000 | \$751,000 |

### FY 2018-2019 GOALS

- 1) Continue to conduct citywide emergency training and outreach as it relates to prevention, preparedness, response and recovery of all hazards associated with emergency communications and operations.
- 2) Continue to implement technology strategies purchase equipment and programs that will enhance and improve the City's emergency communications and operations citywide.
- 3) Continue to implement emergency planning strategies that incorporate the "whole community" approach while expanding our advanced collaboration amongst all city emergency communications & operations stakeholders.
- 4) Continue to explore grant funding opportunities that can assist the City's emergency communications & operations before, during and after emergencies and disasters.
- 5) Continue to implement strategies that analyze and assess emergency communications & operations to ensure efficiency and effectiveness of services provided to the community before, during and after emergencies and disasters.
- 6) Continue to assess threats, risks and vulnerabilities of hazards that can impact the City and to implement strategies that will allow the City to be more resilient.
- 7) Continue to maintain federal and state standards associated with emergency communications & operations.
- 8) Implement a new restructuring of the department to allow for the handling of Emergency Medical Dispatch, text and email of 9-1-1 calls.
- 9) Continue to implement strategies that provide safer and more secure City buildings and properties.

#### FY 2017-2018 GOAL STATUS

- 1) Continue to conduct citywide emergency training and outreach as it relates to prevention, preparedness, response and recovery of all hazards associated with emergency communications and operations.
  - <u>6 MONTH STATUS</u>: To date over 275 training and drills have been completed for schools, city buildings and other community stakeholders.
- 2) Continue to implement technology strategies, purchase equipment and programs that will enhance and improve the City's emergency communications and operations citywide.

  6 MONTH STATUS: New Fire Alerting System called Zetron was implemented in all firehouses for enhanced alerting of fire personnel. The City's Emergency Communications Center has upgraded to the new Next Generation 9-1-1 System to allow for a more effective and efficient handling of 9-1-1 services. Newly designed Police Fusion Center has been moving forward and we helped collaborate and implement technologies to assist the law enforcement community. Added a new visitor system to Margaret Morton Government Center (MMGC), upgraded security strategies at both City Hall and MMGC, and placed all City surveillance systems onto one common platform.
- 3) Continue to implement emergency planning strategies that incorporate the "whole community" approach while expanding our advanced collaboration amongst all city emergency communications & operations stakeholders.
  6 MONTH STATUS: We are half way through the complete review and upgrade of our City All Hazards Emergency Operations Plan.
- 4) Continue to explore grant funding opportunities that can assist the City's emergency communications & operations before, during and after emergencies and disasters.
  6 MONTH STATUS: Received a Port Security Grant that will allow us to enhance security protection in the Black Rock Harbor area.
- 5) Continue to implement strategies that analyze and assess emergency communications & operations to ensure efficiency and effectiveness of services provided to the community before, during and after emergencies and disasters.

  6 MONTH STATUS: Continuing to work with the Bridgeport Police Department on ways to enhance response times for lower priority call types. In addition, we implemented a new command call-in telephone number for quicker situational awareness, enhanced our emergency incident alert notifications to Command and EOC Leadership Members for quicker information sharing through our VEOCi program, provided a more effective alarm company call-in system, incorporated a new automated call attendant for our Non-Emergency line to better assist the community, and continue to collaborate with all agencies to ensure effectiveness of emergency operations.
- 6) Continue to assess threats, risks and vulnerabilities of hazards that can impact the City and to implement strategies that will allow the City to be more resilient.

  6 MONTH STATUS: We continue to work with Rebuild by Design to ensure effectiveness of resiliency efforts post Super Storm Sandy. We have partnered with Northeastern University on a resiliency project that can assist us in becoming even more effective before, during and after coastal storms.

## FY 2018-2019 PROPOSED GENERAL FUND BUDGET EMERGENCY COMMUNICATIONS & OPERATIONS CENTER PROGRAM HIGHLIGHTS

- 7) Continue to maintain federal and state standards associated with emergency communications & operations.
  - <u>6 MONTH STATUS</u>: The ECC has exceeded the State standard over the past 17 months in ensuring 9-1-1 is picked up in 10 seconds or less over 90% of the time.
- 8) To work in conjunction with the Department of Public Facilities with the relocation of supervisory personnel within the ECOC that will improve information sharing and interoperability before, during and after emergencies or disasters.
  - <u>6 MONTH STATUS:</u> The Department of Public Facilities has relocated into the Emergency Communications and Operations building for better information sharing, enhanced operational capability and for a more secure and safer office environment.

#### FY 2017-2018 ADDITIONAL ACCOMPLISHMENTS

- 1) Under current leadership the Bridgeport Emergency Communications Center has accomplished a 90%-95% call answering metric based upon the State's standards over the past 17 months. This is the first time in the history of the combined Center that this was accomplished.
- 2) Under current leadership the Bridgeport Emergency Communications Center's manpower has been streamlined to be more efficient and effective.
- 3) Under current leadership an implementation of an Employee of the Month Award has been incorporated for key staff members as well as an Employee of the Year program.
- 4) The Bridgeport Emergency Communications Center has achieved 100% compliance for the NCIC V2 program that is a required State-wide program.
- 5) The Bridgeport Emergency Communications Center has adopted the Bridgeport EOC VEOCI system to streamline emergency management team notifications and information sharing before, during and after incidents.
- 6) Successfully reached out to over 350 Lighthouse Program 5th Graders and trained them in the Student Tools for Emergency Planning (STEP) program.
- 7) Successfully held a training seminar for over 60 local Child Care providers at the EOC to teach them about emergency planning, training, response and recovery components to reach successful all hazards resiliency.
- 8) In 2017 the OEMHS ran 32 preparedness outreach campaigns to various community groups and targeted approximately 10,000 citizens from those campaigns.
- 9) In 2017, OEMHS offered and instructed 185 Emergency Management related classes that helped train 1576 individuals.
- 10) OEMHS conducted over 325 all hazards emergency drills and exercises at our local schools and universities.
- 11) The OEMHS has successfully trained 50 CERT members to understand basic American Sign Language to assist in our shelters.
- 12) The OEMHS has successfully trained an additional 100 residents and 45 city employees in "hands only" CPR & AED.
- 13) OEMHS has trained 100 new CERT members in bringing our total membership to 400 trained members.
- 14) The Bridgeport EOC Director and Assistant received a Senator Award for Excellence by Senator Richard Blumenthal for the impact the Department and its services continue to have on our Community.

## FY 2018-2019 PROPOSED GENERAL FUND BUDGET EMERGENCY COMMUNICATIONS & OPERATIONS CENTER APPROPRIATION SUPPLEMENT

## APPROPRIATION SUPPLEMENT

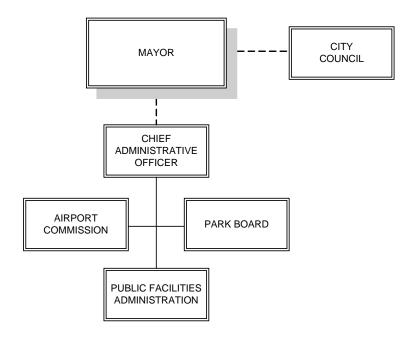
| Org#  | Org Description            | Object# | d Object Description           | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested | FY 2019<br>Proposed | FY 18 Budget<br>Vs FY 19 |
|-------|----------------------------|---------|--------------------------------|--------------------|--------------------|-------------------|----------------------|---------------------|--------------------------|
| 01200 | EMERGENCY OPERATIONS       | CENITED |                                |                    |                    |                   | Budget               | Budget              | Proposed                 |
| 01230 | LIVILINGLINET OF LIVATIONS | 51000   | FULL TIME EARNED PAY           | 2,642,185          | 2,424,019          | 3,043,019         | 3,172,689            | 3,172,689           | -129,670                 |
|       |                            | 51034   | FT BONUS - CONTRACTUAL PAY     | 0                  | 30,000             | 0                 | 0                    | 0,172,000           |                          |
| 01    | PERSONNEL SERVICES         |         |                                | 2,642,185          | 2,454,019          | 3,043,019         | 3,172,689            | 3,172,689           | -129,670                 |
|       |                            | 51102   | ACTING PAY                     | 2,762              | 7,010              | 0                 | 0                    | 0                   | •                        |
|       |                            | 51106   | REGULAR STRAIGHT OVERTIME      | 47,499             | 42,060             | 0                 | 0                    | 0                   | 0                        |
|       |                            | 51108   | REGULAR 1.5 OVERTIME PAY       | 350,506            | 229,927            | 456,443           | 456,443              | 456,443             | C                        |
|       |                            | 51116   | HOLIDAY 2X OVERTIME PAY        | 58,815             | 49,490             | 16,000            | 16,000               | 16,000              | (                        |
|       |                            | 51122   | SHIFT 2 - 1.5X OVERTIME        | 330,543            | 140,860            | 100,000           | 100,000              | 100,000             | (                        |
|       |                            | 51124   | SHIFT 2 - 2X OVERTIME          | 60,228             | 53,693             | 60,000            | 60,000               | 60,000              | (                        |
|       |                            | 51128   | SHIFT 3 - 1.5X OVERTIME        | 130,033            | 169,430            | 26,000            | 26,000               | 26,000              | (                        |
|       |                            | 51130   | SHIFT 3 - 2X OVERTIME          | 51,183             | 49,891             | 40,000            | 40,000               | 40,000              | (                        |
|       |                            | 51138   | NORMAL STNDRD SHIFT DIFFER     | 64,464             | 59,373             | 65,000            | 65,000               | 65,000              | (                        |
|       |                            | 51140   | LONGEVITY PAY                  | 23,900             | 22,800             | 21,075            | 25,575               | 25,575              | -4,500                   |
|       |                            | 51156   | UNUSED VACATION TIME PAYOU     | 1,006              | 0                  | 0                 |                      | 0                   |                          |
| 2     | OTHER PERSONNEL SERV       | 51150   | Charles the their mile three   | 1,120,939          | 824,535            | 784,518           | 789,018              | 789,018             | -4,500                   |
| _     |                            | 52360   | MEDICARE                       | 51,097             | 45,191             | 39,217            | 41,653               | 41,526              | -2,309                   |
|       |                            | 52385   | SOCIAL SECURITY                | 631                | 4,857              | 20,148            | 23,096               | 27,207              | -7,059                   |
|       |                            | 52399   | UNIFORM ALLOWANCE              | 7,400              | 6,400              | 8,800             | 9,200                | 9,200               | -400                     |
|       |                            | 52504   | MERF PENSION EMPLOYER CONT     | 412,681            | 346,728            | 372,280           | 388,591              | 388,590             | -16,310                  |
|       |                            | 52917   | HEALTH INSURANCE CITY SHARE    | 643,650            | 862,727            | 980,202           | 931,634              | 956,688             | 23,514                   |
| )3    | FRINGE BENEFITS            | 32317   | TIEMETH WOOD WEEK CITT STIME   | 1,115,459          | 1,265,903          | 1,420,647         | 1,394,174            | 1,423,211           | -2,564                   |
| •     | THINGE DENEITIS            | 53110   | WATER UTILITY                  | 4,446              | 4,616              | 5,600             | 5,600                | 5,600               | 2,30-                    |
|       |                            | 53120   | SEWER USER FEES                | 1,094              | 624                | 2,000             | 2,000                | 2,000               | (                        |
|       |                            | 53130   | ELECTRIC UTILITY SERVICES      | 125,490            | 110,929            | 150,000           | 150,000              | 150,000             | (                        |
|       |                            | 53140   | GAS UTILITY SERVICES           | 11,340             | 12,630             | 17,000            | 17,000               |                     | (                        |
|       |                            | 53605   | MEMBERSHIP/REGISTRATION FEES   | 229                | 92                 | 1,000             | 1,000                | 17,000<br>1,000     | (                        |
|       |                            | 53610   | TRAINING SERVICES              | 35,929             | 12,797             | 30,000            | 30,000               |                     | 5,000                    |
|       |                            | 53720   | TELEPHONE SERVICES             | 12,264             |                    | 15,000            |                      | 25,000              | 3,000                    |
|       |                            |         |                                | 301                | 12,173<br>289      |                   |                      | 15,000              | (                        |
|       |                            | 53725   | TELEVISION SERVICES            |                    |                    | 1,200             | 1,200                | 1,200               |                          |
|       |                            | 54020   | COMPUTER PARTS                 | 5,214              | 8,665              | 6,000             | 10,000               | 10,000              | -4,000                   |
|       |                            | 54545   | CLEANING SUPPLIES              | 357                | 704                | 2,500             | 2,500                | 2,500               | 7.000                    |
|       |                            | 54550   | COMPUTER SUPPLIES              | 10,000             | 13,966             | 57,000            | 57,000               | 50,000              | 7,000                    |
|       |                            | 54555   | COMPUTER SUPPLIES              | 2,648              | 539                | 3,500             | 7,500                | 3,500               |                          |
|       |                            | 54560   | COMMUNICATION SUPPLIES         | 7,914              | 10,144             | 4,500             | 4,500                | 4,500               | (                        |
|       |                            | 54595   | MEETING/WORKSHOP/CATERING FOOD | 419                | 1,128              | 5,000             | 5,000                | 5,000               | 4.000                    |
|       |                            | 54610   | DIESEL                         | 131                | 828                | 7,000             | 7,000                | 3,000               | 4,000                    |
|       |                            | 54675   | OFFICE SUPPLIES                | 4,353              | 7,925              | 10,000            |                      | 8,000               |                          |
|       |                            | 54700   | PUBLICATIONS                   | 0                  | 0                  | 1,500             | 500                  | 500                 | 1,000                    |
|       |                            | 54705   | SUBSCRIPTIONS                  | 351                | 351                | 1,000             | 1,000                | 1,000               | (                        |
|       |                            | 54720   | PAPER AND PLASTIC SUPPLIES     | 0                  | 1,048              | 3,000             | 3,000                | 3,000               | (                        |
|       |                            | 54725   | POSTAGE                        | 325                | 364                | 2,500             | 2,500                | 2,500               | (                        |
|       |                            | 54745   | UNIFORMS                       | 1,797              | 1,544              | 3,300             | 3,300                | 3,300               | (                        |
|       |                            | 55055   | COMPUTER EQUIPMENT             | 381                | 27,484             | 20,000            | 35,000               | 25,000              | -5,000                   |
|       |                            | 55155   | OFFICE EQUIPMENT RENTAL/LEAS   | 2,940              | 2,940              | 4,100             |                      | 4,100               | (                        |
|       |                            | 55175   | PUBLIC SAFETY EQUIPMENT        | 10,000             | 10,609             | 10,000            |                      | 10,000              | (                        |
| 4     | OPERATIONAL EXPENSES       |         |                                | 237,923            | 242,389            | 362,700           |                      | 352,700             |                          |
|       |                            | 56045   | BUILDING MAINTENANCE SERVICE   | 30,501             | 36,840             | 40,000            |                      | 40,000              | (                        |
|       |                            | 56065   | COMMUNICATION EQ MAINT SVCS    | 178,696            | 170,672            | 175,000           |                      | 175,000             |                          |
|       |                            | 56170   | OTHER MAINTENANCE & REPAIR S   | 12,785             | 13,912             | 10,000            |                      | 13,000              | -3,00                    |
|       |                            | 56175   | OFFICE EQUIPMENT MAINT SRVCS   | 1,350              | 5,979              | 6,500             | 6,500                | 6,500               | (                        |
|       |                            | 56180   | OTHER SERVICES                 | 11,870             | 152,553            | 140,000           | 140,000              | 140,000             |                          |
|       |                            | 59015   | PRINTING SERVICES              | 0                  | 0                  | 5,500             | 5,500                | 5,500               |                          |
| 5     | SPECIAL SERVICES           |         |                                | 235,202            | 379,956            | 377,000           | 397,000              | 380,000             | -3,000                   |
|       |                            |         |                                | 5,351,708          | 5,166,802          | 5,987,884         | 6,137,581            |                     |                          |

#### PUBLIC FACILITIES DIVISIONS

## PUBLIC FACILITIES ADMINISTRATION

#### MISSION STATEMENT

The Mission of Public Facilities Administration is to plan, organize, staff, direct and manage all units of the Public Facilities Department under its jurisdiction as prescribed in the City Charter. In this capacity, Public Facilities advises the Mayor, City Council and all boards, commissions and departments in matters relating to Public Facilities and infrastructure. The Public Facilities Department is comprised of fourteen divisions: Roadway, Sanitation/Recycling, Transfer Station, Municipal Garage, Facilities Maintenance, Parks, Recreation, Golf Course, Engineering, Airport, Harbormaster, Zoo, Construction Management Services and Public Facilities Administration. The Administration division provides payroll, personnel, budgeting, financial, purchasing, administrative, capital, construction, permits, organizational, supervisory and management services for all of the rest of the Department.



# FY 2018-2019 PROPOSED GENERAL FUND BUDGET PUBLIC FACILITIES ADMIN. BUDGET DETAIL

## John Ricci Manager

## REVENUE SUMMARY

|       |                                      |                                |         |         |           | FY 2019   | FY 2019  | FY 18            |
|-------|--------------------------------------|--------------------------------|---------|---------|-----------|-----------|----------|------------------|
|       |                                      |                                | FY 2016 | FY 2017 | FY 2018   | Requested | Proposed | <b>Budget Vs</b> |
| Org#  | Object#                              | Object Description             | Actuals | Actuals | Budget    | Budget    | Budget   | FY 19            |
| 01300 | PUBLIC FA                            | CILITIES ADMINISTRATI          |         |         |           |           |          |                  |
|       | 41654                                | CONTRACTORS' STREET LICENSE    | 13,150  | 12,100  | 13,150    | 16,000    | 16,000   | 2,850            |
|       | 41655                                | CONTRACTORS' SIDEWALK LICENSE  | 2,150   | 4,550   | 6,000     | 4,000     | 4,000    | -2,000           |
|       | 41656                                | STREET EXCAVATING PERMITS      | 67,600  | 79,575  | 80,000    | 70,000    | 70,000   | -10,000          |
|       | 41657                                | SIDEWALK EXCAVATING PERMITS    | 5,200   | 10,300  | 8,000     | 15,000    | 15,000   | 7,000            |
|       | 41658                                | CONTRACTORS' DUMP LICENSES     | 16,800  | 9,000   | 12,000    | 15,000    | 15,000   | 3,000            |
|       | 41661                                | VENDORSREGISTRATIONFEES/LICENS | 1,850   | 0       | 0         | 0         | 0        | 0                |
|       | 41662                                | SIDEWALK OCCUPANCY PERMITS     | 1,220   | 3,325   | 4,000     | 4,000     | 4,000    | 0                |
|       | 41664                                | PARKING METER COLLECTIONS      | 432,913 | 413,286 | 685,000   | 415,000   | 415,000  | -270,000         |
|       | 41666                                | SALE OF SCRAP METAL            | 74,072  | 108,164 | 80,000    | 80,000    | 100,000  | 20,000           |
|       | 41667                                | OCCUPANCY PERMIT FINES         | 1,185   | 900     | 0         | 0         | 0        | 0                |
|       | 41668                                | SIDEWALKEXCAVATINGPERMITFINES  | 0       | 0       | 500       | 500       | 500      | 0                |
|       | 41669                                | STREET EXCAVATING PERMIT FINES | 200     | 675     | 500       | 500       | 500      | 0                |
|       | 41670                                | COMMERCIAL DUMPING TIP FEES    | 65,392  | 65,292  | 65,000    | 65,000    | 65,000   | 0                |
|       | 41673                                | SIDEWALK REPAIR FEE            | 400     | 75      | 300       | 300       | 300      | 0                |
|       | 45172                                | RECYCLING: CONTR COMPENSATION  | 139,342 | 143,317 | 130,000   | 130,000   | 80,000   | -50,000          |
| 01300 | 01300 PUBLIC FACILITIES ADMINISTRATI |                                |         | 850,559 | 1,084,450 | 815,300   | 785,300  | -299,150         |

## APPROPRIATION SUMMARY

| Org#  | Org Descrip | otion                 | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18<br>Budget vs FY<br>19 Proposed |
|-------|-------------|-----------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01300 | PUBLIC FAC  | CILITIES ADMINISTRATI |                    |                    |                   |                                |                               |                                      |
|       | 01          | PERSONNEL SERVICES    | 1,464,872          | 1,390,558          | 1,576,147         | 1,612,422                      | 1,612,422                     | -36,275                              |
|       | 02          | OTHER PERSONNEL SERV  | 31,035             | 29,020             | 12,450            | 14,400                         | 14,400                        | -1,950                               |
|       | 03          | FRINGE BENEFITS       | 741,073            | 790,145            | 882,380           | 983,492                        | 983,492                       | -101,112                             |
|       | 04          | OPERATIONAL EXPENSES  | 4,497              | 3,951              | 4,990             | 4,990                          | 4,990                         | 0                                    |
|       | 06          | OTHER FINANCING USES  | 11,370,428         | 13,727,558         | 13,550,000        | 12,533,258                     | 12,533,258                    | 1,016,742                            |
|       |             |                       | 13,611,906         | 15,941,233         | 16,025,967        | 15,148,562                     | 15,148,562                    | 877,405                              |

# FY 2018-2019 PROPOSED GENERAL FUND BUDGET PUBLIC FACILITIES ADMIN. BUDGET DETAIL

## PERSONNEL SUMMARY

|                        |       |       |      |      |          |                                  | FY2018    | FY2019    | FY2019    | FY19        |
|------------------------|-------|-------|------|------|----------|----------------------------------|-----------|-----------|-----------|-------------|
|                        | FTE   | FTE   |      |      |          |                                  | Modified  | Requested | Proposed  | Proposed vs |
| ORG.CODE/DEPARTMENT    | 2018  | 2019  | VAC. | NEW  | UNFUNDED | POSITION TITLE                   | Budget    | Budget    | Budget    | FY18 Budget |
|                        | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | SPECIAL PROJECTS COORDINATOR     | 79,882    | 80,673    | 80,673    | -79:        |
|                        | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | DEPUTY DIRECTOR OF PUBLIC FAC    | 127,383   | 127,383   | 127,383   | (           |
|                        | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | DIRECTOR OF PUBLIC FACILITIES    | 126,592   | 126,592   | 126,592   | (           |
|                        | 1.00  | 0.00  | 0.00 | 0.00 | 1.00     | PROJECT MANAGER *                | 80,672    | 0         | 0         | 80,67       |
|                        | 2.00  | 2.00  | 0.00 | 0.00 | 0.00     | SPECIAL PROJECT COORDINATOR      | 145,400   | 146,880   | 146,880   | -1,48       |
|                        | 1.00  | 2.00  | 0.00 | 1.00 | 0.00     | ASSISTANT SPECIAL PROJECT MNGR** | 61,200    | 115,003   | 115,003   | -53,80      |
|                        | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | SENIOR OFFICE MANAGER            | 83,852    | 83,852    | 83,852    | (           |
|                        | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | ACCOUNTANT                       | 83,341    | 83,341    | 83,341    |             |
|                        | 3.00  | 3.00  | 0.00 | 0.00 | 0.00     | SPECIAL PROJECTS COORDINATOR     | 242,019   | 242,019   | 242,019   |             |
|                        | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | BUDGET/POLICY ANALYST            | 84,496    | 84,496    | 84,496    |             |
|                        | 0.50  | 0.50  | 0.00 | 0.00 | 0.00     | ASST SPECIAL PROJECT MGR. (P/T)  | 34,500    | 34,500    | 34,500    | (           |
|                        | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | PERMIT SUPERVISOR                | 90,714    | 90,714    | 90,714    | (           |
|                        | 0.00  | 1.00  | 0.00 | 1.00 | 0.00     | DATA COORDINATOR **              | 0         | 58,280    | 58,280    | -58,28      |
|                        | 2.00  | 2.00  | 0.00 | 0.00 | 0.00     | DIRECTOR OF CONSTRUCTION SERVI   | 234,039   | 234,039   | 234,039   |             |
|                        | 0.00  | 0.00  | 0.00 | 0.00 | 0.00     | PROJECT MGR/CONSTRUCTION         | 0         | 0         | 0         |             |
|                        | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | OFFICE COORDINATOR               | 55,170    | 53,824    | 53,824    | 1,34        |
| 1300000                | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | PAYROLL COMPENSATION PROCESSOR   | 46,887    | 50,826    | 50,826    | -3,93       |
| UBLIC FACILITIES ADMIN | 18.50 | 19.50 | 0.00 | 2.00 | 1.00     | ·                                | 1,576,147 | 1,612,422 | 1,612,422 | -36,27      |

<sup>\*</sup> Project Manager Position Transferred from acct#01300000 to acct#01450000

<sup>\*\* (</sup>One) Assitaant Project Manager and Data Coordinator positions added due to the transfer of Parking Meters operations from the Police Department into the Public Facilities Department in FY 2019.

|                                  | ACTUAL      | ACTUAL      | ACTUAL      | ACTUAL      | 6 MONTH     | ESTIMATED   |
|----------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|
| SERVICE INDICATORS               | 2013-2014   | 2014-2015   | 2015-2016   | 2016-2017   | 2017-2018   | 2017-2018   |
| PUBLIC FACILITIES ADMINISTRATION |             |             |             |             | 2017 2010   |             |
| Total Worker's Comp Claims       | \$964,831   | \$954,849   | \$837,003   | \$776,718   | \$640,206   | \$1,276,000 |
| Indemnity                        | \$358,371   | \$359,765   | \$357,975   | \$361,315   | \$326,870   | \$634,000   |
| Medical and Expenses             | \$606,460   | \$595,084   | \$479,028   | \$415,403   | \$313,336   | \$642,000   |
| Sick Time Hours                  | 6,201       | 6,298       | 8,854       | 7,053       | 4,082       | 8,000       |
| Capital Improvement Projects     | 120         | 91          | 87          | 79          | 79          | 79          |
| Calls Received (est.)            | 11,400      | 11,320      | 11,350      | 11,350      | 5,700       | 11,350      |
| PAYROLL & PURCHASING             |             |             |             |             |             |             |
| Amount of Payroll Processed      | \$8,755,599 | \$8,917,742 | \$8,750,288 | \$9,538,093 | \$4,249,003 | \$9,500,000 |
| F/T Employees entered in P/R     | 126         | 138         | 131         | 126         | 126         | 130         |
| Number Requisitions              | 2,089       | 2,440       | 2,247       | 2,301       | 1,958       | 2,500       |
| Vendors                          | 285         | 319         | 323         | 323         | 325         | 326         |

### FY 2018-2019 GOALS

- 1) Relocate Municipal Garage from existing facility at Asylum Street to 990 Housatonic to improve vehicle maintenance and longevity while improving worker productivity and efficiency.
- 2) In pursuit of Mayor's drive for a cleaner City with reduced litter, increase number of worker hours in street vacuums and sweepers by 10% with proportional increase in tons picked up and miles swept.
- 3) Address City Hall facade and entrance.
- 4) Continue crackdown on illegal dumping through use of surveillance cameras and increased law enforcement.
- 5) Work with other key City departments to re-establish vigorous enforcement of alternate-side of street parking to provide better access to the curb for street sweeping, street vacuuming, snow removal and overall cleanup efforts.
- 6) Gain permits from CT DOT by fall 2018 and schedule construction of Downtown Intermodal Transportation area, making the Water Street train and bus stations better connected, providing improved pickup/drop-off access, beautification, way-finding and making pedestrian-friendly.
- 7) Complete changeover of three City buildings to Micro-Grid and pursue sale of Virtual Net Metering credits, securing protection from power interruptions for Police HQ, City Hall and New Ike while eventually reducing utility expenses.
- 8) Continue trends in reduced energy consumption and expenditure levels.
- 9) Continue to reduce refuse tonnage and increase recycling thereby continuing to reduce tip fee expenses and increase recycling revenue.
- 10) Continue improvements to City facilities, including buildings, parks and streets.
- 11) Continue to upgrade vehicle and equipment fleet.
- 12) Execute reduction of daily sanitation routes from twelve to eleven.
- 13) Begin conversion of old Engine 10 Putnam St to new East Side Senior Center.
- 14) Identify new location for Health Center to avoid major costs associated with maintaining current location at 752 East Main Street.

#### FY 2017-2018 GOAL STATUS

- 1) In pursuit of Mayor's drive for a cleaner City with reduced litter:
  - a) Increase number of worker hours in street vacuums by 10-20% with proportional increase in tons picked up.
  - b) Increase number of worker hours in street sweepers by 10-20% with proportional increase in miles swept and loads discarded.
  - <u>6 MONTH STATUS</u>: Partially meeting goal. Street sweeping and vacuuming given high priority by department with worker-input measures up approx 10%. Manpower remains a challenge. Vacant positions throughout Sanitation, Recycling and Transfer Station drain fill-ins from Roadway, meaning that on a typical day, there may be only approx 19 workers available for actual Roadway activities.
- 2) Continue crackdown on illegal dumping through use of surveillance cameras and increased law enforcement.
  - <u>6 MONTH STATUS:</u> Meeting goal. Working with Police Department, ten new illegal dumping cameras were installed during calendar years 2016 and 2017, leading to 27 caught on camera, 15 arrests and \$7150 in fines. Locations that had been seeing daily illegal dumping have seen it stop, or reduced to very little.
- 3) Work with other key City departments to re-establish vigorous enforcement of alternate-side of street parking to provide better access to the curb for street sweeping, street vacuuming, snow removal and overall cleanup efforts.
  - <u>6 MONTH STATUS:</u> Partially meeting goal. Alternate-side enforcement dependent on availability of BPD.
- 4) Purchase or lease additional Sweepers and street vacuums to maintain and expand fleet availability to reduce litter, sand and debris in streets and sidewalks.
  - <u>6 MONTH STATUS:</u> Meeting goal. Leased one additional sweeper and purchased five street vacuums.
- 5) Relocate Municipal Garage from existing facility at Asylum Street to 990 Housatonic to improve vehicle maintenance and longevity while improving worker productivity and efficiency.
  6 MONTH STATUS: Meeting goal. Construction started Jan 2018. Expect summer 2018 completion.
- 6) Finish re-design and schedule construction of Downtown Intermodal Transportation area, making the Water Street train and bus stations better connected, providing improved pickup/drop-off access, beautification, way-finding and making pedestrian-friendly.
  6 MONTH STATUS: Meeting goal. Multi-year project. Re-designs complete. State DOT approval process April 2018 Oct 2018. Construction likely spring 2019 start.
- 7) Continue trends in reduced energy consumption and expenditure levels.

  6 MONTH STATUS: Meeting goal. FY17 electric utilities re-established multi-year downward trend in consumption and expense. FY15 had seen first increase in eight years, and FY16 resumed the downward momentum that FY17 continues. FY15 spike was due to increased rates and much higher streetlight expense. The streetlight consumption the last four months of FY15 was more than double the levels of FY14, causing the whole fiscal year to increase by more than 20%. UI then performed streetlight changeovers to LED starting very-late FY15 and then throughout FY16, completing the changes during first qtr FY17. These issues make generating a baseline difficult to compare costs after the changeover to before, but so far 20% reduction reasonable. Expecting higher savings over time. Meanwhile, electric rates in effect Dec 2016 through Dec 2020 down

approx 11% from previous. Rates were higher in FY15 than FY14 by 40%, contributing to the spike at that time.

Gas Utility Expenses increased slightly in FY17 after declining for FY16 and FY15. Gas utility expenses are less than half of what they were ten years ago, primarily due to rates. Continuous upgrades to boilers across City buildings helps as do improved energy management Comparatively mild winters have also helped. See Facilities Maintenance section for more comprehensive analysis, utility detail tables and graphs.

- 8) Continue to reduce refuse tonnage and increase recycling thereby continuing to reduce tip fee expenses and increase recycling revenue.
  - 6 MONTH STATUS: Meeting goal, efforts ongoing. Single Stream recycling's, first six years' results excellent. Single Stream (no sort) recycling initiated September 2011. In first twelve months of Single Stream, delivered 5155 tons of recycling, which was a 61% increase from the previous twelve months' 3203 tons. Growth continued through the second year of Single Stream (Sept 2012-Aug 2013) as citywide 5346 tons of recycling were delivered. The third year of Single Stream saw continued growth up to 5459 tons, or 2% over the previous year. That trend continued in FY15, with 5669 tons collected, an increase of almost 4% over the previous year. By FY16, Single Stream recycling tonnage up to 6117 tons, and FY17 totaled 6341 tons, which represents almost double the tons collected in the last year before Single Stream. So, the big growth happened immediately after switching to Single Stream but then continued strongly every year after that, with annual increases no less than 2% and as high as 8%, quite an accomplishment given the lighter materials involved and efforts industry-wide toward, lighter, smaller packaging, and much less paper. Meanwhile solid waste tonnages citywide (all sources) during those same periods dropped from 60,436 in FY11, to 58,736 for FY12, 55,698 for FY13, 55,538 in FY14, to 55,224 in FY15, back up to 57,218 in FY16, and then decreasing again in FY17 down to 55,088. Solid waste tonnages can rise or fall for many reasons, only one of which is recycling. But if assume all new tons recycled would have entered the solid waste stream, then City avoided \$130k tip fee expense just from the first-year increase alone. The value of the tip fees avoided for all the tons of recycling in FY17 (not just the increase) was \$389k. Additionally, the City entered into a five-year contract effective July 1, 2013 that pays a guaranteed minimum for the Single Stream recycling and an additional bonus rate for clean cardboard, resulting in approx \$110k-\$140k new revenue each year! Combining the tip fee avoided plus the new revenue, that means recycling contributed approx \$529k to the City's Budget for FY17 alone! Over the past six years since going to Single Stream, the combination of tip fees avoided plus revenues received totals more than \$2.7M benefit to the City's Budget.
- 9) Continue improvements to City facilities, including buildings, parks and streets.

  <u>6 MONTH STATUS:</u> Meeting goal, ongoing, continuous effort. See Facilities Maintenance, Roadway and Parks sections for more details.
- 10) Continue to upgrade vehicle and equipment fleet.
  - <u>6 MONTH STATUS:</u> Meeting goal. See Garage section for full details on adding to fleet snow trucks, sanitation trucks, street vacuums, mason dumps and other vehicles and equipment.
- 11) Execute reduction of daily sanitation routes from twelve to eleven.

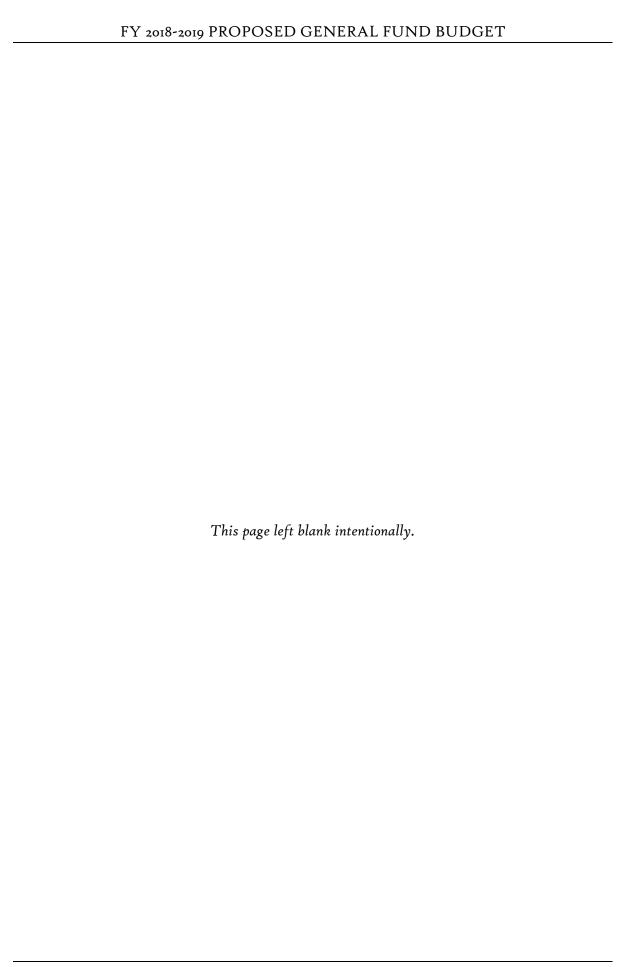
  6 MONTH STATUS: Not yet meeting goal. Toppages during past several.
  - <u>6 MONTH STATUS:</u> Not yet meeting goal. Tonnages during past several years have decreased to the point this plan is possible while living within the collectively-bargained limit on tonnage per truck. Study completed along with plan for adjusting routes to new tonnages. In Labor Relations for review.

#### FY 2017-2018 ADDITIONAL ACCOMPLISHMENTS

- 1) Helping to perform key functions in anti-blight, illegal dumping, liens of property, community cleanups.
- 2) Providing construction management services for numerous capital projects at Fire locations, Police locations, Kennedy Stadium, City Hall, City Hall Annex, Golf Course, Animal Shelter, Senior Centers, Community Centers, playgrounds, parks, cameras, security and more.
- 3) Manages all street and sidewalk permits.
- 4) Conducted \$2.5M Paving Program summer 2017. (See Roadway section for more information.)
- 5) Implementing Mayor's New Sidewalk Replacement program.

#### APPROPRIATION SUPPLEMENT

| Org#  | Org Description                  | Object# | Object Description             | FY 2016    | FY 2017    | FY 2018    | FY 2019    | FY 2019    | FY 18 Budget |
|-------|----------------------------------|---------|--------------------------------|------------|------------|------------|------------|------------|--------------|
|       |                                  |         |                                | Actuals    | Actuals    | Budget     | Requested  | Proposed   | Vs FY 19     |
|       |                                  |         |                                |            |            |            | Budget     | Budget     | Proposed     |
| 01300 | PUBLIC FACILITIES ADMINIS        | TRATI   |                                |            |            |            |            |            |              |
|       |                                  | 51000   | FULL TIME EARNED PAY           | 1,464,872  | 1,390,558  | 1,576,147  | 1,612,422  | 1,612,422  | -36,275      |
| 01    | PERSONNEL SERVICES               |         |                                | 1,464,872  | 1,390,558  | 1,576,147  | 1,612,422  | 1,612,422  | -36,275      |
|       |                                  | 51108   | REGULAR 1.5 OVERTIME PAY       | 1,922      | -72        | 0          | 0          | 0          | 0            |
|       |                                  | 51140   | LONGEVITY PAY                  | 17,044     | 13,125     | 12,450     | 14,400     | 14,400     | -1,950       |
|       |                                  | 51156   | UNUSED VACATION TIME PAYOU     | 12,070     | 15,967     | 0          | 0          | 0          | O            |
| 02    | OTHER PERSONNEL SERV             |         |                                | 31,035     | 29,020     | 12,450     | 14,400     | 14,400     | -1,950       |
|       |                                  | 52276   | WORKERS' COMP INDM - PUB F     | 320,900    | 420,900    | 489,900    | 489,900    | 489,900    | C            |
|       |                                  | 52360   | MEDICARE                       | 17,312     | 18,468     | 20,872     | 20,936     | 20,936     | -64          |
|       |                                  | 52385   | SOCIAL SECURITY                | 0          | 3,251      | 2,139      | 7,596      | 7,596      | -5,457       |
|       |                                  | 52504   | MERF PENSION EMPLOYER CONT     | 159,642    | 146,931    | 188,824    | 193,469    | 193,469    | -4,645       |
|       |                                  | 52917   | HEALTH INSURANCE CITY SHARE    | 243,219    | 200,595    | 180,645    | 271,591    | 271,591    | -90,946      |
| 03    | FRINGE BENEFITS                  |         |                                | 741,073    | 790,145    | 882,380    | 983,492    | 983,492    | -101,112     |
|       |                                  | 54555   | COMPUTER SUPPLIES              | 0          | 0          | 94         | 94         | 94         | C            |
|       |                                  | 54675   | OFFICE SUPPLIES                | 4,497      | 3,951      | 4,544      | 4,544      | 4,544      | 0            |
|       |                                  | 54705   | SUBSCRIPTIONS                  | 0          | 0          | 352        | 352        | 352        | 0            |
| 04    | OPERATIONAL EXPENSES             |         |                                | 4,497      | 3,951      | 4,990      | 4,990      | 4,990      | 0            |
|       |                                  | 53200   | PRINCIPAL & INTEREST DEBT SERV | 11,370,428 | 13,727,558 | 13,550,000 | 12,533,258 | 12,533,258 | 1,016,742    |
| 06    | OTHER FINANCING USES             |         |                                | 11,370,428 | 13,727,558 | 13,550,000 | 12,533,258 | 12,533,258 | 1,016,742    |
| 01300 | <b>PUBLIC FACILITIES ADMINIS</b> | TRATI   |                                | 13,611,906 | 15,941,233 | 16,025,967 | 15,148,562 | 15,148,562 | 877,405      |



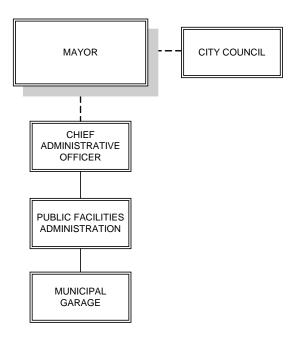
### PUBLIC FACILITIES DIVISIONS

## MUNICIPAL GARAGE

#### MISSION STATEMENT

The Municipal Garage has some responsibility for all City Vehicles. The entire fleet is registered through the Garage while maintenance is divided. The Garage maintains all City vehicles except for those utilized by the Police and Fire departments. The Garage schedules and performs routine maintenance to assure fleet safety, performs extensive repairs in-house, supervises repairs performed by outside vendors and maintains an inventory of parts to service vehicles and equipment. We operate within all State and Federal Standards.

The Garage performs these functions, totaling more than 3600 work orders annually on more than 700 vehicles and pieces of equipment, with one manager, four mechanics, one welder, two servicers, one inventory-keeper and one clerk.



## FY 2018-2019 PROPOSED GENERAL FUND BUDGET MUNICIPAL GARAGE BUDGET DETAILS

## John Ricci Manager

## REVENUE SUMMARY

## Not Applicable

## APPROPRIATION SUMMARY

| Org#  | Org Descri | ption                | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18<br>Budget vs FY<br>19 Proposed |
|-------|------------|----------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01305 | MUNICIPA   | L GARAGE             |                    |                    |                   |                                |                               |                                      |
|       | 01         | PERSONNEL SERVICES   | 473,751            | 449,300            | 567,755           | 586,956                        | 603,261                       | -35,506                              |
|       | 02         | OTHER PERSONNEL SERV | 166,413            | 149,092            | 131,120           | 131,260                        | 131,260                       | -140                                 |
|       | 03         | FRINGE BENEFITS      | 167,706            | 196,106            | 206,832           | 212,552                        | 242,122                       | -35,290                              |
|       | 04         | OPERATIONAL EXPENSES | 1,055,619          | 1,083,365          | 1,388,044         | 1,388,044                      | 1,310,510                     | 77,534                               |
|       | 05         | SPECIAL SERVICES     | 297,442            | 282,376            | 323,350           | 373,350                        | 373,350                       | -50,000                              |
|       |            |                      | 2,160,931          | 2,160,239          | 2,617,101         | 2,692,162                      | 2,660,503                     | -43,402                              |

## PERSONNEL SUMMARY

|                     |       |       |      |      |          |                                | FY2018   | FY2019    | FY2019   | FY19        |
|---------------------|-------|-------|------|------|----------|--------------------------------|----------|-----------|----------|-------------|
|                     | FTE   | FTE   |      |      |          |                                | Modified | Requested | Proposed | Proposed vs |
| ORG.CODE/DEPARTMENT | 2018  | 2019  | VAC. | NEW  | UNFUNDED | POSITION TITLE                 | Budget   | Budget    | Budget   | FY18 Budget |
| •                   | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | GARAGE CLERK                   | 41,346   | 42,566    | 42,566   | -1,220      |
|                     | 1.00  | 0.00  | 0.00 | 0.00 | 1.00     | AUTOMOTIVE PARTS SPECIALIST    | 57,702   | 59,912    | 0        | 57,702      |
|                     | 0.00  | 1.00  | 0.00 | 1.00 | 0.00     | MANAGER MUNICIPAL GARAGE       | 0        | 0         | 76,217   | -76,217     |
|                     | 0.00  | 0.00  | 0.00 | 0.00 | 0.00     | SUPERVISOR OF FLEET OPERATIONS | 0        | 0         | 0        | 0           |
|                     | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | EQUIPMENT MECHANIC FOREMAN     | 60,267   | 60,267    | 60,267   | 0           |
|                     | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | WELDER                         | 70,260   | 73,099    | 73,099   | -2,839      |
|                     | 4.00  | 4.00  | 0.00 | 0.00 | 0.00     | FLEET MECHANIC                 | 254,343  | 264,618   | 264,618  | -10,275     |
| 01305000            | 2.00  | 2.00  | 0.00 | 0.00 | 0.00     | AUTOMOTIVE SERVICER            | 83,837   | 86,494    | 86,494   | -2,657      |
| MUNICIPAL GARAGE    | 10.00 | 10.00 | 0.00 | 1.00 | 1.00     |                                | 567,755  | 586,956   | 603,261  | -35,506     |

#### FY 2018-2019 GOALS:

- 1) Help finish and move into new garage being constructed Jan-June 2018 at 990 Housatonic, vacating old Asylum Street location which has been too small and poorly suited to heavy truck and equipment repair for a long time. Preventative maintenance and repairs should be easier, with more bays, space and flexibility.
- 2) Work with administration to generate two new heavy duty/automotive mechanic positions to help reduce very high outside vendor service expense, reduce overtime and improve status of fleet.
- 3) Continue to examine advantages and disadvantages of bringing in private-vendor parts inventory management program to convert parts room into on-site parts store to improve efficiency, reduce costs and perhaps enable a move to two shifts for all garage operations.
- 4) Schedule refresher training along with new equipment training for all City equipment, including Cummins engines, Allison transmissions, Mack, Elgin, Pak-Mor, Labrie, and more.
- 5) Purchase a heavy-duty truck tire machine to make tire mounting and dismounting safer and more efficient for our high-volume shop.
- 6) Replace the dump bodies on our main road snow plow trucks 712, 713 and 714.
- 7) Save the bodies on 1998 Mack snow trucks by having our in-house welder rebuild four dump body snow trucks: 597, 598, 599, and 600 with a new in bed liner, reinforce the side walls and the cross members, painting the bodies to prevent rust and add new LED light for more visibility.
- 8) Retrofit the last 2009 International plow truck (82) that had been converted to natural gas back to diesel with a new engine.
- 9) Reduce parts inventory by reselling old parts and overstock back to supplier or by auctioning parts online.
- 10) Continue rigorous Warranty Recovery Program for Parts.

### FY 2017-2018 GOAL STATUS

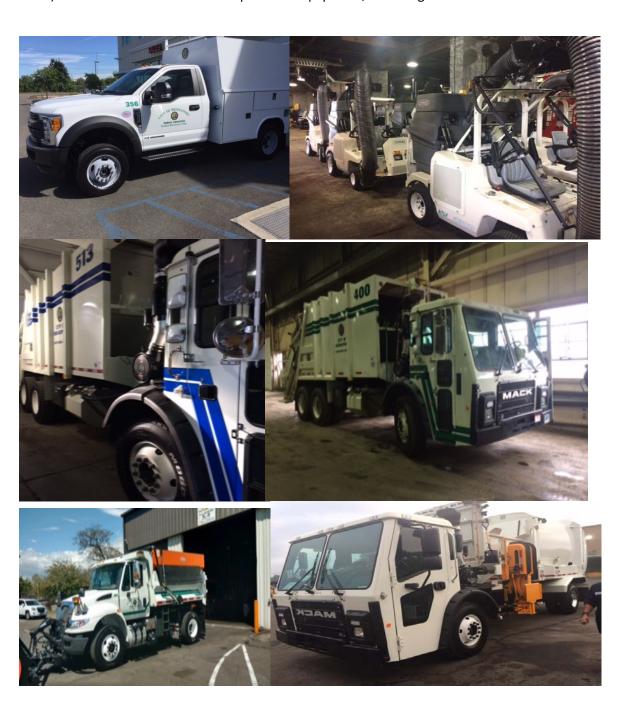
- 1) Help create and move into new Fleet Maintenance Garage that will make preventive maintenance and repairs more efficient, replacing current Garage which is too small and not suitable for heavy truck and equipment repair.
- <u>6 MONTH STATUS</u>: Meeting Goal! Building materials delivered and frame going up Jan 2018. Expect completion summer 2018.
- 2) Purchase two new heavy duty plow trucks with sanders, sanitation trucks, street vacuums, sweepers and other vehicles and to upgrade fleet in accordance with capital plan. 6 MONTH STATUS: Meeting Goal. Utilizing capital funds issued Nov 2016, purchased during calendar 2017: three snow trucks with plows and sanders, three rearloading sanitation trucks (one of those for recycling), one frontloading sanitation truck for condos, one sweeper, one rolloff truck, five street/sidwalk vaccuum vehicles, garage service truck, one mason dump, one bucket truck, two trades' vans, one pickup, senior van, and three fleet cars, along with Parks vehicles: "one-armed bandit" refuse vehicle, crew cabs and mason dumps.

- 3) Increase tire re-capping program.
- <u>6 MONTH STATUS</u>: Meeting goal. After reaching limits of re-capping last year, with too many tires too old to recap, back on the program during fy18. Most recently added loader tires, saving approx \$5k.
- 4) Continue rigorous Warranty Recovery Program for Parts.
- <u>6 MONTH STATUS:</u> Meeting goal. All new equipment worked on only by dealer until warranty expired.
- 5) Develop methods to ensure driver safety by Identifying and keeping track of problem drivers by conducting motor vehicle record checks.
- <u>6 MONTH STATUS</u>: Ongoing effort, meeting goal. Enforcement of pre-trip and post-trip written inspection reports improved. Increased and improved daily communication with foremen. Accidents or abuse warrant discipline.
- 6) Increase intra- and inter-agency department collaboration on shared/pooled equipment and vehicles to improve procurement and utilization of expensive specialty equipment while also helping to right-size our fleet.
- <u>6 MONTH STATUS</u>: Meeting goal, ongoing effort. Reliance on car pool and sharing reduces number of vehicles required, saving purchase and maintenance expense.
- 7) Strictly adhere to preventive maintenance schedule for the city fleet in order to provide reliable vehicles for city employees and to comply with all state and federal standards. 6 MONTH STATUS: Partially meeting goal. Down two mechanics from historic levels; drives demand for outside vendors up, along with expenses. Maintenance tending toward reacting to demands means prevention sometimes lower priority. Brought all Sanitation/Recycling trucks up to federal and state standards; six-month follow up inspections scheduled mid-2018.
- 8) Train supervisors for optimal Fleet Management practices, i.e., assignment by supervisors of appropriate equipment for task at hand, to improve maintenance, increase accountability, reduce downtime and expenses.
- <u>6 MONTH STATUS:</u> Partially meeting goal, ongoing effort. Conducting bi-weekly meetings with all managers and foremen, discuss equipment, downtime, accountability, usage, practices, more.

### FY 2017-2018 ADDITIONAL ACCOMPLISHMENTS

- 1) Training classes by OEM providers attended by garage employees included: Tennant, Elgin, Mad-Vac, Ford Diesel engines, RTA computer training and PMA's Garage safety training.
- 2) Started a routine truck washing system to try to keep sanitation and snow trucks in better condition, preventing rust and parts malfunctions.
- 3) Rebuilt the bodies on all our 2004 Sanitation trucks to extend the life of the trucks to be used for leaf pickup, Christmas tree pickup and backup Sanitation trucks.
- 4) Planning replacing of three 2004 Sanitation trucks' engines.

- 5) Reconstructed/welded two snow plows to be stronger and durable saving the City more than \$20k for new ones.
- 6) Auctioned more than fifteen pieces of equipment, returning monies to General Fund.

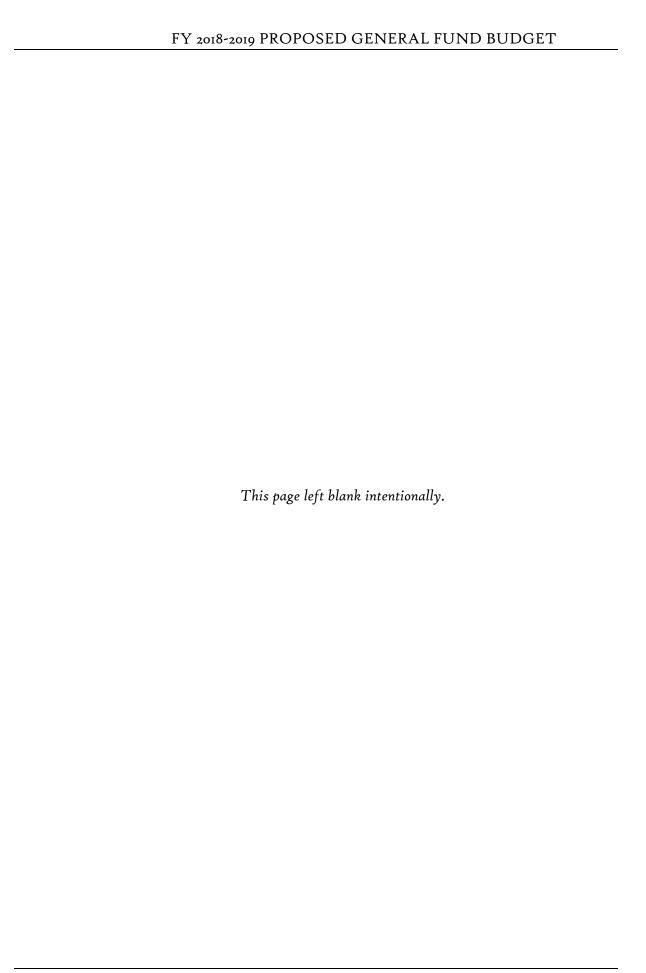




# FY 2018-2019 PROPOSED GENERAL FUND BUDGET MUNICIPAL GARAGE APPROPRIATION SUPPLEMENT

## APPROPRIATION SUPPLEMENT

| Org#  | Org Description      | Object# | Object Description                              | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18 Budget<br>Vs FY 19<br>Proposed |
|-------|----------------------|---------|---|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01305 | MUNICIPAL GARAGE     |         |   |                    |                    |                   | buaget                         | buaget                        | Proposed                             |
|       |                      | 51000   | FULL TIME EARNED PAY                            | 473,751            | 449,300            | 567,755           | 586,956                        | 603,261                       | -35,506                              |
| 01    | PERSONNEL SERVICES   |         |   | 473,751            | 449,300            | 567,755           | 586,956                        | 603,261                       | -35,506                              |
|       |                      | 51102   | ACTING PAY                                      | 0                  | 17,388             | 55,000            | 55,000                         | 55,000                        | 0                                    |
|       |                      | 51104   | TEMPORARY ACTING 2X OVERTI                      | 0                  | 0                  | 0                 | 0                              | 0                             | 0                                    |
|       |                      | 51106   | REGULAR STRAIGHT OVERTIME                       | 4,668              | 0                  | 0                 | 0                              | 0                             | 0                                    |
|       |                      | 51108   | REGULAR 1.5 OVERTIME PAY                        | 99,638             | 6,039              | 63,100            | 63,100                         | 63,100                        | 0                                    |
|       |                      | 51116   | HOLIDAY 2X OVERTIME PAY                         | 19,472             | 19,461             | 6,000             | 6,000                          | 6,000                         | 0                                    |
|       |                      | 51122   | SHIFT 2 - 1.5X OVERTIME                         | 89                 | 1,255              | 0                 | 0                              | 0                             | 0                                    |
|       |                      | 51128   | SHIFT 3 - 1.5X OVERTIME                         | 33,483             | 101,103            | 0                 | 0                              | 0                             | 0                                    |
|       |                      | 51136   | TEMP SHIFT 3 DIFFERENTIAL                       | 3,499              | 265                | 4,500             | 4,500                          | 4,500                         | 0                                    |
|       |                      | 51138   | NORMAL STNDRD SHIFT DIFFER                      | 879                | 78                 | 0                 | 0                              | 0                             | 0                                    |
|       |                      | 51140   | LONGEVITY PAY                                   | 3,815              | 2,380              | 2,520             | 2,660                          | 2,660                         | -140                                 |
|       |                      | 51156   | UNUSED VACATION TIME PAYOU                      | 871                | 1,122              | 0                 | 0                              | 0                             | 0                                    |
| 02    | OTHER PERSONNEL SERV | 31130   | ONOSED VACATION TIME TATOO                      | 166,413            | 149,092            | 131,120           | 131,260                        | 131,260                       | -140                                 |
| 02    | OTHERT ENGONNEE SERV | 52360   | MEDICARE  | 8,933              | 8,416              | 7,631             | 7,826                          | 7,894                         | -263                                 |
|       |                      | 52385   | SOCIAL SECURITY                                 | 2,760              | 4,628              | 5,303             | 4,535                          | 8,543                         | -3,240                               |
|       |                      | 52504   | MERF PENSION EMPLOYER CONT                      | 63,203             | 60,410             | 69,288            | 71,639                         | 73,620                        | -4,332                               |
|       |                      | 52917   | HEALTH INSURANCE CITY SHARE                     | 92,809             | 122,652            | 124,610           | 128,552                        | 152,065                       | -4,332                               |
| 03    | FRINGE BENEFITS      | 32317   | TILALITI INSUNANCE CITT SHARE                   | 167,706            | 196,106            | 206,832           | 212,552                        | 242,122                       | -35,290                              |
| US    | FRINGE DEINEFITS     | 53610   | TRAINING SERVICES                               | 167,706            |                    |                   |                                |                               | -33,290                              |
|       |                      | 53705   | ADVERTISING SERVICES                            | 0                  | 4,415<br>1,707     | 4,425             | 4,425                          | 4,425                         | 0                                    |
|       |                      | 53905   |   | 0                  | ,                  | 3,800             | 3,800<br>275                   | 3,800                         | 0                                    |
|       |                      | 54010   | EMP TUITION AND/OR TRAVEL REIM AUTOMOTIVE PARTS |                    | 0                  | 275               |                                | 275                           | 0                                    |
|       |                      |         |   | 350,942            | 372,234            | 345,000           | 345,000                        | 345,000                       |                                      |
|       |                      | 54025   | ROADWAY PARTS                                   | 143,632            | 63,625             | 130,000           | 130,000                        | 130,000                       | 0                                    |
|       |                      | 54530   | AUTOMOTIVE SUPPLIES                             | 56,080             | 53,722             | 58,000            | 58,000                         | 58,000                        | 0                                    |
|       |                      | 54535   | TIRES & TUBES                                   | 54,637             | 91,252             | 121,000           | 121,000                        | 121,000                       | 0                                    |
|       |                      | 54540   | BUILDING MATERIALS & SUPPLIE                    | 7,856              | 7,796              | 8,000             | 8,000                          | 8,000                         | 0                                    |
|       |                      | 54545   | CLEANING SUPPLIES                               | 0                  | 0                  | 700               | 700                            | 700                           | 0                                    |
|       |                      | 54560   | COMMUNICATION SUPPLIES                          | 3,477              | 4,340              | 4,500             | 4,500                          | 2,500                         | 2,000                                |
|       |                      | 54610   | DIESEL  | 265,592            | 304,931            | 445,571           | 445,571                        | 375,000                       | 70,571                               |
|       |                      | 54615   | GASOLINE  | 116,258            | 120,257            | 173,926           | 173,926                        | 173,926                       | 0                                    |
|       |                      | 54625   | NATURAL GAS                                     | 2,598              | 509                | 3,500             | 3,500                          | 3,500                         | 0                                    |
|       |                      | 54635   | GASES AND EQUIPMENT                             | 6,329              | 4,213              | 11,463            | 11,463                         | 6,500                         | 4,963                                |
|       |                      | 54640   | HARDWARE/TOOLS                                  | 8,516              | 12,203             | 13,250            | 13,250                         | 13,250                        | 0                                    |
|       |                      | 54670   | MEDICAL SUPPLIES                                | 486                | 22                 | 1,100             | 1,100                          | 1,100                         | 0                                    |
|       |                      | 54675   | OFFICE SUPPLIES                                 | 258                | 956                | 1,845             | 1,845                          | 1,845                         | 0                                    |
|       |                      | 54745   | UNIFORMS  | 783                | 604                | 800               | 800                            | 800                           | 0                                    |
|       |                      | 54750   | TRANSPORTATION SUPPLIES                         | 0                  | 0                  | 500               | 500                            | 500                           | 0                                    |
|       |                      | 55035   | AUTOMOTIVE SHOP EQUIPMENT                       | 4,317              | 3,649              | 12,540            | 12,550                         | 12,550                        | -10                                  |
|       |                      | 55045   | VEHICLES  | 0                  | 0                  | 10                | 0                              | 0                             | 10                                   |
|       |                      | 55145   | EQUIPMENT RENTAL/LEASE                          | 0                  | 185                | 1,100             | 1,100                          | 1,100                         | 0                                    |
|       |                      | 55155   | OFFICE EQUIPMENT RENTAL/LEAS                    | 1,158              | 2,023              | 3,400             | 3,400                          | 3,400                         | 0                                    |
|       |                      | 55175   | PUBLIC SAFETY EQUIPMENT                         | 479                | 1,000              | 3,340             | 3,340                          | 3,340                         | 0                                    |
|       |                      | 55190   | ROADWAY EQUIPMENT                               | 32,222             | 33,723             | 39,949            | 39,949                         | 39,949                        | 0                                    |
|       |                      | 56015   | AGRIC/HEAVY EQ MAINT SRVCS                      | 0                  | 0                  | 50                | 50                             | 50                            | 0                                    |
| 04    | OPERATIONAL EXPENSES |         |   | 1,055,619          | 1,083,365          | 1,388,044         | 1,388,044                      | 1,310,510                     | 77,534                               |
|       |                      | 56035   | TOWING SERVICES                                 | 7,530              | 6,530              | 9,250             | 9,250                          | 9,250                         | 0                                    |
|       |                      | 56055   | COMPUTER SERVICES                               | 71,981             | 71,682             | 72,000            | 72,000                         | 72,000                        | 0                                    |
|       |                      | 56140   | LAUNDRY SERVICES                                | 4,320              | 4,288              | 4,575             | 4,575                          | 4,575                         | 0                                    |
|       |                      | 56175   | OFFICE EQUIPMENT MAINT SRVCS                    | 715                | 376                | 525               | 525                            | 525                           | 0                                    |
|       |                      | 59005   | VEHICLE MAINTENANCE SERVICES                    | 212,897            | 199,501            | 237,000           | 287,000                        | 287,000                       | -50,000                              |
|       |                      | 55005   | JLL   |                    |                    |                   | ,                              |                               | ,                                    |
| 05    | SPECIAL SERVICES     |         |   | 297,442            | 282,376            | 323,350           | 373,350                        | 373,350                       | -50,000                              |



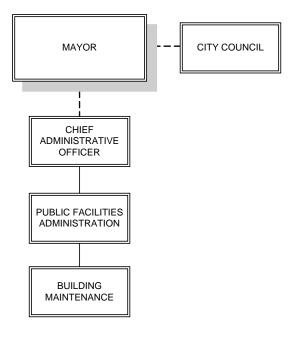
### PUBLIC FACILITIES DIVISIONS

## **FACILITIES MAINTENANCE**

### MISSION STATEMENT

The Facilities Maintenance Division is centrally involved in a wide range of functions: keeping the physical condition of all City Buildings (with the exception of Education Buildings) properly repaired and maintained, including heating and air conditioning, electrical, plumbing, carpentry, painting and masonry; providing custodial services for all City properties; administering utility consumption, rate purchases and energy efficiency programs throughout the City, including streetlights, traffic and decorative lights; maintaining all traffic signals and decorative lighting; assisting in evictions and capital projects; providing venues and decorations for numerous special events and programs.

The Facilities Maintenance Division provides operational and maintenance service and repairs for more than three dozen locations and all traffic and decorative lights with twelve tradesmen (two plumbers, four electricians, two painters, two carpenters and two masons) and one maintainer; provides custodial services for fourteen locations and numerous special events with nineteen positions; devotes one maintainer daily to assisting with evictions; all with support and management provided by Administration.



## John Tristine Manager

### **REVENUE SUMMARY**

## Not Applicable

### APPROPRIATION SUMMARY

| Org# Or<br>01310 FA |    | otion<br>MAINTENANCE | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18<br>Budget vs FY<br>19 Proposed |
|---------------------|----|----------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
|                     | 01 | PERSONNEL SERVICES   | 1,718,217          | 2,204,584          | 1,811,682         | 1,841,722                      | 1,841,722                     | -30,040                              |
|                     | 02 | OTHER PERSONNEL SERV | 246,430            | 213,186            | 117,845           | 116,795                        | 116,795                       | 1,050                                |
|                     | 03 | FRINGE BENEFITS      | 669,065            | 663,292            | 747,925           | 750,023                        | 750,023                       | -2,098                               |
|                     | 04 | OPERATIONAL EXPENSES | 7,364,361          | 6,883,423          | 8,338,220         | 8,353,220                      | 7,823,121                     | 515,099                              |
|                     | 05 | SPECIAL SERVICES     | 530,010            | 610,740            | 609,566           | 609,566                        | 609,566                       | 0                                    |
|                     |    |                      | 10,528,083         | 10,575,224         | 11,625,238        | 11,671,326                     | 11,141,227                    | 484,011                              |

### PERSONNEL SUMMARY

|                      |       |       |      |      |          |                                | FY2018    | FY2019    | FY2019    | FY19       |
|----------------------|-------|-------|------|------|----------|--------------------------------|-----------|-----------|-----------|------------|
|                      | FTE   | FTE   |      |      |          |                                | Modified  | Requested | Proposed  | Proposed v |
| ORG.CODE/DEPARTMENT  | 2018  | 2019  | VAC. | NEW  | UNFUNDED | POSITION TITLE                 | Budget    | Budget    | Budget    | FY18 Budge |
|                      | 2.00  | 2.00  | 0.00 | 0.00 | 0.00     | CARPENTER                      | 133,120   | 135,616   | 135,616   | -2,49      |
|                      | 4.00  | 4.00  | 0.00 | 0.00 | 0.00     | ELECTRICIAN                    | 316,328   | 318,408   | 318,406   | -2,07      |
|                      | 2.00  | 2.00  | 0.00 | 0.00 | 0.00     | MASON                          | 139,276   | 139,276   | 139,277   | -          |
|                      | 2.00  | 2.00  | 0.00 | 0.00 | 0.00     | PAINTER                        | 145,684   | 148,596   | 148,595   | -2,91      |
|                      | 2.00  | 2.00  | 0.00 | 0.00 | 0.00     | PLUMBER                        | 180,420   | 182,500   | 182,500   | -2,08      |
|                      | 2.00  | 2.00  | 0.00 | 0.00 | 0.00     | MAINTAINER I (GRADE I)         | 72,827    | 79,135    | 79,135    | -6,30      |
|                      | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | MAINTAINER I (GRADE II)        | 33,928    | 34,606    | 34,606    | -67        |
|                      | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | MAINTAINER II                  | 37,228    | 40,663    | 40,663    | -3,43      |
|                      | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | MAINTENANCE LEADMAN            | 69,593    | 72,405    | 72,405    | -2,81      |
|                      | 3.00  | 3.00  | 0.00 | 0.00 | 0.00     | JANITRESS                      | 112,407   | 114,654   | 114,654   | -2,24      |
|                      | 7.00  | 7.00  | 0.00 | 0.00 | 0.00     | CUSTODIAN I                    | 278,470   | 281,936   | 281,938   | -3,46      |
|                      | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | CUSTODIAN III                  | 42,068    | 42,484    | 42,484    | -41        |
|                      | 0.00  | 0.00  | 0.00 | 0.00 | 0.00     | CUSTODIAN IV                   | 0         | 0         | 0         |            |
|                      | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | SUPERVISOR OF CUSTODIAL SERVIC | 94,280    | 94,280    | 94,280    |            |
| 310000               | 3.00  | 3.00  | 0.00 | 0.00 | 0.00     | SERVICE ASSISTANT              | 112,053   | 113,163   | 113,163   | -1,1       |
| CILITIES MAINTENANCE | 32.00 | 32.00 | 0.00 | 0.00 | 0.00     | _                              | 1,767,682 | 1,797,722 | 1,797,722 | -30,04     |

|   | FY13-14     | FY13-14   | FY14-15     | FY14-15   | FY15-16     | FY15-16   | FY16-17     | FY16-17   | FY18 PROJ   |
|---|-------------|-----------|-------------|-----------|-------------|-----------|-------------|-----------|-------------|
| ELECTRIC<br>UTILITY<br>DETAIL   | \$          | Kwh       | \$          | Kwh       | \$          | Kwh       | \$          | Kwh       | \$          |
| Street<br>Lights<br>(10,356)<br>and Deco<br>Lights<br>(approx<br>1600)  | \$2,080,921 | 6,290,686 | \$2,353,159 | 7,883,673 | \$1,844,657 | 4,411,798 | \$1,710,579 | 4,156,782 | \$1,460,579 |
| Traffic<br>Lights<br>(1750<br>total<br>count<br>fy12)   | \$105,118   | 424,437   | \$127,197   | 421,003   | \$127,755   | 427,776   | \$129,180   | 427,896   | \$128,400   |
| Christmas<br>Lights   | \$2,499     | 10,095    | \$2,696     | 8,538     | \$1,708     | 8,409     | \$3,789     | 8,409     | \$4,000     |
| Subtotal  | \$2,188,538 | 6,725,218 | \$2,483,052 | 8,313,214 | \$1,974,120 | 4,847,983 | \$1,843,548 | 4,593,087 | \$1,592,979 |
| Average<br>dollars<br>per kwh<br>lights   | \$0.33      |           | \$0.30      |           | \$0.41      |           | \$0.40      |           |             |
| All Buildings Except Library, Education and Parks   | \$1,330,359 | 8,702,508 | \$1,699,165 | 9,175,172 | \$1,304,129 | 8,282,439 | \$1,250,725 | 8,496,052 | \$1,251,266 |
| Sample<br>group<br>City Hall,<br>Annex,<br>Police HQ,<br>Fire HQ,<br>Health   | \$716,120   | 5,347,743 | \$899,895   | 4,965,333 | \$754,306   | 5,345,300 | \$774,714   | 5,103,058 | \$755,000   |
| Parks<br>buildings,<br>lights,<br>courts,<br>fields,<br>irrigation,<br>bathhouse<br>s/restroo<br>ms,<br>concessio<br>ns,<br>fountains<br>(52 total) | \$168,095   | 750,359   | \$222,903   | 778,464   | \$194,398   | 760,052   | \$63,365    | 253,346   | \$63,500    |

| subtotal<br>all above                                | \$3,686,992 | 16,178,085 | \$4,405,120 | 18,266,850 | \$3,472,647 | 13,890,474 | \$3,157,638 | 13,342,485 | \$2,907,745 |
|--|-------------|------------|-------------|------------|-------------|------------|-------------|------------|-------------|
| Number of bldg locations                             | 37          |            | 38          |            | 37          |            | 37          |            | 37          |
| Average<br>dollars<br>per kwh<br>bldgs and<br>parks  | \$0.16      |            | \$0.19      |            | \$0.17      |            | \$0.15      |            |             |
| Airport –<br>All Electric                            | \$61,546    | 388,258    | \$80,074    | 414,672    | \$86,435    | 521,571    | \$80,529    | 536,174    | \$80,000    |
| Zoo and<br>Carousel<br>All Electric                  | \$117,265   | 783,784    | \$150,965   | 828,478    | \$123,297   | 623,796    | \$109,999   | 701,161    | \$110,000   |
| Golf<br>Course<br>All Electric                       | \$45,541    | 287,317    | \$45,869    | 272,455    | \$56,494    | 306,425    | \$49,761    | 271,935    | \$49,000    |
| Subtotal   | \$224,352   | 1,459,359  | \$276,908   | 1,515,605  | \$266,226   | 1,451,792  | \$240,289   | 1,509,270  | \$239,000   |
| Average<br>dollars<br>per kwh                        | \$0.16      |            | \$0.19      |            | \$0.18      |            | \$0.16      |            |             |
| TOTAL ALL<br>ELECTRIC<br>UTILITY                     | \$3,911,344 | 17,637,444 | \$4,682,028 | 19,782,455 | \$3,738,873 | 15,342,266 | \$3,397,927 | 14,851,755 | \$3,146,745 |
| Educ Dept<br>Elec Util<br>exp) for<br>compariso<br>n | \$2,991,767 |            | \$3,223,875 |            | \$3,016,422 |            | \$2,389,961 |            |             |

| FY15 includes                       | for first time ap | prox \$90k paym | ents by Pub Fac | for 475,150 kw | h consumed by I | Education per s | olar purchase ag | reement |           |
|-------------------------------------|-------------------|-----------------|-----------------|----------------|-----------------|-----------------|------------------|---------|-----------|
|                                     | FY13-14           | FY13-14         | FY14-15         | FY14-15        | FY15-16         | FY15-16         | FY16-17          | FY16-17 | FY18 PROJ |
| GAS<br>UTILITY<br>DETAIL            | \$                | CCF             | \$              | CCF            | \$              | CCF             | \$               | CCF     | \$        |
| Facilities<br>Maintena<br>nce group | \$802,715         | 738,186         | \$523,813       | 619,607        | \$468,878       | 490,543         | \$485,838        | 507,793 | \$495,000 |
| Parks                               | \$18,239          | 11,710          | \$14,757        | 10,894         | \$6,563         | 5,822           | \$6,748          | 6,592   | \$7,000   |
| Airport                             | \$24,570          | 14,754          | \$20,387        | 23,778         | \$17,661        | 19,924          | \$18,614         | 19,455  | \$19,000  |
| Zoo and<br>Carousel                 | \$83,917          | 69,025          | \$65,049        | 74,227         | \$51,305        | 59,161          | \$51,470         | 60,950  | \$53,000  |
| Golf<br>Course                      | \$33,504          | 29,043          | \$25,522        | 29,069         | \$21,419        | 22,883          | \$25,716         | 22,647  | \$26,000  |
| Total Gas<br>Utility<br>Expense     | \$962,945         | 862,718         | \$649,528       | 757,575        | \$565,826       | 598,333         | \$588,386        | 617,437 | \$600,000 |

|  | FY13        | -14      | FY14        | -15      | FY15        | 5-16     | FY16        | 6-17     | FY18 PROJ   |
|--|-------------|----------|-------------|----------|-------------|----------|-------------|----------|-------------|
| WATER<br>UTILITY<br>DETAIL   | \$          | CCF      | \$          | CCF      | \$          | CCF      | \$          | CCF      | \$          |
| Hydrant<br>Capacity  | \$1,723,271 | capacity | \$1,726,771 | capacity | \$1,742,260 | capacity | \$1,749,778 | capacity | \$1,750,369 |
| City Bldgs<br>and<br>Facilities  | \$105,117   | 12,087   | \$107,956   | 11,964   | \$68,934    | 9,108    | \$68,551    | 11,613   | \$69,000    |
| Parks<br>offices,<br>irrigation,<br>bathhouse<br>s,<br>concessio<br>ns | \$111,487   | 24,699   | \$156,673   | 28,259   | \$157,345   | 28,755   | \$110,098   | 20,046   | \$125,000   |
| Subtotal   | \$1,939,875 | 36,786   | \$1,991,400 | 40,223   | \$1,968,539 | 37,863   | \$1,928,427 | 31,659   | \$1,944,369 |
| Airport –<br>All   | \$30,898    |          | \$19,732    |          | \$34,343    |          | \$16,628    |          | \$17,000    |
| Zoo and<br>Carousel<br>All   | \$42,647    | 8,545    | \$43,202    | 8,606    | \$47,662    | 8,591    | \$31,141    | 2,493    | \$32,000    |
| Golf<br>Course<br>All  | \$133,646   | 62,257   | \$173,636   | 80,886   | \$150,003   | 68,484   | \$95,255    | 73,616   | \$155,000   |
| Total<br>Water<br>Utility<br>Expense                                   | \$2,147,066 | 107,588  | \$2,227,970 | 129,715  | \$2,200,547 | 114,938  | \$2,071,451 | 107,768  | \$2,148,369 |
| Hydrant<br>capacity<br>as % of<br>Total                                | 80%         |          | 78%         |          | 79%         |          | 84%         |          | 81%         |

|   | ACTUAL    | ACTUAL    | ACTUAL    | ACTUAL    | 6 MONTH   | ESTIMATED |
|---|-----------|-----------|-----------|-----------|-----------|-----------|
| SERVICE INDICATORS  | 2013-2014 | 2014-2015 | 2015-2016 | 2016-2017 | 2017-2018 | 2017-2018 |
| FACILITIES MAINTENANCE                                      |           |           |           |           |           |           |
| Facilities maintained primary locations                     | 37        | 37        | 37        | 37        | 37        | 37        |
| Est. square footage maintained (all)                        | 898,445   | 898,445   | 898,445   | 898,445   | 898,445   | 898,445   |
| Total employees assigned to buildings                       | 24        | 24        | 26        | 26        | 26        | 26        |
| Total regular hours of employee labor maintenance & rep     | 49,920    | 49,920    | 54,080    | 54,080    | 54,080    | 54,080    |
| Hrs paid custodial maintenance only for admin./office fac   | 24,960    | 24,960    | 27,040    | 27,040    | 27,040    | 27,040    |
| Sq ft administrative/office facilities maintained per custo | 27,898    | 27,898    | 27,898    | 27,898    | 27,898    | 27,898    |
| SERVICE REQUESTS  |           |           |           |           |           |           |
| Emergency Work: repair/maintenance                          | 313       | 1182      | 963       | 963       | 975       | 978       |
| Emergency Work: custodial                                   | 1,151     | 1,205     | 1,395     | 1,395     | 1,708     | 1,123     |
| RESPONSE TIME:  |           |           |           |           |           |           |
| Emergency Work: repair/maintenance                          | 40 MIN    |
| Emergency Work: custodial                                   | 30 MIN    |
| Non-Emergency Work: repair/maintenance                      | 2,353     | 4,032     | 3,542     | 2,738     | 979       | 1,800     |
| Non-Emergency Work: custodial                               | 9,874     | 10,500    | 10,500    | 2,431     | 2,284     | 4,300     |
| % completed within 48 hrs of request                        | 100       | 100       | 100       | 100       | 100       | 100       |

### FY 2018-2019 GOALS

- 1) Address canopy and front entrance at City Hall
- 2) Replace roof at Public Facilities Storage Building at 990 Housatonic.
- 3) Replace roof at Fire Engine 3-4 Wood Ave.
- 4) Replace energy management system and ten exhaust fans at Fire HQ.
- 5) Assist with completion of new Public Facilities Garage at 990 Housatonic Ave.
- 6) Continue to drive down utility consumption and expenses across all City accounts.
- 7) Continue to work with CAO and Mayor's Office to identify areas for streetlight enhancement to improve lighting quality, resulting in safer vehicular travel and added feeling of security.
- 8) Continue to assist with capital projects throughout City as well as daily maintenance.

### FY 2017-2018 GOAL STATUS

- 1) Replace air handlers and energy management systems at City Hall and City Hall Annex.
  - <u>6 MONTH STATUS</u>: Goal met. New air handlers installed with new energy management systems, both locations.
- Replace boiler at Black Rock Senior Center with high efficiency unit as well as other outdated boilers at other locations, such as Engine 12.
   6 MONTH STATUS: Complete. Boilers replaced Black Rock Senior and Eng 12.
- 3) Construct new Public Facilities Garage at 990 Housatonic Ave.

  <u>6 MONTH STATUS</u>: Meeting goal. Building construction started Jan 2018; expect completion summer 2018.
- 4) Address canopy and front entrance to City Hall.

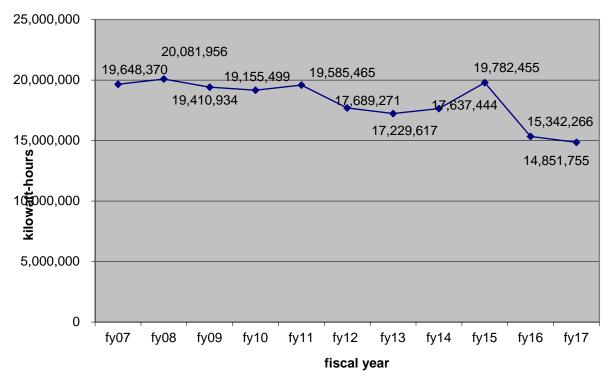
  <u>6 MONTH STATUS</u>: Partially meeting goal, major project. Engineering assessment Nov
  2017 with sampling of concrete and steel revealing severe damage and potential public safety issue. Capital

funding provided Nov 2016 in place, but may or may not be sufficient. Estimates still being developed Jan 2018.

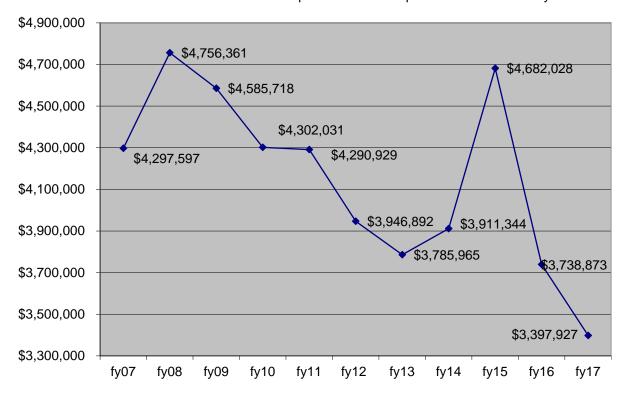
5) Continue to drive down utility consumption and expenses across all City accounts. 6 MONTH STATUS: Meeting goal. FY17 electric utilities re-established multi-year downward trend in consumption and expense. FY15 had seen first increase in eight years, and FY16 resumed the downward momentum that FY17 continues. FY15 spike was due to increased rates and much higher streetlight expense. The streetlight consumption the last four months of FY15 was more than double the levels of FY14, causing the whole fiscal year to increase by more than 20%. UI then performed streetlight changeovers to LED starting very-late FY15 and then throughout FY16, completing the changes during first qtr FY17. These issues make generating a baseline difficult to compare costs after the changeover to before, but so far 20% reduction reasonable. Expecting higher savings over time. Meanwhile, electric rates in effect Dec 2016 through Dec 2020 down approx 11% from previous. Rates were higher in FY15 than FY14 by 40%, contributing to the spike at that time.

Gas Utility Expenses increased slightly in FY17 after declining for FY16 and FY15. Gas utility expenses are less than half of what they were ten years ago, primarily due to rates. Continuous upgrades to boilers across City buildings helps as do improved energy management Comparatively mild winters have also helped. See utility detail tables above and graphs below.

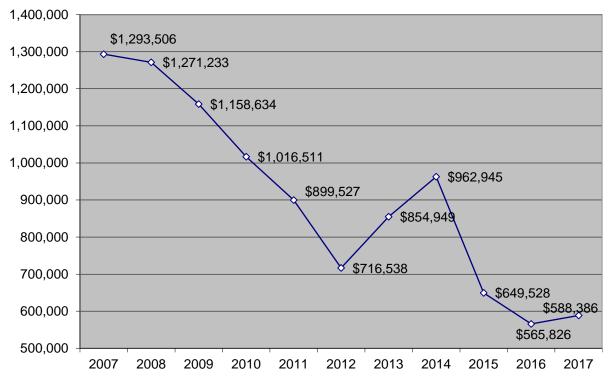
## **Electric Consumption -- All Except Education and Library**



### Electric Expenses -- All Except Education and Library



### GAS UTILITY EXPENSES -- ALL EXCEPT EDUCATION and LIBRARY



6) Continue to work with CAO and Mayor's Office to identify areas for streetlight enhancement to improve lighting quality, resulting in safer vehicular travel and added feeling of security.

<u>6 MONTH STATUS</u>: Meeting goal. Several meetings with CAO and UI developing plan for enhanced street-lighting in areas being identified.

- 7) Continue upgrades of energy management systems.

  MONTH STATUS: Meeting goal. City Hall and City Hall Annex (MMGC) complete.
- 8) Rebuild front of building Engine 15.6 MONTH STATUS: Not yet done. Expect second half fy18.

Replace overhead doors Engine 7-11.

6 MONTH STATUS: Not yet done, expect second half fy18.

- 9) Replace deco light wiring at various locations.
  6 MONTH STATUS: Partially meeting goal, multi-year project. In previous years, started re-wiring deco lights down Fairfield Ave approximately 1000 ft complete. Next Barnum Ave, then St Mary's. Need to fill electrician vacancy to service traffic lights, freeing up electrician to do more deco lights.
- 10) Replace elevator and outdoor lighting at Police HQ. 6 MONTH STATUS: Complete.

### FY 2017-2018 ADDITIONAL ACCOMPLISHMENTS

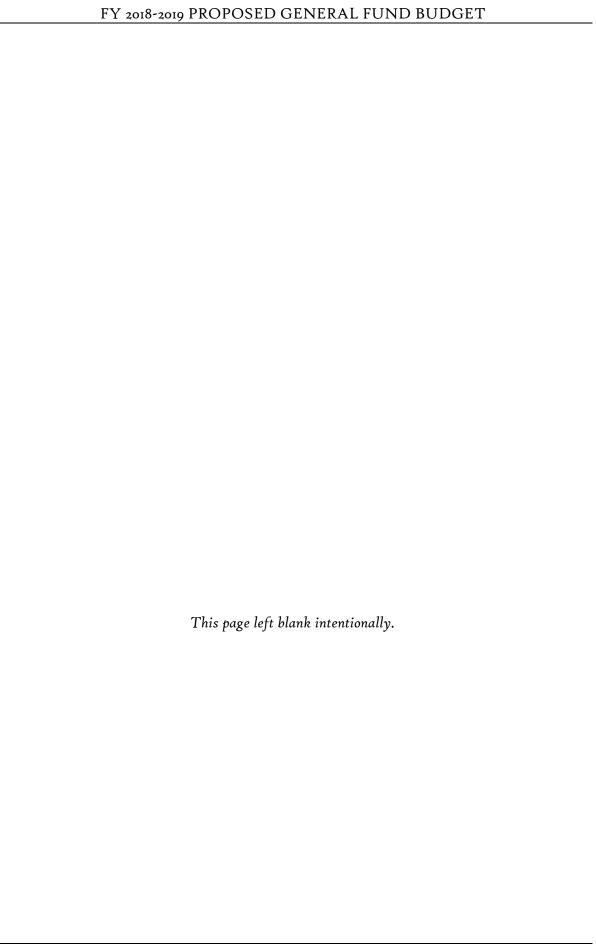
- 1) Assisted with conversion of three City buildings over to new Micro-Grid built by private investors with assistance from State DEEP grants. Full changeover scheduled mid-March 2018. Will result in a "fail safe" premium power supply for City Hall, Police Headquarters and the Golden Hill (New Ike") Senior Center in the event of a power interruption due to weather, grid failure or other reasons at costs comparable to those provided by UI. This 20-year combined heat and power plant will also provide savings of approximately \$35,000 per year in thermal energy as hot water for heating and domestic purposes. The City should see no net cost from this project and gain uninterrupted power to vital buildings. The system will generate excess power that can be sold back into the grid to other consumers. City actively working to develop private agent for sale of these Virtual Net Metering credits such that City should eventually see net reductions to utility expenses.
- 2) Major electrical upgrade at EOC installed to facilitate new 911 fiber optic system.
- 3) Roof replacement Black Rock Senior Center.
- 4) East Washington Avenue Bridge repairs complete.
- 5) Preparing to replace generator City Hall spring 2018.
- 6) LED changeover Annex hall lights.
- 7) Painting Fire HQ apparatus floor and walls.

# FY 2018-2019 PROPOSED GENERAL FUND BUDGET FACILITIES MAINTENANCE APPROPRIATION SUPPLEMENT

| Org#  | Org Description        | Object         | # Object Description                               | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested | FY 2019<br>Proposed<br>Budget | FY 18 Budget<br>Vs FY 19<br>Proposed |
|-------|------------------------|----------------|--|--------------------|--------------------|-------------------|----------------------|-------------------------------|--------------------------------------|
| 01310 | FACILITIES MAINTENANCE |                |  |                    |                    |                   | Budget               | buaget                        | Proposed                             |
|       |                        | 51000          | FULL TIME EARNED PAY                               | 1,714,641          | 2,144,584          | 1,767,682         | 1,797,722            | 1,797,722                     | -30,040                              |
|       |                        | 51034          | FT BONUS - CONTRACTUAL PAY                         | 0                  | 60,000             | 0                 | 0                    | 0                             | 0                                    |
|       |                        | 51100          | PT TEMP/SEASONAL EARNED PA                         | 3,577              | 0                  | 44,000            | 44,000               | 44,000                        | 0                                    |
| 01    | PERSONNEL SERVICES     |                |  | 1,718,217          | 2,204,584          | 1,811,682         | 1,841,722            | 1,841,722                     |                                      |
|       |                        | 51102          | ACTING PAY   | 16,360             | 27,776             | 0                 | 0                    | 0                             |                                      |
|       |                        | 51104          | TEMPORARY ACTING 2X OVERTI                         | 396                | 600                | 0                 | 0                    | 0                             |                                      |
|       |                        | 51106          | REGULAR STRAIGHT OVERTIME                          | 7,300              | 9,060              | 02.000            | 0                    | 0                             | 0                                    |
|       |                        | 51108          | REGULAR 1.5 OVERTIME PAY                           | 114,690            | 102,470            | 83,000            | 83,000               | 83,000                        | 0                                    |
|       |                        | 51116<br>51122 | HOLIDAY 2X OVERTIME PAY<br>SHIFT 2 - 1.5X OVERTIME | 7,478<br>52,327    | 8,063<br>27,763    | 5,500<br>6,700    | 5,500<br>6,700       | 5,500<br>6,700                | 0                                    |
|       |                        | 51124          | SHIFT 2 - 2X OVERTIME                              | 151                | 178                | 475               | 475                  | 475                           | 0                                    |
|       |                        | 51128          | SHIFT 3 - 1.5X OVERTIME                            | 14,096             | 7,995              | 0                 | 0                    | 0                             |                                      |
|       |                        | 51136          | TEMP SHIFT 3 DIFFERENTIAL                          | 430                | 166                | 0                 | 0                    | 0                             |                                      |
|       |                        | 51138          | NORMAL STNDRD SHIFT DIFFER                         | 9,638              | 8,096              | 10,000            | 10,000               | 10,000                        | 0                                    |
|       |                        | 51140          | LONGEVITY PAY                                      | 18,060             | 16,109             | 12,170            | 11,120               | 11,120                        | 1,050                                |
|       |                        | 51156          | UNUSED VACATION TIME PAYOU                         | 5,502              | 4,911              | 0                 | 0                    | 0                             | 0                                    |
| 02    | OTHER PERSONNEL SERV   |                |  | 246,430            | 213,186            | 117,845           | 116,795              | 116,795                       | 1,050                                |
|       |                        | 52360          | MEDICARE   | 23,083             | 25,330             | 22,919            | 22,486               | 22,486                        | 433                                  |
|       |                        | 52385          | SOCIAL SECURITY                                    | 7,137              | 8,953              | 13,366            | 13,156               | 13,156                        | 210                                  |
|       |                        | 52504          | MERF PENSION EMPLOYER CONT                         | 200,356            | 200,159            | 207,396           | 210,744              | 210,744                       | -3,348                               |
|       |                        | 52917          | HEALTH INSURANCE CITY SHARE                        | 438,489            | 428,850            | 504,244           | 503,637              | 503,637                       | 607                                  |
| 03    | FRINGE BENEFITS        |                |  | 669,065            | 663,292            | 747,925           | 750,023              | 750,023                       | -2,098                               |
|       |                        | 53050          | PROPERTY RENTAL/LEASE                              | 40,233             | 53,233             | 61,300            | 61,300               | 0                             | 61,300                               |
|       |                        | 53110          | WATER UTILITY                                      | 1,968,539          | 1,928,428          | 2,191,189         | 2,191,189            | 2,101,189                     | 90,000                               |
|       |                        | 53120          | SEWER USER FEES                                    | 137,275            | 89,745             | 146,354           | 146,354              | 126,354                       | 20,000                               |
|       |                        | 53130          | ELECTRIC UTILITY SERVICES                          | 3,582,007          | 3,152,525          | 4,093,000         | 3,850,000            | 3,550,000                     | 543,000                              |
|       |                        | 53140          | GAS UTILITY SERVICES                               | 475,441            | 485,838            | 625,000           | 838,000              | 838,000                       | -213,000                             |
|       |                        | 53435          | PROPERTY INSURANCE                                 | 521,593            | 458,484            | 500,000           | 450,000              | 450,000                       | 50,000                               |
|       |                        | 53605          | MEMBERSHIP/REGISTRATION FEES                       | 2,390              | 2,390              | 2,390             | 2,390                | 2,390                         |                                      |
|       |                        | 53610          | TRAINING SERVICES                                  | 5,380              | 8,788              | 7,500             | 7,500                | 7,500                         |                                      |
|       |                        | 53705          | ADVERTISING SERVICES                               | 3,797              | 1,351              | 3,600             | 3,600                | 3,600                         |                                      |
|       |                        | 53715<br>53725 | PAGING SERVICES TELEVISION SERVICES                | 1,417<br>7,373     | 1,333<br>7,637     | 1,700<br>9,500    | 1,700<br>9,500       | 1,700<br>9,500                | C                                    |
|       |                        | 53750          | TRAVEL EXPENSES                                    | 0                  | 7,037              | 2,000             | 2,000                | 2,000                         | 0                                    |
|       |                        | 53905          | EMP TUITION AND/OR TRAVEL REIM                     | 14                 | 480                | 500               | 500                  | 500                           | 0                                    |
|       |                        | 54540          | BUILDING MATERIALS & SUPPLIE                       | 87,051             | 98,754             | 88,404            | 88,404               | 88,404                        | C                                    |
|       |                        | 54545          | CLEANING SUPPLIES                                  | 42,178             | 41,647             | 44,376            | 44,376               | 44,376                        |                                      |
|       |                        | 54555          | COMPUTER SUPPLIES                                  | 0                  | 0                  | 90                | 90                   | 90                            |                                      |
|       |                        | 54560          | COMMUNICATION SUPPLIES                             | 2,508              | 11,978             | 2,299             | 11,299               | 4,500                         | -2,201                               |
|       |                        | 54595          | MEETING/WORKSHOP/CATERING FOOD                     | 5,424              | 2,481              | 5,940             | 5,940                | 5,940                         | Ć                                    |
|       |                        | 54605          | FURNISHINGS  | 3,665              | 335                | 335               | 335                  | 335                           | C                                    |
|       |                        | 54635          | GASES AND EQUIPMENT                                | 0                  | 0                  | 150               | 150                  | 150                           | C                                    |
|       |                        | 54640          | HARDWARE/TOOLS                                     | 32,183             | 35,384             | 33,500            | 33,500               | 33,500                        | C                                    |
|       |                        | 54650          | LANDSCAPING SUPPLIES                               | 0                  | 0                  | 2,050             | 2,650                | 2,650                         | -600                                 |
|       |                        | 54670          | MEDICAL SUPPLIES                                   | 1,698              | 2,878              | 3,100             | 2,500                | 2,500                         | 600                                  |
|       |                        | 54675          | OFFICE SUPPLIES                                    | 5,046              | 4,779              | 5,053             | 5,053                | 5,053                         | C                                    |
|       |                        | 54680          | OTHER SUPPLIES                                     | 13,478             | 7,026              | 8,509             | 8,509                | 8,509                         | 0                                    |
|       |                        | 54700          | PUBLICATIONS                                       | 0                  | 582                | 793               | 793                  | 793                           |                                      |
|       |                        | 54715          | PLUMBING SUPPLIES                                  | 51,269             | 51,016             | 55,000            | 55,000               | 55,000                        |                                      |
|       |                        | 54720          | PAPER AND PLASTIC SUPPLIES                         | 42,605             | 40,589             | 54,000            | 42,000               | 42,000                        |                                      |
|       |                        | 54745          | UNIFORMS   | 1,687              | 5,001              | 3,100             | 3,100                | 3,100                         |                                      |
|       |                        | 54755          | TRAFFIC CONTROL PRODUCTS                           | 69,050             | 68,259             | 70,000            | 95,000               | 85,000                        |                                      |
|       |                        | 54780          | DECORATIVE LIGHTING SUPPLIES                       | 97,982             | 142,177            | 125,000           | 195,000              | 155,000                       |                                      |
|       |                        | 55050          | CLEANING EQUIPMENT                                 | 3,040              | 809                | 3,150             | 3,150                | 3,150                         |                                      |
|       |                        | 55055          | COMPUTER EQUIPMENT                                 | 0<br>40 C11        | 830                | 2,430             | 2,430                | 2,430                         |                                      |
|       |                        | 55080          | ELECTRICAL EQUIPMENT                               | 49,611             | 56,986             | 59,000            | 59,000               | 59,000                        |                                      |
|       |                        | 55105<br>55110 | HOUSEHOLD APPLIANCES                               | 0<br>40 553        | 1,381              | 1,810             | 2,060                | 2,060                         |                                      |
|       |                        | 55110<br>55145 | HVAC EQUIPMENT                                     | 40,552<br>46,146   | 58,698<br>43,502   | 53,293<br>50,000  | 53,293               | 53,293                        |                                      |
|       |                        | 33145          | EQUIPMENT RENTAL/LEASE                             | 46,146             | 43,502             | 50,000            | 50,000               | 50,000                        | Ĺ                                    |

# FY 2018-2019 PROPOSED GENERAL FUND BUDGET FACILITIES MAINTENANCE APPROPRIATION SUPPLEMENT

| Org#  | Org Description        | Object# | Object Description            | FY 2016    | FY 2017    | FY 2018    | FY 2019    | FY 2019    | FY 18 Budget |
|-------|------------------------|---------|-------------------------------|------------|------------|------------|------------|------------|--------------|
| Oigπ  | Org Description        | Objecti | Object Description            | Actuals    | Actuals    |            |            |            | Vs FY 19     |
|       |                        |         |                               | Actuals    | Actuals    | Budget     | Requested  | Proposed   |              |
|       |                        |         |                               |            |            |            | Budget     | Budget     | Proposed     |
|       |                        | 55155   | OFFICE EQUIPMENT RENTAL/LEAS  | 14,118     | 13,138     | 16,014     | 16,014     | 16,014     | . 0          |
|       |                        | 55160   | PHOTOGRAPHIC EQUIPMENT        | 0          | 0          | 250        | 3,500      | 1,500      | -1,250       |
|       |                        | 55175   | PUBLIC SAFETY EQUIPMENT       | 3,778      | 3,561      | 3,920      | 3,920      | 3,920      | 0            |
|       |                        | 55530   | OFFICE FURNITURE              | 5,835      | 1,400      | 2,621      | 2,121      | 2,121      | 500          |
| 04    | OPERATION AL EXPENSES  |         |                               | 7,364,361  | 6,883,423  | 8,338,220  | 8,353,220  | 7,823,121  | 515,099      |
|       |                        | 56010   | ENGIN EERING SERVICES         | 2,980      | 560        | 2,800      | 2,800      | 2,800      | 0            |
|       |                        | 56045   | BUILDING MAINTEN ANCE SERVICE | 273,838    | 337,004    | 318,000    | 303,000    | 303,000    | 15,000       |
|       |                        | 56055   | COMPUTER SERVICES             | 13,345     | 13,250     | 15,735     | 15,735     | 15,735     | 0            |
|       |                        | 56125   | LANDSCAPING SERVICES          | 2,317      | 11,739     | 16,890     | 16,890     | 16,890     | 0            |
|       |                        | 56165   | MANAGEMENT SERVICES           | 72,785     | 79,130     | 63,500     | 83,500     | 83,500     | -20,000      |
|       |                        | 56170   | OTHER MAINTENANCE & REPAIR S  | 26,576     | 30,815     | 41,576     | 41,576     | 41,576     | 0            |
|       |                        | 56175   | OFFICE EQUIPMENT MAINT SRVCS  | 2,020      | 2,491      | 4,105      | 4,105      | 4,105      | 0            |
|       |                        | 56180   | OTHER SERVICES                | 51,566     | 47,495     | 50,000     | 50,000     | 50,000     | 0            |
|       |                        | 56185   | PUBLIC FACILITIES SERVICES    | 3,564      | 3,066      | 3,565      | 3,565      | 3,565      | 0            |
|       |                        | 56225   | SECURITY SERVICES             | 80,829     | 84,721     | 92,000     | 87,000     | 87,000     | 5,000        |
|       |                        | 59015   | PRINTING SERVICES             | 191        | 468        | 1,395      | 1,395      | 1,395      | 0            |
| 05    | SPECIAL SERVICES       |         |                               | 530,010    | 610,740    | 609,566    | 609,566    | 609,566    | 0            |
| 01310 | FACILITIES MAINTENANCE |         |                               | 10,528,083 | 10,575,224 | 11,625,238 | 11,671,326 | 11,141,227 | 484,011      |

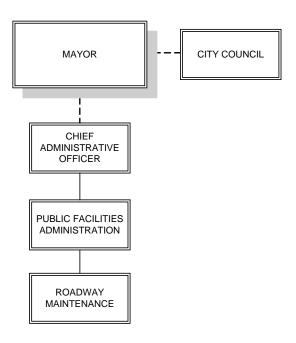


### PUBLIC FACILITIES DIVISIONS

## ROADWAY MAINTENANCE

#### MISSION STATEMENT

The Roadway Maintenance division of Public Facilities maintains the City's 829 lane-miles of roads and streets. This maintenance includes street sweeping, pothole repair, asphalt patching, the collection of illegally dumped trash, evaluation of road conditions, re-paving, maintenance of all traffic signs and street markings, snow removal from street and parking lots, and barricading streets when assisting Police or Fire Departments during emergencies or during special events such as parades and festivals. In addition, the Roadway division conducts programs providing leaf collection and removal, Christmas tree disposal, cutting and removal of brush from City lots and abandoned buildings in coordination with the anti-blight initiative, sidewalk and curb repair, cleaning of catch basins and removal of downed trees during storms. The division also provides extensive backup manpower for Sanitation, Recycling and Transfer Station as well as assisting Maintenance with evictions and Parks with various projects.



### Craig Nadrizny Acting Manager

### REVENUE SUMMARY

## Not Applicable

### APPROPRIATION SUMMARY

| Org#  | Org Descri | ption                | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18<br>Budget vs FY<br>19 Proposed |
|-------|------------|----------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01320 | ROADWAY    | MANAGEMENT           |                    |                    |                   |                                |                               | _                                    |
|       | 01         | PERSONNEL SERVICES   | 2,082,478          | 2,334,700          | 2,121,266         | 2,445,153                      | 2,603,725                     | -482,459                             |
|       | 02         | OTHER PERSONNEL SERV | 386,027            | 437,129            | 317,840           | 319,105                        | 319,105                       | -1,265                               |
|       | 03         | FRINGE BENEFITS      | 717,786            | 853,610            | 861,480           | 1,056,559                      | 1,193,276                     | -331,796                             |
|       | 04         | OPERATIONAL EXPENSES | 523,857            | 608,033            | 712,158           | 712,158                        | 712,158                       | 0                                    |
|       | 05         | SPECIAL SERVICES     | 103,392            | 109,621            | 513,720           | 294,220                        | 329,220                       | 184,500                              |
|       |            |                      | 3,813,541          | 4,343,093          | 4,526,464         | 4,827,195                      | 5,157,484                     | -631,020                             |

### PERSONNEL SUMMARY

| -                   |       |       |      |      |          |                                  | FY2018    | FY2019    | FY2019    | FY19        |
|---------------------|-------|-------|------|------|----------|----------------------------------|-----------|-----------|-----------|-------------|
|                     | FTE   | FTE   |      |      |          |                                  | Modified  | Requested | Proposed  | Proposed vs |
| ORG.CODE/DEPARTMENT | 2018  | 2019  | VAC. | NEW  | UNFUNDED | POSITION TITLE                   | Budget    | Budget    | Budget    | FY18 Budget |
|                     | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | PROJECT MANAGER                  | 76,500    | 87,033    | 87,033    | -10,533     |
|                     | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | SPECIAL PROJECT COORDINATOR      | 0         | 75,000    | 75,000    | -75,000     |
|                     | 0.00  | 0.00  | 0.00 | 0.00 | 0.00     | ADMINISTRATIVE ASSISTANT         | 0         | 0         | 0         | 0           |
|                     | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | CONDEMNATION/ANTI-BLIGHT SPECI * | 0         | 54,101    | 54,101    | -54,101     |
|                     | 5.00  | 5.00  | 0.00 | 0.00 | 0.00     | PARKING ENFORCEMENT OFFICER **   | 0         | 0         | 198,438   | -198,438    |
|                     | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | DATA COORDINATOR                 | 48,251    | 45,100    | 45,100    | 3,151       |
|                     | 3.00  | 3.00  | 0.00 | 0.00 | 0.00     | PUBLIC WORKS FOREMAN II          | 173,367   | 173,367   | 173,367   | 0           |
|                     | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | PUBLIC WORKS TRAFFIC FOREMAN     | 64,261    | 64,261    | 64,261    | 0           |
|                     | 13.00 | 13.00 | 1.00 | 0.00 | 0.00     | MAINTAINER I (GRADE I)           | 428,184   | 457,885   | 457,885   | -29,701     |
|                     | 13.00 | 13.00 | 0.00 | 0.00 | 0.00     | MAINTAINER II                    | 499,526   | 564,906   | 525,040   | -25,514     |
|                     | 2.00  | 2.00  | 0.00 | 0.00 | 0.00     | MAINTAINER III                   | 96,118    | 100,000   | 100,000   | -3,882      |
|                     | 7.00  | 7.00  | 0.00 | 0.00 | 0.00     | MAINTAINER IV                    | 330,516   | 361,826   | 361,826   | -31,310     |
|                     | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | ILLEGAL DUMPING COORDINATOR ***  | 0         | 57,131    | 57,131    | -57,131     |
|                     | 0.00  | 0.00  | 0.00 | 0.00 | 0.00     | ADMIN. ASSISTANT                 | 0         | 0         | 0         | 0           |
|                     | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | ANTI BLIGHT TECHNICIAN           | 45,707    | 45,707    | 45,707    | 0           |
|                     | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | CLERICAL ASSISTANT (40 HRS)      | 38,036    | 38,036    | 38,036    | 0           |
|                     | 0.50  | 0.50  | 0.00 | 0.00 | 0.00     | BOAT CAPTAIN                     | 20,800    | 20,800    | 20,800    | 0           |
|                     | 0.00  | 0.00  | 0.00 | 0.00 | 0.00     | MAINTAINER I (GRADE I)           | 150,000   | 150,000   | 150,000   | 0           |
| 01320000            | 0.00  | 0.00  | 0.00 | 0.00 | 0.00     | MAINTAINER I (GRADE II)          | 150,000   | 150,000   | 150,000   | 0           |
| ROADWAY MANAGEMENT  | 51.50 | 51.50 | 1.00 | 0.00 | 0.00     |                                  | 2,121,266 | 2,445,153 | 2,603,725 | -482,459    |

<sup>\*</sup> The Condemnation/Anti-Blight Specialist position was transferred from the Housing Code acct#011556000 into the Public Facilities Roadway Maintenace division in FY2019.

<sup>\*\*</sup> The 5 Parking Enforcement Officers were transferred from the Police Department acct#01259000 into the Public Facilities Roadway Maintenance Division in FY2019 under the supervision of the Director of Public Facilities.

<sup>\*\*\*</sup> The Illegal Dumping Coordinator position was transferred from the Housing Code acct#011556000 into the Public Facilities Roadway Maintenace division in FY2019.

|  | ACTUAL    | ACTUAL      |             | ACTUAL      |           | ESTIMATED   |
|--|-----------|-------------|-------------|-------------|-----------|-------------|
| SERVICE INDICATORS   | 2013-2014 | 2014-2015   | 2015-2016   | 2016-2017   | 2017-2018 | 2017-2018   |
| ROADWAY  |           |             |             |             |           |             |
| Paved lane miles responsible for   | 829       | 829         | 829         | 829         | 829       | 829         |
| •  |           |             |             |             |           |             |
| Road Rehabilitation Expenditures   |           |             | \$1,617,116 | \$3,592,704 | \$99,873  | \$2,667,123 |
| Percentage of Rehabilitation Expenditures Contracted out   | 92%       | 78%         | 92%         | 94%         | 93%       | 93%         |
| Road Rehabilitation Expenditures per paved lane mile   | \$2,418   | \$3,724     | \$1,951     | \$4,334     | \$120     | \$3,217     |
| Road Rehabilitation Expenditures per capita  | \$14.71   | \$22.65     | -           | \$26.36     | \$0.73    | \$19.57     |
| Pothole Repair Expenditures  | \$259,896 | \$753,013   |             | \$201,297   | \$99,873  | \$225,000   |
| Number of potholes repaired  | 18,038    | 13,134      | -           | 12,585      | 2,465     | 10,000      |
| Potholes repaired per lane mile  | 22        | 16          |             | 15          | 3         | 12          |
| Average response time to pothole complaints  | 2 days    | 2 days      | -           | 2 days      | 2 days    | 2 days      |
| Site Patching  | 268       | 348         |             | 304         | 147       | 294         |
| Paved Miles Assessed for Condition   | 10        | 7           |             | 0           | 0         | 0           |
| Percentage of Paved Miles Assessed for Condition   | 1%        | 1%          | 0%          | 0%          | 0%        | 0%          |
| STREET SWEEPING  |           |             |             |             |           |             |
| Linear miles swept   | 8,689     | 8,718       | 6,208       | 8,808       | 6,207     | 13,000      |
| O & M Expenditures on Street Sweeping  | \$171,659 | \$165,269   | \$184,190   | \$207,155   | \$129,888 | \$240,000   |
| Operating cost per linear mile swept   | \$19.76   | \$18.96     | \$29.67     | \$23.52     | \$20.93   | \$18.46     |
| Operating and Maintenance Expenditures per capita  | \$1.26    | \$1.21      | \$1.35      | \$1.52      | \$0.95    | \$1.76      |
| TRAFFIC SIGNAL & SIGN MAINTENANCE  |           |             |             |             |           |             |
| Total Number of Traffic Signal devices   | 1,800     | 1840        | 1840        | 1840        | 1840      | 1840        |
| Total Number of Traffic Signal repairs   | 637       | 740         | 1281        | 375         | 100       | 175         |
| Traffic Signal Replacements  | 3         | 3           | 0           | 2           | 1         | 1           |
| Traffic Signal Expenditures  | \$259,492 | \$247,867   |             | \$274,751   | \$158,750 | \$295,000   |
| Avg response time (in days) for traffic signal repair  | 0.5       | 0.5         | 0.5         | 0.5         | 0.5       | 0.5         |
| Average the section of the section o | 2         | 2           | 2           | 2           | 2         | 2           |
| Avg response time (working days) for replacement   | 2         | 2           |             | 2           | 2         | 2           |
| Number of Traffic Signs Replaced   | 223       | 241         | 343         | 366         | 145       | 290         |
| Number of Traffic Signs Repaired   | 1050      | 1089        | 1027        | 951         | 451       | 902         |
| Number of Traffic Signs Installed (new installations)  | 141       | 80          | 116         | 233         | 88        | 176         |
| Number of Stop Signs Installed (new installations)   | 5         | 10          |             | 3           | 0         | 5           |
| Number of Handicap Signs Installed   | 16        | 27          | 26          | 30          | 21        | 42          |
| Number of Handicap Signs Removed   | 10        | 8           | 26          | 11          | 9         | 18          |
| Number of Neighborhood Watch Signs Installed   | 1         | 6           | 0           | 1           | 0         | 2           |
| Number of Street Signs Replaced  | 46        | 16          |             | 36          | 6         | 12          |
| Number of Street Signs Repaired  | 596       | 589         | 445         | 378         | 217       | 434         |
| Number of Street Signs Installed   | 8         | 20          | 34          | 16          | 4         | 15          |
| Number of Special Signs Manufactured   | 65        | 59          |             | 172         | 5         | 50          |
| Number of Special Signs Installed  | 113       | 39          |             | 149         | 5         | 50          |
| Number of Barricades Delivered   | 2,621     | 2,168       |             | 2959        | 1993      | 3986        |
| Number of Portable Stop Signs Delivered  | 260       | 2,100       |             | 311         | 53        | 106         |
| Number of Intersections Painted (crosswalks, stopbars)   | 248       | 1,359       |             | 57          | 2         | 4           |
| Number of Streets Center Lined   | 248       | 1,339       |             | 186         | 0         | 20          |
| Number of Miles Center Lined   | 20        | 2           |             | 96.5        | 0         |             |
|  |           |             | 36          | 30.3        |           | 20          |
| ILLEGAL DUMPING  Number of Sites Illegal Dump Picked Up  | 2,027     | 2,500       | 2262        | 1413        | 548       | 1200        |
| Tons of Illegal Bulk Picked Up   | 505.90    |             |             | 472         | 172       | 344         |
| Tons of Illegal Dump Pick Up - Metal   | 5.06      |             |             |             |           |             |
| Number of Illegal Dump Picked Up - Tires   |           | 5.2         |             | 15.8        | 5<br>274  | 10          |
|  | 514       | 577<br>1150 |             | 759<br>1952 | 274       | 548         |
| Tons of Leaves Picked Up   | 1,017     | 1150        | 1134        | 1852        | 2425      | 4904        |

### FY 2018-2019 GOALS

- 1) Continue Mayor's initiative of enhanced enforcement of anti-blight and illegal dumping ordinances.
- 2) Continue development of our employees through Public Works Academy covering: Professional & Communication Skills, Operational Safety, Road Fundamentals, Work Zone Safety/Flagger Certification, Chainsaw Safety & Storm Clean Up, and Winter Operations and Safe Snow Plowing.
- 3) Continue development of our Management Team though Road Master Program covering: Basics of a Good Road, All About Asphalt Pavements, Principles of Drainage for Local Roads, On-the Job Safety and OSHA Regulations for the Local Road Personnel, Work Zone Safety for Maintenance Operations for Local Roads, Planning and Managing Local Road Snow and Ice Control Activities, Defensive Driving for Public Works, and Backhoe Safety and Operations.
- 4) Continue to cross-train employees on all equipment where applicable to ensure the safe operation of equipment, to prepare employees for promotion and to better utilize employees and equipment.
- 5) Continue to increase productivity and effectively repair potholes throughout the City of Bridgeport by utilization of our newly purchased Durapatcher which can repair twice as much as our normal pothole crew on a daily basis.

### FY 2017-2018 GOAL STATUS

- 1) In pursuit of Mayor's drive for a cleaner City with reduced litter:
  - a) Increase number of worker hours in street vacuums by 10-20% with proportional increase in tons picked up.
  - b) Increase number of worker hours in street sweepers by 10-20% with proportional increase in miles swept and loads discarded.
  - <u>6 MONTH STATUS:</u> Partially meeting goal. Street sweeping and vacuuming given high priority by department with worker-input measures up approximately 10%. Manpower remains a challenge. Vacant positions throughout Sanitation, Recycling and Transfer Station drain fillins from Roadway, meaning that on a typical day, there may be only approximately 19 workers available for actual Roadway activities.
- 2) Continue crackdown on illegal dumping through use of surveillance cameras and increased law enforcement.
  - <u>6 MONTH STATUS</u>: Meeting goal. Working with Police Department, ten new illegal dumping cameras were installed during calendar years 2016 and 2017, leading to 27 caught on camera, 15 arrests and \$7150 in fines. Locations that had been seeing daily illegal dumping have seen it stop, or reduced to very little.
- 3) Work with other key City departments to re-establish vigorous enforcement of alternate-side of street parking to provide better access to the curb for street sweeping, street vacuuming, snow removal and overall cleanup efforts.
  - <u>6 MONTH STATUS:</u> Partially meeting goal. Alternate-side enforcement dependent on availability of BPD.

- 4) Purchase or lease additional Sweepers and street vacuums to maintain and expand fleet availability to reduce litter, sand and debris in streets and sidewalks.
  6 MONTH STATUS: Meeting goal. Leased one additional sweeper and purchased five street vacuums.
- 5) Continue implementation of supervisor logs to monitor personnel and equipment, improve accountability, ensure proper equipment usage and maintenance, and to enhance productivity.
  - <u>6 MONTH STATUS:</u> Partially meeting goal. Continue to monitor personnel to inspect equipment before and after shifts, provide pre- and post-trip inspections to identify maintenance issues and intercede before growing worse.
- 6) Continue to cross-train employees on all equipment where applicable to ensure the safe operation of equipment, to prepare employees for promotion and to better utilize employees and equipment.
  - <u>6 MONTH STATUS:</u> Goal partially met. Continuing to cross-train employees on roll-offs, front-loaders, payloaders, backhoes, tractor-trailer, bobcats, street vacuums, sweepers, durapatcher, asphalt reclaimer.
- 7) Continue to develop through City's social media platform improved real-time communications with public.
  6 MONTH STATUS: Meeting goal. Coordinating through Mayor's Office postings on City's website, Facebook, Twitter and reverse 911 to communicate closings and other emergency announcements.
- 8) Extend online Work Order system to all divisions to track daily operations and respond to citizen inquiries.
  - <u>6 MONTH STATUS</u>: Goal Met. Using Bridgeport 311 every day to track daily operations and respond to citizen requests.
- 9) Increase Mayor's Beautification Program to recognize and compliment property owners for maintaining their property to a high standard.
  6 MONTH STATUS: Partially meeting goal. Roadway providing information when requested, but primarily a Mayoral program more than Public Facilities'.
- 10) Engage Neighborhood Revitalization Zones (NRZ) in continued Community Workshops and Cleanups to emphasize through leaders, residents and neighbors the importance of reducing trash and litter while increasing recycling.
  - <u>6 MONTH STATUS</u>: Meeting goal. FY17 performed Community Cleanups on 27 different dates across more than a dozen locations, combining with NRZ's and other organizations. FY18 so far has seen 23 cleanups also at more than a dozen locations. Additionally, there were 27 emergency orders completed in FY17 and 35 already in FY18.
- 11) Work with other departments to establish an Enforcement Taskforce to investigate and enforce City Ordinances, working with the public on education and compliance.

  6 MONTH STATUS: Goal not yet met. Efforts to continue second half of year.

### ADDITIONAL ACCOMPLISHMENTS

- 1) Paving Program 2017 performed major rehabilitation on 40 City streets, covering approximately 15 lane-miles.
- 2) Continued to provide manpower to Sanitation/Recycling, Transfer Station, and other divisions to help with short-handedness in those activities.
- 3) Finished first across four different categories in CASHO Snow Rodeo (snow preparedness driver training) fall 2017.
- 4) For illegal dumping, a total of 987 sites cleaned in FY17, removing 472 tons of bulk, 16 tons of scrap metal, and 759 scrap tires.
- 5) Leaf collection: total of 1852 tons collected in brown bags from the curb citywide FY17.
- 6) Street sweeping: total of 8808 lane miles swept FY17, removing more than 500 truckloads of road debris.
- 7) Potholes: A total of 12,585 FY17.

|  | ACTUAL    | ACTUAL      | ACTUAL    | ACTUAL    | 8 MONTH   | ESTIMATED |
|--|-----------|-------------|-----------|-----------|-----------|-----------|
| SERVICE INDICATORS                                 | 2013-2014 | 2014-2015   | 2015-2016 | 2016-2017 | 2017-2018 | 2017-2018 |
| SNOW & ICE REMOVAL                                 |           |             |           |           |           |           |
| Paved Miles Responsible for                        | 829       | 829         | 829       | 829       | 829       | 829       |
| Calendar Days snow & ice removal occurred          | 27        | 22          | 12        | 16        | 13        | 15        |
| Number of Snow Events during the fiscal year       | 9         | 14          | 5         | 12        | 8         | 10        |
| Number of lane miles treated per event (estimated) | 13,264    | 13,264      | 13,264    | 13,264    | 13,264    | 13,264    |
| Number OT Hours paid for snow & ice removal        | 11,495    | 11,867      | 3,054     | 4,783     | 3,483     | 4,000     |
| O & M Expenditures for snow & ice control          | \$785,017 | \$1,110,874 | \$443,622 | \$897,664 | \$590,105 | \$690,000 |
| Expenditures per mile lane plowed or treated       | \$6.58    | \$5.98      | \$6.69    | \$5.64    | \$5.56    | \$5.20    |
| Expenditures per capita                            | \$5.76    | \$8.15      | \$3.26    | \$6.59    | \$4.33    | \$5.06    |

### FY 2018-2019 GOALS

- 1) Work with other key City departments to re-establish vigorous enforcement of alternate-side of street parking to provide better access to the curb for street sweeping, street vacuuming, snow removal and overall cleanup efforts.
- 2) Continue training employees in safe operation of snow removal and operating snow equipment.

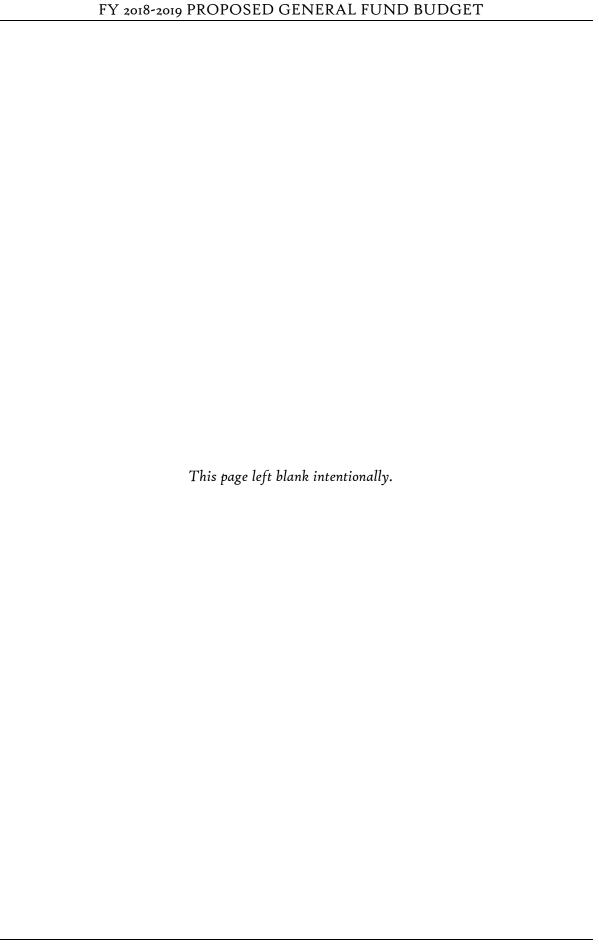
### FY 2017-2018 GOAL STATUS

- 3) Work with other key City departments to re-establish vigorous enforcement of alternate-side of street parking to provide better access to the curb for street sweeping, street vacuuming, snow removal and overall cleanup efforts.
  - <u>6 MONTH STATUS:</u> Partially meeting goal. Alternate-side enforcement dependent on availability of BPD.
- 4) Continue training employees in safe operation of snow removal and operating snow equipment.
  - <u>6 MONTH STATUS:</u> Meeting goal. Finished first across four divisions in CASHO Snow Rodeo fall 2017.

# FY 2018-2019 PROPOSED GENERAL FUND BUDGET ROADWAY MAINTENANCE APPROPRIATION SUPPLEMENT

## APPROPRIATION SUPPLEMENT

| Org#  | Org Description      | Object#        | Object Description                            | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested | FY 2019<br>Proposed | Vs FY 19 |
|-------|----------------------|----------------|---|--------------------|--------------------|-------------------|----------------------|---------------------|----------|
| 01320 | ROADWAY MANAGEMENT   |                |   |                    |                    |                   | Budget               | Budget              | Proposed |
|       |                      | 51000          | FULL TIME EARNED PAY                          | 1,515,771          | 1,607,454          | 1,800,466         | 2,124,353            | 2,282,925           | -482,459 |
|       |                      | 51034          | FT BONUS - CONTRACTUAL PAY                    | 0                  | 30,000             | 0                 | 0                    | 0                   | 0        |
|       |                      | 51100          | PT TEMP/SEASONAL EARNED PA                    | 566,707            | 697,246            | 320,800           | 320,800              | 320,800             | 0        |
| 01    | PERSONNEL SERVICES   |                |   | 2,082,478          | 2,334,700          | 2,121,266         | 2,445,153            | 2,603,725           | -482,459 |
|       |                      | 51102          | ACTING PAY                                    | 14,838             | 16,148             | 0                 | 0                    | 0                   | 0        |
|       |                      | 51104          | TEMPORARY ACTING 2X OVERTI                    | 2,454              | 2,573              | 0                 | 0                    | 0                   | 0        |
|       |                      | 51106          | REGULAR STRAIGHT OVERTIME                     | 28,997             | 17,080             | 1,000             | 1,000                | 1,000               | 0        |
|       |                      | 51108          | REGULAR 1.5 OVERTIME PAY                      | 102,630            | 107,945            | 40,000            | 40,000               | 40,000              | 0        |
|       |                      | 51111          | SNOW REMOVAL OVERTIME                         | 93,806             | 168,353            | 250,000           | 250,000              | 250,000             | 0        |
|       |                      | 51116          | HOLIDAY 2X OVERTIME PAY                       | 29,114             | 32,091             | 9,000             |                      | 9,000               |          |
|       |                      | 51122          | SHIFT 2 - 1.5X OVERTIME                       | 67,929             | 49,394             | 0                 |                      | 0                   |          |
|       |                      | 51124          | SHIFT 2 - 2X OVERTIME                         | 0                  | 250                | 0                 |                      | 0                   |          |
|       |                      | 51128          | SHIFT 3 - 1.5X OVERTIME                       | 15,636             | 19,642             | 0                 |                      | 0                   |          |
|       |                      | 51136          | TEMP SHIFT 3 DIFFERENTIAL                     | 6,818              | 4,748              | 6,000             | 6,000                | 6,000               |          |
|       |                      | 51138          | NORMAL STNDRD SHIFT DIFFER                    | 30                 | 94                 | 0                 |                      | 0                   |          |
|       |                      | 51140          | LONGEVITY PAY                                 | 21,410             | 14,724             | 11,840            | 13,105               | 13,105              | -1,265   |
|       |                      | 51156          | UNUSED VACATION TIME PAYOU                    | 2,365              | 4,087              | 0                 |                      | 0                   |          |
| 02    | OTHER PERSONNEL SERV |                |   | 386,027            | 437,129            | 317,840           |                      | 319,105             | -1,265   |
|       |                      | 52360          | MEDICARE                                      | 32,705             | 38,146             | 27,792            |                      | 32,877              | -5,085   |
|       |                      | 52385          | SOCIAL SECURITY                               | 34,808             | 46,874             | 23,517            |                      | 25,618              |          |
|       |                      | 52504          | MERF PENSION EMPLOYER CONT                    | 209,464            | 216,464            | 218,798           |                      | 266,720             |          |
|       |                      | 52917          | HEALTH INSURANCE CITY SHARE                   | 440,809            | 552,126            | 591,373           |                      | 868,061             |          |
| )3    | FRINGE BENEFITS      |                |   | 717,786            | 853,610            | 861,480           |                      | 1,193,276           |          |
|       |                      | 53605          | MEMBERSHIP/REGISTRATION FEES                  | 5,000              | 1,000              | 5,000             |                      | 5,000               | 0        |
|       |                      | 53610          | TRAINING SERVICES                             | 2,983              | 19,315             | 21,000            |                      | 21,000              | 0        |
|       |                      | 53705          | ADVERTISING SERVICES                          | 796                | 700                | 1,950             |                      | 1,950               | 0        |
|       |                      | 54010          | AUTOMOTIVE PARTS                              | 0                  | 968                | 1,700             |                      | 1,700               | 0        |
|       |                      | 54025          | ROADWAY PARTS                                 | 39,144             | 26,705             | 32,079            |                      | 32,079              | 0        |
|       |                      | 54540          | BUILDING MATERIALS & SUPPLIE                  | 9,478              | 10,639             | 8,855             |                      | 8,855               | 0        |
|       |                      | 54560          | COMMUNICATION SUPPLIES                        | 400                | 400                | 400               |                      | 400                 | 0        |
|       |                      | 54640          | HARDWARE/TOOLS                                | 16,388             | 24,274             | 16,932            |                      | 16,932              |          |
|       |                      | 54650          | LANDSCAPING SUPPLIES                          | 8,273              | 7,692              | 8,288             |                      | 8,288               |          |
|       |                      | 54670          | MEDICAL SUPPLIES                              | 1,388              | 2,162              | 3,500             |                      | 3,500               | 0        |
|       |                      | 54675          | OFFICE SUPPLIES                               | 3,400              | 2,736              | 3,400             |                      | 3,400               | 0        |
|       |                      | 54735          | ROADWAY SUPPLIES                              | 341,534            | 376,195            | 396,640           |                      | 396,640             | 0        |
|       |                      | 54745          | UNIFORMS                                      | 10,583             | 10,946             | 11,000            |                      | 11,000              | 0        |
|       |                      | 54755          | TRAFFIC CONTROL PRODUCTS                      | 59,174             | 47,147             | 48,200            |                      | 48,200              | 0        |
|       |                      | 55055          | COMPUTER EQUIPMENT                            | 0                  | 0                  | 4,279             |                      | 4,279               | 0        |
|       |                      | 55145          | EQUIPMENT RENTAL/LEASE                        | 22,607             | 74,067             | 144,100           |                      | 144,100             | 0        |
|       |                      | 55155          | OFFICE EQUIPMENT RENTAL/LEAS                  | 2,710              | 3,087              | 3,585             |                      | 3,585               | 0        |
|       |                      | 55160          | PHOTOGRAPHIC EQUIPMENT                        | 0                  | 0                  | 1,000             |                      | 1,000               | 0        |
| )4    | ODEDATIONAL EVDENCES | 55175          | PUBLIC SAFETY EQUIPMENT                       | 0                  | 608,033            | 250<br>712,158    |                      | 250                 | 0        |
| 14    | OPERATIONAL EXPENSES | 56055          | COMPUTER SERVICES                             | 523,857            |                    | 1,250             | ,                    | 712,158             | 0        |
|       |                      | 56060          | CONSTRUCTION SERVICES                         | 0                  | 1,146<br>351       | 1,250<br>800      |                      | 1,250<br>800        | 0        |
|       |                      | 56125          | LANDSCAPING SERVICES                          |                    |                    |                   |                      |                     |          |
|       |                      |                |   | 820<br>11 F13      | 2,600<br>9,638     | 4,000             |                      | 4,000<br>13,000     | 0        |
|       |                      | 56140<br>56170 | LAUNDRY SERVICES OTHER MAINTENANCE & REPAIR S | 11,513             |                    | 13,000            |                      |                     |          |
|       |                      |                | OFFICE EQUIPMENT MAINT SRVCS                  | 12,001             | 8,680              | 10,000            |                      | 10,000              |          |
|       |                      | 56175          |   | 762<br>4 130       | 641                | 875               |                      | 875                 |          |
|       |                      | 56180          | OTHER SERVICES                                | 4,139              | 3,558              | 389,500           |                      | 205,000             | •        |
|       |                      | 56185          | PUBLIC FACILITIES SERVICES                    | 49,871             | 79,057             | 85,500            |                      | 85,500              |          |
|       |                      | 56205          | PUBLIC SAFETY SERVICES                        | 2 202              | 0                  | 1,295             |                      | 1,295               |          |
|       |                      | 56220          | ROADWAY SERVICES                              | 3,293              | 2.050              | 3,500             |                      | 3,500               |          |
|       |                      | 56225          | SECURITY SERVICES                             | 6,771              | 3,950              | 4,000             |                      | 4,000               |          |
|       | CDECIAL CEDI/COS     | 59005          | VEHICLE MAINTENANCE SERVICES                  | 14,223             | 0                  | 0                 |                      | 0                   |          |
| )5    | SPECIAL SERVICES     |                |   | 103,392            | 109,621            | 513,720           |                      | 329,220             |          |
| J1320 | ROADWAY MANAGEMENT   |                |   | 3,813,541          | 4,343,093          | 4,526,464         | 4,827,195            | 5,157,484           | -631,020 |



### PUBLIC FACILITIES DIVISIONS

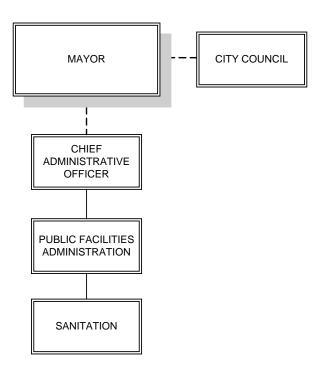
## **SANITATION & RECYCLING**

#### MISSION STATEMENT

Sanitation Division provides weekly curbside collection of all general household solid waste in the City in compliance with all applicable City, State and Federal health, environmental and safety regulations.

The Recycling Division removes recyclable materials from the solid waste stream through collection and transportation to a regional intermediate processing center as prescribed by City ordinance. Recycling provides bi-weekly curbside household recycling collection of glass, metal food containers, newspapers, HDPE & PETE plastics while also providing recycling of tires, white metal goods and batteries through the Transfer Station. In addition, Recycling removes and processes leaves and tree trimmings for composting and use in City landscaping projects. All services are provided with strict adherence to all applicable Environmental Protection Agency & Department of Environmental Protection regulations.

The Sanitation/Recycling Division accomplishes these tasks with 29 total full-time positions: one manager, one foreman, 2 supervisors and 25 maintainers. There are 12 daily sanitation routes and 4 daily recycling routes, with each route performed by crews of two.



# FY 2018-2019 PROPOSED GENERAL FUND BUDGET SANITATION / RECYCLING BUDGET DETAIL

## Craig Nadrizny Acting Manager

## REVENUE SUMMARY

|       |           |                      |         |         |         | FY 2019   | FY 2019  | FY 18            |
|-------|-----------|----------------------|---------|---------|---------|-----------|----------|------------------|
|       |           |                      | FY 2016 | FY 2017 | FY 2018 | Requested | Proposed | <b>Budget Vs</b> |
| Org#  | Object#   | Object Description   | Actuals | Actuals | Budget  | Budget    | Budget   | FY 19            |
| 01325 | SANITATIO | ON & RECYCLING       |         |         |         |           |          |                  |
|       | 41285     | PF ENFORCEMENT FINES | 11,300  | 11,210  | 15,000  | -11,000   | 11,000   | -4,000           |
|       | 41406     | CURBSIDE ADVERTISING | 414     | 338     | 700     | 700       | 700      | 0                |
| 01325 | SANITATIO | ON & RECYCLING       | 11,714  | 11,548  | 15,700  | -10,300   | 11,700   | -4,000           |

### APPROPRIATION SUMMARY

| Org#  | Org Descri | ption                | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18<br>Budget vs FY<br>19 Proposed |
|-------|------------|----------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01325 | SANITATIO  | N & RECYCLING        |                    |                    |                   |                                |                               |                                      |
|       | 01         | PERSONNEL SERVICES   | 1,453,126          | 1,633,898          | 1,601,537         | 1,671,104                      | 1,671,104                     | -69,567                              |
|       | 02         | OTHER PERSONNEL SERV | 691,697            | 762,305            | 318,232           | 313,162                        | 313,162                       | 5,070                                |
|       | 03         | FRINGE BENEFITS      | 749,898            | 863,339            | 748,180           | 827,741                        | 827,741                       | -79,561                              |
|       | 04         | OPERATIONAL EXPENSES | 2,591,275          | 2,742,037          | 2,909,378         | 2,974,488                      | 2,891,700                     | 17,678                               |
|       | 05         | SPECIAL SERVICES     | 76,885             | 90,379             | 104,350           | 104,350                        | 104,350                       | 0                                    |
|       |            |                      | 5,562,881          | 6,091,959          | 5,681,677         | 5,890,845                      | 5,808,057                     | -126,380                             |

### PERSONNEL SUMMARY

|                          |       |       |      |      |          |                                | FY2018    | FY2019    | FY2019    | FY19        |
|--------------------------|-------|-------|------|------|----------|--------------------------------|-----------|-----------|-----------|-------------|
|                          | FTE   | FTE   |      |      |          |                                | Modified  | Requested | Proposed  | Proposed vs |
| ORG.CODE/DEPARTMENT      | 2018  | 2019  | VAC. | NEW  | UNFUNDED | POSITION TITLE                 | Budget    | Budget    | Budget    | FY18 Budget |
|                          | 2.00  | 2.00  | 0.00 | 0.00 | 0.00     | SANITATION SUPERVISOR          | 131,656   | 131,656   | 131,656   | 0           |
|                          | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | SUPERVISOR OF DISTRICT OPERATI | 84,508    | 84,508    | 84,508    | 0           |
|                          | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | PUBLIC WORKS FOREMAN II        | 64,261    | 64,261    | 64,261    | 0           |
| 01325000                 | 25.00 | 25.00 | 4.00 | 0.00 | 0.00     | MAINTAINER III                 | 1,321,112 | 1,390,679 | 1,390,679 | -69,567     |
| SANITATION AND RECYCLING | 29.00 | 29.00 | 4.00 | 0.00 | 0.00     |                                | 1,601,537 | 1,671,104 | 1,671,104 | -69,567     |

## FY 2018-2019 PROPOSED GENERAL FUND BUDGET SANITATION / RECYCLING PROGRAM HIGHLIGHTS

|   | ACTUAL      | ACTUAL      | ACTUAL      | ACTUAL      | 6 MONTH     | ESTIMATED   |
|---|-------------|-------------|-------------|-------------|-------------|-------------|
| SERVICE INDICATORS                                      | 2013-2014   | 2014-2015   | 2015-2016   | 2016-2017   | 2017-2018   | 2017-2018   |
| SANITATION  |             |             |             |             |             |             |
| Residential Refuse Collection Accounts                  | 40,374      | 40,374      | 40,374      | 40,374      | 40,374      | 40,374      |
| Non-residential Refuse Collection Accounts (add schools |             |             |             |             |             |             |
| fy13)   | 60          | 60          | 60          | 60          | 60          | 60          |
| Curbside Pickup   | 33,300      | 33,300      | 33,300      | 33,300      | 33,300      | 33,300      |
| Backdoor / Other  | 7,044       | 7,044       | 7,044       | 7,044       | 7,044       | 7,044       |
| Refuse Collection Accounts by contract                  | 0           | 0           | 0           | 0           | 0           | 0           |
| Pickups per week  | 1           | 1           | 1           | 1           | 1           | 1           |
| Average collection per vehicle (cubic yards)            | 25          | 25          | 25          | 25          | 25          | 25          |
| Staff per truck   | 2           | 2           | 2           | 2           | 2           | 2           |
| # of accounts per hour of collection                    | 150         | 150         | 150         | 150         | 150         | 150         |
| Tons residential routes                                 | 35,592      | 35,097      | 36,750      | 37,029      | 18,546      | 38,102      |
| Tons residential/municipal through T Station            | 16,834      | 17,286      | 17,748      | 14,810      | 8,003       | 15,598      |
| Tons Total Residential Refuse                           | 52,426      | 52,383      | 54,498      | 51,839      | 26,549      | 53,700      |
| Tons Schools Refuse                                     | 2028        | 2067        | 2114        | 2302        | na          | na          |
| Tons Commercial Refuse                                  | 1086        | 776         | 565         | 947         | 522         | 1164        |
| Tons Total Refuse                                       | 55,540      | 55,226      | 57,177      | 55,088      | 27,071      | 54,864      |
| Tipping fee per ton (Residential / Commercial)          | \$67.31     | \$60.00     | \$60.96     | \$61.32     | \$62.10     | \$62.10     |
| Total Tip Fees Paid                                     | \$3,780,408 | \$3,333,756 | \$3,488,010 | \$3,377,971 | \$1,685,377 | \$1,685,377 |
| YARD WASTE COLLECTION                                   |             |             |             |             |             |             |
| Accounts  | 33,300      | 33,300      | 33,300      | 33,300      | 33,300      | 33,300      |
| Leaves Loose Collection, Tons                           | 1,016       | 1,268       | 1,296       | 0           | 0           | 0           |
| Leaves Brown Bag, Tons                                  | 964         | 1,064       | 1,500       | 1852        | 1869        | 2000        |
| Leaves Transfer Station, Tons                           | 1,189       | 825         | 616         | 800         | 400         | 800         |
| Leaves Total Tons                                       | 3,169       | 3,157       | 3,412       | 2,652       | 2,269       | 3,000       |
| Yard Waste / Brush Curbside and T Station               | 2,220       | 2,500       | 2,257       | 2,200       | 1,250       | 2,500       |
| Leaves and Yard Waste Total Tons                        | 5,389       | 5,657       | 5,669       | 4,469       | 3,519       | 5,500       |
| Leaves and Yard waste Tons Composted                    | 5,389       | 5,657       | 5,669       | 4,469       | 3,519       | 5,500       |
| SATISFACTION INFORMATION                                |             |             |             |             |             |             |
| Total Complaints about refuse collection                | 5147        | 5287        | 4815        | 4157        | 1820        | 3640        |

<sup>\*</sup>Complaints driven by increased recycling enforcement; more loads refused for not recycling = more sanitation complaints.

### SANITATION FY 2018-2019 GOALS

- 1) Building on success of Single Stream recycling as well as recent years' reductions in solid waste tonnages, re-evaluate all refuse routes to ensure balance required by collective bargaining agreement (maximum 12 tons per route) while also reducing number of daily refuse routes from twelve to eleven.
- 2) Continue to maximize participation in new Single Stream recycling to divert more tonnage from costly solid waste to revenue-producing recycling.
- Continue to reduce curbside solid waste tonnages through enforcement of recycling statutes and ordinances, education, refusing solid waste loads containing recyclables and citing residents for continual violations.
- 4) Reduce number of daily open routes by adding to roster of Maintainer IIIs, thereby reducing wear on workers, reducing lost time and increasing available drivers for snow events.
- 5) Continue safety training to sustain progress in prevention of work-related injuries and reduce open routes and related overtime, the number and expense of Workers' Compensation Claims, equipment damage due to improper operation, and absenteeism due to injury. Safety training will include: bending/lifting techniques, defensive driving, safe entrance/exit from vehicles and equipment, proper use of rollout carts and automated lifters, lock-out/tag-out training, blood-borne pathogen training.
- 6) Replace engines on three 2004 sanitation trucks, helping to avoid purchasing whole new trucks costing approximately 10x as much as an engine.
- 7) Coordinate Roadmaster training for Sanitation/Recycling foremen.

## FY 2018-2019 PROPOSED GENERAL FUND BUDGET SANITATION / RECYCLING PROGRAM HIGHLIGHTS

### SANITATION FY 2017-2018 GOAL STATUS

- 1) Building on success of Single Stream recycling as well as recent years' reductions in solid waste tonnages, re-evaluate all refuse routes to ensure balance required by collective bargaining agreement (maximum 12 tons per route) while also reducing number of daily refuse routes from twelve to eleven.
  - 6 MONTH STATUS: Partially meeting goal; multi-year, multi-department effort. Department has been pursuing decrease of daily refuse routes from twelve to eleven for several years. Plan for reorganization of refuse routes such that total number daily can be reduced by one while staying within collective bargaining agreement of maximum 12 tons per load completed by department during FY13 and submitted to Labor Relations. If plan fully authorized and implemented, annual savings projected at more than \$130k. Analysis, along with consideration of appropriate bargaining units ongoing through Labor Relations as of Feb 2018.
- 2) Reduce number of daily open routes by adding to roster of Maintainer IIIs, thereby reducing wear on workers, reducing lost time and increasing available drivers for snow events.

  <u>6 MONTH STATUS</u>: Partially meeting goal, ongoing effort. Two vacant positions in process of filling Jan 2018.
- 3) Continue to maximize participation in new Single Stream recycling to divert more tonnage from costly solid waste to revenue-producing recycling.
  - <u>6 MONTH STATUS:</u> Meeting goal, efforts ongoing, first six years' results excellent. Single Stream (no sort) recycling initiated September 2011. In first twelve months of Single Stream, delivered 5155 tons of recycling, which was a 61% increase from the previous twelve months' 3203 tons. Growth continued through the second year of Single Stream (Sept 2012-Aug 2013) as citywide 5346 tons of recycling were delivered. The third year of Single Stream saw continued growth up to 5459 tons, or 2% over the previous year. That trend continued in fy15, with 5669 tons collected, an increase of almost 4% over the previous year. By fy16, Single Stream recycling tonnage up to 6117 tons, and FY17 totaled 6341 tons, which represents almost double the tons collected in the last year before Single Stream. So the big growth happened immediately after switching to Single Stream but then continued strongly every year after that, with annual increases no less than 2% and as high as 8%, quite an accomplishment given the lighter materials involved and efforts industry-wide toward, lighter, smaller packaging, and much less paper. Meanwhile solid waste tonnages citywide (all sources) during those same periods dropped from 60,436 in FY 11, to 58,736 for FY 12, 55,698 for FY 13, 55,538 in FY14, to 55,224 in FY15, back up to 57,218 in FY16, and then decreasing again in FY17 down to 55,088. Solid waste tonnages can rise or fall for many reasons, only one of which is recycling. But if assume all new tons recycled would have entered the solid waste stream, then City avoided \$130k tip fee expense just from the first-year increase alone. The value of the tip fees avoided for all the tons of recycling in FY17 (not just the increase) was \$389k! Additionally, the City entered into a five-year contract effective July 1, 2013 that pays a guaranteed minimum for the Single Stream recycling and an additional bonus rate for clean cardboard, resulting in approximately \$110k-\$140k new revenue each year! Combining the tip fee avoided plus the new revenue, that means recycling contributed approximately \$529k to the City's Budget for FY17 alone! Over the past six years since going to Single Stream, the combination of tip fees avoided plus revenues received totals more than \$2.7M benefit to the City's Budget!

# FY 2018-2019 PROPOSED GENERAL FUND BUDGET SANITATION / RECYCLING PROGRAM HIGHLIGHTS

- 4) Continue to reduce curbside solid waste tonnages through enforcement of recycling statutes and ordinances, education, refusing solid waste loads containing recyclables and citing residents for continual violations.
  - 6 MONTH STATUS: Meeting Goal, ongoing efforts combining education and enforcement. Staff continues to assess loads daily and meets residents to provide information. During FY17, approximately 5200 households tagged for non-compliance with recycling ordinance. Most all households are followed up with educational efforts. We continue to cite average 430 carts monthly. Educational efforts follow the first and second offenses, with loads rejected for third offense. Fourth offense warrants intervention by Anti-Blight, who can then issue monetary fines. Most households comply following this process. Anti-Blight involvement was necessary for fourth occurrences in approximately 36 cases in FY17. Enforcement continues; it's a key component to increasing recyclables to decrease tip fee expense and add revenue.
- 5) Continue safety training to sustain progress in prevention of work-related injuries and reduce open routes and related overtime, the number and expense of Workers' Compensation Claims, equipment damage due to improper operation, and absenteeism due to injury. Safety training will include: bending/lifting techniques, defensive driving, safe entrance/exit from vehicles and equipment, proper use of rollout carts and automated lifters, lock-out/tag-out training, blood-borne pathogen training.
  - 6 MONTH STATUS: Meeting goal; ongoing, multi-year effort. All foremen trained on Accident Investigation. Safety training courses conducted annually: proper handling of rollout carts, lock-out-tag-out training, safe operation of compactors/compaction blades. Researching and planning defensive driving course relevant to daily obstacles as well as professional heavy equipment training for payloader and backhoe operations (which also help to develop employees for higher classified positions). Sanitation/Recycling continues to lead Public Facilities in fewest number of injury claims and workers comp lost time, which given the number of employees, is remarkable. During FY17, out of 64 claims in Public Facilities, only 11 were Sani/Recyc; that's approximately \$96k out of \$282k total paid out in claims. During FY18, that continues, with only 9 Sani/Recyc claims out of 34 total Pub Fac claims, or only \$35k paid out of \$135k total department-wide. This is the result of years of effort by the department, but also due to the City's conversion to rollout carts and automatic lifters for all solid waste and recycling routes completed approximately six years ago.
- 6) Continue progress made through Safety Committee Meetings in areas of effective and consistent communication, teaching and advising employees of the different hazards, and especially an active investigation of injury claims, thereby continuing to reduce the number and severity of new claims as well as decreasing associated costs.
  6 MONTH STATUS: Efforts ongoing. Automated cart lift, annual safety training, active TWP policy, detailed accident investigations and a zero-tolerance enforcement approach of all applicable safety sensitive procedures continue to keep injury claims down driving more efficiency and more productivity. Supervisors attended refresher classes on proper accident
- 7) Take delivery and put into operation two new sanitation trucks, replacing two that have been in service at least fifteen years.
  - <u>6 MONTH STATUS:</u> Goal met. Capital funding Nov 2016 provided two sanitation Rear-loaders ordered and received 2017. Replaced trucks 261 and 426.

investigations. All employees were given Workers Compensation pamphlets and trained on

how the program works.

## FY 2018-2019 PROPOSED GENERAL FUND BUDGET SANITATION / RECYCLING PROGRAM HIGHLIGHTS

8) Coordinate Roadmaster training for Sanitation/Recycling foremen. 6 MONTH STATUS: Goal not yet met. Spring 2018.

### SANITATION FY17 and FY18 ADDITIONAL ACCOMPLISHMENTS

- 1. All trucks brought up to all federal and state standards, passing formal inspections.
- 2. Continued to perform twelve sanitation routes and four recycling routes daily despite reductions in staff.
- 3. Sanitation and Recycling Personnel included in snow rodeo and active snow training. Sanitation and Recycling staff involvement during major inclement weather snow events contributing factor in improving citywide snow response.
- 4. Sanitation and Recycling continue to be among leaders in Public Facilities for fewest number of injury claims and workers' comp lost time. Accomplishment admirable considering department history, illustrating effectiveness of accident investigations, shop-talk discussions, and zero tolerance approach.

|  | ACTUAL    | ACTUAL    | ACTUAL    | ACTUAL    | 6 MONTH   | ESTIMATED |
|--|-----------|-----------|-----------|-----------|-----------|-----------|
|  | 2013-2014 | 2014-2015 | 2015-2016 | 2016-2017 | 2017-2018 | 2017-2018 |
| RECYCLING SERVICES                                     |           |           |           |           |           |           |
| Residential Accounts, curbside                         | 33,300    | 33,300    | 33,300    | 33,300    | 33,300    | 33,300    |
| Residential Accounts, condominium routes               | 7,044     | 7,044     | 7,044     | 7,044     | 7,044     | 7,044     |
| Non- Residential Accounts (add schools fy13)           | 60        | 60        | 60        | 0         | 0         | 0         |
| Total Accounts   | 40,434    | 40,434    | 40,434    | 40,434    | 40,434    | 40,434    |
| Bins collected, curbside monthly average               | 48,000    | 48,000    | 48,000    | 48,000    | 48,000    | 48,000    |
| Tons Residential, curbside, per year                   | 4,994     | 5,159     | 5,631     | 5,866     | 3,098     | 5,900     |
| Tons Total Residential                                 | 4,994     | 5,159     | 5,631     | 5,866     | 3,098     | 5,900     |
| Tons recycled as % of total tons curbside only         | 12.5%     | 13.0%     | 13.5%     | 13.9%     | 14.6%     | 13.7%     |
| Tons Cardboard   | 301       | 350       | 270       | 330       | 168       | 336       |
| Tons Paper   | 51        | 60        | 57        | 59        | 30        | 60        |
| Tons Commingled  | 75        | 80        | 85        | 88        | 68        | 136       |
| Tons Scrap Metal                                       | 531       | 650       | 1,075     | 1,461     | 644       | 1,288     |
| Tons Total residential and other non-yard waste        | 5,952     | 6,299     | 7,118     | 7,589     | 3,714     | 7,428     |
| Tons Recycled as % of Total Tons all non-yard waste    | 9.7%      | 10.2%     | 11.1%     | 12.1%     | 12.1%     | 11.9%     |
| Tons Total Yard Waste Composted (from above)           | 5,389     | 5,657     | 5,669     | 4,469     | 3,519     | 5,500     |
| Tons Electronic Waste                                  | 150       | 150       | 114       | 215       | 139       | 278       |
| Tons Tires   | 100       | 100       | 105       | 110       | 45        | 90        |
| Tons Recycled Total ALL Types Above Combined           | 11,591    | 12,206    | 13,006    | 12,383    | 7,417     | 13,296    |
| Tons Recycled as % of Total Tons ALL Types Above       | 17.3%     | 18.1%     | 18.5%     | 18.4%     | 21.5%     | 19.5%     |
| Tons Total Recycling Delivered to IPC/SWEROC/Winters   |           |           |           |           |           |           |
| Bros   | 5,421     | 5,649     | 6,043     | 6,343     | 3,364     | 6,432     |
| Tons Recycled (SWEROC) as % of Total Tons              |           |           |           |           |           |           |
| (MSW+Recycling) delivered to Trash-energy-plant/SWEROC | 8.9%      | 9.3%      | 9.6%      | 10.3%     | 11.1%     | 10.5%     |
| SATISFACTION INFORMATION                               |           |           |           | -         | -         |           |
| Total Complaints about recycling collection            | 900       | 1000      | 750       | 400       | 200       | 400       |
| * 1 . 11   |           |           |           |           |           |           |

<sup>\*</sup>almost all requests for bins

## FY 2018-2019 PROPOSED GENERAL FUND BUDGET SANITATION / RECYCLING PROGRAM HIGHLIGHTS

### RECYCLING FY 2018-2019 GOALS

- 1) Re-examine condo pickup schedules, deployment of dumpsters and rollout carts to improve recycling participation at condos, continue to drive up tonnages and reduce complaints.
- 2) Continue program to identify top-recycling households and award them additional rollout cart(s).
- 3) Implement additional training for staff in heavy equipment, OSHA compliance, snow removal.
- 4) Continue enforcement strategy to increase recycling participation.
- 5) Re-enforce recycling participation within our City buildings.

### RECYCLING FY 2017-2018 GOAL STATUS

- Re-examine condo pickup schedules, deployment of dumpsters and rollout carts to improve recycling participation at condos, continue to drive up tonnages and reduce complaints.
   MONTH STATUS: Partially meeting goal. Condo recycling review initiated, early stages. Approximately dozen additional rollout carts distributed. Bulk of program still ahead. Ongoing effort.
- Continue program to identify top-recycling households and award them additional rollout cart(s).
   6 MONTH STATUS: Partially meeting goal; multi-year effort. Initiated in Spring 2015, more
  - than 200 top-recycling households identified by staff observation, bi-lingual flyers drawn up and accompanied issuing additional Toters. Program almost universally welcomed, but lapsed. Will continue in spring 2018 and throughout year.
- 3) Implement additional training for staff in heavy equipment, OSHA compliance, snow removal. 6 MONTH STATUS: Goal partially met. Foremen had OSHA-10 training last year. Heavy equipment training FY17. Entire department participated in snow training fall 2017. More planned calendar 2018.
- 4) Continue enforcement strategy to increase recycling participation.

  6 MONTH STATUS: Meeting Goal, ongoing efforts combining education and enforcement. Staff continues to assess loads daily and meets residents to provide information. During FY17, approximately 2,000 households tagged for non-compliance with recycling ordinance. Most all households are followed up with educational efforts. We continue to cite average 175 carts monthly. Educational efforts follow the first and second offenses, with loads rejected for third offense. Fourth offense warrants intervention by Anti-Blight, who can then issue monetary fines. Most households comply following this process. Anti-Blight involvement was necessary for fourth occurrences in approximately 75 cases in FY17. Enforcement continues; it's a key component to increasing recyclables to decrease tip fee expense and add revenue.
- 5) Continue aiding Education Department with sanitation and recycling collections increasing recycling participation in schools.
  6 MONTH STATUS: Goal cancelled. Education department choosing to go with private vendor/hauler Aug 2017. Public Facilities no longer involved.
- 6) Re-enforce recycling participation within our City buildings.
  6 MONTH STATUS: Partially meeting goal; ongoing effort. Needs to be re-visited in light of changes in personnel and assignments.

# FY 2018-2019 PROPOSED GENERAL FUND BUDGET SANITATION / RECYCLING APPROPRIATION SUPPLEMENT

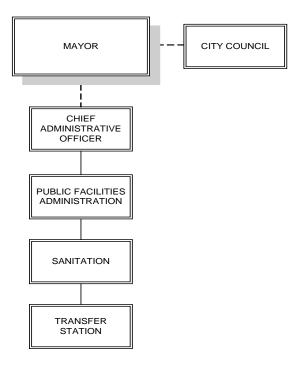
| Org#  | Org Description        | Object#        | # Object Description                                 | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18 Budget<br>Vs FY 19<br>Proposed |
|-------|------------------------|----------------|--|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01325 | SANITATION & RECYCLING |                |  |                    |                    |                   |                                |                               |                                      |
|       |                        | 51000          | FULL TIME EARNED PAY                                 | 1,453,126          | 1,588,898          | 1,601,537         | 1,671,104                      | 1,671,104                     | -69,567                              |
|       |                        | 51034          | FT BONUS - CONTRACTUAL PAY                           | 0                  | 45,000             | 0                 |                                | 0                             | 0                                    |
| 01    | PERSONNEL SERVICES     |                |  | 1,453,126          | 1,633,898          | 1,601,537         | 1,671,104                      | 1,671,104                     | -69,567                              |
|       |                        | 51102          | ACTING PAY   | 10,227             | 2,533              | 0                 |                                | 0                             | 0                                    |
|       |                        | 51104          | TEMPORARY ACTING 2X OVERTI                           | 204                | 308                | 0                 |                                | 0                             | 0                                    |
|       |                        | 51106          | REGULAR STRAIGHT OVERTIME                            | 424,462            | 446,608            | 108,000           | 108,000                        | 108,000                       | 0                                    |
|       |                        | 51108          | REGULAR 1.5 OVERTIME PAY                             | 94,093             | 105,638            | 75,000            | 75,000                         | 75,000                        | 0                                    |
|       |                        | 51116<br>51122 | HOLIDAY 2X OVERTIME PAY                              | 112,984            | 148,284            | 100,000           | 100,000                        | 100,000                       | 0                                    |
|       |                        |                | SHIFT 2 - 1.5X OVERTIME                              | 2,565<br>0         | 12,744             | 0                 |                                | 0                             | 0                                    |
|       |                        | 51128          | SHIFT 3 - 1.5X OVERTIME                              |                    | 8,454              |                   |                                |                               | 0                                    |
|       |                        | 51136<br>51138 | TEMP SHIFT 3 DIFFERENTIAL NORMAL STNDRD SHIFT DIFFER | 14,200             | 8,307              | 13,000            | 13,000                         | 13,000                        | 0                                    |
|       |                        |                |  | 3,063              | 2,998              | 2,392<br>19,840   | 2,392                          | 2,392<br>14,770               | 5,070                                |
|       |                        | 51140<br>51156 | LONGEVITY PAY  | 26,668             | 23,199             | 19,840            | ,                              | 14,770                        | 5,070                                |
| 02    | OTHER REDCONNEL CERV   | 21120          | UNUSED VACATION TIME PAYOU                           | 3,231              | 3,231              |                   |                                |                               |                                      |
| 02    | OTHER PERSONNEL SERV   | 52360          | MEDICARE   | 691,697            | 762,305            | 318,232           |                                | 313,162                       | 5,070                                |
|       |                        | 52385          | SOCIAL SECURITY                                      | 24,812<br>0        | 30,628<br>1,112    | 20,262<br>6,167   | 20,977<br>6,167                | 20,977<br>6,167               | -715<br>0                            |
|       |                        | 52504          | MERF PENSION EMPLOYER CONT                           |                    | 267,547            | 196,994           | ,                              | ,                             | 41,295                               |
|       |                        | 52917          |  | 233,795            |                    | ,                 | 155,699                        | 155,699                       | ,                                    |
| 03    | FRINGE BENEFITS        | 52917          | HEALTH INSURANCE CITY SHARE                          | 491,292            | 564,052            | 524,757           | 644,898                        | 644,898                       | -120,141                             |
| 03    | FRINGE BENEFITS        | 53610          | TRAINING SERVICES                                    | 749,898<br>0       | 863,339<br>1,725   | 748,180<br>1,800  | 827,741<br>1,800               | 827,741<br>1,800              | -79,561<br>0                         |
|       |                        | 53735          | COMMERCIAL TIPPING FEE                               | 35,406             | 58,054             | 48,000            | 68,000                         | 60,000                        | -12,000                              |
|       |                        | 53745          | MUNICIPAL TIPPING FEES                               | 2,375,408          | 2,363,693          | 2,489,678         |                                | 2,500,000                     | -10,322                              |
|       |                        | 54540          | BUILDING MATERIALS & SUPPLIE                         | 1,227              | 2,303,093          | 2,463,078         |                                | 2,300,000                     | -10,322                              |
|       |                        | 54545          | CLEANING SUPPLIES                                    | 1,227              | 360                | 360               |                                | 360                           | 0                                    |
|       |                        | 54560          | COMMUNICATION SUPPLIES                               | 1,523              | 3,294              | 12,000            |                                | 12,000                        | 0                                    |
|       |                        | 54640          | HARDWARE/TOOLS                                       | 42,235             | 56,888             | 56,000            | 56,000                         | 56,000                        | 0                                    |
|       |                        | 54675          | OFFICE SUPPLIES                                      | 742                | 642                | 746               | ,                              | 746                           | 0                                    |
|       |                        | 54735          | ROADWAY SUPPLIES                                     | 84,508             | 97,689             | 153,500           | 113,500                        | 113,500                       | 40,000                               |
|       |                        | 54745          | UNIFORMS   | 24,147             | 21,776             | 27,194            |                                | 27,194                        | 40,000                               |
|       |                        | 54755          | TRAFFIC CONTROL PRODUCTS                             | 0                  | 5,240              | 27,134            |                                | 27,134                        | 0                                    |
|       |                        | 54775          | RECYCLING SUPPLIES                                   | 10,200             | 27,596             | 17,800            | 17,800                         | 17,800                        | 0                                    |
|       |                        | 55145          | EQUIPMENT RENTAL/LEASE                               | 15,880             | 104,629            | 91,200            | 91,200                         | 91,200                        | 0                                    |
|       |                        | 55175          | PUBLIC SAFETY EQUIPMENT                              | 0                  | 450                | 900               | 900                            | 900                           | 0                                    |
|       |                        | 55190          | ROADWAY EQUIPMENT                                    | 0                  | 0                  | 10,200            | 10,200                         | 10,200                        | 0                                    |
| 04    | OPERATIONAL EXPENSES   | 33130          | NONDWAY EQUITIVELY                                   | 2,591,275          | 2,742,037          | 2,909,378         |                                | 2,891,700                     | 17,678                               |
| -     | OI EIGHIONAE EM ENGES  | 56060          | CONSTRUCTION SERVICES                                | 0                  | 0                  | 555               |                                | 555                           | 0                                    |
|       |                        | 56125          | LANDSCAPING SERVICES                                 | 0                  | 1,000              | 5,000             |                                | 5,000                         | 0                                    |
|       |                        | 56140          | LAUNDRY SERVICES                                     | 12,106             | 10,836             | 13,000            | ,                              | 13,000                        | 0                                    |
|       |                        | 56170          | OTHER MAINTENANCE & REPAIR S                         | 0                  | 0                  | 700               | ,                              | 700                           | 0                                    |
|       |                        | 56175          | OFFICE EQUIPMENT MAINT SRVCS                         | 0                  | 0                  | 250               |                                | 250                           | 0                                    |
|       |                        | 56210          | RECYCLING SERVICES                                   | 7,485              | 17,193             | 10,945            |                                | 15,945                        | -5,000                               |
|       |                        | 56215          | REFUSE SERVICES                                      | 9,568              | 11,000             | 500               |                                | 9,500                         | -9,000                               |
|       |                        | 56220          | ROADWAY SERVICES                                     | 9,308              | 11,000             | 2,000             | 2,000                          | 2,000                         | -5,000                               |
|       |                        | 56225          | SECURITY SERVICES                                    | 0                  | 2,000              | 2,000             |                                | 2,000                         | -2,000                               |
|       |                        | 59005          | VEHICLE MAINTENANCE SERVICES                         | 47,547             | 48,350             | 69,400            | ,                              | 53,400                        | 16,000                               |
|       |                        | 59015          | PRINTING SERVICES                                    | 180                | 0                  | 2,000             |                                | 2,000                         | 0                                    |
| 05    | SPECIAL SERVICES       | 33023          |  | 76,885             | 90,379             | 104,350           |                                | 104,350                       | 0                                    |
|       | SANITATION & RECYCLING |                |  | 5,562,881          | 6,091,959          | 5,681,677         | 5,890,845                      | 5,808,057                     | -126,380                             |

### PUBLIC FACILITIES DIVISIONS

## TRANSFER STATION

### MISSION STATEMENT

The Transfer Station is owned and operated by the City of Bridgeport to provide for its residents and permitted small businesses safe, environmentally responsible access to refuse disposal and recycling services. The City provides the site itself, management of the site, a Weigh Master, a roll-off truck with driver employed by the City to provide for refuse disposal and recycling.



# FY 2018-2019 PROPOSED GENERAL FUND BUDGET TRANSFER STATION BUDGET DETAIL

## Craig Nadrizny *Manager*

## REVENUE SUMMARY

## Not Applicable

### APPROPRIATION SUMMARY

| Org#  | Org Descrip | otion                | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18<br>Budget vs FY<br>19 Proposed |
|-------|-------------|----------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01330 | TRANSFER    | STATIONS             |                    |                    |                   |                                |                               |                                      |
|       | 01          | PERSONNEL SERVICES   | 45,648             | 37,017             | 201,499           | 206,508                        | 206,508                       | -5,009                               |
|       | 02          | OTHER PERSONNEL SERV | 15,503             | 9,538              | 24,740            | 23,900                         | 23,900                        | 840                                  |
|       | 03          | FRINGE BENEFITS      | 28,368             | 26,933             | 154,778           | 161,323                        | 161,323                       | -6,545                               |
|       | 04          | OPERATIONAL EXPENSES | 41,078             | 42,836             | 58,486            | 58,486                         | 58,486                        | 0                                    |
|       | 05          | SPECIAL SERVICES     | 1,712,305          | 1,602,414          | 1,490,250         | 1,508,950                      | 1,429,950                     | 60,300                               |
|       |             |                      | 1,842,903          | 1,718,737          | 1,929,753         | 1,959,167                      | 1,880,167                     | 49,586                               |

## PERSONNEL SUMMARY

|                     |      |      |      |      |          |                         | FY2018   | FY2019    | FY2019   | FY19        |
|---------------------|------|------|------|------|----------|-------------------------|----------|-----------|----------|-------------|
|                     | FTE  | FTE  |      |      |          |                         | Modified | Requested | Proposed | Proposed vs |
| ORG.CODE/DEPARTMENT | 2018 | 2019 | VAC. | NEW  | UNFUNDED | POSITION TITLE          | Budget   | Budget    | Budget   | FY18 Budget |
|                     | 2.00 | 2.00 | 1.00 | 0.00 | 0.00     | MAINTAINER I (GRADE II) | 61,402   | 62,630    | 62,630   | -1,228      |
|                     | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | MAINTAINER III          | 48,059   | 50,000    | 50,000   | -1,941      |
| 01330000            | 2.00 | 2.00 | 1.00 | 0.00 | 0.00     | MAINTAINER V            | 92,038   | 93,878    | 93,878   | -1,840      |
| TRANSFER STATION    | 5.00 | 5.00 | 2.00 | 0.00 | 0.00     |                         | 201,499  | 206,508   | 206,508  | -5,009      |

### FY 2018-2019 PROPOSED GENERAL FUND BUDGET

| 1 1 2010 2019 1 ROT COLD V | SEIVER I OND BODGET |
|----------------------------|---------------------|
| TRANSFER STATION           | PROGRAM HIGHLIGHTS  |

| TRAINSTERSTATION                |           |           |           | I KOOK    | MI IIIOIII | LIGITIS   |
|---------------------------------|-----------|-----------|-----------|-----------|------------|-----------|
|                                 | ACTUAL    | ACTUAL    | ACTUAL    | ACTUAL    | 6 MONTH    | ESTIMATED |
| SERVICE INDICATORS              | 2013-2014 | 2014-2015 | 2015-2016 | 2016-2017 | 2017-2018  | 2017-2018 |
| TRANSFER STATION                |           |           |           |           |            |           |
| Tons Residential / Municipal    | 16,834    | 17,286    | 17,651    | 14,810    | 9,163      | 15,598    |
| Tipping fee per ton Residential | \$67.31   | \$60.00   | \$60.96   | \$61.32   | \$62.10    | \$62.10   |
| Tons Commercial                 | 676       | 758       | 565       | 947       | 520        | 1,164     |
| Tipping fee per ton Commercial  | \$67.31   | \$60.00   | \$60.96   | \$61.32   | \$62.10    | \$62.10   |

### FY 2018-2019 GOALS

- 1) Continue to save the City more than \$300k per year by operating the Transfer Station inhouse, avoiding the cost of an outside operator.
- 2) Add additional entrance lane to reduce wait time for residents.
- 3) Provide additional lighting inside Transfer Pit and outside grounds.
- 4) Upgrade security to limit damage to equipment and stolen property.
- 5) Re-Stripe pit stations and label so residents can identify where to dump items.
- 6) Landscape Property to improve appearance.
- 7) Purchase covers for 40yd containers to limit run off and secure loads
- 8) Replace outdated oil container.
- 9) Improve verification of city residence for access to Transfer Station, thereby reducing expensive tonnage/tip fee and improving accounting for tons delivered to disposal/burn-plant, while also charging commercial haulers as such.

### FY 2017-2018 GOAL STATUS

- 1) Gain five new positions to operate Transfer Station in-house, after eliminating costly contract and netting more than \$300k in savings on average over life of contract. Five employees now being supplied by Roadway, leaving that division less able to perform its core tasks.

  6 MONTH STATUS: Partially Meeting Goal. Transfer Station operations taken in-house Aug 1, 2016. Fy18 would have been third year of private vendor operator contract had City not taken over, and would be costing \$835k per year. Instead, City is operating Transfer Station inhouse, saving more than \$300k per year. In actuality, savings are even more this current year because no additional positions were filled. Two new Maintainer V positions and two new Maintainer I positions were created for fy18 but have not yet been filled due to concerns over State Budget cuts' effect on City. The savings of more than \$300k is based on budgeted numbers. Given the fact those positions remain vacant, the savings are really more than \$600k. The positions effectively are filled by borrowing from Roadway personnel, reducing that division's capacity for sweeping, illegal dump removal, potholes, etc.
- 2) Improve verification of city residence for access to Transfer Station, thereby reducing expensive tonnage/tip fee and improving accounting for tons delivered to disposal/burn-plant, while also charging commercial haulers as such.

  6 MONTH STATUS: Goal not yet met. Taking operation in-house effective August 1, 2016 was large task, dominating energies. Next step was to improve grounds and facility, which was ongoing throughout fy17. Improving verification is multi-year effort: during fy15 initiated analysis of comparable municipal residential transfer stations, assessing operations, software applications, residential ID-tags, load-tickets, studying potential future pricing for pick-up

## FY 2018-2019 PROPOSED GENERAL FUND BUDGET TRANSFER STATION PROGRAM HIGHLIGHTS

trucks versus mason-dumps, utility rack-body trucks. Examining different systems for allocating resident access and charges.

- 3) Purchase new scale with software to provide more accurate records, customer account management and accommodate varied payment options.

  <u>6 MONTH STATUS</u>: Meeting goal. New scale purchased and installed spring 2017. Software to be decided later date.
- 4) Install computer into Scale house so all information can be tracked as it's received. 6 MONTH STATUS: Goal not yet met. Computer not yet purchased; system not yet established.
- 5) Impose a charge to dispose tires and Freon to offset what City pays to dispose items.

  <u>6 MONTH STATUS</u>: Partially meeting goal, will be multi-year effort. Developing system by which to charge, but not yet ready for Council approval nor implementation.
- 6) Install additional signage and provide flyers to inform residents of acceptable and unacceptable items.
  6 MONTH STATUS: Meeting goal. Additional signage installed; more to come. Flyers distributed.
- 7) Provide additional heavy equipment training and cross training with additional employees so the same service is provided when permanent personnel are not present.
  6 MONTH STATUS: Not meeting goal yet. Need to fill budgeted positions such that Roadway can then fill their positions and have people to cross-train.

### ADDITIONAL TRANSFER STATION INFORMATION

Listed below are accepted items, their associated disposal fees when applicable (or historical averages), and a typical monthly tonnage:

- Solid Waste (bulk, furniture, house-hold trash): \$62.10; avg 1416 tons/month.
- Leaves: processed at compost site-in-house: 42.2 tons/month.
- Brush: processed at compost site-in-house: 119 tons/month.
- Tires: \$21/cu yd, now \$840/load=approx 40 tires, Avg 3.5 loads per month.
- Scrap Metal: \$120/gross-ton: 75 tons/month—revenue from sale deposited to General Fund, rates vary with market.
- Waste Oil: \$6,000 fee; 372 gallons/month.
- Antifreeze: 35 gallons/month.
- Small amounts of aggregate construction and demolition material: .75/ton, processed by City personnel to offset costs: 9.5 tons per month.
- Small amounts of construction and demolition material: \$80/ton, 2.8 tons/month.
- Cardboard: I.P.C., 24 tons per month; no charge: offset tip fee at burn plant, generates approx \$25/ton revenue through contract with Winters Brothers.
- Mixed Paper, magazines: .5 tons per month; generates \$20/ton revenue from through contract with Winters Bros.
- Mattress Recycling on average 12 tons/month separated from waste-stream to avoid tip-fee; recycled by local non-profit organization.
- Single stream comingled recycling: 13.8 tons/month, avoids tip fee at burn plant, generates

## FY 2018-2019 PROPOSED GENERAL FUND BUDGET TRANSFER STATION PROGRAM HIGHLIGHTS

\$20/ton revenue.

• Electronic.waste is separated from waste stream: 19 tons per month.

The facility is open to Bridgeport residents and small business owners/haulers with permits, year-round, with the following hours of operation:

Monday- Saturday 7am – 3:30pm Closed holidays and snow events.

# FY 2018-2019 PROPOSED GENERAL FUND BUDGET TRANSFER STATION APPROPRIATION SUPPLEMENT

## APPROPRIATION SUPPLEMENT

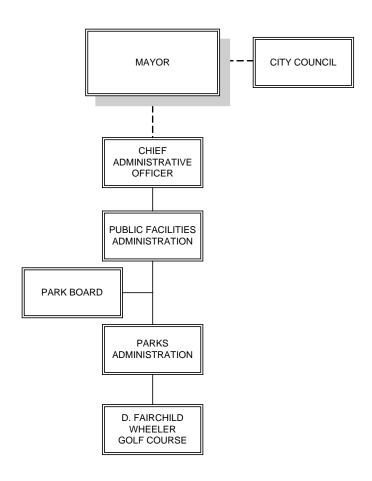
| Org#  | Org Description      | Object         | # Object Description                  | FY 2016<br>Actuals            | FY 2017<br>Actuals            | FY 2018<br>Budget             | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18 Budget<br>Vs FY 19<br>Proposed |
|-------|----------------------|----------------|---------------------------------------|-------------------------------|-------------------------------|-------------------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01330 | TRANSFER STATIONS    |                |                                       |                               |                               |                               |                                |                               |                                      |
|       |                      | 51000          | FULL TIME EARNED PAY                  | 45,648                        | 37,017                        | 201,499                       | 206,508                        | 206,508                       | -5,009                               |
| 01    | PERSONNEL SERVICES   |                |                                       | 45,648                        | 37,017                        | 201,499                       | 206,508                        | 206,508                       | -5,009                               |
|       |                      | 51106          | REGULAR STRAIGHT OVERTIME             | 0                             | 229                           | 200                           | 200                            | 200                           | 0                                    |
|       |                      | 51108          | REGULAR 1.5 OVERTIME PAY              | 11,588                        | 5,688                         | 21,000                        | 21,000                         | 21,000                        | 0                                    |
|       |                      | 51116          | HOLIDAY 2X OVERTIME PAY               | 1,416                         | 1,220                         | 2,000                         | 2,000                          | 2,000                         | 0                                    |
|       |                      | 51122          | SHIFT 2 - 1.5X OVERTIME               | 138                           | 255                           | 0                             | 0                              | 0                             | 0                                    |
|       |                      | 51128          | SHIFT 3 - 1.5X OVERTIME               | 69                            | 0                             | 0                             | 0                              | 0                             |                                      |
|       |                      | 51136          | TEMP SHIFT 3 DIFFERENTIAL             | 22                            | 35                            | 0                             | 0                              | 0                             | 0                                    |
|       |                      | 51140          | LONGEVITY PAY                         | 1,400                         | 2,112                         | 1,540                         | 700                            | 700                           |                                      |
|       |                      | 51156          | UNUSED VACATION TIME PAYOU            | 871                           | 0                             | 0                             | 0                              | 0                             |                                      |
| 02    | OTHER PERSONNEL SERV |                |                                       | 15,503                        | 9,538                         | 24,740                        | 23,900                         | 23,900                        | 840                                  |
|       |                      | 52360          | MEDICARE                              | 790                           | 614                           | 2,155                         | 2,219                          | 2,219                         | -64                                  |
|       |                      | 52385          | SOCIAL SECURITY                       | 0                             | 0                             | 2,502                         | 2,486                          | 2,486                         | 16                                   |
|       |                      | 52504          | MERF PENSION EMPLOYER CONT            | 6,577                         | 5,686                         | 24,026                        | 25,176                         | 25,176                        | ,                                    |
|       |                      | 52917          | HEALTH INSURANCE CITY SHARE           | 21,002                        | 20,633                        | 126,095                       | 131,442                        | 131,442                       |                                      |
| 03    | FRINGE BENEFITS      |                |                                       | 28,368                        | 26,933                        | 154,778                       | 161,323                        | 161,323                       | -6,545                               |
|       |                      | 53610          | TRAINING SERVICES                     | 0                             | 965                           | 0                             |                                | 0                             |                                      |
|       |                      | 53705          | ADVERTISING SERVICES                  | 9,850                         | 10,893                        | 11,473                        | 11,473                         | 11,473                        | 0                                    |
|       |                      | 53730          | CASH FOR TRASH                        | 6,249                         | 6,930                         | 12,920                        | 12,920                         | 12,920                        | 0                                    |
|       |                      | 54540          | BUILDING MATERIALS & SUPPLIE          | 1,919                         | 3,776                         | 2,000                         | 2,000                          | 2,000                         |                                      |
|       |                      | 54560          | COMMUNICATION SUPPLIES                | 0                             | 1,950                         | 1,975                         | 1,975                          | 1,975                         | 0                                    |
|       |                      | 54670          | MEDICAL SUPPLIES                      | 709                           | 186                           | 750                           | 750                            | 750                           |                                      |
|       |                      | 54675          | OFFICE SUPPLIES                       | 466                           | 326                           | 466                           | 466                            | 466                           | 0                                    |
|       |                      | 54680          | OTHER SUPPLIES                        | 0                             | 250                           | 1,812                         | 1,812                          | 1,812                         |                                      |
|       |                      | 54770          | SALE OF SURPLUS/OBSOLETE ITE          | 20,693                        | 16,546                        | 26,000                        | 26,000                         | 26,000                        | 0                                    |
|       |                      | 55155          | OFFICE EQUIPMENT RENTAL/LEAS          | 1,192                         | 1,015                         | 1,090                         | 1,090                          | 1,090                         |                                      |
| 04    | OPERATIONAL EXPENSES |                |                                       | 41,078                        | 42,836                        | 58,486                        | 58,486                         | 58,486                        |                                      |
|       |                      | 56045          | BUILDING MAINTENANCE SERVICE          | 4,250                         | 65,588                        | 10,750                        |                                | 750                           | -,                                   |
|       |                      | 56055          | COMPUTER SERVICES                     | 5,250                         | 0                             | 0                             | 0                              | 0                             |                                      |
|       |                      | 56080<br>56125 | ENVIRONMENTAL SERVICES                | 18,320                        | 28,645                        | 35,500                        | 35,500                         | 35,500                        |                                      |
|       |                      | 56140          | LANDSCAPING SERVICES LAUNDRY SERVICES | 3,347<br>710                  | 19,462<br>0                   | 17,300<br>747                 | 17,300<br>747                  | 17,300<br>747                 |                                      |
|       |                      | 56170          | OTHER MAINTENANCE & REPAIR S          | 1,840                         | 7,450                         | 1,486                         | 1,486                          | 1,486                         |                                      |
|       |                      | 56180          |                                       | ,                             | 7,450                         | ,                             | ,                              | ,                             |                                      |
|       |                      | 56210          | OTHER SERVICES RECYCLING SERVICES     | 5,390<br>3,000                | 7,865                         | 3,500                         | 3,500                          | 3,500                         |                                      |
|       |                      | 56215          | REFUSE SERVICES                       | •                             | •                             | 9,500                         | 9,500                          | 9,500                         | 300                                  |
|       |                      | 56225          | SECURITY SERVICES                     | 1,664,643<br>5,555            | 1,260,448<br>18,292           | 1,317,417<br>9,050            | 1,396,117<br>9,050             | 1,317,117<br>9,050            | 300                                  |
|       |                      | 59005          | VEHICLE MAINTENANCE SERVICES          | 5,555                         | 194,664                       | 85,000                        | 35,000                         | 35,000                        |                                      |
| 05    | SPECIAL SERVICES     | 39005          | VEHICLE IVIAIIN LENAINCE SERVICES     | 1,712,305                     | 1,602,414                     | 1,490,250                     | 1,508,950                      | 1,429,950                     |                                      |
|       | TRANSFER STATIONS    |                |                                       | 1,712,305<br><b>1,842,903</b> | 1,602,414<br><b>1,718,737</b> | 1,490,250<br><b>1,929,753</b> | 1,508,950<br><b>1,959,167</b>  | 1,429,950<br><b>1,880,167</b> | 49,586                               |

#### PUBLIC FACILITIES DIVISIONS

### D. FAIRCHILD WHEELER GOLF COURSE

#### MISSION STATEMENT

The D. Fairchild Wheeler Golf Course is operated for the enjoyment of Bridgeport residents and visitors and dedicated to providing an excellent golf experience for all. The golf course staff strives to maintain and achieve optimal course conditions on all 36 holes and to provide excellent customer service. Additionally, in conjunction with the Professional Golf Association's First Tee Program, the course and staff are actively reaching out to extend increased golfing opportunities to the local community.



# FY 2018-2019 PROPOSED GENERAL FUND BUDGET FAIRCHILD WHEELER G.C. BUDGET DETAILS

### John Ricci Manager

#### REVENUE SUMMARY

#### Contained in Parks

#### APPROPRIATION SUMMARY

| Org#  | Org Descrip | otion                | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18<br>Budget vs FY<br>19 Proposed |
|-------|-------------|----------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01331 | FAIRCHILD   | WHEELER GOLF COURSE  |                    |                    |                   |                                |                               |                                      |
|       | 01          | PERSONNEL SERVICES   | 598,997            | 558,046            | 632,485           | 632,485                        | 632,485                       | 0                                    |
|       | 02          | OTHER PERSONNEL SERV | 59,229             | 61,123             | 51,125            | 51,200                         | 51,200                        | -75                                  |
|       | 03          | FRINGE BENEFITS      | 91,201             | 89,278             | 72,559            | 105,116                        | 105,116                       | -32,557                              |
|       | 04          | OPERATIONAL EXPENSES | 676,934            | 620,413            | 766,882           | 786,682                        | 766,882                       | 0                                    |
|       | 05          | SPECIAL SERVICES     | 64,422             | 69,505             | 81,897            | 81,897                         | 81,897                        | 0                                    |
|       |             |                      | 1,490,784          | 1,398,366          | 1,604,948         | 1,657,380                      | 1,637,580                     | -32,632                              |

#### PERSONNEL SUMMARY

|                               |      |      |      |      |          |                               | FY2018   | FY2019    | FY2019   | FY19        |
|-------------------------------|------|------|------|------|----------|-------------------------------|----------|-----------|----------|-------------|
|                               | FTE  | FTE  |      |      |          |                               | Modified | Requested | Proposed | Proposed vs |
| ORG.CODE/DEPARTMENT           | 2018 | 2019 | VAC. | NEW  | UNFUNDED | POSITION TITLE                | Budget   | Budget    | Budget   | FY18 Budget |
|                               | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | ASSISTANT GREENS KEEPER       | 59,873   | 59,873    | 59,873   | 0           |
|                               | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | GREENSKEEPER                  | 84,865   | 84,865    | 84,865   | 0           |
|                               | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | ADMIN. ASSISTANT              | 52,747   | 52,747    | 52,747   | 0           |
| 01331000                      | 0.00 | 0.00 | 0.00 | 0.00 | 0.00     | SEASONAL GOLF COURSE EMPLOYEE | 435,000  | 435,000   | 435,000  | 0           |
| FAIRCHILD WHEELER GOLF COURSE | 3.00 | 3.00 | 0.00 | 0.00 | 0.00     | _                             | 632,485  | 632,485   | 632,485  | 0           |





|   | ACTUAL      | ACTUAL      | ACTUAL      | 6 MONTH   | ESTIMATED | ACTUAL    | 6 MONTH   | ESTIMATED |
|---|-------------|-------------|-------------|-----------|-----------|-----------|-----------|-----------|
| SERVICE INDICATORS                        | 2013-2014   | 2014-2015   | 2015-2016   | 2016-2017 | 2016-2017 | 2016-2017 | 2017-2018 | 2017-2018 |
| D. FAIRCHILD WHEELER GOLF COURSE          |             |             |             |           |           |           |           |           |
| Rounds played                             | 52,828      | 53,284      | 59,154      | 29,482    | 55,000    | 59,154    | 29,542    | 60,000    |
| Golf Course Acreage                       | 320         | 320         | 320         | 320       | 320       | 320       | 320       | 320       |
| Tournaments and Outings Played (1)        | 65          | 43          | 44          | 24        | 46        | 46        | 27        | 50        |
| Driving Range Rounds played               | 20,400      | 20,769      | 23,432      | 23,000    | 23,000    | 23,432    | 10,250    | 23,000    |
| Number of Holes                           | 36          | 36          | 36          | 36        | 36        | 36        | 36        | 36        |
| MAINTENANCE ACTIVITIES                    |             |             |             |           |           |           |           |           |
| Irrigation Inspections                    | 230         | 220         | 230         | 90        | 230       | 230       | 90        | 230       |
| Fertilization Total                       | 3           | 3           | 3           | 2         | 3         | 3         | 2         | 3         |
| Aeration Total                            | 1           | 1           | 2           | 2         | 3         | 3         | 2         | 3         |
| Integrated Pest Management (IPM) Inspecti | 36          | 180         | 220         | 90        | 220       | 220       | 90        | 220       |
| Plant Protection Applications Total       | 29          | 28          | 28          | 12        | 12        | 28        | 12        | 28        |
| Masonry Work/Cart Paths Repaired          | 3           | 1           | 0           | 0         | 4         | 1         | 2         | 2         |
| Number of Carts                           | 120         | 120         | 120         | 120       | 120       | 120       | 120       | 120       |
| EDUCATIONAL PROGRAMS                      |             |             |             |           |           |           |           |           |
| Golf Lessons                              | 400         | 400         | 400         | 400       | 400       | 400       | 200       | 400       |
| The First Tee Fairchild Wheeler Program   |             |             |             |           |           |           |           |           |
| Number of Programs                        | 28          | 28          | 28          | 28        | 28        | 28        | 14        | 28        |
| Youth Participation at Fairchild Wheeler  | 1,500       | 1,500       | 1,500       | 1,500     | 1,500     | 1,500     | 750       | 1,500     |
| REVENUES & EXPENDITURES                   |             |             |             |           |           |           |           |           |
| Golf Course Revenues                      | \$1,588,789 | \$1,554,024 | \$1,807,163 | \$927,328 | 1,600,000 | 1,634,594 | 936,858   | 1,600,000 |
| F. Wheeler Restaurant Revenue             | \$50,000    | \$50,000    | \$50,000    | \$25,000  | 50,000    | 50,000    | n/a       | 50,000    |
| Combined Golf Course Revenues             | \$1,638,789 | \$1,604,024 | \$1,857,163 | \$952,328 | 1,650,000 | 1,684,594 | 936,858   | 1,650,000 |
| Revenue per round                         | \$32.32     | \$30.10     | \$31.40     | \$32.30   | \$30.00   |           |           |           |

<sup>(1)</sup> Groups of 15-40 persons

#### FY 2018 - 2019 GOALS:

- 1. To increase rounds to 62k and continue to increase the number of Tournament/Outings and Events. To this end we need to maintain the momentum and progress we've made improving the course conditions. We also aim to retain all new and long-standing Tournament/Outing/Events Partnerships.
- 2. The purchase of a new rough mower to insure quality and timely cutting for the height of cut for the grass and speed of play.
- 3. To replace worn out sand bunker edges with new sod, from erosion and mechanical damages.
- 4. To replace all 36 old, broken golf course accessories from 2007 with new. i.e. ball-washers, trashcans and other amenities.
- 5. To repair and seal cracks in front of golf pro-shop building and to the walking areas.

# FY 2018-2019 PROPOSED GENERAL FUND BUDGET FAIRCHILD WHEELER G.C. PROGRAM HIGHLIGHTS

#### FY 2017 - 2018 GOAL STATUS:

1. To increase rounds to 62k and continue to increase the number of Tournament/Outings and Events. To this end we need to maintain the momentum and progress we've made improving the course conditions. We also aim to retain all new and long-standing Tournament/Outing/Events Partnerships.

<u>6 MONTH STATUS</u>: Approximately 60,000 rounds were played at D. Fairchild Wheeler Golf Course in 2016-2017. As we enter the second half of the year numbers have been steady however as always weather plays a factor. Throughout the course conditions are being improved and maintained daily by staff. Tournament Outings and Events continue to be increased and supported.

- 2. To continue the strong partnership with the First Tee Program at Fairchild Wheeler and the Professional Golf Association and to increase Bridgeport Youth Involvement in the sport of golf. To continue the promotion, youth engagement and success of the First Tee Program at Fairchild Wheeler as the flagship model of First Tee's nationally recognized program and chapter consisting of 6 locations in the Tri-State area. This goal includes increasing youth programs such as afterschool offerings, a pee wee program and adding one week to the Nike Junior Golf Camp.
- <u>6 MONTH STATUS</u>: Fairchild Wheeler continues its partnership, now with First Tee of Connecticut, to deliver youth programs to Bridgeport's population. This program is the largest of its kind in Connecticut.
- 3. To Continue to grow our relationship with all local universities including the University of Bridgeport, Sacred Heart University and Fairfield University through their Alumni Associations, Golf Outings and Faculty and Student Leagues.
- <u>6 MONTH STATUS</u>: Golf outings have increased in partnership with the local schools. A few featured events to highlight from this past year would be outings booked for the various Sacred Heart University athletic programs such as lacrosse and soft ball, successful play with the University of Bridgeport Chiropractic Society, and three outings for Fairfield University alumni events.
- 4. To continue to increase advertising, visibility and accessibility of Fairchild Wheeler Golf Course through the internet, print and social media.
- <u>6 MONTH STATUS</u>: The Golf Course continues to work with WICC for radio promotions as well as the administration to increase its advertising to its market audience. We continue to look for new opportunities to raise awareness about the great value the golf course provides in high quality playing conditions to constituents who live in our region.
- 5. To maintain and utilize environmentally sound techniques to improve drainage, grounds and overall landscape while preserving and protecting the natural habitat and wetlands that make the golf course a unique and special destination. To expand and continue to practice integrated pest management. To continue additional drainage improvements on red course holes 11 and 13. To establish clearly defined "no mow" areas at 13 Black in order to enhance and protect wildlife habitat and vegetation.

## FY 2018-2019 PROPOSED GENERAL FUND BUDGET FAIRCHILD WHEELER G.C. PROGRAM HIGHLIGHTS

To beautify and enhance the visitor and player experience and welcome with plantings, improved parking and circulation as well as other customer service efforts. To improve and enhance the property with special attention to the welcome area and main clubhouse, cart paths, bunkers, tee boxes, grass lengths, and signage. To develop a capital program for improving red course bunkers. To repair certain black course bunkers that may have been enduring weather erosion in certain locations. To utilize new landscaping techniques for maintain grass, including building better root systems and soil conditions for a better growing environment.

Future goals include to repair a certain number of prioritized bunkers on both the Red and Black course, cleaning of overgrowth at Hole 5 black tee area as well as removing invasive species along the main entrance road to the driving range. We are also investigating the installation of fence along property lines abutting Sacred Heart University for additional safety and security. Spring plantings and landscaping around the main focal points of entry shall provide welcome hospitality to all golfers and visitors. High traffic areas for beautification include the main entrance and Easton Turnpike gate. <u>6 MONTH STATUS</u>: The Golf Course continues to make progress on achieving all the goals listed above. Electric Carts are more environmentally friendly and continue to be used by all the players at the course. Lawn mowing hydraulic oils have become more sensitive to the impacts on the grass. Specific areas where work has been completed include the front entrance landscaping with flowers, the pro shop building siding, the golf course maintenance garage building and electrical upgrades as well as restroom renovation, on hole red 4 a new cart path bridge has been installed over the small brook as well as a cart path over hole red 18. On hole 8 Black proactive erosion control measures have been taken to establish new growth patterns of rye grass seed that appears to have carpeted the area and addressed the issue. On 14 black pruning has been completed on several maple trees surrounding the green to allow for more ample sunlight and thus better playing conditions.

#### FY 2017 - 2018 ADDITIONAL ACCOMPLISHMENT:

- 1. The golf course completed new maintenance garage siding.
- 2. Fresh sand has been added to the black course bunkers.
- 3. Several large trees have been removed to open sunlight and fresh air into the golf putting greens at 8 black and 7 red.
- 4. Golf Course Maintenance staff installed drainage improvements around 14 black tee boxes and 7 Black Green to help prevent erosion from the hillside and to reduce muddy playing conditions.
- 5. The Golf Course completed landscaping on the 1<sup>st</sup> hole of the black course flower bed for uniformity and added flowering shrubs to make a first great impression upon the welcoming area.

# FY 2018-2019 PROPOSED GENERAL FUND BUDGET FAIRCHILD WHEELER G.C. APPROPRIATION SUPPLEMENT

### APPROPRIATION SUPPLEMENT

| Org#  | Org Description        | Object# | # Object Description               | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18 Budget<br>Vs FY 19<br>Proposed |
|-------|------------------------|---------|------------------------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01331 | FAIRCHILD WHEELER GOLF | COURSE  |                                    |                    |                    |                   | Duuget                         | Duuget                        | Порозси                              |
|       |                        | 51000   | FULL TIME EARNED PAY               | 205,018            | 191,641            | 197,485           | 197,485                        | 197,485                       | 0                                    |
|       |                        | 51100   | PT TEMP/SEASONAL EARNED PA         | 393,979            | 366,405            | 435,000           | 435,000                        | 435,000                       | 0                                    |
| 01    | PERSONNEL SERVICES     |         |                                    | 598,997            | 558,046            | 632,485           | 632,485                        | 632,485                       | 0                                    |
|       |                        | 51106   | REGULAR STRAIGHT OVERTIME          | 0                  | 2,725              | 0                 | 0                              | 0                             | 0                                    |
|       |                        | 51108   | REGULAR 1.5 OVERTIME PAY           | 51,111             | 44,761             | 45,000            | 45,000                         | 45,000                        | 0                                    |
|       |                        | 51111   | SNOW REMOVAL OVERTIME              | 120                | 2,344              | 0                 | 0                              | 0                             | 0                                    |
|       |                        | 51116   | HOLIDAY 2X OVERTIME PAY            | 7,023              | 7,648              | 5,000             | 5,000                          | 5,000                         | C                                    |
|       |                        | 51140   | LONGEVITY PAY                      | 975                | 1,050              | 1,125             | 1,200                          | 1,200                         | -75                                  |
|       |                        | 51156   | UNUSED VACATION TIME PAYOU         | 0                  | 2,595              | 0                 | 0                              | 0                             | 0                                    |
| )2    | OTHER PERSONNEL SERV   |         |                                    | 59,229             | 61,123             | 51,125            | 51,200                         | 51,200                        | -75                                  |
|       |                        | 52360   | MEDICARE                           | 9,478              | 8,912              | 9,084             | 8,934                          | 8,934                         |                                      |
|       |                        | 52385   | SOCIAL SECURITY                    | 26,610             | 22,650             | 7,347             | 7,960                          | 7,960                         |                                      |
|       |                        | 52504   | MERF PENSION EMPLOYER CONT         | 23,845             | 25,970             | 24,132            | 24,141                         | 24,141                        | -9                                   |
|       |                        | 52917   | HEALTH INSURANCE CITY SHARE        | 31,269             | 31,747             | 31,996            | 64,081                         | 64,081                        | -32,085                              |
| 03    | FRINGE BENEFITS        | 32317   | TIE/LETT THOO IN LIVE CITY STIMILE | 91,201             | 89,278             | 72,559            | 105,116                        | 105,116                       |                                      |
|       | THINGE DEIVETTIS       | 53110   | WATER UTILITY                      | 150,003            | 95,255             | 163,700           | 163,700                        | 163,700                       | 3 <b>2</b> ,337                      |
|       |                        | 53120   | SEWER USER FEES                    | 1,506              | 998                | 4,000             | 4,000                          | 4,000                         | C                                    |
|       |                        | 53130   | ELECTRIC UTILITY SERVICES          | 56,494             | 49,761             | 87,000            | 87,000                         | 87,000                        | C                                    |
|       |                        | 53140   | GAS UTILITY SERVICES               | 21,419             | 25,716             | 30,469            | 30,469                         | 30,469                        | 0                                    |
|       |                        |         |                                    |                    |                    |                   |                                |                               | 0                                    |
|       |                        | 53605   | MEMBERSHIP/REGISTRATION FEES       | 190                | 190                | 380               | 380                            | 380                           |                                      |
|       |                        | 53610   | TRAINING SERVICES                  | 213                | 0                  | 213               | 213                            | 213                           |                                      |
|       |                        | 53705   | ADVERTISING SERVICES               | 160                | 0                  | 2,664             | 2,664                          | 2,664                         | (                                    |
|       |                        | 53720   | TELEPHONE SERVICES                 | 5,856              | 6,705              | 8,260             | 8,260                          | 8,260                         | (                                    |
|       |                        | 53725   | TELEVISION SERVICES                | 719                | 797                | 1,438             | 1,438                          | 1,438                         | (                                    |
|       |                        | 54010   | AUTOMOTIVE PARTS                   | 1,887              | 1,734              | 2,000             | 2,000                          | 2,000                         |                                      |
|       |                        | 54530   | AUTOMOTIVE SUPPLIES                | 812                | 648                | 1,000             | 1,000                          | 1,000                         |                                      |
|       |                        | 54535   | TIRES & TUBES                      | 291                | 1,402              | 2,000             | 2,000                          | 2,000                         | C                                    |
|       |                        | 54540   | BUILDING MATERIALS & SUPPLIE       | 5,898              | 4,863              | 7,000             | 7,000                          | 7,000                         | C                                    |
|       |                        | 54545   | CLEANING SUPPLIES                  | 1,924              | 1,146              | 1,500             | 1,500                          | 1,500                         | (                                    |
|       |                        | 54560   | COMMUNICATION SUPPLIES             | 2,500              | 0                  | 2,573             | 2,573                          | 2,573                         | C                                    |
|       |                        | 54610   | DIESEL                             | 9,072              | 7,709              | 20,000            | 20,000                         | 20,000                        | C                                    |
|       |                        | 54615   | GASOLINE                           | 19,957             | 8,241              | 15,499            | 15,499                         | 15,499                        | C                                    |
|       |                        | 54640   | HARDWARE/TOOLS                     | 9,148              | 9,060              | 9,500             | 9,500                          | 9,500                         | C                                    |
|       |                        | 54650   | LANDSCAPING SUPPLIES               | 282,041            | 285,978            | 280,155           | 299,955                        | 280,155                       | C                                    |
|       |                        | 54675   | OFFICE SUPPLIES                    | 1,062              | 1,012              | 1,200             | 1,200                          | 1,200                         | C                                    |
|       |                        | 54710   | PARKS SUPPLIES                     | 15,751             | 18,296             | 15,751            | 15,751                         | 15,751                        | C                                    |
|       |                        | 54720   | PAPER AND PLASTIC SUPPLIES         | 1,477              | 1,932              | 2,400             | 2,400                          | 2,400                         | C                                    |
|       |                        | 54735   | ROADWAY SUPPLIES                   | 2,983              | 0                  | 3,625             | 3,625                          | 3,625                         | C                                    |
|       |                        | 55040   | VEHICLE RENTAL/LEASE               | 52,365             | 42,480             | 42,480            | 42,480                         | 42,480                        | C                                    |
|       |                        | 55080   | ELECTRICAL EQUIPMENT               | 137                | 1,295              | 1,600             | 1,600                          | 1,600                         | (                                    |
|       |                        | 55110   | HVAC EQUIPMENT                     | 772                | 0                  | 1,000             | 1,000                          | 1,000                         | (                                    |
|       |                        | 55120   | LANDSCAPING EQUIPMENT              | 4,975              | 8,959              | 9,350             | 9,350                          | 9,350                         |                                      |
|       |                        | 55145   | EQUIPMENT RENTAL/LEASE             | 21,484             | 42,586             | 47,542            | 47,542                         | 47,542                        |                                      |
|       |                        | 55165   | PARKS EQUIPMENT                    | 753                | 312                | 830               | 830                            | 830                           |                                      |
|       |                        | 55195   | SPORTING EQUIPMENT                 | 5,088              | 3,339              | 1,753             | 1,753                          | 1,753                         |                                      |
|       | ODERATIONAL EVDENCES   | 33133   | 3FORTING EQUIFINENT                |                    |                    |                   |                                |                               |                                      |
| 4     | OPERATIONAL EXPENSES   | 56045   | BUILDING MAINTENANCE SERVICE       | 676,934            | 620,413            | 766,882<br>6.800  | 786,682<br>6.800               | 766,882<br>6.800              | C                                    |
|       |                        |         |                                    | 4,245              | 3,731              | 6,800             | 6,800                          | 6,800                         |                                      |
|       |                        | 56125   | LANDSCAPING SERVICES               | 3,664              | 6,615              | 10,000            |                                | 10,000                        |                                      |
|       |                        | 56170   | OTHER MAINTENANCE & REPAIR S       | 45,920             | 47,179             | 50,800            | 50,800                         | 50,800                        |                                      |
|       |                        | 56180   | OTHER SERVICES                     | 3,721              | 2,958              | 3,930             | 3,930                          | 3,930                         |                                      |
|       |                        | 56225   | SECURITY SERVICES                  | 6,752              | 7,995              | 9,100             | 9,100                          | 9,100                         |                                      |
|       |                        | 59005   | VEHICLE MAINTENANCE SERVICES       | 120                | 1,027              | 1,267             | 1,267                          | 1,267                         |                                      |
| )5    | SPECIAL SERVICES       |         |                                    | 64,422             | 69,505             | 81,897            | 81,897                         | 81,897                        |                                      |
|       | FAIRCHILD WHEELER GOLF | COLLDCE |                                    | 1,490,784          | 1,398,366          | 1,604,948         | 1,657,380                      | 1,637,580                     | -32,632                              |

### **BEARDSLEY ZOO**

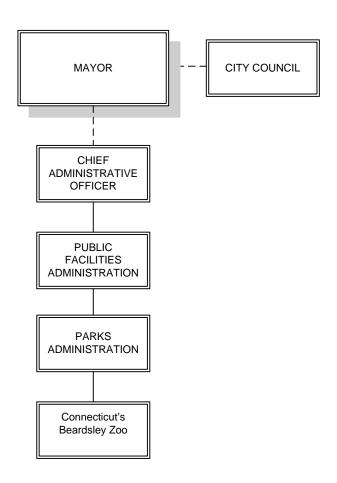
#### MISSION STATEMENT

Connecticut's Beardsley Zoo is dedicated to acquainting a diverse public to the delicate balance that exists between living things and their environment. Animal exhibits, plantings, graphics, and Zoo programs are presented in such a manner as to give the visitor a sense of awareness and concern for the intricate beauty and fragility of our planet. This mission is achieved by a formal master plan comprised of the following goals:

Education: Achieved through staff involvement and training, outreach and in-house formal programs, workshops, lectures, docent volunteers, natural animal exhibits, informational and interpretive graphics, and research utilizing staff, universities and other zoological facilities.

Conservation: Achieved through participation in endangered species programs such as AZA's Species Survival Program and additionally through professional animal and veterinary care and a comprehensive animal management policy.

Recreation: Achieved through state-of-the-art exhibit design, well-run visitor services and by maximizing the natural and park-like setting with formal and informal landscaping.



# FY 2018-2019 PROPOSED GENERAL FUND BUDGET BEARDSLEY ZOO BUDGET DETAIL

#### Gregg Dancho Zoo Director

### REVENUE SUMMARY

|       |           |                         |         |         |         | FY 2019   | FY 2019  | FY 18            |
|-------|-----------|-------------------------|---------|---------|---------|-----------|----------|------------------|
|       |           |                         | FY 2016 | FY 2017 | FY 2018 | Requested | Proposed | <b>Budget Vs</b> |
| Org#  | Object#   | Object Description      | Actuals | Actuals | Budget  | Budget    | Budget   | FY 19            |
| 01341 | BEARDSLEY | ZOO / CAROUSEL          |         |         |         |           |          |                  |
|       | 44268     | STATE OF CT ZOO SUBSIDY | 310,224 | 203,879 | 285,000 | 0         | 203,000  | -82,000          |
| 01341 | BEARDSLEY | ZOO / CAROUSEL          | 310,224 | 203,879 | 285,000 | 0         | 203,000  | -82,000          |

#### APPROPRIATION SUMMARY

| Org#  | Org Descri | ption                | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18<br>Budget vs FY<br>19 Proposed |
|-------|------------|----------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01341 | BEARDSLEY  | ZOO / CAROUSEL       |                    |                    |                   |                                |                               |                                      |
|       | 01         | PERSONNEL SERVICES   | 697,756            | 703,510            | 718,747           | 723,423                        | 723,423                       | -4,676                               |
|       | 02         | OTHER PERSONNEL SERV | 100,285            | 98,095             | 72,605            | 73,595                         | 73,595                        | -990                                 |
|       | 03         | FRINGE BENEFITS      | 277,442            | 277,974            | 293,430           | 308,236                        | 308,236                       | -14,806                              |
|       | 04         | OPERATIONAL EXPENSES | 358,405            | 321,953            | 419,912           | 419,912                        | 419,912                       | 0                                    |
|       | 05         | SPECIAL SERVICES     | 53,225             | 47,904             | 53,781            | 53,781                         | 53,781                        | 0                                    |
|       |            |                      | 1,487,114          | 1,449,436          | 1,558,474         | 1,578,946                      | 1,578,946                     | -20,472                              |

#### PERSONNEL SUMMARY

|                        |       |       |      |      |          |                                 | FY2018   | FY2019    | FY2019   | FY19        |
|------------------------|-------|-------|------|------|----------|---------------------------------|----------|-----------|----------|-------------|
|                        | FTE   | FTE   |      |      |          |                                 | Modified | Requested | Proposed | Proposed vs |
| ORG.CODE/DEPARTMENT    | 2018  | 2019  | VAC. | NEW  | UNFUNDED | POSITION TITLE                  | Budget   | Budget    | Budget   | FY18 Budget |
|                        | 7.00  | 7.00  | 0.00 | 0.00 | 0.00     | ZOO KEEPER                      | 329,399  | 335,986   | 335,986  | -6,587      |
|                        | 2.00  | 2.00  | 0.00 | 0.00 | 0.00     | SENIOR ZOOKEEPER                | 116,668  | 114,757   | 114,757  | 1,911       |
|                        | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | GREENHOUSEMAN                   | 38,397   | 38,397    | 38,397   | (           |
|                        | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | ZOO MANAGER                     | 84,866   | 84,866    | 84,866   | (           |
|                        | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | ZOO CURATOR                     | 64,417   | 64,417    | 64,417   | (           |
| 01341000               | 0.00  | 0.00  | 0.00 | 0.00 | 0.00     | SEASONAL MAINTAINER I (GRADE I) | 85,000   | 85,000    | 85,000   | (           |
| BEARDSLEY ZOO CAROUSEL | 12.00 | 12.00 | 0.00 | 0.00 | 0.00     | _                               | 718,747  | 723,423   | 723,423  | -4,676      |

|  | ACTUAL    | ACTUAL    | ACTUAL    | 6 MONTHS  | ESTIMATED | ACTUAL    | 6 MONTH   | ESTIMATED |
|--|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| SERVICE INDICATORS                           | 2013-2014 | 2014-2015 | 2015-2016 | 2016-2017 | 2016-2017 | 2016-2017 | 2017-2018 | 2017-2018 |
| ZOO PROGRAM INFORMATION                      |           |           |           |           |           |           |           |           |
| Zoo Attendance Calendar Year                 | 285,000   | 284,000   | 284,000   |           | 287,000   | 285,000   |           | 310,000   |
| Attendance Growth                            | 1%        | 0%        | 0         |           |           |           |           |           |
| Education Program Attendance                 | 53,000    | 57,000    | 57,000    |           | 60,000    | 63,000    |           | 65,000    |
| Education Program Growth                     | 0%        | 7%        | 0         |           |           |           |           |           |
| Birthday Party & Rental Attendance           | 22,654    | 23,000    | 25,323    |           | 26,000    | 32,000    |           | 35,000    |
| Party & Rental Growth                        | 3%        | 2%        |           |           |           |           |           |           |
| Summer Camp Program Participants             | 350       | 360       | 400       | 400       | 400       | 400       |           | 525       |
| FACILITY INFORMATION                         |           |           |           |           |           |           |           |           |
| Combined area of facility in square feet (1) |           | 33 acres  | 33 acres  |           |           | 33 acres  |           |           |

<sup>(1)</sup> The facility encompasses 55 acres, 25 of these acres are not used in the park.

#### FY 2018 - 2019 GOALS:

- 1. **All Zoo:** Accreditation is to be applied for this summer. We have been accredited from 1987 and every five years go through a most rigorous process looking at our professional programs of Conservation, Education, Recreation and Research. Animal Welfare will be the target for our inspection team set to be at the Zoo beginning of summer. The process will be completed this September at the AZA Annual Conference. There are 330 accredited institutions in the country and this status give us the "Good Housekeeping Seal of Approval". Work to make the Zoo the best it can be will be a spring program.
- 2. **Education:** A new program from our Education Dept. will be produced and used for our summer offerings. Funding being sought to upgrade the Learning Circle area to enhance the educational show.
- 3. **Conservation:** Maned wolf have been paired up for offspring along with our Amur Leopard and Giant Anteater. These pairings are from the Species Survival Program for the preservation of species.
- 4. **Education:** New Graphic will be installed around the Amur Tiger exhibit that will give conservation messages and photo opportunities. This will enhance the introduction to the public of our two Female Amur Tiger Cubs born this winter.
- 5: **Project:** Completion of the Red Panda habitat. A pair of Red Pandas have been acquired and will be introduced to this new habitat this late spring. Design is allowed nonrestrictive viewing for our guests and a "summer house" that will be air-conditioned for the comfort of the pandas along with guest views.
- 6. **Project:** Spider Monkey habitat. The planning and construction of the new Spider Monkey exhibit should begin this spring with a five month build time. This will be a design build project. This state of art habitat will allow a troop of Spiders a very large outdoor habitat along with a winter holding area. Both will give the guests a great view of these active and popular primates.
- 7. **Project:** Andean Bear. State funding has been approved for a 2.5 million South American bear habitat that will be constructed as part of the finished Pampas Plains. Bidding has closed and if we

Please note that Zoo Service Indicators are based on calendar year attendance rather than fiscal year attendance.

have a good bid the project planning will begin. This will be a design build project and it is hoped will move the construction faster.

- 8. **Project:** Amur Tiger. Funds have been acquired to hire a Zoo Architect to give us a rendering of a renovated Amur Tiger habitat. The Amur Tiger area was built in the late seventies and was updated mid-eighties. New parameters for holding these endangered cats necessitates an increased and renovated area. Hope to use rendering for fund raising program.
- 9. **Education:** Maze will be brought out for season for guest enjoyment and a message of endangered species throughout.
- 10. **Guest Service:** Gift Shop. The Wolf Trading post will receive a facelift to allow for more product and ease of service for the guests. A new checkout area will be made to allow guests in the out of the shop easier.
- 11. **Guest Service:** Gift. A small kiosk will be installed near the Amur Tiger to show off Tiger products near the area.
- 12. **All Zoo:** A major IT project has been started to bring the facility up to modern technology standards. This will enhance security, communications, and education for the entire Zoo. This is being funded by the CZS and should result in phone savings for the City as it is switched over.
- 13. **Project:** New England Farmyard. Work continue to upgrade walkways and exhibits throughout the area.
- 14. **Conservation:** NAA grant again been granted to the Zoo and continue to go into the Greenhouse for energy savings. New piping to be installed for hot water heating instead of gas infrared.

#### FY 2017 - 2018 GOAL STATUS:

1) All Zoo: The Zoo will be undergoing AZA Accreditation in 2018. The process is very extensive and encompasses all aspects of Zoo operations. Animal Welfare, Veterinarian Care, Governing Authority, Guest Services, Education, Safety, Conservation, and Budget. The process starts with the Application and will conclude with an inspection of the institution in 2018. We have been accredited since 1987.

#### **6 MONTH STATUS** - Pending

- 2) Project: Funding is approx. midway for new Red Panda Exhibit. The site has been identified and the budget is being compiled. We hope to break ground this summer if all funding has been secured.
- <u>6 MONTH STATUS</u> Construction to begin March 18, two months for completion.
- 3) Project: Spider Monkey exhibit has a Contractor identified and contracts should be signed by May. Construction will be throughout the summer and it is hoped to have a soft opening in the

- fall. Would also like to find funding to create a climbing area for the young guests to have them mimic the Spiders in the exhibit. This structure would be adjacent to the exhibit.
- <u>6 MONTH STATUS</u> Contracts have been signed, work to begin April18, four months for completion.
- 4) Project: The New England Farmyard is slated to have a facelift. Funding has been identified and the work to be accomplished would be to fix the broken sidewalks, create a definitive path through the area, remove and replace all old fencing, renovate the siding on the Barn, add new exhibits in the Barn, look to create a new Lynx/Bobcat area in the place of the Sheep yard and improve the goat area.
- <u>6 MONTH STATUS</u> work completed for Barn facelift, planning for interior of barn, goat yard completed, funding and planning for Bobcat/Lynx still in planning phase.
- 5) Project: Add a better viewing area for the west yard of the Amur Leopard Exhibit. Taking the example of the new Pampas Plains area build a shelter that has a glass viewing for the guests to be nose-to-nose with the leopards
- <u>6 MONTH STATUS</u> *Completed glass viewing installed with new graphics*.
- 6) Education: Education staff will be putting on educational shows on the Learning Circle Stage for the season. These will be a value-added program to involve our guest in interactive learning about conservation and environmental issues in a fun and entertaining manner. This will give a guest longer visit and hope for increased revenue through concessions and membership.
  6 MONTH STATUS completed with large crowds and good reviews.
- 7) Education: Will add to the programing the persona of Professor Beardsley. Prof. Beardsley will act as the resident naturalist who will give impromptu talks in front of habitats, areas on Zoo Grounds and also present some formal programs. This person will be uniformed as an explorer and will invite guests to discover with him/her. Summer season.
- <u>6 MONTH STATUS</u> completed with two docents acting in the capacity of Professor Beardsley.
- 8) Concession: Will add a ride component to the grounds from an outside vendor. Electric ride animals will be placed by the Zoo fountain and will a revenue sharing program. This will take the place of the Camel rides.
- <u>6 MONTH STATUS</u> Completed, mall rides were used throughout the summer but will probably not return due to low guest interest.
- 9) Guests: Will put in place for season the Zoos Maze. The maze will have interactive panels that with have a conservation theme.
- <u>6 MONTH STATUS</u> Held for 2018 summer season.
- 10) Conservation: The Zoo received a new female Amur Tiger from the Philadelphia. This move has an AZA breeding recommendation and we hope to place the male and female together this spring. Fingers crossed.
- 6 MONTH STATUS Success! Two Amur Tiger cubs born!
- 11) Conservation: A new female Red Wolf was also added to the Zoo. The pair has bred and now are waiting to see if this was successful.

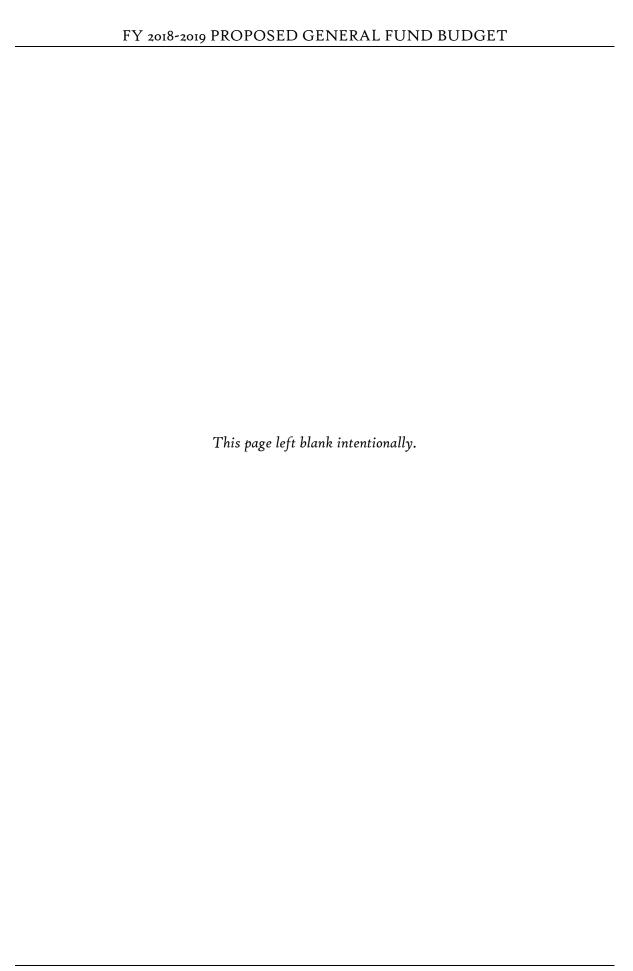
6 MONTH STATUS – Due to age of male wolf this does not look to happen.

- 12) Conservation: The Zoo will be hosting the reproductive Biologist from Cincinnati this spring to attempt artificial insemination on our female Ocelot. This procedure was twice successful and has resulted in two kittens have gone off and have had kittens of their own. This is a great conservation success story and was unprecedented. Kuma is now much older and the success is a long shot but will make a good story on conservation and we hope it will give us another cub! 6 MONTH STATUS AI was completed however a birth did not occur. This will be the last try for this female.
- 13) Conservation: The Zoo again was the happy recipient of the Neighborhood Assistance Act and we will use those funds to increase efficiencies in the Zoos Greenhouse with plumbing and boiler repairs. This should result in energy savings.
- <u>6 MONTH STATUS</u> Both Greenhouse Boilers were replaced with energy savings seen.
- 14) Conservation: Working with the State DEEP and UI we have erected a Osprey pole in the park. This pole will be monitored by the Zoo Staff and CDC. It is hoped that we will have a pair this year and are looking to have a live feed placed near nest.
- 6 MONTH STATUS Completed, pole installed and now waiting for occupants.
- 15) Conservation: Will be adding Pollinator gardens around Zoo grounds to highlight the plight of those insects who give us fruits and vegetables through their efforts.
- <u>6 MONTH STATUS</u> Completed, Northeast Tree service donated a Pollinator Garden and Bug Hotel near new Animal Commissary.
- 16) Conservation: Working with Save The Sound and Fund for the Environment who secured funding the Zoo will continue on Phase two of ground water remediation for the Zoos parking lot. The main lot will have added permeable paving and other runoff will be diverted to a catchment area. This will eliminate many gallons of rainwater runoff from the city's storm water system. This will be a late spring project.
- <u>6 MONTH STATUS</u> 99 percent completed, construction is complete. To finish all is needed is to plant the areas this spring 18.

# FY 2018-2019 PROPOSED GENERAL FUND BUDGET BEARDSLEY ZOO APPROPRIATION SUPPLEMENT

#### APPROPRIATION SUPPLEMENT

| Org#  | Org Description          | Object# | # Object Description           | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested | FY 2019<br>Proposed | FY 18 Budget<br>Vs FY 19 |
|-------|--------------------------|---------|--------------------------------|--------------------|--------------------|-------------------|----------------------|---------------------|--------------------------|
| 01241 | BEARDSLEY ZOO / CAROUSEL |         |                                |                    |                    |                   | Budget               | Budget              | Proposed                 |
| 01341 | BEARDSLET ZOO / CAROUSEL | 51000   | FULL TIME EARNED PAY           | 630,381            | 638,571            | 633,747           | 638,423              | 638,423             | -4,676                   |
|       |                          | 51100   | PT TEMP/SEASONAL EARNED PA     | 67,375             | 64,939             | 85,000            |                      | 85,000              |                          |
| 01    | PERSONNEL SERVICES       | 51100   |                                | 697,756            | 703,510            | 718,747           | ,                    | 723,423             |                          |
|       |                          | 51102   | ACTING PAY                     | 26                 | 0                  | 0                 |                      | 0                   | ,                        |
|       |                          | 51106   | REGULAR STRAIGHT OVERTIME      | 26                 | 0                  | 0                 |                      | 0                   |                          |
|       |                          | 51108   | REGULAR 1.5 OVERTIME PAY       | 22,740             | 21,057             | 17,000            | 17,000               | 17,000              | 0                        |
|       |                          | 51116   | HOLIDAY 2X OVERTIME PAY        | 51,273             | 51,364             | 40,000            | 40,000               | 40,000              | 0                        |
|       |                          | 51140   | LONGEVITY PAY                  | 16,015             | 16,570             | 15,605            | 16,595               | 16,595              | -990                     |
|       |                          | 51156   | UNUSED VACATION TIME PAYOU     | 6,109              | 5,926              | 0                 | 0                    | 0                   | 0                        |
|       |                          | 51306   | PERSONAL DAY PAY OUT           | 4,097              | 3,178              | 0                 | 0                    | 0                   | 0                        |
| 02    | OTHER PERSONNEL SERV     |         |                                | 100,285            | 98,095             | 72,605            | 73,595               | 73,595              | -990                     |
|       |                          | 52360   | MEDICARE                       | 6,628              | 6,957              | 6,269             | 6,279                | 6,279               | -10                      |
|       |                          | 52385   | SOCIAL SECURITY                | 4,368              | 4,247              | 6,998             | 6,952                | 6,952               | 46                       |
|       |                          | 52504   | MERF PENSION EMPLOYER CONT     | 78,714             | 79,475             | 78,894            | 79,583               | 79,583              | -689                     |
|       |                          | 52917   | HEALTH INSURANCE CITY SHARE    | 187,732            | 187,295            | 201,269           | 215,422              | 215,422             | -14,153                  |
| 03    | FRINGE BENEFITS          |         |                                | 277,442            | 277,974            | 293,430           | 308,236              | 308,236             | -14,806                  |
|       |                          | 53110   | WATER UTILITY                  | 47,661             | 31,141             | 51,000            | 51,000               | 51,000              | 0                        |
|       |                          | 53120   | SEWER USER FEES                | 17,475             | 10,702             | 31,000            | 31,000               | 31,000              | 0                        |
|       |                          | 53130   | ELECTRIC UTILITY SERVICES      | 123,297            | 110,000            | 145,000           | 145,000              | 145,000             | 0                        |
|       |                          | 53140   | GAS UTILITY SERVICES           | 51,305             | 51,470             | 73,000            | 73,000               | 73,000              | 0                        |
|       |                          | 53905   | EMP TUITION AND/OR TRAVEL REIM | 1,715              | 1,549              | 3,072             | 3,072                | 3,072               | 0                        |
|       |                          | 54515   | ANIMAL SUPPLIES                | 86,122             | 89,406             | 80,000            | 80,000               | 80,000              | 0                        |
|       |                          | 54540   | BUILDING MATERIALS & SUPPLIE   | 4,501              | 2,477              | 5,140             | 5,140                | 5,140               | 0                        |
|       |                          | 54545   | CLEANING SUPPLIES              | 1,030              | 1,920              | 2,200             | 2,200                | 2,200               | 0                        |
|       |                          | 54560   | COMMUNICATION SUPPLIES         | 3,669              | 3,392              | 3,960             | 3,960                | 3,960               | 0                        |
|       |                          | 54640   | HARDWARE/TOOLS                 | 2,586              | 2,029              | 3,200             | 3,200                | 3,200               | 0                        |
|       |                          | 54650   | LANDSCAPING SUPPLIES           | 3,146              | 2,193              | 2,504             | 2,504                | 2,504               | 0                        |
|       |                          | 54670   | MEDICAL SUPPLIES               | 7,297              | 7,822              | 7,400             | 7,400                | 7,400               | 0                        |
|       |                          | 54715   | PLUMBING SUPPLIES              | 506                | 111                | 509               | 509                  | 509                 | 0                        |
|       |                          | 54720   | PAPER AND PLASTIC SUPPLIES     | 2,386              | 2,229              | 3,200             | 3,200                | 3,200               | 0                        |
|       |                          | 54745   | UNIFORMS                       | 1,240              | 2,352              | 3,837             | 3,837                | 3,837               | 0                        |
|       |                          | 55080   | ELECTRICAL EQUIPMENT           | 776                | 413                | 817               | 817                  | 817                 | 0                        |
|       |                          | 55110   | HVAC EQUIPMENT                 | 3,693              | 2,748              | 4,073             | 4,073                | 4,073               | 0                        |
| 04    | OPERATIONAL EXPENSES     |         |                                | 358,405            | 321,953            | 419,912           | 419,912              | 419,912             | 0                        |
|       |                          | 56030   | VETERINARY SERVICES            | 28,500             | 26,125             | 26,125            | 26,125               | 26,125              | 0                        |
|       |                          | 56045   | BUILDING MAINTENANCE SERVICE   | 10,571             | 9,683              | 8,802             | 8,802                | 8,802               | . 0                      |
|       |                          | 56125   | LANDSCAPING SERVICES           | 790                | 800                | 800               | 800                  | 800                 |                          |
|       |                          | 56155   | MEDICAL SERVICES               | 3,081              | 2,938              | 7,859             | 7,859                | 7,859               | 0                        |
|       |                          | 56170   | OTHER MAINTENANCE & REPAIR S   | 0                  | 750                | 804               | 804                  | 804                 |                          |
|       |                          | 56225   | SECURITY SERVICES              | 10,283             | 7,608              | 9,392             | 9,392                | 9,392               | 0                        |
| 05    | SPECIAL SERVICES         |         |                                | 53,225             | 47,904             | 53,781            | 53,781               | 53,781              | . 0                      |
| 01341 | BEARDSLEY ZOO / CAROUSEL | _       |                                | 1,487,114          | 1,449,436          | 1,558,474         | 1,578,946            | 1,578,946           | -20,472                  |

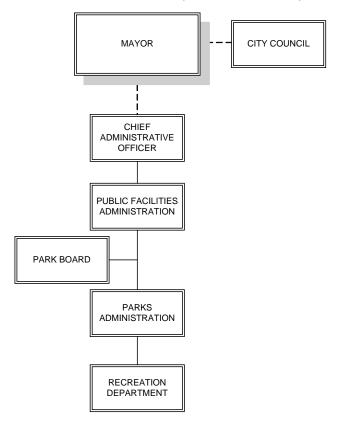


#### PUBLIC FACILITIES DIVISIONS

### **RECREATION PROGRAMS**

#### MISSION STATEMENT

The mission of the Recreation division is to improve the quality of life of the City's residents through recreational programs. Our objectives are to maintain exceptional facilities and to provide creative, healthy, fun programs for all our residents, but with particular focus on youth and seniors.



### Luann Conine Manager

#### REVENUE SUMMARY

|       |            |                     |         |         |         | FY 2019   | FY 2019  | FY 18            |
|-------|------------|---------------------|---------|---------|---------|-----------|----------|------------------|
|       |            |                     | FY 2016 | FY 2017 | FY 2018 | Requested | Proposed | <b>Budget Vs</b> |
| Org#  | Object#    | Object Description  | Actuals | Actuals | Budget  | Budget    | Budget   | FY 19            |
| 01350 | RECREATION | ON                  |         |         |         |           |          |                  |
|       | 41675      | BALLFIELD RENTAL    | 10,085  | 11,200  | 9,000   | 9,000     | 9,000    | 0                |
|       | 41676      | SEASIDE PARK RENTAL | 54,092  | 3,854   | 3,000   | 4,000     | 4,000    | 1,000            |
| 01350 | RECREATION | ON                  | 64,177  | 15,054  | 12,000  | 13,000    | 13,000   | 1,000            |

#### APPROPRIATION SUMMARY

| Org# Or  | g Descrip | otion                | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18<br>Budget vs FY<br>19 Proposed |
|----------|-----------|----------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01350 RE | CREATIO   | N                    |                    |                    |                   |                                |                               |                                      |
|          | 01        | PERSONNEL SERVICES   | 724,626            | 582,944            | 708,615           | 708,615                        | 708,615                       | 0                                    |
|          | 02        | OTHER PERSONNEL SERV | 115,860            | 101,897            | 128,225           | 128,375                        | 128,375                       | -150                                 |
|          | 03        | FRINGE BENEFITS      | 115,138            | 100,919            | 94,505            | 120,695                        | 120,695                       | -26,190                              |
|          | 04        | OPERATIONAL EXPENSES | 80,111             | 62,989             | 87,659            | 87,659                         | 306,359                       | -218,700                             |
|          | 05        | SPECIAL SERVICES     | 43,972             | 280,701            | 263,703           | 263,703                        | 263,703                       | 0                                    |
|          |           |                      | 1,079,706          | 1,129,450          | 1,282,707         | 1,309,047                      | 1,527,747                     | -245,040                             |

#### PERSONNEL SUMMARY

|                     |      |      |      |      |          |                                | FY2018   | FY2019    | FY2019   | FY19        |
|---------------------|------|------|------|------|----------|--------------------------------|----------|-----------|----------|-------------|
|                     | FTE  | FTE  |      |      |          |                                | Modified | Requested | Proposed | Proposed vs |
| ORG.CODE/DEPARTMENT | 2018 | 2019 | VAC. | NEW  | UNFUNDED | POSITION TITLE                 | Budget   | Budget    | Budget   | FY18 Budget |
|                     | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | EQUIPMENT MECHANIC FOREMAN     | 60,267   | 60,267    | 60,267   | (           |
|                     | 2.00 | 2.00 | 0.00 | 0.00 | 0.00     | RECREATION COORDINATOR         | 99,362   | 99,362    | 99,362   | (           |
|                     | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | RECREATION SUPERINTENDENT      | 98,986   | 98,986    | 98,986   | (           |
|                     | 0.00 | 0.00 | 0.00 | 0.00 | 0.00     | LIFEGUARD                      | 0        | 0         | 0        | (           |
|                     | 0.00 | 0.00 | 0.00 | 0.00 | 0.00     | LIFEGUARD CAPTAIN              | 0        | 0         | 0        | (           |
|                     | 0.00 | 0.00 | 0.00 | 0.00 | 0.00     | SITE COORDINATOR               | 0        | 0         | 0        | (           |
|                     | 0.00 | 0.00 | 0.00 | 0.00 | 0.00     | CAMP COUNSELOR                 | 0        | 0         | 0        | C           |
|                     | 0.00 | 0.00 | 0.00 | 0.00 | 0.00     | DANCE INSTRUCTOR               | 0        | 0         | 0        | (           |
| 350000              | 0.00 | 0.00 | 0.00 | 0.00 | 0.00     | SEASONAL EMPLOYEES UNDER GRANT | 450,000  | 450,000   | 450,000  | (           |
| CREATION            | 4.00 | 4.00 | 0.00 | 0.00 | 0.00     | _                              | 708,615  | 708,615   | 708,615  | (           |

|  | ACTUAL    | ACTUAL    | ACTUAL    | 6 MONTH   | ESTIMATED | ACTUAL    | 6 MONTH   | ESTIMATED |
|--|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| SERVICE INDICATORS                                     | 2013-2014 | 2014-2015 | 2015-2016 | 2016-2017 | 2016-2017 | 2016-2017 | 2017-2018 | 2017-2018 |
| RECREATION   |           |           |           |           |           |           |           |           |
| RECREATION FACILITIES                                  |           |           |           |           |           |           |           |           |
| Number of Night Recreation Sites                       | 5         | 5         | 5         | 5         | 5         | 5         | 5         | 5         |
| Number of Programs at other facilities                 | 5         | 5         | 5         | 5         | 5         | 5         | 5         | 5         |
| Number of Recreation/Community Centers                 | 5         | 5         | 5         | 5         | 5         | 5         | 5         | 5         |
| Total seasonal staff                                   | 120       | 120       | 120       | 120       | 120       | 120       | 120       | 120       |
| AQUATICS PROGRAMS                                      |           |           |           |           |           |           |           |           |
| Swimming Pools Open                                    | 2         | 2         | 1         | 1         | 1         | 1         | 1         | 1         |
| Lifeguard Swim Academy Participants                    | 15        | 20        | 20        | 0         | 20        | 15        | 0         | 15        |
| Certified Lifeguards at Pools and Beaches              | 45        | 45        | 45        | 45        | 45        | 40        | 40        | 40        |
| Swimming Program Participants                          | 100       | 100       | 100       | 100       | 200       | 200       | 100       | 200       |
| Senior Swimming Days Offered                           | 250       | 250       | 250       | 15        | 55        | 55        | 15        | 45        |
| RECREATION PROGRAMS                                    |           |           |           |           |           |           |           |           |
| Number of Night Recreation Sites                       | 5         | 5         | 5         | 5         | 5         | 5         | 5         | 5         |
| Night Recreation Program Participants                  | 1,625     | 1,625     | 1,650     | 1,675     | 1,675     | 1,675     | 1,700     | 1,700     |
| Average daily visitors at all Recreation centers       | 815       | 815       | 830       | 845       | 845       | 845       | 850       | 850       |
| Senior Program Participants                            | 1,300     | 1,300     | 1,300     | 1,300     | 1,300     | 1,300     | 1,300     | 1,300     |
| Adult Program Participants                             | 700       | 700       | 700       | 700       | 700       | 700       | 700       | 700       |
| Basketball League Participants                         | 465       | 540       | 585       | 615       | 615       | 615       | 615       | 615       |
| Flag Football Participants                             |           |           |           |           |           | 120       | 0         | 120       |
| Softball League Participants                           | 120       | 105       | 75        | 75        | 120       | 75        | 75        | 120       |
| Total Recreation Program Participants                  | 4,210     | 4,270     | 4,310     | 4,365     | 4,410     | 4,485     | 4,390     | 4,555     |
| Indoor Soccer Nights at Blackham                       | 44        | 44        | 44        | 0         | 30        | 30        | 0         | 30        |
| Senior Leisure Trips                                   | 5         | 5         | 5         | 5         | 5         | 5         | 5         | 5         |
| SUMMER CAMP PROGRAMS                                   |           |           |           |           |           |           |           |           |
| Summer Camp Locations                                  | 2         | 2         | 2         | 2         | 2         | 2         | 2         | 2         |
| Summer Camp Program Participants                       | 175       | 175       | 175       | 175       | 175       | 175       | 175       | 175       |
| Summer Camp Field Trips                                | 15        | 15        | 15        | 15        | 15        | 10        | 10        | 10        |
| PARTICIPANT INFORMATION                                |           |           |           |           |           |           |           |           |
| Total Youth Population (ages 6-18) in Bridgeport       | 32,344    | 32,344    | 32,344    | 32,344    | 32,344    | 32,344    | 32,344    | 32,344    |
| Night Recreation Program Participants                  | 1,625     | 1,625     | 1,650     | 1,675     | 1,675     | 1,675     | 1,700     | 1,700     |
| Summer Camp Program Participants                       | 175       | 175       | 175       | 175       | 175       | 175       | 175       | 175       |
| Percentage of Bridgeport Youth impacted by programmi   | 6%        | 6%        | 6%        | 6%        | 6%        | 6%        | 6%        | 6%        |
| Total Adult Population (18-65) in Bridgeport           | 86,195    | 86,195    | 86,195    | 86,195    | 86,195    | 86,195    | 86,195    | 86,195    |
| Adult Program Participants                             | 700       | 700       | 700       | 700       | 700       | 700       | 700       | 700       |
| Percentage of Bridgeport Adults impacted by programm   | 0.81%     | 0.81%     | 0.81%     | 0.81%     | 0.81%     | 0.81%     | 0.81%     | 0.81%     |
| Total Senior Population (65+) in Bridgeport            | 14,601    | 14,601    | 14,601    | 14,601    | 14,601    | 14,601    | 14,601    | 14,601    |
| Senior Program Participants                            | 1,300     | 1,300     | 1,300     | 1,300     | 1,300     | 1,300     | 1,300     | 1,300     |
| Percentage of Bridgeport Seniors impacted by programn  | 9%        | 9%        | 9%        | 9%        | 9%        | 9%        | 9%        | 9%        |
| Parks & Beach Visitors                                 | 52,000    | 54,000    | 55,000    | 55,000    | 55,000    | 55,000    | 55,000    | 55,000    |
| Total Bridgeport residents impacted by programming**   | 55,800    | 57,800    | 58,825    | 58,850    | 58,850    | 58,850    | 58,875    | 58,875    |
| Percentage of Bridgeport residents impacted by progran |           | 43%       | 44%       | 44%       | 44%       | 44%       | 44%       | 44%       |
| REVENUES   |           |           |           |           |           |           |           |           |
| Seaside Park Rental Revenues                           | \$51,710  | \$55,073  | \$54,092  | \$3,494   | \$5,000   | \$3,854   | \$4,155   | \$5,000   |
| Ballfield Rental                                       | \$9,000   | \$7,020   | \$10,085  |           | \$10,000  |           | \$0       | \$11,000  |
| Recreation Revenues                                    | \$60,710  | \$62,093  | \$64,177  |           | \$15,000  |           | \$4,155   | \$16,000  |

<sup>(1)</sup> summer camps/pools, senior events/programs, adult softball league & night recreation programs (2) summer camps/pool staff & night recreation staff (3) summer lifeguards & night recreation pool lifeguards (4) a decrease in the number of participants in programming in the estimated column is a result of a programming freeze instituted as a result of the budget crisis (5) Night Recreation Programs and Senior Events are commonly held in facilities not owned or operated by the Recreation Department \*Some overlap, many night recreation sites also allow young adults to play basketball and participate in sports.

#### FY 2018 - 2019 GOALS:

- 1) To provide recreation programs for youth, adults, and senior citizens in the Park City.
- 2) To develop new and innovative activities to engage children, youth, and young adults in educational, health conscious, and environmentally-friendly activities.

<sup>\*\*</sup> Total Bridgeport population estimates based on information from the US Census Bureau

- 3) To expand opportunities for youth to support and reinforce good behavior. To coordinate the Boys and Girls Middle School Basketball League, Middle School Flag Football League, and Middle School Soccer League through the partnership with the Board of Education Athletics Department and reinforce the principles of sportsmanship and teamwork that the program inspires.
- 4) To provide exceptional support to youth and young adults who are entering the job field in Recreation and related areas. To continue the Lifeguard Swim Academy. The Lifeguard Academy trains youth and adults to staff our pools and beaches and provide water safety instruction, lifesaving skills, and other important life skills.
- 5) To expand upon the recreational activities offered to Adults and Senior Citizens in Bridgeport and to provide a progressive and varied assortment of fitness classes and other health related activities.
- 6) To continue the success of the Parks and Recreation Adult Softball League.
- 7) To continue to provide outstanding leadership and staff support at Seaside and Beardsley Parks and Pleasure Beach during the summer peak season most notably with lifeguard and checkpoint staffing.
- 8) To continue to foster relationships with other municipal departments and community organizations in an effort to deliver an assortment of activities to all Bridgeport residents.
- 9) To provide comprehensive up-to-date web content on the City website and Facebook Page detailing news and information about departmental programs.

#### FY 2016-2017 GOAL STATUS

1) To provide recreation programs for youth, adults, and senior citizens in the Park City. 6 MONTH STATUS: All city residents are eligible to participate in the programs offered by the Recreation Department. Most of the programs offered are free or very-low cost. In July and August 2017, the Seaside Park Summer Day Camp and Tennis Camp enrolled over 175 children. Family Swim nights were offered during July and August 2017 at the Blackham School swimming pool. The Night Recreation program started in January 2018 and concludes in April 2018 at five middle school sites throughout the city. This program provides recreation activities for over 1600 children and young adults. The Recreation Department has continued its partnership with the Department on Aging, as well as other senior community centers to bring senior citizens from all neighborhoods of the City together. Celebratory events at the Holy Trinity Greek Orthodox Church and the Mayor's Annual Senior Picnic at Seaside Park were a resounding success. The Parks and Recreation Department Softball League promoted health and fitness by inviting local adult teams to compete. For city residents and visitors to Seaside Park, the Recreation Department facilitated Seaside Park Lifequard Safety to ensure the safety of thousands of visitors throughout the summer. In addition, athletic field usage and event permit requests were processed by the Parks and Recreation office staff throughout the year.

- 2) To develop new and innovative activities to engage children, youth, and young adults in educational, health conscious, and environmentally-friendly activities.
  - To maintain the current structure of Night Recreation Programming while and continuing to attract more Bridgeport youth & young adults to participate.
  - 6 MONTH STATUS: The 2017-2018 Night Recreation program took place at 5 recreation sites at Blackham, Cesar Batalla, Geraldine Johnson, Jettie Tisdale and Luis Marin Schools. The program offers youths and young adults free opportunities to participate in supervised recreation activities three nights per week. Blackham School also includes a swimming pool staffed by department lifeguards during the Night Recreation hours. The Night Recreation Program offered youth swimming lessons at Blackham School in the Spring 2018 with 80 participants.
- 3) To enhance the experience for children ages 5-12 at Seaside Park Summer Day Camp and all ages for Tennis camp at Central High School and continue to provide these affordable and organized programs to working families in Bridgeport.
  - <u>6 MONTH STATUS:</u> The 2017 Seaside Park Summer Camp was a tremendous success. The camp staff coordinated all the daily activities including trips to the Beardsley Zoo, Bridgeport / Port Jefferson Ferry, Adventure Park at Discovery Museum, and Lake Compounce Amusement Park.
  - The 2017 Tennis Camp joined up with First Serve Bridgeport Tennis and offered a free of charge camp at Central High School. The Tennis Program provided a great facility and exciting environment for the campers. Instructors were provided by First Serve Bridgeport Tennis.
- 4) To expand opportunities for youth to support and reinforce good behavior. To coordinate the Boys and Girls Middle School Basketball League, Middle School Flag Football League, and Middle School Soccer League, through the partnership with the Board of Education Athletics Department and reinforce the principles of sportsmanship and teamwork that the program inspires.
  - <u>6 MONTH STATUS</u>: Middle School Basketball League for boys and girls. 41 teams are participating with 21 boys' teams and 20 girls' teams for the 2018 season. The games take place at Bassick, Central, and Harding High Schools on Saturdays. The league runs from January through March 2018.

Middle School Flag Football League for boys and girls. 12 schools are expected to participate in the league in the Spring 2018. The games will take place at Kennedy Stadium at Central High School on Saturdays in April and May 2018.

Middle School Soccer League for boys and girls. 8 schools are expected to participate in the league. The games will take place at Roosevelt and Columbus Middle Schools on Saturdays in April and May 2018.

5) To provide exceptional support to youth and young adults who are entering the job field in Recreation and related areas. To continue the Lifeguard Swim Academy. The Lifeguard Academy trains youth and adults to staff our pools and beaches and provide water safety instruction, lifesaving skills, and other important life skills.

<u>6 MONTH STATUS</u>: The Recreation Department provides employment opportunities for seasonal positions. Jobs include Summer Camp Counselors, Night Recreation Counselors, Park Checkpoint Attendants, and Lifeguards. The Lifeguard Swim Academy will take place in Spring 2018. The Swim Academy is a program for applicants to train and build endurance to become proficient in all lifeguard skills and receive their required certifications. The Department supports and sustains this community of certified lifeguards with attention to maintaining their practice and skill set as required by the American Red Cross.

- 6) To expand upon the recreational activities offered to Adults and Senior Citizens in Bridgeport and to provide a progressive and varied assortment of fitness classes and other health related activities.
  - <u>6 MONTH STATUS</u>: The Recreation Department coordinated various activities for adults and senior citizens throughout the year including the Senior Picnic at Seaside Park in September 2017 that served over 500 seniors and the Halloween Dinner at the Holy Trinity Greek Orthodox Church in October 2017 that served over 300 senior citizens. The Recreation Department also coordinates activities and programs for Bridgeport Seniors including Swimming, Arts and Crafts, Zumba, Line Dancing, and Chair Exercises. The Night Recreation Program offers supervised athletic activities for adults at the five-night recreation centers and swimming nights for adults and families at the Blackham School swimming pool.
- 7) To continue the success of the Parks and Recreation Adult Softball League.

  6 MONTH STATUS: The Parks and Recreation Department Adult Softball League at Seaside Park included 5 teams for the 2017 season. Teams played a 12-game schedule and a playoff tournament. Over 75 adults participated in the league.
- 8) To continue to provide outstanding leadership and staff support at Seaside and Beardsley Parks and Pleasure Beach during the summer peak season most notably with lifeguard and checkpoint staffing.
  - 6 MONTH STATUS: The Recreation Department facilitated the 7 day-a-week operation of park checkpoint booths from Memorial Day through Labor Day, 2017 at Seaside Park and Beardsley Park. Park checkpoints entail issuing park stickers and passes and the collection of fees for all vehicles entering the city parks. Checkpoint attendants were also on location at Pleasure Beach and handle the day-to-day operation including assisting at the boating docks, transportation for the public, operation of the concession stand and other duties to ensure the safety and provide any additional assistance.
- 9) To continue to foster relationships with other municipal departments and community organizations to deliver an assortment of activities to all Bridgeport residents.

  6 MONTH STATUS: Other municipal departments have joined the Recreation Department at various events to support city-based recreation activities. The Department on Aging partners with the Recreation Department to coordinate various programs and activities for senior citizens. The Recreation Department and Board of Education Athletics partnership coordinates the Middle School Sports Program which includes basketball, soccer, and flag football activities. The Department of Public Facilities and Board of Education have provided assistance for many recreation activities and events such as the Bridgeport Baseball Classic featuring local high school teams. The Lighthouse Program and Parks and Recreation Department partnered up along with various youth sports leagues to plan and coordinate

"Healthy Kids Day". The event takes place each summer at Seaside Park and introduces

Bridgeport youths to different sports and to encourage a healthy lifestyle. Local sports organizations such as the Bridgeport American Youth Soccer Organization, Southwest Soccer Program, Bridgeport Caribe Youth Leaders, North End Little League, Black Rock Little League, Bridgeport Chargers Youth Football, Bridgeport Raiders Pop Warner Football take part in the event and also have a relationship with the Parks and Recreation Department through scheduling of their events at Park fields and facilities.

To provide comprehensive up-to-date web content on the City website and Facebook Page detailing news and information about departmental programs.

<u>6 MONTH STATUS</u>: The Parks and Recreation Department updates the website regularly to include new information for the public including recent photos and new offerings.

The Parks and Recreation Facebook page is updated regularly to provide new information to the public including new offerings and activities. The Facebook page is also used as a tool to post weather cancellations and other pertinent information needed in a timely manner.

# FY 2018-2019 PROPOSED GENERAL FUND BUDGET RECREATION PROGRAMS APPROPRIATION SUPPLEMENT

#### APPROPRIATION SUPPLEMENT

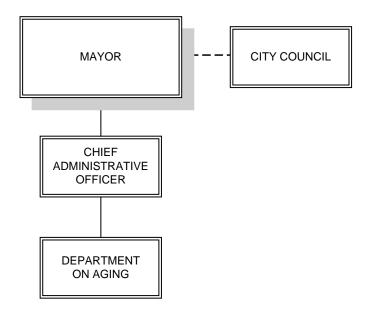
| Org#  | Org Description      | Object | # Object Description           | FY 2016   | FY 2017   | FY 2018   | FY 2019   | FY 2019   | FY 18 Budget |
|-------|----------------------|--------|--------------------------------|-----------|-----------|-----------|-----------|-----------|--------------|
|       |                      |        |                                | Actuals   | Actuals   | Budget    | Requested | Proposed  | Vs FY 19     |
|       |                      |        |                                |           |           |           | Budget    | Budget    | Proposed     |
| 01350 | RECREATION           |        |                                |           |           |           |           |           |              |
|       |                      | 51000  | FULL TIME EARNED PAY           | 216,688   | 197,607   | 258,615   |           | 258,615   |              |
|       |                      | 51100  | PT TEMP/SEASONAL EARNED PA     | 507,938   | 385,337   | 450,000   | 450,000   | 450,000   |              |
| )1    | PERSONNEL SERVICES   |        |                                | 724,626   | 582,944   | 708,615   |           | 708,615   |              |
|       |                      | 51108  | REGULAR 1.5 OVERTIME PAY       | 66,266    | 56,009    | 75,000    |           | 75,000    |              |
|       |                      | 51116  | HOLIDAY 2X OVERTIME PAY        | 2,323     | 1,744     | 2,000     | 2,000     | 2,000     |              |
|       |                      | 51122  | SHIFT 2 - 1.5X OVERTIME        | 38,975    | 34,587    | 48,000    | 48,000    | 48,000    |              |
|       |                      | 51140  | LONGEVITY PAY                  | 2,775     | 3,000     | 3,225     | 3,375     | 3,375     |              |
|       |                      | 51156  | UNUSED VACATION TIME PAYOU     | 5,520     | 6,558     | 0         |           | 0         |              |
| 02    | OTHER PERSONNEL SERV |        |                                | 115,860   | 101,897   | 128,225   | 128,375   | 128,375   | -15          |
|       |                      | 52360  | MEDICARE                       | 11,293    | 10,382    | 10,130    | 9,947     | 9,947     | 18           |
|       |                      | 52385  | SOCIAL SECURITY                | 30,021    | 23,640    | 11,084    | 10,931    | 10,931    |              |
|       |                      | 52504  | MERF PENSION EMPLOYER CONT     | 31,634    | 28,467    | 31,814    | 31,833    | 31,833    |              |
|       |                      | 52917  | HEALTH INSURANCE CITY SHARE    | 42,190    | 38,429    | 41,477    | 67,984    | 67,984    | ,            |
| 03    | FRINGE BENEFITS      |        |                                | 115,138   | 100,919   | 94,505    | 120,695   | 120,695   |              |
|       |                      | 53610  | TRAINING SERVICES              | 900       | 770       | 1,000     | 1,000     | 1,000     |              |
|       |                      | 53720  | TELEPHONE SERVICES             | 0         | 0         | 14        | 14        | 14        |              |
|       |                      | 53725  | TELEVISION SERVICES            | 0         | 0         | 20        | 20        | 20        |              |
|       |                      | 54505  | ARTS & CRAFT SUPPLIES          | 7,465     | 3,010     | 3,000     | 3,000     | 3,000     |              |
|       |                      | 54555  | COMPUTER SUPPLIES              | 0         | 934       | 1,300     | 1,300     | 1,300     |              |
|       |                      | 54580  | SCHOOL SUPPLIES                | 433       | 0         | 0         | 0         | 0         |              |
|       |                      | 54595  | MEETING/WORKSHOP/CATERING FOOD | 26,286    | 26,926    | 29,000    | 29,000    | 29,000    |              |
|       |                      | 54615  | GASOLINE                       | 1,500     | 0         | 0         | 0         | 0         |              |
|       |                      | 54670  | MEDICAL SUPPLIES               | 5,955     | 4,571     | 4,629     | 4,629     | 4,629     |              |
|       |                      | 54675  | OFFICE SUPPLIES                | 3,026     | 1,403     | 1,268     | 1,268     | 1,268     |              |
|       |                      | 54720  | PAPER AND PLASTIC SUPPLIES     | 0         | 577       | 602       | 602       | 602       |              |
|       |                      | 54725  | POSTAGE                        | 0         | 0         | 4         | 4         | 4         |              |
|       |                      | 54745  | UNIFORMS                       | 10,896    | 2,682     | 7,770     | 7,770     | 7,770     |              |
|       |                      | 55045  | VEHICLES                       | 0         | 0         | 16,300    | 16,300    | 235,000   | -218,70      |
|       |                      | 55155  | OFFICE EQUIPMENT RENTAL/LEAS   | 3,008     | 2,250     | 2,400     | 2,400     | 2,400     |              |
|       |                      | 55165  | PARKS EQUIPMENT                | 10,880    | 10,214    | 9,405     | 9,405     | 9,405     |              |
|       |                      | 55195  | SPORTING EQUIPMENT             | 9,762     | 9,653     | 10,868    | 10,868    | 10,868    |              |
|       |                      | 55205  | TRANSPORTATION EQUIPMENT       | 0         | 0         | 80        | 80        | 80        |              |
| 04    | OPERATIONAL EXPENSES |        |                                | 80,111    | 62,989    | 87,659    | 87,659    | 306,359   | -218,70      |
|       |                      | 56175  | OFFICE EQUIPMENT MAINT SRVCS   | 446       | 0         | 600       | 600       | 600       |              |
|       |                      | 56180  | OTHER SERVICES                 | 36,396    | 275,677   | 257,103   | 257,103   | 257,103   |              |
|       |                      | 56250  | TRAVEL SERVICES                | 6,661     | 4,984     | 5,500     | 5,500     | 5,500     |              |
|       |                      | 59015  | PRINTING SERVICES              | 469       | 40        | 500       | 500       | 500       |              |
| 05    | SPECIAL SERVICES     |        |                                | 43,972    | 280,701   | 263,703   | 263,703   | 263,703   |              |
|       | RECREATION           |        |                                | 1,079,706 | 1,129,450 | 1,282,707 | 1,309,047 | 1,527,747 | -245.04      |

#### PUBLIC FACILITIES DIVISIONS

### DEPARTMENT ON AGING PROGRAMS

#### MISSION STATEMENT

To ensure that all Bridgeport Seniors will be able to reach their full potential by providing opportunities for socialization, employment, volunteerism, information and referral services. To increase awareness of available nutrition, health, transportation, chore service/handyman service, exercise (including swim aerobics), and social services available to Bridgeport's active senior population.



### Marie Heller Manager

#### REVENUE SUMMARY

### Not Applicable

#### APPROPRIATION SUMMARY

| Org# Org Description |                      | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18<br>Budget vs FY<br>19 Proposed |
|----------------------|----------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01351 DEPT ON AGING  |                      |                    |                    |                   |                                |                               |                                      |
| 01                   | PERSONNEL SERVICES   | 393,938            | 366,209            | 397,967           | 411,471                        | 420,669                       | -22,702                              |
| 02                   | OTHER PERSONNEL SERV | 11,656             | 5,974              | 5,100             | 5,325                          | 5,325                         | -225                                 |
| 03                   | FRINGE BENEFITS      | 157,965            | 137,249            | 120,953           | 168,229                        | 183,461                       | -62,508                              |
| 04                   | OPERATIONAL EXPENSES | 6,312              | 4,625              | 7,900             | 7,900                          | 7,900                         | 0                                    |
| 05                   | SPECIAL SERVICES     | 0                  | 0                  | 100               | 100                            | 100                           | 0                                    |
| 06                   | OTHER FINANCING USES | 3,095              | 0                  | 3,880             | 3,880                          | 3,880                         | 0                                    |
|                      |                      | 572,966            | 514,056            | 535,900           | 596,905                        | 621,335                       | -85,435                              |

#### PERSONNEL SUMMARY

|                     |      |      |      |      |          |                                | FY2018   | FY2019    | FY2019   | FY19        |
|---------------------|------|------|------|------|----------|--------------------------------|----------|-----------|----------|-------------|
|                     | FTE  | FTE  |      |      |          |                                | Modified | Requested | Proposed | Proposed vs |
| ORG.CODE/DEPARTMENT | 2018 | 2019 | VAC. | NEW  | UNFUNDED | POSITION TITLE                 | Budget   | Budget    | Budget   | FY18 Budget |
|                     | 0.50 | 0.50 | 0.00 | 0.00 | 0.00     | CLERICAL ASSISTANT             | 15,000   | 15,000    | 15,000   | 0           |
|                     | 0.00 | 0.00 | 0.00 | 0.00 | 0.00     | DATA ANALYST                   | 0        | 0         | 0        | 0           |
|                     | 0.50 | 0.50 | 0.00 | 0.00 | 0.00     | SENIOR AIDE                    | 19,760   | 19,760    | 19,760   | 0           |
|                     | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | CUSTODIAN'S HELPER             | 40,000   | 40,000    | 40,000   | 0           |
|                     | 2.00 | 2.00 | 0.00 | 0.00 | 0.00     | SENIOR CENTER COORDINATOR      | 98,864   | 99,842    | 99,842   | -978        |
|                     | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | ADMIN. ASSISTANT               | 36,465   | 36,465    | 36,465   | 0           |
|                     | 0.00 | 0.00 | 0.00 | 0.00 | 0.00     | DIRECTOR - DEPARTMENT ON AGING | 0        | 0         | 0        | 0           |
|                     | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | SOCIAL SERVICE COORDINATOR     | 34,642   | 34,642    | 34,642   | 0           |
|                     | 1.00 | 0.00 | 0.00 | 0.00 | 1.00     | PROGRAM COORDINATOR            | 31,452   | 31,763    | 0        | 31,452      |
|                     | 0.50 | 0.50 | 0.00 | 0.00 | 0.00     | PROJECT DIRECTOR               | 29,640   | 29,640    | 29,640   | 0           |
|                     | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | SENIOR BUS DRIVER              | 40,932   | 40,932    | 40,932   | 0           |
|                     | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | SECRETARIAL ASSISTANT          | 42,930   | 0         | 40,961   | 1,969       |
| 01351000            | 0.00 | 1.00 | 0.00 | 1.00 | 0.00     | OPERATION SPECIALIST           | 0        | 55,145    | 55,145   | -55,145     |
| DEPARTMENT OF AGING | 9.50 | 9.50 | 0.00 | 1.00 | 1.00     | _                              | 389,685  | 403,189   | 412,387  | -22,702     |

# FY2018-2019 PROPOSED GENERAL FUND BUDGET DEPARTMENT ON AGING PROGRAM HIGHLIGHTS

|  | ACTUAL    | ACTUAL    | ACTUAL    | 6 MONTH   | ESTIMATED | ACTUAL    | 6 MONTH   | ESTIMATED |
|--|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| SERVICE INDICATORS                               | 2013-2014 | 2014-2015 | 2015-2016 | 2016-2017 | 2016-2017 | 2016-2017 | 2017-2018 | 2017-2018 |
| DEPARTMENT ON AGING                              |           |           |           |           |           |           |           |           |
| Volunteer Placements                             | 225       | 0         | 2         | 0         | 0         | 0         | 3         | 9         |
| Meals Provided                                   | 10,300    | 10,300    | 15,546    | 10,793    | 21,586    | 12,812    | 7,348     | 14,696    |
| Health Services-approx. units incl. Outreach (1) | 500       | 500       | 550       |           |           | 56        | 121       | 222       |
| Transportation Provided (2)                      | 800       | 810       | 810       | 9036      | 18072     | 15,600    | 11,700    | 23,400    |
| Recreation unduplicated (3)                      | 700       | 700       | 700       | 27        | 54        | 48        | 30        | 35        |
| Social Services and Referrals                    | 5,300     | 5,300     | 3,750     | 1,750     | 3,500     | 3,500     | 1,097     | 1,159     |
| Senior Activity Excursions & luncheons: Units    | 18,000    | 18,000    | 18,000    | 3,765     | 7,530     |           | 750       | 1021      |
| Total Seniors Served FY                          | 35,450    | 35,450    | 34,450    | 1,233     | 2,466     | 2,466     | 2,554     | 2,800     |

- (1) We have not had a nurse in some time; we will continue to request that a nurse come at least once a month.
- (2) Transportation provided includes trips and excursions to various places of interest to seniors. We will inquire about a second functional bus to pick up the seniors at their residence as well as bring them to each center throughout the day.
- (3) The CHORE Program was discontinued in FY 2009-2010.
- (4) Programs provided include swimming, exercise w/ equipment, ceramics, bingo, line dancing, arts & crafts, cards, billiards, dominos, ping pong. We will strive to provide more parking for our senior members.

#### FY 2018-2019 GOALS

- 1. Provide recreational opportunities to the seniors of Bridgeport that will continue to enhance memory, cognitive ability, concentration and overall mental and physical capacities.
- 2. To strive to improve senior citizens outlook and quality of life by increasing services and providing more programs.
- 3. To document all participation in various activities to see strengths and weaknesses of each program.
- 4. CW Resources will continue to provide a nutritional lunch program daily.
- 5. Continue to provide educational lectures on a weekly basis.
- 6. Provide seniors with new efficiency, automation and innovation to help with the registration, scheduling, tracking and reporting process. This system will be used for tracking each senior member for a safer environment, providing accurate counts of seniors and the activities they enjoy.
- 7. Increase Dental Hygienist and Nurse accessibility.
- 8. We will continue to hold an answer and question session with the seniors on a quarterly basis.
- 9. Identify agencies, organizations, and individual providers who will offer services to our seniors in the community.
- 10. Continue to provide trips so that the seniors can socially interact with other seniors outside of Bridgeport.
- 11. Utilize periodic newsletters, city web site and special brochures to inform the seniors of the Centers activities
- 12. To create a file for each senior with their updated information.
- 13. To write a letter to each inactive senior, that will inform them of all the new activities that we have to offer.

## FY2018-2019 PROPOSED GENERAL FUND BUDGET DEPARTMENT ON AGING PROGRAM HIGHLIGHTS

#### FY 2017-2018 GOAL STATUS

for aging well.

- To make the senior center a facility that promotes effective program operation and that provide for the health, safety and comfort of our participants, staff and community.
   12 MONTH STATUS: Twice a month we have different speakers coming into the centers to speak on topics that pertain to the seniors' daily lives. i.e. health, nutrition, breast cancer awareness, dental etc.
- 2. To increase membership by 20% 12 MONTH STATUS: With all the new activities and trips the Center offers, our membership is constantly growing. In the last year our membership has grown by 16.50%
- 3. Provide education lectures on a weekly basis.

  12 MONTHLY STATUS: We provide educational lectures at least twice a month.
- 4. Provide recreation opportunities that will continue to enhance memory, cognitive ability, concentration and overall mental and physical capacities.
  12 MONTH STATUS: The center provides Tai-Chi which helps with physical and mental capacity. We also provide Zumba and Chair exercise that help seniors with balance.
- 5. To fully utilize "my senior center" software in all four centers:

  <u>6 MONTH STATUS</u>: The Eisenhower Center utilizes my senior Center. Training on my senior center to the other centers is being worked on.
- 6. Increase Dental Hygienist and Nurse Accessibility.

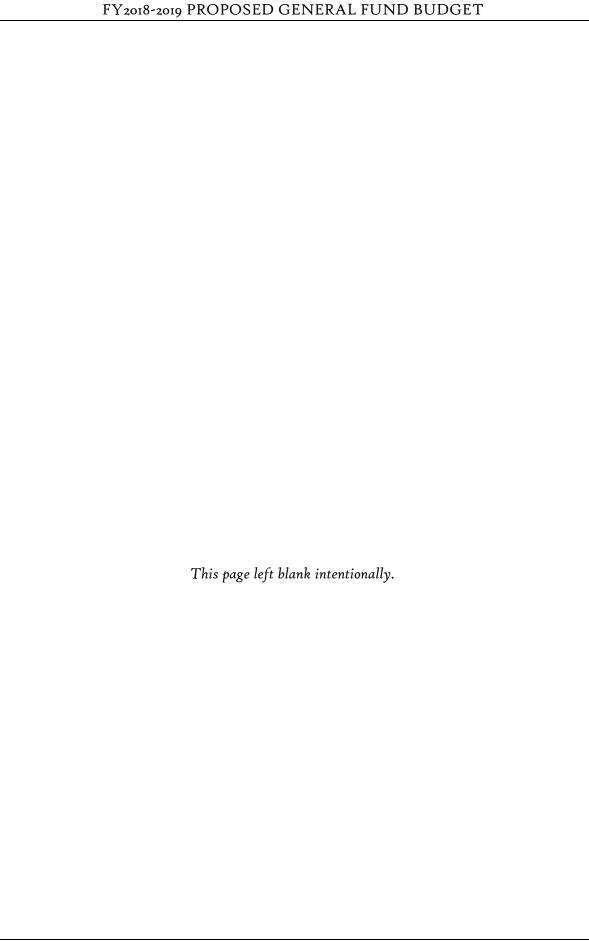
  <u>3 MONTH STATUS</u>: We have a dental clinic that comes to the center 3 months in the fall and 3 months in the spring. Dental Hygienists clean and check each senior's teeth and provide each senior with all necessary tools to have healthy teeth.
- 7. Hold an answer and question session with the Seniors on a quarterly basis: <u>3 MONTHS STATUS</u>: This is done on a quarterly basis.
- Identify agencies, organizations and individual providers who will offer services to our seniors in the Community:
   12 MONTH STATUS: Outreach to different organizations
- 9. As a focal point and advocate for older adults, the senior center must provide information to the community and center participants about its programs and about aging issues. Developing and using a marketing plan is the best way to accomplish this and help promote a positive understanding of aging in the community:
  12 MONTH STATUS: The Center puts out a quarterly newsletter with information that pertains to aging issues. We also provide the seniors with the "Seniors Bluebook" that is a resource
- 10. Utilize periodic newsletters, City website, or special brochures to inform the seniors of the Centers activities:

## FY2018-2019 PROPOSED GENERAL FUND BUDGET DEPARTMENT ON AGING PROGRAM HIGHLIGHTS/APPROPRIATION SUPPLEMENT

<u>3 MONTH STATUS</u>: Our quarterly newsletters lists all activities that the center offers and trips. In the next couple of months our website will be updated with all our daily activities and trips.

#### APPROPRIATION SUPPLEMENT

| Org#  | Org Description      | Object | # Object Description           | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested | FY 2019<br>Proposed | FY 18 Budget<br>Vs FY 19 |
|-------|----------------------|--------|--------------------------------|--------------------|--------------------|-------------------|----------------------|---------------------|--------------------------|
| 01351 | DEPT ON AGING        |        |                                |                    |                    |                   | Budget               | Budget              | Proposed                 |
| 01331 | DEI I ON AGING       | 51000  | FULL TIME EARNED PAY           | 393,938            | 336,209            | 389,685           | 403,189              | 412,387             | -22,702                  |
|       |                      | 51034  | FT BONUS - CONTRACTUAL PAY     | 0                  | 30,000             | 0                 | .03,103              | 0                   | ,                        |
|       |                      | 51099  | CONTRACTED SALARIES            | 0                  | 0                  | 1,002             | 1,002                | 1,002               | 0                        |
|       |                      | 51100  | PT TEMP/SEASONAL EARNED PA     | 0                  | 0                  | 7,280             | 7,280                | 7,280               |                          |
| 01    | PERSONNEL SERVICES   |        | , -                            | 393,938            | 366,209            | 397,967           | 411,471              | 420,669             |                          |
|       |                      | 51140  | LONGEVITY PAY                  | 8,525              | 4,200              | 5,100             | 5,325                | 5,325               |                          |
|       |                      | 51156  | UNUSED VACATION TIME PAYOU     | 3,131              | 1,774              | 0                 | 0                    | 0                   | 0                        |
| 02    | OTHER PERSONNEL SERV |        |                                | 11,656             | 5,974              | 5,100             | 5,325                | 5,325               | -225                     |
|       |                      | 52360  | MEDICARE                       | 4,673              | 4,273              | 4,641             | 4,519                | 4,616               | 25                       |
|       |                      | 52385  | SOCIAL SECURITY                | 3,539              | 4,895              | 8,096             | 10,057               | 10,057              | -1,961                   |
|       |                      | 52504  | MERF PENSION EMPLOYER CONT     | 37,681             | 23,267             | 26,099            | 31,976               | 33,094              | -6,995                   |
|       |                      | 52917  | HEALTH INSURANCE CITY SHARE    | 112,072            | 104,814            | 82,117            | 121,677              | 135,694             | -53,577                  |
| 03    | FRINGE BENEFITS      |        |                                | 157,965            | 137,249            | 120,953           | 168,229              | 183,461             | -62,508                  |
|       |                      | 53725  | TELEVISION SERVICES            | 3,693              | 3,000              | 3,700             | 3,700                | 3,700               | 0                        |
|       |                      | 53905  | EMP TUITION AND/OR TRAVEL REIM | 39                 | 0                  | 200               | 200                  | 200                 | 0                        |
|       |                      | 54675  | OFFICE SUPPLIES                | 1,680              | 1,625              | 2,800             | 2,800                | 2,800               | 0                        |
|       |                      | 55010  | ARTS & CRAFT EQUIPMENT         | 900                | 0                  | 1,200             | 1,200                | 1,200               | 0                        |
| 04    | OPERATIONAL EXPENSES |        |                                | 6,312              | 4,625              | 7,900             | 7,900                | 7,900               | 0                        |
|       |                      | 56170  | OTHER MAINTENANCE & REPAIR S   | 0                  | 0                  | 100               | 100                  | 100                 | 0                        |
| 05    | SPECIAL SERVICES     |        |                                | 0                  | 0                  | 100               | 100                  | 100                 | 0                        |
|       |                      | 59500  | SUPPORTIVE CONTRIBUTIONS       | 3,095              | 0                  | 3,880             | 3,880                | 3,880               | 0                        |
| 06    | OTHER FINANCING USES |        |                                | 3,095              | 0                  | 3,880             | 3,880                | 3,880               | 0                        |
| 01351 | DEPT ON AGING        |        |                                | 572,966            | 514,056            | 535,900           | 596,905              | 621,335             | -85,435                  |

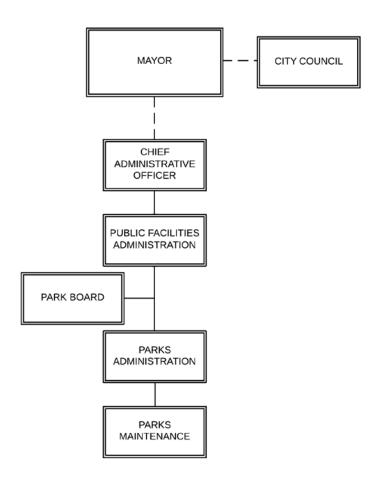


#### PUBLIC FACILITIES DIVISIONS

### PARKS ADMINISTRATION & MAINTENANCE

#### MISSION STATEMENT

The mission of the Parks Department is to provide well-maintained, enjoyable park grounds and facilities to enhance the quality of life for City residents and visitors; to preserve and protect open spaces; to provide opportunities for active and passive recreation; and to maintain the landscapes, structures, streams, and woodlands that exist within these areas. In addition, it is our goal to monitor and replace playgrounds that are deteriorated and/or fail to meet ADA standards in order to provide a safe and aesthetically pleasing recreational environment.



### John Ricci Manager

#### **REVENUE SUMMARY**

|       |          |                                |           |           |           | FY 2019   | FY 2019   | FY 18            |
|-------|----------|--------------------------------|-----------|-----------|-----------|-----------|-----------|------------------|
|       |          |                                | FY 2016   | FY 2017   | FY 2018   | Requested | Proposed  | <b>Budget Vs</b> |
| Org#  | Object#  | Object Description             | Actuals   | Actuals   | Budget    | Budget    | Budget    | FY 19            |
| 01355 | PARKS AD | MINISTRATION                   |           |           |           |           |           |                  |
|       | 41314    | SPRINT-KENNEDY STADIUM RENT    | 29,095    | 31,740    | 31,740    | 31,740    | 31,740    | 0                |
|       | 41316    | T-MOBILE RENT KENNEDY STADIUM  | 41,400    | 42,435    | 41,400    | 41,400    | 41,400    | 0                |
|       | 41623    | SEASIDEANDBEARDSLEYCHECKPOINT  | 490,322   | 419,000   | 500,000   | 450,000   | 450,000   | -50,000          |
|       | 41624    | KENNEDY STADIUM RENTAL         | 0         | 5,200     | 6,000     | 5,200     | 5,200     | -800             |
|       | 41625    | PARK STICKERS                  | 27,600    | 23,027    | 13,000    | 23,000    | 23,000    | 10,000           |
|       | 41629    | WONDERLAND OF ICE - RENT       | 84,000    | 84,000    | 72,000    | 72,000    | 72,000    | 0                |
|       | 41630    | % OF PROFIT                    | 77,631    | 0         | 75,000    | 75,000    | 75,000    | 0                |
|       | 41632    | CITY CONCESSIONS               | 0         | 2,625     | 2,500     | 2,500     | 2,500     | 0                |
|       | 41633    | APARTMENT RENTAL               | 4,800     | 4,800     | 4,800     | 4,800     | 4,800     | 0                |
|       | 41635    | FAIRCHILDWHEELERGOLFCOURSEREVE | 1,760,914 | 1,634,594 | 1,815,000 | 1,761,000 | 1,761,000 | -54,000          |
|       | 45341    | W.I.C.C ANNUAL LEASE           | 10,500    | 0         | 10,500    | 10,500    | 10,500    | 0                |
|       | 45342    | FAIRCHILDWHEELERRESTAURANTREVE | 50,000    | 50,000    | 50,000    | 50,000    | 50,000    | 0                |
| 01355 | PARKS AD | MINISTRATION                   | 2,576,263 | 2,297,421 | 2,621,940 | 2,527,140 | 2,527,140 | -94,800          |

#### APPROPRIATION SUMMARY

| Org# Org Descri |                      | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18<br>Budget vs FY<br>19 Proposed |
|-----------------|----------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01              | PERSONNEL SERVICES   | 437,877            | 210,319            | 218,616           | 221,500                        | 221,500                       | -2,884                               |
| 02              | OTHER PERSONNEL SERV | 19,911             | 14,434             | 9,150             | 9,225                          | 9,225                         | -75                                  |
| 03              | FRINGE BENEFITS      | 94,185             | 62,828             | 76,953            | 83,853                         | 83,853                        | -6,900                               |
| 04              | OPERATIONAL EXPENSES | 2,087              | 1,267              | 2,994             | 2,994                          | 2,994                         | 0                                    |
|                 |                      | 554,060            | 288,848            | 307,713           | 317,572                        | 317,572                       | -9,859                               |

### PERSONNEL SUMMARY

|                      |      |      |      |      |          |                                | FY2018   | FY2019    | FY2019   | FY19        |
|----------------------|------|------|------|------|----------|--------------------------------|----------|-----------|----------|-------------|
|                      | FTE  | FTE  |      |      |          |                                | Modified | Requested | Proposed | Proposed vs |
| ORG.CODE/DEPARTMENT  | 2018 | 2019 | VAC. | NEW  | UNFUNDED | POSITION TITLE                 | Budget   | Budget    | Budget   | FY18 Budget |
|                      | 0.00 | 0.00 | 0.00 | 0.00 | 0.00     | DIRECTOR OF PARKS & RECREATION | 0        | 0         | 0        | 0           |
|                      | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | PAYROLL CLERK (40 HOURS)       | 65,943   | 66,596    | 66,596   | -653        |
|                      | 0.00 | 0.00 | 0.00 | 0.00 | 0.00     | FINANCIAL COORDINATOR          | 0        | 0         | 0        | 0           |
|                      | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | SPECIAL PROJECTS COORDINATOR   | 80,673   | 80,673    | 80,673   | 0           |
| 01355000             | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | SPECIAL PROJECT MANAGER        | 72,000   | 74,231    | 74,231   | -2,231      |
| PARKS ADMINISTRATION | 3.00 | 3.00 | 0.00 | 0.00 | 0.00     |                                | 218,616  | 221,500   | 221,500  | -2,884      |

|   | ACTUAL       | ACTUAL         | 6 MONTH      | ESTIMATED    | ACTUAL       | 6 MONTH      | ESTIMATED    |
|---|--------------|----------------|--------------|--------------|--------------|--------------|--------------|
| SERVICE INDICATORS  | 2014-2015    | 2015-2016      | 2016-2017    | 2016-2017    | 2016-2017    | 2017-2018    | 2017-2018    |
| PARKS   |              |                |              |              |              |              |              |
| Developed Acreage   | 1,212        |                | 1,212        | 1,212        | 1,212        | 1,212        | 1,212        |
| Undeveloped Acreage (1)                                       | 75.5         |                | 75.5         | 75.5         | 75.5         | 75.5         | 75.5         |
| Golf Course Acreage (36 holes)                                | 320          |                | 320          | 320          | 320          | 320          | 320          |
| Total Park Acreage  | 1,352        |                | 1,352        | 1,352        | 1,352        | 1,352        | 1,352        |
| Park Acreage per 1,000 residents                              | 9.6          |                | 9.6          | 9.6          | 9.6          | 9.6          | 9.6          |
| Number of Parks   | 47           |                | 47           | 47           | 47           | 47           | 47           |
| Number of Esplanades Maintained (37,006 linear feet)          | 18           |                | 18           | 18           | 18           | 18           | 18           |
| Number of Playgrounds   | 24           |                | 24           | 22           | 22           | 22           | 22           |
| Number of Splash Pads   | 4            |                | 14           | 14           | 14           | 14           | 14           |
| Number of Tennis Courts                                       | 24           |                | 24           | 24           | 23           | 23           | 23           |
| Basketball Courts   | 11           |                | 11           | 11           | 11           | 11           | 11           |
| Baseball/Softball Fields                                      | 25           |                | 25           | 25           | 25           | 25           | 25           |
| Football and/or Soccer Fields                                 | 17           |                | 17           | 17           | 17           | 17           | 17           |
| Total Acreage of Athletic Fields                              | 74           |                | 74           | 74           | 74           | 74           | 74           |
| Bocce Courts  | 1            |                | 2            | 2            | 2            | 2            | 2            |
| Ice Skating Facilities  | 1            |                | 1            | 1            | 1            | 1            | 1            |
| Horseshoe Lanes   | 12           |                | 13           | 13           | 13           | 13           | 13           |
| Beach Agrees  | 4            |                | 4            | 4            | 4            | 4            | 4            |
| Beach Acreage   | 20           |                | 20           | 20           | 20           | 20           | 20           |
| Miles of Walking, Hiking & Bicycle Trails                     | 20.722       |                | 11.000       | 32,000       | 10.750       | 8            | 10.000       |
| Parks Stickers Issued (2)                                     | 20,722       |                | 11,000       | 22,000       | 18,758       | 9,000        | 19,000       |
| Revenue from Parks Stickers                                   | \$12,572     |                | \$4,470      | \$27,000     | \$23,027     | \$2,500      | \$18,000     |
| Checkpoint Revenues Beardsley & Seaside Park PARK MAINTENANCE | \$330,557    | \$490,322      | \$253,975    | \$500,000    | \$419,000    | \$215,026    | \$430,000    |
| Est. Irrigation Inspections/Repairs/Pipe work                 | 2 900        | 2 900          | 2 900        | 2 900        | 2 900        | 2 900        | 2 000        |
| Garbage cans emptied, One Armed Bandit (21 locations)         | 3,800<br>300 |                | 3,800<br>300 | 3,800<br>300 | 3,800<br>300 | 3,800<br>300 | 3,800<br>300 |
| Grass effectively mowed and maintained (acres)                | 1,800        |                | 1,800        | 1,800        | 1,800        | 1,800        | 1,800        |
| Baseball/Softball Fields maintained                           | 28           |                | 28           | 28           | 28           | 25           | 25           |
| Football and/or Soccer Fields maintained                      | 26           |                | 26           | 26           | 26           | 26           | 26           |
| Playgrounds Inspected, including swingsets                    | 19           |                | 19           | 19           | 19           | 19           | 19           |
| Bathrooms Cleaned & maintained (includes port-o-lets)         | 31           |                | 31           | 31           | 31           | 31           | 31           |
| Parks Maintenance Full Time Equivalents                       | 59           |                | 59           | 59           | 59           | 59           | 59           |
| TREE & LANDSCAPE MAINTENANCE                                  | 33           |                | 33           |              |              | 33           | 33           |
| Total Trees in Bridgeport Parks                               | 20,000       | 20,000         | 20,000       | 20,000       | 20,000       | 20,000       | 20,000       |
| Tree Maintenance Work* (3)                                    | 1962         |                | 1962         | 1962         | 2000         | 1000         | 2000         |
| Percentage of trees maintained                                | 10%          |                | 10%          | 10%          | 10%          | 5%           | 10%          |
| Outsourced Tree Maintenance Jobs*                             | 736          |                | 736          | 736          | 550          | 350          | 700          |
| Tree Maintenance Expenditures                                 | \$288,000    |                | \$162,702    | \$200,000    | \$292,937    | \$146,469    | \$292,937    |
| Percentage of Trees Pruned                                    | 2%           |                | 2.00%        | 2.00%        | 1.75%        | 1.17%        | 1.75%        |
| Tree Pruning Expenditures                                     | \$71,084     | \$70,000       | \$30,000     | \$70,000     | \$70,000     | \$46,889     | \$70,000     |
| Cost per tree pruned  | \$150        |                | \$150        | 150          | 200          | 200          | 200          |
| Trees Planted*  | 572          |                | 100          | 250          | 125          | 82           | 125          |
| EVENT SUPPORT   |              |                |              |              |              |              |              |
| Large Events (4)  | 150          | 150            | 75           | 150          | 150          | 75           | 150          |
| Small Activity Permits Issued (5)                             | 321          |                | 190          | 380          | 372          | 179          | 380          |
| Senior Citizen Resident Stickers Issued                       | 200          |                | 100          | 200          | 200          | 200          | 200          |
| Non-Resident Day Passes Sold (Beardsley & Seaside)            | 4,840        |                | 3,200        | 5,000        | 3,500        | 2,100        | 4,200        |
| Food Concessions Open at Seaside Park                         | . 2          |                | 1            | 2            | 1            | 1            | 2            |
| Revenues from Seaside Park Rental                             | \$55,073     |                | \$3,494      | \$5,000      | \$3,854      | \$4,135      | \$5,000      |
| REVENUES  | , ,          | , - , - , -    | 1-,          | , - ,        | ,            | , , , , ,    | , - ,        |
| Revenue from Parks Stickers                                   | \$12,752     | \$27,600       | \$4,470      | \$27,000     | \$23,027     | \$2,500      | \$15,000     |
| Checkpoint Revenues Beardsley & Seaside Park                  | \$330,557    |                | \$253,975    | \$500,000    | \$419,000    | \$215,026    | \$430,000    |
| Revenues from Seaside Park Rental                             | \$55,073     |                | \$3,494      | \$5,000      | \$3,854      | \$4,135      | \$5,000      |
| Golf Course Revenues  |              | \$1,760,914.00 | \$952,282    | \$1,800,000  | \$1,634,593  | \$948,921    | \$1,800,000  |
| All Other Parks Revenues                                      | \$495,844    |                | \$158,384    | \$311,434    | \$235,584    | \$86,263     | \$229,388    |
| Total Parks and Recreation Revenues                           | \$2,419,387  |                | \$1,372,605  | \$2,643,434  | \$2,316,058  | \$1,256,845  | \$2,479,388  |

<sup>(1)</sup> Elton Rogers, Fairchild Memorial, Svirha and a portion of Veteran's Memorial Park. (2) Sold at Checkpoints, City Hall & Parks Office. Total stickers issued, resident and non-resident. (3) Any Tree Maintenance, Pruning, Take down, Limb pickup and Stump Removal done by the Parks and Recreation Department (4) Events at all Parks including Kennedy Stadium. (5) Showers, field trips, filming, fishing, picnics, weddings and rallies.

#### FY 2018 - 2019 GOALS:

- 1. To continue to deliver extensive services to City residents and visitors throughout the 47 parks we maintain. To continue to work with the Administration, Police Department, Public Facilities and residents of Bridgeport to ensure safe recreational havens in all parks. This includes the posting of Rules and Regulations signs in highly visible areas to inform the public, deter vandalism and provide better grounds for enforcement of the rules and regulations. To modify the routine maintenance schedule to improve maintenance coverage and upholding a high standard of quality, especially during the peak season. To better maintain our current equipment inventory and to replace what may be in disrepair. To continue to make safety the utmost priority in all operations within the Parks and Recreation Dept.
- 2. To complete several special, capital and/or grants parks projects: Black Rock Lighthouse on Fayerweather Island Coastal Engineering and Historic Preservation Phase II, Johnson Oak, Seaside Park Al Bennett Fishing Pier, Seaside Park Bandshell Electrical Installation, North End Dog Park, Increased Parking for Fields at Puglio, Wayne Street Park, Court improvements at BJ Brown, West Side II, Washington and Newfield Parks.
- 3. To create and sustain the presence of high quality and healthy food concession offerings at the Grove and West Beach stands at Seaside Park and Pleasure Beach. To upgrade restroom facilities at Beardsley Park, Luis Munoz Marin/Garfield Open Space, Seaside, Washington and Went Field.
- 4. To continue to work closely with the Board of Parks Commissioners on projects and initiatives that prioritize the delivery of outstanding results and services to City residents and visitors who enjoy the parks, recreation programs and D. Fairchild Wheeler Golf Course. This includes the support of all large and small events permitted throughout the park system.
- 5. To enhance, maintain and protect the urban tree canopy through proper tree care and maintenance practices. To implement citywide street tree plantings and encourage community residents and neighborhoods to be engaged in environmental stewardship.

#### FY 2017 - 2018 GOAL STATUS:

1) To continue to deliver extensive services to City residents and visitors throughout our 47 beautiful parks. To continue to work with the Administration, Police Department, Public Facilities and residents of Bridgeport to ensure safe recreational havens in all parks. This includes the development and implementation of a comprehensive maintenance programs for playgrounds, splash pads, synthetic turf fields, picnic pavilions and all park amenities and grounds. To focus on the establishment of a satellite maintenance crew on the East Side. To achieve this, we have structured a routine maintenance schedule to provide maximum coverage for maintaining all our parks to the high standard of quality we continue to strive to meet and uphold. To prepare for Parks Maintenance work in the future by starting the planning necessary to replenish outdated equipment and vehicles as necessary to maintain an efficient workforce for all seasonal applications. The delivery of services includes raising awareness within the Parks and Recreation workforce while also promoting resident participation in volunteerism and keeping parks clean.

<u>6 MONTH STATUS</u>: The Parks and Recreation Dept. enjoyed a busy and successful 2017 season. The City maintained all parks and either completed or made great strides towards completing all the goals listed in 2017. To replace certain equipment in the Parks Maintenance Division's aging fleet, an automated litter container garbage truck, two crew-cab trucks and two mason dump trucks were added to the fleet in the fall of 2017. The replacement of specific lawn mower equipment helped overall landscaping operations.

2) To complete several special, capital and/or grants parks projects: Black Rock Lighthouse on Fayerweather Island Coastal Engineering and Historic Preservation, Johnson Oak Park, Seaside Park Al Bennett Fishing Pier and Wayne Street Park.

<u>6 MONTH STATUS</u>: The Black Rock Lighthouse on Fayerweather Island has completed the initial phase of preservation and stabilization work as afforded by the Hurricane Sandy Disaster Relief Assistance Grant administered by the Connecticut Department of Economic and Community Development State Historic Preservation Office. A second phase of preservation work on the exterior and lantern level has been approved as an amendment and extension to the project, and is scheduled to be completed in 2018.

Johnson Oak Park Improvements in partnership with the Trust for Public Land is scheduled to be bid this February and awarded in April in order to complete the various improvements made possible by the City of Bridgeport as well as a grant from the Federal Land & Water Conservation fund administered through the State of Connecticut, Department of Environmental Protection, a Bridgeport Community Gardens grant administered by the State of Connecticut Department of Environmental Protection, an award from the National Endowment for the Arts and through the U.S. Department of HUD Community Development Block Grant Program for public park improvements at Johnson Oak Park, as well as private contributions made through the Trust for Public Land.

Al Bennett Fishing Pier construction work has commenced at Seaside Park and is scheduled to be completed by the summer. It has been made possible through disaster relief assistance for Hurricane Irene and Hurricane Sandy funded through the U.S. Department of Homeland Security Federal Emergency Management Agency (FEMA Region 1) with support also provided by the State of Connecticut Department of Emergency Services & Public Protection Division of Emergency Management and Homeland Security.

Consultants have been selected for the Wayne Street Park project, and an engineering survey has been completed to inform the proposed programming for passive and active recreation at the site. Upon the completion of the construction documents the City shall bid the construction work. This project is supported through a grant being administered by the Connecticut Department of Environmental Protection.

3) To increase awareness, celebrate and restore historical assets such as Black Rock Lighthouse on Fayerweather Island, Seaside Park's Perry Memorial Arch and the Stratfield Cemetery Gate at Clinton Park with the help of financial assistance from grants.

<u>6 MONTH STATUS</u>: The Parks and Recreation Department is slated to continue work on the Lighthouse in 2018 as indicated in the update for the 6-month status for goal #2. The scope for evaluation and assessment work at Seaside Park's Perry Memorial Arch has been reviewed and identified as a special capital project potentially to be started in 2018. The Parks and Recreation Dept. has interfaced with members of the Stratfield Historic District to assist the community in achieving restoration goals for

Clinton Park and Stratfield Cemetery, including the removal of fallen trees and debris within the historic burial ground area.

- 4) To create and sustain the presence of high quality and healthy food concession offerings at the Grove and West Beach stands at Seaside Park and Pleasure Beach. To upgrade restroom facilities at Beardsley Park, Luis Munoz Marin/Garfield Open Space, Seaside, Washington and Went Field.

  6 MONTH STATUS: The Concessionaire at Seaside Park provided ice cream vending trucks throughout the season and food and refreshments at West Beach. The concession stand at the Grove was under renovation and is expected to be fully restored for opening in conjunction with the work being done at Diamond 1 at Seaside Park. Pleasure Beach opened its concession stand on a limited weekend basis for 2017. All restroom facilities were fully cleaned and updated with certain fixtures such as new hand dryers in 2017 and/or painted. Restrooms that need to be updated are being evaluated and assessed as part of the Parks Capital Improvement Program. Porto-let facilities were provided where necessary at several locations.
- 5). To improve recreational trails, open space and welcome areas at Veteran's Memorial Park and explore the introduction of dog runs/dog parks on the premises.
- <u>6 MONTH STATUS</u>: An area has been identified for the North End Dog Park at Veteran's Memorial Park. To enhance the area, unhealthy trees and invasive plant species shall be removed, healthy trees shall be pruned and a fenced in area shall be erected to provide this amenity to service the community.
- 6) To continue to work closely with the Board of Parks Commissioners on projects and initiatives that prioritize the delivery of outstanding results and services to City residents and visitors who enjoy the parks, recreation programs and D. Fairchild Wheeler Golf Course. This includes the support of all large and small events permitted throughout the park system.
- <u>6 MONTH STATUS</u>: The Department of Parks and Recreation has worked closely with the Board of Park Commissioners throughout the year, and looks forward to continuing to improve its support and facilitation of large and small events.
- 7) To enhance, maintain and protect the urban tree canopy through proper tree care and maintenance practices. To implement citywide street tree plantings and encourage community residents and neighborhoods to be engaged in environmental stewardship.
- <u>6 MONTH STATUS</u>: The Parks and Recreation Department continued to work closely with the community to maintain the urban tree canopy. The Department planted over 100 trees as part of its City-wide tree planting program. We responded to tree maintenance requests and storm damaged trees. We also reviewed work being done by the United Illuminating Company as part of its Vegetation Management Program to protect the Utility Protection Zone.
- 8) To continue connectivity improvements along the City-maintained rights-of-way leading to and from Parks including esplanades as well as greenways, public waterfront access and pedestrian corridors. This includes coordinating the completion of the Pequonnock River Trail Signage with <a href="CTMETRO">CTMETRO</a>. To work closely with the Administration, Public Facilities and Engineering Department as well as the Office of Planning and Economic Development to achieve this goal.
- <u>6 MONTH STATUS</u>: Esplanade improvements to clear overgrowth on North Avenue as well as prune and raise canopy on trees in all esplanades were started in fall 2017. Over 20,000 tulip and daffodil

bulbs were planted throughout the city. Rules and Regulation signage has been identified as a prioritized goal in visible areas of the park for the 2018 season.

- 9) To continue to work closely with all departments of the City of Bridgeport to improve services to residents and all who visit the largest municipality in the State of Connecticut. To develop, champion, solidify and strengthen relationships with the Bridgeport community, the City Council, all agencies, neighborhood groups and revitalization zones, organizations and entities that are partners, contributors and supporters of Bridgeport. Within the Downtown neighborhood, the department will strive to continue working in partnership with the Downtown Special Services District, local businesses and various active organizations.
- <u>6 MONTH STATUS</u>: The Department of Public Facilities and Parks and Recreation Dept. looks forward to deploying over 40 planters within the downtown Main Street corridor to enhance the streetscape in partnership with the Downtown Special Services District. The Parks Dept. continues to maintain its collaborative partnership with environmental non-profit organizations to enhance and improve the environment in Bridgeport. Increased communication within the neighborhood revitalizations zones and City Council has provided greater awareness to opportunities for new park and open spaces such as the introduction of new amenities at West End and Wordin Park, maintenance needs such as the restoration of the picnic pavilion at West Side II and new dog park and playground amenities at Alice Street Lot, and ways to combat and prevent vandalism at all the parks.
- 10) To expand the Parks and Recreation internet presence, including through social media networking and outreach. To engage residents to like the City of Bridgeport Parks and Recreation Facebook Page. To spread the word about special events, share positive news about Bridgeport programs and support arts, culture and music in the parks as well as athletic, fitness and health programs, and youth education. To utilize the See Click Fix Application for constituent requests. 6 MONTH STATUS: The Parks and Recreation Dept. has continued its Facebook page account on social media and have responded to See Click Fix requests. We also have a goal of creating and/or improving the content of the existing web pages on the new City website including showing the Park Rules and Regulations, updates to upcoming events and programs.
- 11) To examine opportunities to increase parks revenue streams that could help offset the City's overall operational expenses. This may include various aspects of park permitting, expanded parking permit requirements at specific locations, increased coordination with the Bridgeport Police Department for sticker enforcement, establish policy and procedure to collect concession and other license fees and outreach to all users of the park including athletic leagues.
- <u>6 MONTH STATUS</u>: The City Public Facilities and Parks and Recreation Dept. continues to monitor all general fund revenue streams as well explore new opportunities for growth where they can be identified.

# FY 2018-2019 PROPOSED GENERAL FUND BUDGET PARKS ADMINISTRATION APPROPRIATION SUPPLEMENT

#### APPROPRIATION SUPPLEMENT

| Org#  | Org Description      | Object# | Object Description          | FY 2016 | FY 2017 | FY 2018 | FY 2019   | FY 2019  | FY 18 Budget |
|-------|----------------------|---------|-----------------------------|---------|---------|---------|-----------|----------|--------------|
|       |                      |         |                             | Actuals | Actuals | Budget  | Requested | Proposed | Vs FY 19     |
|       |                      |         |                             |         |         |         | Budget    | Budget   | Proposed     |
| 01355 | PARKS ADMINISTRATION |         |                             |         |         |         |           |          |              |
|       |                      | 51000   | FULL TIME EARNED PAY        | 437,877 | 195,319 | 218,616 | 221,500   | 221,500  | -2,884       |
|       |                      | 51034   | FT BONUS - CONTRACTUAL PAY  | 0       | 15,000  | 0       | 0         | 0        | 0            |
| 01    | PERSONNEL SERVICES   |         |                             | 437,877 | 210,319 | 218,616 | 221,500   | 221,500  | -2,884       |
|       |                      | 51108   | REGULAR 1.5 OVERTIME PAY    | 5,770   | 7,910   | 6,000   | 6,000     | 6,000    | 0            |
|       |                      | 51140   | LONGEVITY PAY               | 7,556   | 5,269   | 3,150   | 3,225     | 3,225    | -75          |
|       |                      | 51156   | UNUSED VACATION TIME PAYOU  | 6,585   | 1,256   | 0       | 0         | 0        | 0            |
| 02    | OTHER PERSONNEL SERV |         |                             | 19,911  | 14,434  | 9,150   | 9,225     | 9,225    | -75          |
|       |                      | 52360   | MEDICARE                    | 2,937   | 1,789   | 2,067   | 2,066     | 2,066    | 1            |
|       |                      | 52385   | SOCIAL SECURITY             | 1,347   | 0       | 7,254   | 7,254     | 7,254    | 0            |
|       |                      | 52504   | MERF PENSION EMPLOYER CONT  | 46,703  | 22,799  | 26,944  | 27,304    | 27,304   | -360         |
|       |                      | 52917   | HEALTH INSURANCE CITY SHARE | 43,198  | 38,240  | 40,688  | 47,229    | 47,229   | -6,541       |
| 03    | FRINGE BENEFITS      |         |                             | 94,185  | 62,828  | 76,953  | 83,853    | 83,853   | -6,900       |
|       |                      | 53725   | TELEVISION SERVICES         | 831     | 0       | 1,610   | 1,610     | 1,610    | 0            |
|       |                      | 54675   | OFFICE SUPPLIES             | 1,256   | 1,267   | 1,384   | 1,384     | 1,384    | 0            |
| 04    | OPERATIONAL EXPENSES |         |                             | 2,087   | 1,267   | 2,994   | 2,994     | 2,994    | 0            |
| 01355 | PARKS ADMINISTRATION |         |                             | 554,060 | 288,848 | 307,713 | 317,572   | 317,572  | -9,859       |

# FY 2018-2019 PROPOSED GENERAL FUND BUDGET PARKS MAINTENANCE BUDGET DETAIL

### John Ricci Manager

#### **REVENUE SUMMARY**

### Not Applicable

### APPROPRIATION SUMMARY

| Org#  | Org Descri | ption                | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18<br>Budget vs FY<br>19 Proposed |
|-------|------------|----------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01356 | PARKS MA   | INTENANCE SERVICES   |                    |                    |                   |                                |                               |                                      |
|       | 01         | PERSONNEL SERVICES   | 1,323,666          | 1,503,753          | 1,248,795         | 1,215,057                      | 1,323,057                     | -74,262                              |
|       | 02         | OTHER PERSONNEL SERV | 153,292            | 110,019            | 122,830           | 123,030                        | 123,030                       | -200                                 |
|       | 03         | FRINGE BENEFITS      | 320,051            | 395,347            | 273,512           | 348,108                        | 356,370                       | -82,858                              |
|       | 04         | OPERATIONAL EXPENSES | 405,336            | 425,325            | 500,931           | 500,931                        | 493,931                       | 7,000                                |
| -     | 05         | SPECIAL SERVICES     | 293,977            | 308,235            | 334,861           | 334,861                        | 334,861                       | 0                                    |
|       |            |                      | 2,496,322          | 2,742,678          | 2,480,929         | 2,521,987                      | 2,631,249                     | -150,320                             |

#### PERSONNEL SUMMARY

|                            |       |       |      |      |          |                                | FY2018    | FY2019    | FY2019    | FY19        |
|----------------------------|-------|-------|------|------|----------|--------------------------------|-----------|-----------|-----------|-------------|
|                            | FTE   | FTE   |      |      |          |                                | Modified  | Requested | Proposed  | Proposed vs |
| ORG.CODE/DEPARTMENT        | 2018  | 2019  | VAC. | NEW  | UNFUNDED | POSITION TITLE                 | Budget    | Budget    | Budget    | FY18 Budget |
|                            | 0.00  | 1.00  | 0.00 | 1.00 | 0.00     | BOAT CAPTAIN                   | 0         | 52,284    | 52,284    | -52,284     |
|                            | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | PUBLIC WORKS FOREMAN II        | 58,132    | 58,132    | 58,132    | 0           |
|                            | 0.00  | 0.00  | 0.00 | 0.00 | 0.00     | GOLF COURSE SUPERINTENDENT     | 0         | 0         | 0         | 0           |
|                            | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | MANAGER OF ROADWAY AND PARKS   | 68,960    | 68,960    | 68,960    | 0           |
|                            | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | PLUMBER                        | 84,490    | 86,570    | 86,570    | -2,080      |
|                            | 3.00  | 3.00  | 1.00 | 0.00 | 0.00     | MAINTAINER I (GRADE I)         | 103,828   | 110,616   | 110,616   | -6,788      |
|                            | 5.00  | 5.00  | 0.00 | 0.00 | 0.00     | MAINTAINER I (GRADE II)        | 191,006   | 201,177   | 201,177   | -10,171     |
|                            | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | MAINTAINER II                  | 42,810    | 43,666    | 43,666    | -856        |
|                            | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | MAINTAINER IV                  | 51,569    | 53,652    | 53,652    | -2,083      |
|                            | 0.00  | 0.00  | 0.00 | 0.00 | 0.00     | JANITRESS                      | 0         | 0         | 0         | 0           |
|                            | 0.00  | 0.00  | 0.00 | 0.00 | 0.00     | ANTI BLIGHT TECHNICIAN         | 0         | 0         | 0         | 0           |
|                            | 0.00  | 0.00  | 0.00 | 0.00 | 0.00     | CHECKPOINT ATTENDANT           | 0         | 0         | 0         | 0           |
|                            | 0.00  | 0.00  | 0.00 | 0.00 | 0.00     | SENIOR CHECKPOINT ATTENDANT    | 108,000   | 0         | 108,000   | 0           |
|                            | 0.00  | 0.00  | 0.00 | 0.00 | 0.00     | SUPERVISOR CHECKPOINT ATTENDAN | 0         | 0         | 0         | 0           |
| 01356000                   | 0.00  | 0.00  | 0.00 | 0.00 | 0.00     | SEASONAL MAINTAINER I GRADE I  | 540,000   | 540,000   | 540,000   | 0           |
| PARKS MAINTENANCE SERVICES | 13.00 | 14.00 | 1.00 | 1.00 | 0.00     |                                | 1,248,795 | 1,215,057 | 1,323,057 | -74,262     |

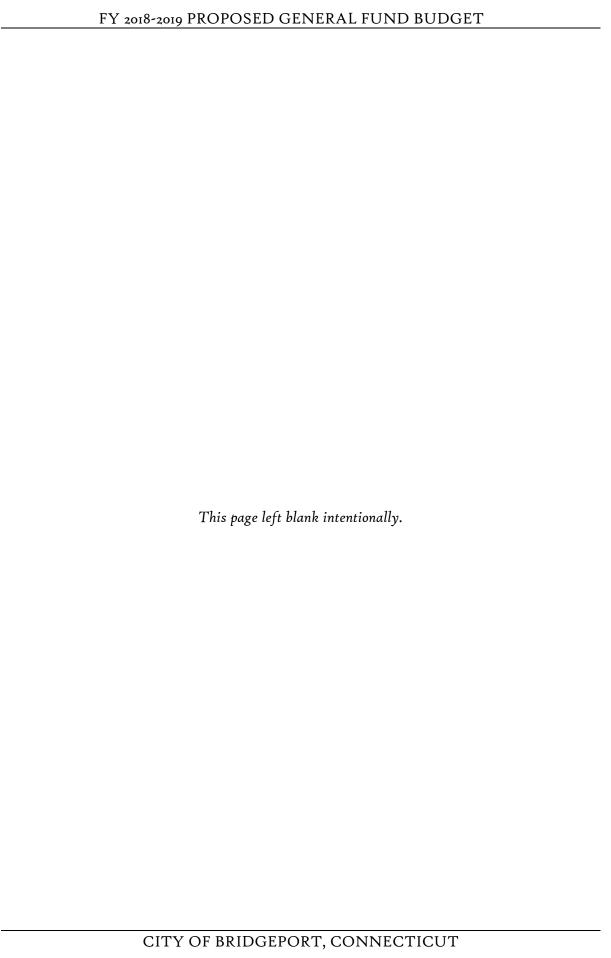
# FY 2018-2019 PROPOSED GENERAL FUND BUDGET PARKS MAINTENANCE APPROPRIATION SUPPLEMENT

### APPROPRIATION SUPPLEMENT

| Urg#  | Org Description        | Object                  | # Object Description                                | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18 Budget<br>Vs FY 19<br>Proposed |
|-------|------------------------|-------------------------|---|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01356 | PARKS MAINTENANCE SERV | VICES                   |   |                    |                    |                   | buuget                         | Buuget                        | rioposeu                             |
|       |                        | 51000                   | FULL TIME EARNED PAY                                | 618,058            | 568,938            | 600,795           | 675,057                        | 675,057                       | -74,262                              |
|       |                        | 51034                   | FT BONUS - CONTRACTUAL PAY                          | 0                  | 30,000             | 0                 | 0                              | 0                             | (                                    |
|       |                        | 51100                   | PT TEMP/SEASONAL EARNED PA                          | 705,608            | 904,815            | 648,000           | 540,000                        | 648,000                       | (                                    |
| 1     | PERSONNEL SERVICES     | 54400                   | 4.67111.6.5.417                                     | 1,323,666          | 1,503,753          | 1,248,795         | 1,215,057                      | 1,323,057                     | -74,262                              |
|       |                        | 51102                   | ACTING PAY  | 3,194              | 3,084              | 0                 | 0                              | 0                             | (                                    |
|       |                        | 51104                   | TEMPORARY ACTING 2X OVERTI                          | 11                 | 42                 | 0                 | 0                              | 0                             | (                                    |
|       |                        | 51106<br>51108          | REGULAR STRAIGHT OVERTIME                           | 1,048              | 3,872              | 100.000           | 100,000                        | 100,000                       | (                                    |
|       |                        | 51106                   | REGULAR 1.5 OVERTIME PAY<br>HOLIDAY 2X OVERTIME PAY | 127,935<br>4,915   | 70,648<br>7,168    | 100,000<br>15,000 | 100,000<br>15,000              | 100,000<br>15,000             | ,                                    |
|       |                        | 51110                   | SHIFT 2 - 1.5X OVERTIME                             | 40                 | 654                | 1,000             | 1,000                          | 1,000                         | ·                                    |
|       |                        | 51128                   | SHIFT 3 - 1.5X OVERTIME                             | 27                 | 15,223             | 1,000             | 1,000                          | 1,000                         | (                                    |
|       |                        | 51136                   | TEMP SHIFT 3 DIFFERENTIAL                           | 1,254              | 473                | 1,500             | 1,500                          | 1,500                         |                                      |
|       |                        | 51138                   | NORMAL STNDRD SHIFT DIFFER                          | 783                | 360                | 0                 |                                | 0                             | (                                    |
|       |                        | 51140                   | LONGEVITY PAY                                       | 12,571             | 8,495              | 4,330             | 4,530                          | 4,530                         | -200                                 |
|       |                        | 51156                   | UNUSED VACATION TIME PAYOU                          | 1,513              | 0                  | 0                 | 0                              | 0                             | (                                    |
| 2     | OTHER PERSONNEL SERV   |                         |   | 153,292            | 110,019            | 122,830           | 123,030                        | 123,030                       | -200                                 |
|       |                        | 52360                   | MEDICARE  | 19,925             | 22,665             | 17,273            | 16,321                         | 17,887                        | -614                                 |
|       |                        | 52385                   | SOCIAL SECURITY                                     | 46,343             | 56,883             | 22,818            | 15,986                         | 22,682                        | 136                                  |
|       |                        | 52504                   | MERF PENSION EMPLOYER CONT                          | 79,264             | 84,231             | 68,956            | 82,570                         | 82,570                        | -13,614                              |
|       |                        | 52917                   | HEALTH INSURANCE CITY SHARE                         | 174,519            | 231,568            | 164,465           | 233,231                        | 233,231                       | -68,76                               |
| 3     | FRINGE BENEFITS        |                         |   | 320,051            | 395,347            | 273,512           | 348,108                        | 356,370                       | -82,858                              |
|       |                        | 53050                   | PROPERTY RENTAL/LEASE                               | 0                  | 0                  | 1,255             | 1,255                          | 1,255                         | (                                    |
|       |                        | 53435                   | PROPERTY INSURANCE                                  | 13,964             | 13,964             | 14,000            | 14,000                         | 14,000                        | (                                    |
|       |                        | 53610                   | TRAINING SERVICES                                   | 759                | 276                | 759               | 759                            | 759                           | (                                    |
|       |                        | 53705                   | ADVERTISING SERVICES                                | 1,294              | 1,955              | 2,837             | 2,837                          | 2,837                         | (                                    |
|       |                        | 53720                   | TELEPHONE SERVICES                                  | 5,603              | 3,834              | 6,700             | 6,700                          | 6,700                         | (                                    |
|       |                        | 53905                   | EMP TUITION AND/OR TRAVEL REIM                      | 3,175              | 0                  | 3,175             | 3,175                          | 3,175                         | (                                    |
|       |                        | 54005                   | AGRICULTURAL PARTS                                  | 1,390              | 1,481              | 1,481             | 1,481                          | 1,481                         | (                                    |
|       |                        | 54010<br>54025          | AUTOMOTIVE PARTS                                    | 5,612              | 7,035              | 7,685             | 7,685                          | 7,685                         | (                                    |
|       |                        | 54030                   | ROADWAY PARTS<br>PERMITS                            | 5,675<br>52        | 4,689<br>0         | 5,675<br>555      | 5,675<br>555                   | 5,675<br>555                  | (                                    |
|       |                        | 54530                   | AUTOMOTIVE SUPPLIES                                 | 3,357              | 2,810              | 4,200             | 4,200                          | 4,200                         | ,                                    |
|       |                        | 54535                   | TIRES & TUBES                                       | 5,261              | 640                | 12,504            | 12,504                         | 12,504                        | (                                    |
|       |                        | 54540                   | BUILDING MATERIALS & SUPPLIE                        | 27,776             | 33,024             | 33,360            | 33,360                         | 33,360                        | ·                                    |
|       |                        | 54545                   | CLEANING SUPPLIES                                   | 18,741             | 14,692             | 19,580            |                                | 19,580                        |                                      |
|       |                        | 54555                   | COMPUTER SUPPLIES                                   | 0                  | 0                  | 500               | 500                            | 500                           | (                                    |
|       |                        | 54560                   | COMMUNICATION SUPPLIES                              | 0                  | 0                  | 607               | 607                            | 607                           | (                                    |
|       |                        | 54585                   | ELECTRICAL SUPPLIES                                 | 936                | 535                | 1,100             | 1,100                          | 1,100                         | (                                    |
|       |                        | 54610                   | DIESEL  | 22,880             | 15,105             | 37,000            | 37,000                         | 30,000                        | 7,000                                |
|       |                        | 54615                   | GASOLINE  | 25,802             | 19,437             | 41,000            | 41,000                         | 41,000                        | (                                    |
|       |                        | 54620                   | HEATING OIL   | 0                  | 0                  | 3,500             | 3,500                          | 3,500                         | (                                    |
|       |                        | 54635                   | GASES AND EQUIPMENT                                 | 0                  | 592                | 799               | 799                            | 799                           | (                                    |
|       |                        | 54640                   | HARDWARE/TOOLS                                      | 30,762             | 38,096             | 34,500            | 34,500                         | 34,500                        | (                                    |
|       |                        | 54650                   | LANDSCAPING SUPPLIES                                | 153,866            | 169,865            | 169,000           | 169,000                        | 169,000                       | (                                    |
|       |                        | 54680                   | OTHER SUPPLIES                                      | 1,509              | 5,632              | 1,540             | 1,540                          | 1,540                         | (                                    |
|       |                        | 54690                   | PUBLIC FACILITIES SUPPLIES                          | 347                | 160                | 560               | 560                            | 560                           | (                                    |
|       |                        |                         | PARKS SUPPLIES                                      | 14,313             | 17,511             | 18,007            |                                | 18,007                        | (                                    |
|       |                        | 54715                   |   | 12,793             | 8,074              | 13,518            |                                | 13,518                        | (                                    |
|       |                        | 54720                   | PAPER AND PLASTIC SUPPLIES                          | 9,647              | 12,475             | 12,000            |                                | 12,000                        |                                      |
|       |                        | 54735                   | ROADWAY SUPPLIES<br>UNIFORMS                        | 2,719              | 593                | 1,528             |                                | 1,528                         | (                                    |
|       |                        | 54745<br>54750          | TRANSPORTATION SUPPLIES                             | 5,888<br>409       | 5,233<br>600       | 5,900<br>935      | 5,900<br>935                   | 5,900<br>935                  | (                                    |
|       |                        | 54755                   | TRAFFIC CONTROL PRODUCTS                            | 599                | 600                |                   |                                | 9,600                         |                                      |
|       |                        | 55035                   | AUTOMOTIVE SHOP EQUIPMENT                           | 237                | 76                 | 9,600<br>250      |                                | 250                           | (                                    |
|       |                        | 55080                   | ELECTRICAL EQUIPMENT                                | 6,806              | 5,936              | 6,806             | 6,806                          | 6,806                         |                                      |
|       |                        | 55110                   | HVAC EQUIPMENT                                      | 50                 | 2,999              | 3,000             | 3,000                          | 3,000                         | ,                                    |
|       |                        | 55120                   | LANDSCAPING EQUIPMENT                               | 17,795             | 16,217             | 17,795            |                                | 17,795                        |                                      |
|       |                        | 55145                   | EQUIPMENT RENTAL/LEASE                              | 3,927              | 4,502              | 5,500             |                                | 5,500                         |                                      |
|       |                        |                         |   |                    |                    |                   |                                |                               |                                      |
|       |                        | 55150                   | OFFICE EQUIPMENT                                    | ()                 | 459                |                   | 447                            | 447                           |                                      |
|       |                        | 55150<br>55165          | OFFICE EQUIPMENT PARKS FOUIPMENT                    | 0                  | 459<br>14.823      | 497<br>0          | 497<br>0                       | 497<br>0                      |                                      |
|       |                        | 55150<br>55165<br>55205 | PARKS EQUIPMENT TRANSPORTATION EQUIPMENT            | 0<br>0<br>1,393    | 14,823<br>1,404    | 497<br>0<br>1,524 | 0                              | 497<br>0<br>1,524             | (<br>(                               |

# FY 2018-2019 PROPOSED GENERAL FUND BUDGET PARKS MAINTENANCE APPROPRIATION SUPPLEMENT

| Org#  | Org Description        | Object# | 6 Object Description         | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested | FY 2019<br>Proposed | FY 18 Budget<br>Vs FY 19 |
|-------|------------------------|---------|------------------------------|--------------------|--------------------|-------------------|----------------------|---------------------|--------------------------|
|       |                        |         |                              |                    |                    |                   | Budget               | Budget              | Proposed                 |
| 04    | OPERATIONAL EXPENSES   |         |                              | 405,336            | 425,325            | 500,931           | 500,931              | 493,931             | 7,000                    |
|       |                        | 56045   | BUILDING MAINTENANCE SERVICE | 20,885             | 12,893             | 15,995            | 15,995               | 15,995              | 0                        |
|       |                        | 56060   | CONSTRUCTION SERVICES        | 1,878              | 3,051              | 3,463             | 3,463                | 3,463               | 0                        |
|       |                        | 56125   | LANDSCAPING SERVICES         | 186,293            | 177,178            | 200,000           | 200,000              | 200,000             | 0                        |
|       |                        | 56140   | LAUNDRY SERVICES             | 5,440              | 6,038              | 6,360             | 6,360                | 6,360               | 0                        |
|       |                        | 56170   | OTHER MAINTENANCE & REPAIR S | 38,843             | 47,518             | 55,000            | 55,000               | 55,000              | 0                        |
|       |                        | 56180   | OTHER SERVICES               | 8,853              | 19,338             | 23,183            | 23,183               | 23,183              | 0                        |
|       |                        | 56185   | PUBLIC FACILITIES SERVICES   | 795                | 2,367              | 3,085             | 3,085                | 3,085               | 0                        |
|       |                        | 56215   | REFUSE SERVICES              | 0                  | 1,890              | 2,000             | 2,000                | 2,000               | 0                        |
|       |                        | 56220   | ROADWAY SERVICES             | 0                  | 0                  | 300               | 300                  | 300                 | 0                        |
|       |                        | 56225   | SECURITY SERVICES            | 30,990             | 37,962             | 25,476            | 25,476               | 25,476              | 0                        |
| 05    | SPECIAL SERVICES       |         |                              | 293,977            | 308,235            | 334,861           | 334,861              | 334,861             | 0                        |
| 01356 | PARKS MAINTENANCE SERV | ICES    |                              | 2,496,322          | 2,742,678          | 2,480,929         | 2,521,987            | 2,631,249           | -150,320                 |

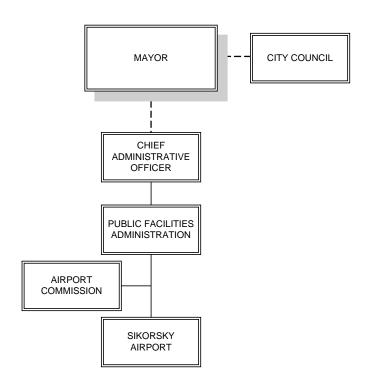


#### PUBLIC FACILITIES DIVISIONS

### SIKORSKY AIRPORT

#### MISSION STATEMENT

The Mission of the Sikorsky Memorial Airport is to operate effectively in accordance with the regulations of the Federal Aviation Administration (FAR Part 139). Our objectives include maximizing the airport's economic & public service value to the City and the region, and providing a safe and secure aviation facility for the general and aviation public.



### Michelle Muoio Manager

#### **REVENUE SUMMARY**

|               |                           |         |         |         | FY 2019   | FY 2019  | FY 18            |
|---------------|---------------------------|---------|---------|---------|-----------|----------|------------------|
|               |                           | FY 2016 | FY 2017 | FY 2018 | Requested | Proposed | <b>Budget Vs</b> |
| Org# Object#  | Object Description        | Actuals | Actuals | Budget  | Budget    | Budget   | FY 19            |
| 01375 AIRPORT |                           |         |         |         |           |          |                  |
| 41412         | LATE FEES                 | 500     | 0       | 0       | 0         | 0        | 0                |
| 41502         | TRANSIENT REVENUE         | 41,897  | 57,861  | 60,000  | 60,000    | 60,000   | 0                |
| 41503         | SECURITY BADGES           | 1,000   | 305     | 500     | 100       | 100      | -400             |
| 41504         | TIE DOWN                  | 67,815  | 75,040  | 70,000  | 70,000    | 70,000   | 0                |
| 41505         | T-HANGARS                 | 63,510  | 65,600  | 70,000  | 70,000    | 70,000   | 0                |
| 41506         | HANGER RENTALS            | 265,000 | 428,537 | 310,000 | 310,000   | 310,000  | 0                |
| 41507         | ANNUAL BASE RENT          | 168,429 | 178,147 | 175,000 | 240,000   | 240,000  | 65,000           |
| 41508         | OPERATING CERTIFICATE FEE | 1,200   | 1,200   | 1,200   | 1,200     | 1,200    | 0                |
| 41509         | % OF GROSS                | 96,168  | 98,085  | 110,000 | 110,000   | 110,000  | 0                |
| 41510         | FUEL FLOWAGE FEE          | 58,107  | 59,129  | 70,000  | 70,000    | 70,000   | 0                |
| 01375 AIRPORT |                           | 763,627 | 963,904 | 866,700 | 931,300   | 931,300  | 64,600           |

#### APPROPRIATION SUMMARY

| Org# Org Descri | ption                | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18<br>Budget vs FY<br>19 Proposed |
|-----------------|----------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01375 AIRPORT   |                      |                    |                    |                   |                                |                               |                                      |
| 01              | PERSONNEL SERVICES   | 638,120            | 605,653            | 608,515           | 614,730                        | 614,730                       | -6,215                               |
| 02              | OTHER PERSONNEL SERV | 185,005            | 172,491            | 65,642            | 65,717                         | 65,717                        | -75                                  |
| 03              | FRINGE BENEFITS      | 241,406            | 300,166            | 264,927           | 250,352                        | 250,352                       | 14,575                               |
| 04              | OPERATIONAL EXPENSES | 270,134            | 255,164            | 304,127           | 313,879                        | 308,879                       | -4,752                               |
| 05              | SPECIAL SERVICES     | 55,384             | 46,187             | 70,846            | 85,846                         | 75,585                        | -4,739                               |
|                 |                      | 1.390.049          | 1.379.661          | 1.314.057         | 1.330.523                      | 1.315.262                     | -1.206                               |

#### PERSONNEL SUMMARY

|                     |       |       |      |      |          |                                | FY2018   | FY2019    | FY2019   | FY19        |
|---------------------|-------|-------|------|------|----------|--------------------------------|----------|-----------|----------|-------------|
|                     | FTE   | FTE   |      |      |          |                                | Modified | Requested | Proposed | Proposed vs |
| ORG.CODE/DEPARTMENT | 2018  | 2019  | VAC. | NEW  | UNFUNDED | POSITION TITLE                 | Budget   | Budget    | Budget   | FY18 Budget |
|                     | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | TYPIST II (35 HOURS)           | 46,685   | 47,147    | 47,147   | -462        |
|                     | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | ACCOUNTING CLERK II (35 HOURS) | 57,700   | 58,271    | 58,271   | -571        |
|                     | 0.00  | 0.00  | 0.00 | 0.00 | 0.00     | PUBLIC WORKS FOREMAN I         | 0        | 0         | 0        | 0           |
|                     | 4.00  | 4.00  | 1.00 | 0.00 | 0.00     | AIRPORT CERTIFICATION SPECIALI | 199,804  | 199,804   | 199,804  | 0           |
|                     | 1.00  | 1.00  | 1.00 | 0.00 | 0.00     | SUPERINTENDENT OF OPERATIONS   | 75,797   | 75,797    | 75,797   | 0           |
|                     | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | AIRPORT MANAGER                | 100,264  | 100,264   | 100,264  | 0           |
|                     | 2.00  | 2.00  | 0.00 | 0.00 | 0.00     | AIRPORT SERVICEMAN I           | 83,476   | 86,848    | 86,848   | -3,372      |
| 01375000            | 1.00  | 1.00  | 1.00 | 0.00 | 0.00     | AIRPORT SERVICEMAN II          | 44,789   | 46,599    | 46,599   | -1,810      |
| AIRPORT             | 11.00 | 11.00 | 3.00 | 0.00 | 0.00     |                                | 608,515  | 614,730   | 614,730  | -6,215      |

# FY 2018-2019 PROPOSED GENERAL FUND BUDGET SIKORSKY AIRPORT PROGRAM HIGHLIGHTS

|  | ACTUAL       | ACTUAL    | ACTUAL       | ACTI        | JAL   | 6 MONTH    | ESTIMATED  | ACTUAL    | 6 MONTH   | ESTIMATED    |
|--|--------------|-----------|--------------|-------------|-------|------------|------------|-----------|-----------|--------------|
| SERVICE INDICATORS                             | 2012-2013    | 2013-2014 | 2014-2015    | 2015-2      | 016   | 2016-2017  | 2016-2017  | 2016-2017 | 2017-2018 | 2017-2018    |
| SIKORSKY AIRPORT                               |              |           |              |             |       |            |            |           |           |              |
| Flight Operations Annually                     | 70,586       | 64,147    | 63,843       | 52,         | 952   | 26,444     | 60,000     | 45,233    | 24,322    | 50,000       |
| Helicopter flights                             | 1,764        | 1,603     | 1,596        | 1,          | 323   | 661        | 1,500      | 1,460     | 750       | 1,500        |
| Aircrafts housed on the field                  | 189          | 181       | 177          |             | L80   | 188        | 190        | 174       | 174       | 174          |
| Percentage Local Flights*                      | 45           | 45        | 45           |             | 45    | 45         | 45         | 45        | 45        | 45           |
| Percentage Single Engine Aircraft*             | 40           | 40        | 40           |             | 40    | 40         | 40         | 40        | 40        | 40           |
| Percentage Multiengine Aircraft*               | 60           | 60        | 60           |             | 60    | 60         | 60         | 60        | 60        | 60           |
| Percentage Military Aircraft*                  | 0            | 0         | 0            |             | 0     | 0          | 0          | 0         | 0         | 0            |
| Tower operations*                              | 72,350       | 65,750    | 65,439       | 54,         | 275   | 27,051     | 61,500     | 50,239    | 27,255    | 55,000       |
| Last FAA Certification Inspection              |              |           |              | Multi       | ole   | February   |            | February  |           | February     |
| Airport Improvement Program (federal funding)* | \$ 1,200,000 |           | \$10,000,000 | \$ 15,000,0 | 00 \$ | 15,000,000 | \$ 450,000 |           |           | \$600,000.00 |

<sup>\*(</sup>estimated)

#### FY 2018-2019 GOALS

- 1. Mitigate impact of large aircraft departing Runway 29.
- 2. Receive grant, select consultant, begin Airport Master Plan Update and Pavement Analysis/Management Study.
- 3. Begin pavement rehabilitation efforts in accordance with FAA Pavement Analysis/Management Study.
- 4. Augment airport SCBA and airfield maintenance equipment supporting continued FAR Part 139 compliance.

#### FY 2017 - 2018 GOAL STATUS:

- 1. Transfer Status exploratory discussions ongoing.
- 2. Master Plan Status project readiness package submitted in December 2017. Formal grant application to be submitted by May 2018.
- 3. Airport Minimum Standards Status standards at other local airports have been benchmarked. BDR specific document draft is underway.
- 4. Develop Training Program Status under development.
- 5. Issue RFP Status RFI (in lieu of RFP) was advertised on Bidsync in October 2017. Numerous responses were received and are currently being evaluated.
- 6. Close Out FAA Grant Status grant close out in progress with participating stakeholders.
- 7. Windsock Lease Status terms agreed upon between airport and Windsock. Formal lease to follow in February 2018.

CITY OF BRIDGEPORT, CONNECTICUT

# FY 2018-2019 PROPOSED GENERAL FUND BUDGET SIKORSKY AIRPORT PROGRAM HIGHLIGHTS

8. Rehabilitate Runway 11/29 Status – a Pavement Analysis/Management grant application will be filed with the Airport Master Plan grant application to obtain the required quantitative data needed to prioritize required rehabilitation.

#### FY 2017 - 2018 ADDITIONAL ACCOMPLISHMENT:

- 1. Air carrier limitations on Runway 6-24 removed by FAA in November 2017.
- 2. Runway 6 Precision Approach Path Indicator (PAPI) relocated in August 2017 (resolving a major discrepancy from the runway 6-24 construction project).
- 3. Segmented Circle and Primary/Supplemental Windcones relocated per FAA standards. These items are the final construction item from the runway 6-24 construction project.
- 4. Runway 6-24 restriping in September 2017.
- 5. Various other airport marking updates in Summer of 2017.
- 6. Collaborated with Stratford and Bridgeport Fire Department to augment water rescue procedures.
- 7. Security badge and access system updated in September 2017.

# FY 2018-2019 PROPOSED GENERAL FUND BUDGET SIKORSKY AIRPORT APPROPRIATION SUPPLEMENT

### APPROPRIATION SUPPLEMENT

| Org#  | Org Description      | Object#        | # Object Description                       | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18 Budget<br>Vs FY 19<br>Proposed |
|-------|----------------------|----------------|--|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01375 | AIRPORT              |                |  |                    |                    |                   | виадет                         | buaget                        | Proposed                             |
|       |                      | 51000          | FULL TIME EARNED PAY                       | 548,643            | 454,334            | 608,515           | 614,730                        | 614,730                       | -6,215                               |
|       |                      | 51099          | CONTRACTED SALARIES                        | 89,477             | 151,320            | 0                 | 0                              | 0                             | (                                    |
| 01    | PERSONNEL SERVICES   |                |  | 638,120            | 605,653            | 608,515           | 614,730                        | 614,730                       | -6,215                               |
|       |                      | 51102          | ACTING PAY                                 | 1,882              | 8,400              | 0                 | 0                              | 0                             | (                                    |
|       |                      | 51106          | REGULAR STRAIGHT OVERTIME                  | 2,976              | 2,967              | 0                 | 0                              | 0                             | (                                    |
|       |                      | 51108          | REGULAR 1.5 OVERTIME PAY                   | 58,025             | 42,363             | 15,000            | 15,000                         | 15,000                        | (                                    |
|       |                      | 51116          | HOLIDAY 2X OVERTIME PAY                    | 5,731              | 5,283              | 5,273             | 5,273                          | 5,273                         | (                                    |
|       |                      | 51122          | SHIFT 2 - 1.5X OVERTIME                    | 50,510             | 55,807             | 15,000            | 15,000                         | 15,000                        | (                                    |
|       |                      | 51124          | SHIFT 2 - 2X OVERTIME                      | 4,523              | 6,554              | 5,010             | 5,010                          | 5,010                         | (                                    |
|       |                      | 51128          | SHIFT 3 - 1.5X OVERTIME                    | 41,567             | 34,282             | 12,000            | 12,000                         | 12,000                        | (                                    |
|       |                      | 51130          | SHIFT 3 - 2X OVERTIME                      | 1,263              | 250                | 1,000             | 1,000                          | 1,000                         |                                      |
|       |                      | 51136<br>51138 | TEMP SHIFT 3 DIFFERENTIAL                  | 790                | 752<br>1,608       | 1,000<br>2,704    | 1,000                          | 1,000<br>2,704                |                                      |
|       |                      |                | NORMAL STNDRD SHIFT DIFFER                 | 2,073              |                    |                   | 2,704                          |                               | -7:                                  |
|       |                      | 51140<br>51156 | LINUSED VACATION TIME DAYOU                | 10,025<br>5,640    | 8,440              | 8,655<br>0        | 8,730<br>0                     | 8,730<br>0                    | -7.                                  |
| 02    | OTHER PERSONNEL SERV | 21120          | UNUSED VACATION TIME PAYOU                 |                    | 5,783              |                   |                                |                               | -7:                                  |
| JZ    | OTHER PERSONNEL SERV | 52360          | MEDICARE                                   | 185,005<br>8,479   | 172,491<br>7,049   | 65,642<br>6,456   | 65,717<br>6,636                | 65,717<br>6,636               | -18                                  |
|       |                      | 52385          | SOCIAL SECURITY                            | 943                | 511                | 9,073             | 6,291                          | 6,291                         | 2,78                                 |
|       |                      | 52504          | MERF PENSION EMPLOYER CONT                 | 77,766             | 69,859             | 74,186            | 75,749                         | 75,749                        | -1,56                                |
|       |                      | 52917          | HEALTH INSURANCE CITY SHARE                | 154,218            | 222,747            | 175,212           | 161,676                        | 161,676                       | 13,53                                |
| 03    | FRINGE BENEFITS      | 32317          | TILALITI INSUNANCE CITT STIARE             | 241,406            | 300,166            | 264,927           | 250,352                        | 250,352                       | 14,57                                |
| 03    | TRINGE DENETTIS      | 53110          | WATER UTILITY                              | 34,342             | 16,628             | 25,000            | 25,000                         | 25,000                        | 14,57                                |
|       |                      | 53120          | SEWER USER FEES                            | 15,839             | 26,915             | 26,100            | 27,000                         | 27,000                        | -90                                  |
|       |                      | 53130          | ELECTRIC UTILITY SERVICES                  | 86,435             | 80,529             | 88,000            |                                | 88,000                        | (                                    |
|       |                      | 53140          | GAS UTILITY SERVICES                       | 17,661             | 18,614             | 24,095            | 24,095                         | 24,095                        |                                      |
|       |                      | 53420          | LIABILITY INSURANCE                        | 19,010             | 19,420             | 19,420            |                                | 19,420                        |                                      |
|       |                      | 53605          | MEMBERSHIP/REGISTRATION FEES               | 0                  | 0                  | 412               |                                | 412                           |                                      |
|       |                      | 53610          | TRAINING SERVICES                          | 8,109              | 2,493              | 9,000             |                                | 11,670                        | -2,67                                |
|       |                      | 53705          | ADVERTISING SERVICES                       | 495                | 781                | 793               |                                | 793                           | _,                                   |
|       |                      | 53905          | EMP TUITION AND/OR TRAVEL REIM             | 0                  | 1,924              | 1,925             | 1,925                          | 1,925                         |                                      |
|       |                      | 54010          | AUTOMOTIVE PARTS                           | 6,711              | 12,453             | 10,409            | 12,491                         | 12,491                        | -2,08                                |
|       |                      | 54025          | ROADWAY PARTS                              | 0                  | 0                  | 384               | 384                            | 384                           | ,                                    |
|       |                      | 54030          | PERMITS                                    | 425                | 164                | 1,480             | 1,480                          | 1,480                         |                                      |
|       |                      | 54535          | TIRES & TUBES                              | 1,148              | 2,174              | 2,244             |                                | 2,244                         |                                      |
|       |                      | 54540          | BUILDING MATERIALS & SUPPLIE               | 7,526              | 7,845              | 9,206             |                                | 9,206                         |                                      |
|       |                      | 54545          | CLEANING SUPPLIES                          | 420                | 1,064              | 1,140             | 1,140                          | 1,140                         |                                      |
|       |                      | 54555          | COMPUTER SUPPLIES                          | 0                  | 0                  | 73                | 73                             | 73                            |                                      |
|       |                      | 54560          | COMMUNICATION SUPPLIES                     | 4,753              | 4,465              | 4,555             | 4,555                          | 4,555                         |                                      |
|       |                      | 54585          | ELECTRICAL SUPPLIES                        | 6,816              | 873                | 1,375             | 1,375                          | 1,375                         |                                      |
|       |                      | 54610          | DIESEL                                     | 1,361              | 1,819              | 6,000             | 6,000                          | 6,000                         |                                      |
|       |                      | 54615          | GASOLINE                                   | 11,989             | 11,239             | 20,000            | 25,000                         | 20,000                        |                                      |
|       |                      | 54635          | GASES AND EQUIPMENT                        | 2,012              | 1,391              | 3,500             | 3,500                          | 3,500                         |                                      |
|       |                      | 54640          | HARDWARE/TOOLS                             | 50                 | 1,539              | 2,300             | 2,300                          | 2,300                         |                                      |
|       |                      | 54650          | LANDSCAPING SUPPLIES                       | 5,268              | 7,413              | 7,427             | 7,427                          | 7,427                         |                                      |
|       |                      | 54670          | MEDICAL SUPPLIES                           | 0                  | 0                  | 350               | 350                            | 350                           |                                      |
|       |                      | 54675          | OFFICE SUPPLIES                            | 3,019              | 2,974              | 3,079             | 3,079                          | 3,079                         |                                      |
|       |                      | 54680          | OTHER SUPPLIES                             | 0                  | 0                  | 50                | 50                             | 50                            |                                      |
|       |                      | 54700          | PUBLICATIONS                               | 1,236              | 88                 | 1,265             | 1,265                          | 1,265                         |                                      |
|       |                      | 54715          | PLUMBING SUPPLIES                          | 4,818              | 0                  | 100               | 100                            | 100                           |                                      |
|       |                      | 54720          | PAPER AND PLASTIC SUPPLIES                 | 193                | 165                | 386               | 386                            | 386                           |                                      |
|       |                      | 54735          | ROADWAY SUPPLIES                           | 13,950             | 7,546              | 8,400             | 8,400                          | 8,400                         |                                      |
|       |                      | 54745          | UNIFORMS                                   | 2,477              | 818                | 2,363             | 2,363                          | 2,363                         |                                      |
|       |                      | 54755          | TRAFFIC CONTROL PRODUCTS                   | 808                | 768                | 900               | 900                            | 900                           |                                      |
|       |                      | 55080          | ELECTRICAL EQUIPMENT                       | 519                | 354                | 600               | 600                            | 600                           |                                      |
|       |                      | 55120          | LANDSCAPING EQUIPMENT                      | 0                  | 417                | 696               |                                | 696                           |                                      |
|       |                      | 55145          | EQUIPMENT RENTAL/LEASE                     | 0                  | 0                  | 700               | 700                            | 700                           |                                      |
|       |                      | 55155          | OFFICE EQUIPMENT RENTAL/LEAS               | 3,676              | 3,537              | 5,921             | 5,021                          | 5,021                         | 90                                   |
|       |                      | 55175          | PUBLIC SAFETY EQUIPMENT                    | 904                | 6,240              | 1,000             | 1,000                          | 1,000                         |                                      |
|       |                      |                |  | _                  | 2 700              | 2 000             | 2 000                          | 2 000                         |                                      |
|       |                      | 55190          | ROADWAY EQUIPMENT                          | 0                  | 2,798              | 2,900             | 2,900                          | 2,900                         |                                      |
|       |                      | 55190<br>55205 | ROADWAY EQUIPMENT TRANSPORTATION EQUIPMENT | 0<br>7,875         | 7,856              | 2,900<br>8,500    |                                | 2,900<br>8,500                |                                      |
|       |                      |                |  |                    |                    |                   | 8,500<br>75                    |                               |                                      |

# FY 2018-2019 ADOPTED GENERAL FUND BUDGET SIKORSKY AIRPORT APPROPRIATION SUPPLEMENT

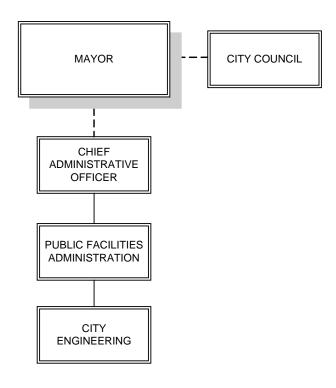
| Org#  | Org Description      | Object# | # Object Description         | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18 Budget<br>Vs FY 19<br>Proposed |
|-------|----------------------|---------|------------------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 04    | OPERATIONAL EXPENSES |         |                              | 270,134            | 255,164            | 304,127           | 313,879                        | 308,879                       | -4,752                               |
|       |                      | 56035   | TOWING SERVICES              | 460                | 0                  | 750               | 750                            | 750                           | 0                                    |
|       |                      | 56045   | BUILDING MAINTENANCE SERVICE | 22,669             | 14,644             | 18,159            | 18,159                         | 18,159                        | 0                                    |
|       |                      | 56060   | CONSTRUCTION SERVICES        | 0                  | 0                  | 75                | 75                             | 75                            | 0                                    |
|       |                      | 56065   | COMMUNICATION EQ MAINT SVCS  | 3,355              | 1,117              | 5,088             | 5,088                          | 5,088                         | 0                                    |
|       |                      | 56080   | ENVIRONMENTAL SERVICES       | 1,480              | 164                | 1,480             | 1,480                          | 1,480                         | 0                                    |
|       |                      | 56130   | LEGAL SERVICES               | 0                  | 0                  | 153               | 153                            | 153                           | 0                                    |
|       |                      | 56140   | LAUNDRY SERVICES             | 1,679              | 1,651              | 4,200             | 4,200                          | 4,200                         | 0                                    |
|       |                      | 56170   | OTHER MAINTENANCE & REPAIR S | 4,625              | 3,751              | 5,129             | 5,129                          | 5,129                         | 0                                    |
|       |                      | 56180   | OTHER SERVICES               | 4,044              | 3,964              | 5,261             | 15,261                         | 10,000                        | -4,739                               |
|       |                      | 56215   | REFUSE SERVICES              | 5,127              | 3,005              | 4,751             | 4,751                          | 4,751                         | . 0                                  |
|       |                      | 59005   | VEHICLE MAINTENANCE SERVICES | 11,679             | 17,707             | 25,000            | 30,000                         | 25,000                        | 0                                    |
|       |                      | 59010   | MAILING SERVICES             | 266                | 184                | 800               | 800                            | 800                           | 0                                    |
| 05    | SPECIAL SERVICES     |         |                              | 55,384             | 46,187             | 70,846            | 85,846                         | 75,585                        | -4,739                               |
| 01375 | AIRPORT              |         |                              | 1,390,049          | 1,379,661          | 1,314,057         | 1,330,523                      | 1,315,262                     | -1,206                               |

#### PUBLIC FACILITIES DIVISIONS

### ENGINEERING DEPARTMENT

#### MISSION STATEMENT

To provide engineering services to the City of Bridgeport's Departments and Commissions and to provide the public with a safe and efficient traffic system by making recommendations, administering public improvement projects, providing technical data, assistance, survey, design, preparation and maintenance of City record maps.



### Jon Urquidi Manager

#### **REVENUE SUMMARY**

|       |          |                    |         |         |         | FY 2019   | FY 2019  | FY 18            |
|-------|----------|--------------------|---------|---------|---------|-----------|----------|------------------|
|       |          |                    | FY 2016 | FY 2017 | FY 2018 | Requested | Proposed | <b>Budget Vs</b> |
| Org#  | Object#  | Object Description | Actuals | Actuals | Budget  | Budget    | Budget   | FY 19            |
| 01385 | ENGINEER | RING               |         |         |         |           |          | _                |
|       | 41546    | MAP SALES          | 2,967   | 6,261   | 5,000   | 5,000     | 5,000    | 0                |
| 01385 | ENGINEER | RING               | 2,967   | 6,261   | 5,000   | 5,000     | 5,000    | 0                |

#### APPROPRIATION SUMMARY

| Org#  | Org Descri | ption                | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18<br>Budget vs FY<br>19 Proposed |
|-------|------------|----------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01385 | ENGINEERI  | NG                   |                    |                    |                   |                                |                               |                                      |
|       | 01         | PERSONNEL SERVICES   | 420,419            | 414,628            | 648,868           | 664,823                        | 664,823                       | -15,955                              |
|       | 02         | OTHER PERSONNEL SERV | 4,962              | 7,731              | 825               | 2,700                          | 2,700                         | -1,875                               |
|       | 03         | FRINGE BENEFITS      | 125,371            | 126,895            | 241,396           | 214,958                        | 214,958                       | 26,438                               |
|       | 04         | OPERATIONAL EXPENSES | 16,294             | 20,677             | 21,700            | 21,700                         | 21,700                        | 0                                    |
|       | 05         | SPECIAL SERVICES     | 596                | 1,245              | 1,380             | 1,380                          | 1,380                         | 0                                    |
|       |            |                      | 567,642            | 571,177            | 914,169           | 905,561                        | 905,561                       | 8,608                                |

#### PERSONNEL SUMMARY

|                     |      |      |      |      |          |                            | FY2018   | FY2019    | FY2019   | FY19        |
|---------------------|------|------|------|------|----------|----------------------------|----------|-----------|----------|-------------|
|                     | FTE  | FTE  |      |      |          |                            | Modified | Requested | Proposed | Proposed vs |
| ORG.CODE/DEPARTMENT | 2018 | 2019 | VAC. | NEW  | UNFUNDED | POSITION TITLE             | Budget   | Budget    | Budget   | FY18 Budget |
|                     | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | CITY ENGINEER              | 125,057  | 125,057   | 125,057  | 0           |
|                     | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | ENGINEERING AID I (35 HRS) | 39,325   | 41,471    | 41,471   | -2,146      |
|                     | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | ENGINEERING AID III        | 54,219   | 59,061    | 59,061   | -4,842      |
|                     | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | ENGINEERING AID IV         | 58,263   | 63,405    | 63,405   | -5,142      |
|                     | 3.00 | 3.00 | 0.00 | 0.00 | 0.00     | CIVIL ENGINEER I           | 227,129  | 229,239   | 229,239  | -2,110      |
|                     | 0.00 | 0.00 | 0.00 | 0.00 | 0.00     | CIVIL ENGINEER II          | 0        | 0         | 0        | 0           |
|                     | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | ELECTRICIAN                | 78,250   | 78,250    | 78,250   | 0           |
| 01385000            | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | EXECUTIVE ASSISTANT        | 66,625   | 68,340    | 68,340   | -1,715      |
| ENGINEERING         | 9.00 | 9.00 | 0.00 | 0.00 | 0.00     |                            | 648,868  | 664,823   | 664,823  | -15,955     |

# FY 2018-2019 PROPOSED GENERAL FUND BUDGET ENGINEERING PROGRAM HIGHLIGHTS

|                                     | ACTUAL       | ACTUAL       | ACTUAL       | 6 MONTH      | ESTIMATED    | ACTUAL       | 6 MONTH      | ESTIMATED    |
|-------------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| SERVICE INDICATORS                  | 2013-2014    | 2014-2015    | 2015-2016    | 2016-2017    | 2016-2017    | 2016-2017    | 2017-2018    | 2017-2018    |
| ENGINEERING                         |              |              |              |              |              |              |              |              |
| Building permit applications receiv | 642/100      | 773/89       | 806/40       | 413/15       | 810/40       | 761/37       | 459/23       | 810/45       |
| Maps received for review            | 36           | 32           | 25           | 8            | 30           | 48           | 49           | 90           |
| Record maps completed or revised    | 65           | 87           | 69           | 52           | 90           | 61           | 66           | 130          |
| TRAFFIC SIGNAL CONTROL              |              |              |              |              |              |              |              |              |
| Average age                         | 9            | 10           | 11           | 11           | 12           | 12           | 12           | 11           |
| Average replacement cost/interse    | \$320,000    | \$320,000    | \$320,000    | \$320,000    | \$320,000    | \$320,000    | \$320,000    | \$320,000    |
| Designs/modifications completed     | 0            | 0            | 0            | 5            | 28           | 14           | 14           | 21           |
| Streets where traffic counted       | 10           | 11           | 7            | 2            | 5            | 10           | 2            | 6            |
| Intersection improvement designs    | 3            | 1            | 21           | 0            | 4            | 0            | 0            | 7            |
| VALUE OF CONTRACTS                  |              |              |              |              |              |              |              |              |
| Engineering                         | \$4,906,000  | \$6,638,000  | \$6,838,000  | \$6,274,000  | \$7,000,000  | \$7,606,605  | \$6,692,212  | \$6,692,212  |
| Construction                        | \$10,975,000 | \$21,250,000 | \$21,200,000 | \$15,800,000 | \$25,800,000 | \$15,302,770 | \$24,370,796 | \$24,370,796 |
| SURVEY CONTROL POINTS               |              |              |              |              |              |              |              |              |
| Number replaced                     | 25*          | 6*           | 2*           | 1*           | 3*           | 5            | 3            | 7            |
| Number referenced                   | 31*          | 6*           | 5*           | 2*           | 5*           | 5            | 5            | 9            |
| Survey and work requests            | 90           | 93           | 170          | 71           | 140          | 101          | 190          | 250          |
| REQUESTS/ WRITTEN RESPONSES         |              |              |              |              |              |              |              |              |
| From City Council                   | 5            | 8            | 6            | 2            | 6            | 4            | 3            | 6            |
| From Planning, Zoning, ZBA          | 156          | 163          | 114          | 44           | 120          | 72           | 41           | 90           |
| From Public                         | 96           | 112          | 72           | 54           | 100          | 106          | 54           | 110          |
| From Board of Police Commissione    | 42           | 71           | 41           | 20           | 40           | 71           | 20           | 50           |
| From Other                          | 284          | 208          | 225          | 111          | 244          | 371          | 199          | 400          |
| Counter Service                     | 3,778        | 3,780        | 2,817        | 1,723        | 3,500        | 4,121        | 2,564        | 4,200        |
| Special committee reports complet   | 2            | 3            | 5            | 2            | 4            | 3            | 1            | 4            |
| Number of active projects           | 11           | 11           | 11           | 9            | 11           | 13           | 13           | 13           |
| Number of permits obtained          | 8            | 10           | 6            | 4            | 30           | 24           | 2            | 8            |
| Number of RFP's/RFQ's               | 3            | 3            | 3            | 0            | 4            | 1            | 0            | 4            |

<sup>\* -</sup> Replaced by outside consultant and paid through City funds due to lack of Survey crew in this department

#### FY 2018 - 2019 GOALS:

- 1) Closeout construction paperwork for the replacement of the Capitol Avenue over Rooster River bridge.
- 2) Closeout construction paperwork for the replacement of the Arctic Street over Pembroke Lakes bridge.
- 3) Begin Design of replacement of Congress Street Bridge as a fixed span.
- 4) Assist OPED with establishment of Pequonnock River north of Congress Street as a non-navigable waterway.
- 5) To maintain engineering maps, records and survey monument system, to aid and promote development in the City.
- 6) To provide technical assistance and data to City Departments, Commissions, Boards, residents and businesses of the City, and to respond efficiently to citizen requests and complaints to enhance the quality of life and aid in development.
- 7) Continue construction of 21 new state of the art intersections on Main Street to replace the antiquated system. Project will be 100% federally funded.
- 8) Begin construction of 5 new signals on Washington Avenue.
- 9) Continue to assist State Representatives in securing State bonding funds for various flood control projects.
- 10) Finalize design and permitting and begin construction for the replacement of the Elton Rogers Park Dam as part of Phase 1 of the Ox Brook Flood Control Project.

# FY 2018-2019 PROPOSED GENERAL FUND BUDGET ENGINEERING PROGRAM HIGHLIGHTS

- 11) Coordinate with the Town of Fairfield on design and Construction for the replacement of the State Street/Commerce Drive Bridge.
- 12) Complete overhaul of Central Traffic Control Command center under federally funded (100%) State project 15-360.
- 13) Implement a City bridge inspection program for 60+ bridges. The program will consist of an RFQ/RFP to identify a qualified structural consultant to periodically review the condition of bridges in the City and report on conditions and of required improvements/replacements.
- 14) Begin design and permitting for the replacement of two (2) bridges that will be identified as part of the City's bridge inspection program.
- 15) Continue to assist developers regarding Engineering best practices and City requirements for ongoing developments such as Steel Point, Downtown North, school building Committee and a multitude of private and private/public enterprises.
- 16) Assist Public Facilities and OPED in administering Federal Aid and Capital Improvement projects such as Downtown Urban Enhancement, Ash Creek Pedestrian bridge and Lafayette Circle Realignment.
- 17) Continue design and permitting of Seaview Avenue Corridor project.
- 18) Closeout of the 15-359 Pequonnock River Trail project. Help facilitate reimbursements for expended construction dollars.
- 19) Complete design of federally funded traffic signal project replacing 7 signals on Park Avenue.
- 20) Assist the School Board in implementing a school zone signage requirement for all new schools and to retrofit existing school with the appropriate signage.
- 21) Implementation of FEMA's CRS (Community Rating System) for flood insurance premium reduction.
- 22) Assist WPCA with MS4 permitting.
- 23) Finalize design of Lafayette Boulevard median opening reconstruction and assist Public Facilities in bidding and construction of the project.
- 24) Assist ITS department in implementation of City Wide Fiber construction.

#### FY 2017-2018 GOALS Status

- 1) Finalize construction of the Tiger Steel Point Infrastructure project as project manager for the City.
  - 6 MONTH STATUS: Project is closed out.
- 2) Complete construction for the replacement of the Capitol Avenue over Rooster River bridge. 6 MONTH STATUS: *Project is completed. Currently in closeout.*
- 3) Complete construction for the replacement of the Arctic Street over Pembroke Lakes bridge. 6 MONTH STATUS: *Project is completed. Currently in closeout.*
- 4) To maintain engineering maps, records and survey monument system, to aid and promote development in the City.
  - <u>6 MONTH STATUS</u>: Ongoing as part of administrative functions.
- 5) To provide technical assistance and data to City Departments, Commissions, Boards, residents and businesses of the City, and to respond efficiently to citizen requests and complaints to enhance the quality of life and aid in development.

  6 MONTH STATUS: Ongoing as part of administrative functions.

# FY 2018-2019 PROPOSED GENERAL FUND BUDGET ENGINEERING PROGRAM HIGHLIGHTS

- 6) Continue construction of 21 new state of the art intersections on Main Street to replace the antiquated system. Engineering will oversee all construction activities and make field decisions based on design. Project will be 100% federally funded.

  6 MONTH STATUS: Project is under construction.
- 7) Continue construction of 5 new signals on Washington Avenue

  <u>6 MONTH STATUS</u>: State DOT run project. Project is delayed by State due to funding.

  Construction will begin late 2018 or 2019.
- 8) Continue to assist State Representatives in securing State bonding funds for various flood control projects.
  - <u>6 MONTH STATUS</u>: Met with State representatives and Senators and assisted with bond applications. Ox Brook Flood control project- Phase 1 has been bonded.
- 9) Finalize design and permitting and begin construction for the replacement of the Elton Rogers Park Dam as part of Phase 1 of the Ox Brook Flood Control Project.

  6 MONTH STATUS: Project is in final design and permitting. Will begin construction in 2018.
- 10) Coordinate with the Town of Fairfield for the design and Construction for the replacement of the State Street/Commerce Drive Bridge.
  6 MONTH STATUS: Project has been funded for State LOTCIP funding. Fairfield and Bridgeport working on interlocal agreement. Design will begin in spring 2018.
- 11) Complete overhaul of Central Traffic Control Command center under federally funded (100%) State project 15-360.

  <u>6 MONTH STATUS</u>: *Project is in construction*.
- 12) Implement a City bridge inspection program for the approximately 40 bridges. The program will consist of an RFQ/RFP to identify a qualified structural consultant to periodically review the condition of bridges in the City and report on conditions and of required improvements/replacements.
  - <u>6 MONTH STATUS</u>: Compiling lists of bridges and have identified more than 60 bridges. List will include conditions and historical data. RFQ/RFP will go out in early 2018 for priority list.
- 13) Begin design and permitting for the replacement of two (2) bridges that will be identified as part of the City's bridge inspection program.

  <u>6 MONTH STATUS</u>: *RFQs for design in late 2018.*
- 14) Continue to assist developers regarding Engineering best practices and City requirements for ongoing developments such as Steel Point, Downtown North, school building Committee and a multitude of private and private/public enterprises.
  6 MONTH STATUS: Ongoing as part of administrative functions.
- 15) Assist Public Facilities and OPED in administering Federal Aid and Capital Improvement projects such as Downtown Urban Enhancement, Ash Creek Pedestrian bridge and Lafayette Circle Realignment

# FY 2018-2019 PROPOSED GENERAL FUND BUDGET ENGINEERING PROGRAM HIGHLIGHTS

- <u>6 MONTH STATUS</u>: Projects in various stages of design, preconstruction, construction and post construction. Ongoing technical assistance.
- 16) Continue to assist Public Facilities Maintenance in standardizing City traffic signal equipment. 6 MONTH STATUS: Ongoing. Public Facilities has started process to transfer maintenance functions of traffic signal network to Engineering through budgeted positions. Positions are in process of being filled.
- 17) Continue design and permitting of Seaview Avenue Corridor project 6 MONTH STATUS: *Project is commencing Semi Final design.*
- 18) Assist Public Facilities and the State DOT with the closeout of the 15-359 Pequonnock River Trail project. Help facilitate reimbursements for expended construction dollars.

  6 MONTH STATUS: Project is in final closeout. State will release reimbursable funds once final change orders are complete. Expected in Spring of 2018.
- 19) Begin design of federally funded traffic signal project replacing 7 signals on Park Avenue 6 MONTH STATUS: Finalizing selection of design consultant. Design will be completed in 2018 with construction in 2019-2020.
- 20) Assist the School Board in implementing a school zone signage requirement for all new schools and to retrofit existing school with the appropriate signage.
   6 MONTH STATUS: Ongoing as part of school construction and as part of administrative functions related to the Board of Police Commissioners.
- 21) Implementation of FEMA's CRS (Community Rating System for flood insurance premium reduction.
  6 MONTH STATUS: Approved through City Council. Application will be reviewed in Spring 2018 by FEMA.
- 22) Assist WPCA with MS4 permitting.

  <u>6 MONTH STATUS</u>: Ongoing as part of WPCA's continued effort to stay in compliance with the MS4 permit requirements.

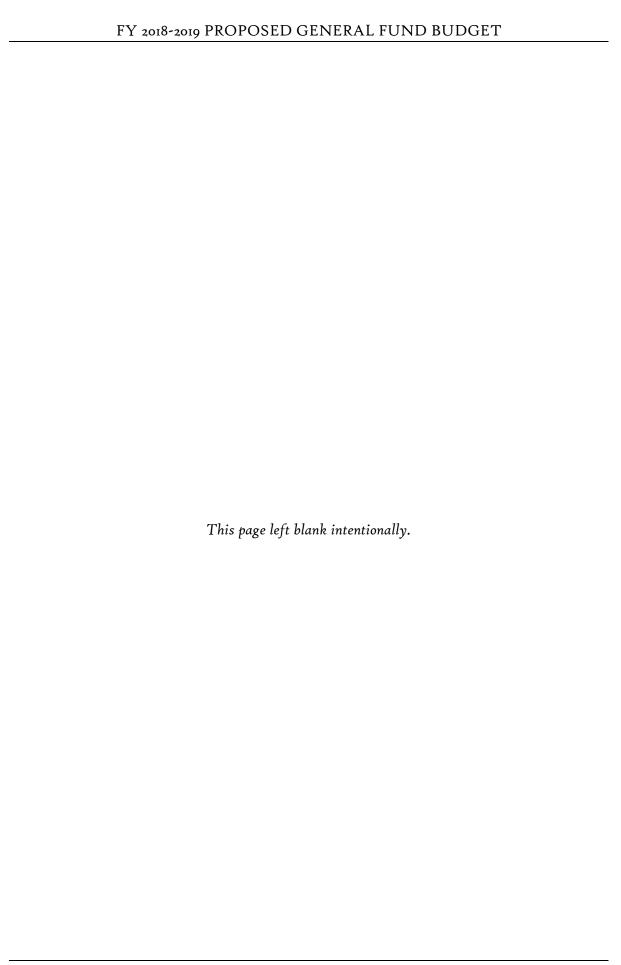
#### FY 2017-2018 ADDITIONAL ACCOMPLISHMENTS

- 1) Creation of new standard details and permitting requirements for City of Bridgeport roadway and sidewalk work.
- 2) Member of City ITS Technical Committee working on policies to standardize city security systems, communication and IT infrastructure systems.
- 3) Design of reconstruction of Lafayette Boulevard median openings to facilitate through traffic on side streets.
- 4) Assistance with many City bike trail projects.
- 5) Modification of City Stormwater regulations in conformance with MS4 requirements.
- 6) Assisted Public Facilities with permitting for Transfer station.
- 7) Digitization of legal addresses given by Engineering to help facilitate a GIS enabled address point layer for use in several new City software packages.

### FY 2018-2019 PROPOSED GENERAL FUND BUDGET ENGINEERING APPROPRIATION SUPPLEMENT

### APPROPRIATION SUPPLEMENT

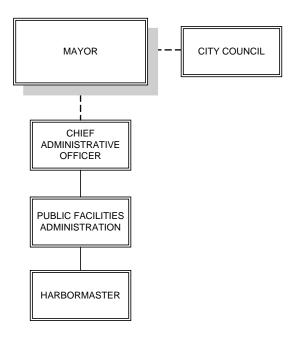
| Org#  | Org Description      | Object | # Object Description           | FY 2016 | FY 2017 | FY 2018 | FY 2019   | FY 2019  | FY 18 Budget |
|-------|----------------------|--------|--------------------------------|---------|---------|---------|-----------|----------|--------------|
|       |                      |        |                                | Actuals | Actuals | Budget  | Requested | Proposed | Vs FY 19     |
|       |                      |        |                                |         |         |         | Budget    | Budget   | Proposed     |
| 01385 | ENGINEERING          |        |                                |         |         |         |           |          |              |
|       |                      | 51000  | FULL TIME EARNED PAY           | 420,419 | 393,366 | 648,868 | 664,823   | 664,823  | -15,955      |
|       |                      | 51034  | FT BONUS - CONTRACTUAL PAY     | 0       | 15,000  | 0       | 0         | 0        | 0            |
|       |                      | 51099  | CONTRACTED SALARIES            | 0       | 6,262   | 0       | 0         | 0        | 0            |
| 01    | PERSONNEL SERVICES   |        |                                | 420,419 | 414,628 | 648,868 | 664,823   | 664,823  | -15,955      |
|       |                      | 51102  | ACTING PAY                     | 110     | 0       | 0       | 0         | 0        | 0            |
|       |                      | 51140  | LONGEVITY PAY                  | 1,688   | 1,819   | 825     | 2,700     | 2,700    | -1,875       |
|       |                      | 51156  | UNUSED VACATION TIME PAYOU     | 3,165   | 5,913   | 0       | 0         | 0        | 0            |
| 02    | OTHER PERSONNEL SERV |        |                                | 4,962   | 7,731   | 825     | 2,700     | 2,700    | -1,875       |
|       |                      | 52360  | MEDICARE                       | 5,789   | 5,545   | 7,336   | 7,690     | 7,690    | -354         |
|       |                      | 52385  | SOCIAL SECURITY                | 2,034   | 942     | 10,103  | 11,150    | 11,150   | -1,047       |
|       |                      | 52504  | MERF PENSION EMPLOYER CONT     | 45,226  | 31,224  | 69,431  | 63,894    | 63,894   | 5,537        |
|       |                      | 52917  | HEALTH INSURANCE CITY SHARE    | 72,322  | 89,183  | 154,526 | 132,224   | 132,224  | 22,302       |
| 03    | FRINGE BENEFITS      |        |                                | 125,371 | 126,895 | 241,396 | 214,958   | 214,958  | 26,438       |
|       |                      | 53605  | MEMBERSHIP/REGISTRATION FEES   | 2,329   | 4,901   | 3,000   | 4,500     | 4,500    | -1,500       |
|       |                      | 53610  | TRAINING SERVICES              | 1,821   | 2,492   | 1,500   | 3,000     | 3,000    | -1,500       |
|       |                      | 53705  | ADVERTISING SERVICES           | 0       | 0       | 600     | 600       | 600      | 0            |
|       |                      | 53905  | EMP TUITION AND/OR TRAVEL REIM | 56      | 0       | 500     | 500       | 500      | 0            |
|       |                      | 54555  | COMPUTER SUPPLIES              | 1,500   | 1,171   | 1,200   | 1,200     | 1,200    | 0            |
|       |                      | 54640  | HARDWARE/TOOLS                 | 152     | 358     | 500     | 500       | 500      | 0            |
|       |                      | 54675  | OFFICE SUPPLIES                | 4,650   | 4,290   | 4,800   | 4,800     | 4,800    | 0            |
|       |                      | 54705  | SUBSCRIPTIONS                  | 0       | 0       | 400     | 400       | 400      | 0            |
|       |                      | 55015  | ENGINEERING EQUIPMENT          | 2,053   | 3,584   | 4,200   | 1,200     | 1,200    | 3,000        |
|       |                      | 55155  | OFFICE EQUIPMENT RENTAL/LEAS   | 3,734   | 3,882   | 5,000   | 5,000     | 5,000    | 0            |
| 04    | OPERATIONAL EXPENSES |        |                                | 16,294  | 20,677  | 21,700  | 21,700    | 21,700   | 0            |
|       |                      | 56175  | OFFICE EQUIPMENT MAINT SRVCS   | 596     | 1,089   | 1,200   | 1,200     | 1,200    | 0            |
|       |                      | 59005  | VEHICLE MAINTENANCE SERVICES   | 0       | 156     | 180     | 180       | 180      | 0            |
| 05    | SPECIAL SERVICES     |        |                                | 596     | 1,245   | 1,380   | 1,380     | 1,380    | 0            |
| 01385 | ENGINEERING          |        |                                | 567,642 | 571,177 | 914,169 | 905,561   | 905,561  | 8,608        |



### HARBOR MASTER

#### MISSION STATEMENT

The Harbormaster is responsible for the safe & efficient operation of Bridgeport's harbors and navigable waters. The Harbormaster works to ensure that all Homeland Security Directives, as they pertain to port security, are implemented.



# FY 2018-2019 PROPOSED GENERAL FUND BUDGET HARBOR MASTER BUDGET DETAIL

### Ryan Conrad Manager

#### REVENUE SUMMARY

### Not Applicable

#### APPROPRIATION SUMMARY

| Org# Org Descri | ption                | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18<br>Budget vs FY<br>19 Proposed |
|-----------------|----------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01390 HARBOR N  | 1ASTER               |                    |                    |                   |                                |                               |                                      |
| 01              | PERSONNEL SERVICES   | 73,832             | 0                  | 77,800            | 77,800                         | 77,800                        | 0                                    |
| 03              | FRINGE BENEFITS      | 0                  | 0                  | 16,264            | 39,992                         | 39,992                        | -23,728                              |
| 06              | OTHER FINANCING USES | 0                  | 0                  | 100,000           | 100,000                        | 100,000                       | 0                                    |
|                 |                      | 73,832             | 0                  | 194,064           | 217,792                        | 217,792                       | -23,728                              |

### PERSONNEL SUMMARY

|                     |      |      |      |      |          |                | FY2018   | FY2019    | FY2019   | FY19        |
|---------------------|------|------|------|------|----------|----------------|----------|-----------|----------|-------------|
|                     | FTE  | FTE  |      |      |          |                | Modified | Requested | Proposed | Proposed vs |
| ORG.CODE/DEPARTMENT | 2018 | 2019 | VAC. | NEW  | UNFUNDED | POSITION TITLE | Budget   | Budget    | Budget   | FY18 Budget |
| 01390000            | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | HARBORMASTER   | 77,800   | 77,800    | 77,800   | 0           |
| HARBORMASTER        | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     |                | 77,800   | 77,800    | 77,800   | 0           |

# FY 2018-2019 PROPOSED GENERAL FUND BUDGET HARBOR MASTER PROGRAM HIGHLIGHTS

|   | ACTUAL    | ACTUAL    | ACTUAL    | 6 MONTH   | ESTIMATED | ACTUAL    | 6 MONTH ESTIMATED   |
|---|-----------|-----------|-----------|-----------|-----------|-----------|---------------------|
| SERVICE INDICATORS                              | 2013-2014 | 2014-2015 | 2015-2016 | 2016-2017 | 2016-2017 | 2016-2017 | 2017-2018 2017-2018 |
| HARBORMASTER                                    |           |           |           |           |           |           |                     |
| Coastline patrolled (miles)                     | 17        | 17        | 17        | 17        | 17        |           | 17                  |
| Area patrolled (sq. miles)                      | 30        | 30        | 30        | 30        | 30        |           | 30                  |
| No. of staff hours*1*2                          | 1,900     | 1,900     | 4,160     | 3,120     | 3,120     |           | 2,720               |
| Harbormaster fleet (1)                          | 4+2       | 4+2       | 4+2+1     | 4+2+1     | 4+2+1     |           | 6                   |
| Boats moored                                    | 185       | 180       | 160       | 160       | 180       |           | 160                 |
| Mooring applications processed                  | 185       | 180       | 160       | 160       | 180       |           | 160                 |
| Approved  | 185       | 180       | 160       | 160       | 180       |           | 160                 |
| New   | 26        | 12        | 10        | 10        | 20        |           | 17                  |
| Denied  | 0         | 0         | 0         | 0         | 0         |           | 0                   |
| REGULATORY ACTIVITIES                           |           |           |           |           |           |           |                     |
| Inspections/Mooring tackle(2)                   | 0         | 180       | 180       | 0         | 0         |           | 180                 |
| Safety checks (3)                               | 18        | 15        | 18        | 30        | 35        |           | 15                  |
| Passed  | 15        | 12        | 12        | 20        | 25        |           | 10                  |
| Failed  | 3         | 3         | 6         | 10        | 10        |           | 5                   |
| Warnings  | 0         | 0         | 0         | 5         | 5         |           | 32                  |
| MARITIME ACTIVITIES                             |           |           |           |           |           |           |                     |
| General assistance                              | 42        | 36        | 40        | 38        | 40        |           | 38                  |
| Navigational hazard assistance                  | 18        | 22        | 12        | 33        | 35        |           | 17                  |
| Call backs                                      | 6         | 12        | 15        | 12        | 20        |           |                     |
| Marine assisted requests                        | 28        | 32        | 30        | 40        | 40        |           | 31                  |
| Vessels in distress                             | 12        | 10        | 12        | 16        | 20        |           | 14                  |
| Search and rescue                               | 0         | 0         | 4         | 6         | 6         |           | 9                   |
| Pump outs                                       | 15        | 19        | 25        | 20        | 20        |           | 13                  |
| Assistance to other agencies                    | 14        | 9         | 5         | 7         | 7         |           | 6                   |
| HOMELAND SECURITY (4)*3                         |           |           |           |           |           |           |                     |
| Facility Security Officer No. of staff hours    | 0         | 0         | 0         | 0         | 0         |           | 0                   |
| Conduct required Security Drills/Exercises      | 0         | 0         | 0         | 0         | 0         |           | 0                   |
| Administer Facility Security Plan               | 0         | 0         | 0         | 0         | 0         |           | 0                   |
| Bridgeport Port Security Committee meetings     | 12        | 10        | 12        | 12        | 12        |           | 12                  |
| Area Maritime Security Committee meetings       | 10        | 8         | 8         | 12        | 12        |           | 12                  |
| Supervise installation of port security systems | 0         | 0         | 0         | 1         | 1         |           | 0                   |

<sup>\*1 -</sup> Used 3 vessels on weekends to patrol and assist lifeguards and Marine Police.

Mooring Inspections are being conducted every other year, which leads to fluctuation in these numbers. For FY 12-13, all moorings will be inspected.

#### FY 2018-2019 GOALS

- 1) Enforce the Harbor Management Plan.
- 2) Oversee the Pleasure Beach Water Taxi's operation and maintenance.
- 3) Oversee the Landing Craft's operation and maintenance.
- 4) Support Parks, Public Facilities and other entities by transporting them to Pleasure Beach.
- 5) We will continue to work with all the marine groups and Departments to make our waterfront safe for the City of Bridgeport and our residents.
- 6) Continue to support the Swim Across the Sound by organizing all the Law Enforcements Fire Departments and the USCG (United States Coast Guard) Auxiliary.
- 7) We will continue to assist our lifeguards from our boats. We also place and remove all The swim buoys along Seaside's coastline.
- 8) Continue education of water related vessels for the public on water safety.
- 9) Continue to support the Marine Police and Fire units.
- 10) We will continue to work with Region 1 ConOps-LIS to obtain Homeland Security Grants And Training.
- 11) Work with USCG (United States Coast Guard) updating Search and Rescue methods.

<sup>\*2 -</sup> Number of Staff hours - Paid and Vounteer hours. No Overtime hours.

<sup>\*3 -</sup> There are no hours for Security Plan, Drills for the harbormaster because there is a Security Facilities Administrator in place.

- 12) Continue to support the Pump Out Program.
- 13) Continue to maintain 6 vessels.
- 14) Work with USCG, The City, Tug and Barge Companies and Commercial Ports planning the removal of the Pleasure Beach Bridge.
- 15) Work with the Port Authority and the city's Planning Department.

#### FY 2017-2018 GOAL STATUS

- 1) Oversee the Pleasure Beach Water Taxi's operation and maintenance.
- 6 MONTH STATUS: We took over 22,000 people to Pleasure Beach. Because we had to take everyone off the island the taxis actually transported over 44,000 people.
- 2) Oversee the Landing Craft's operation and maintenance.
- 6 MONTH STATUS: Last year we made over 40 trips transporting trucks, bucket trucks, loaders, picnic tables, machinery, ATV's and all supplies needed to keep island running seamlessly.
- 3) Support Parks, Public Facilities and other entities by transporting them to Pleasure Beach.
- 6 MONTH STATUS: Transportation of employees and equipment to maintain island.
- 4) We will continue to work with all the marine groups and Departments to make our waterfront safe for the City of Bridgeport and our residents.
- 6 MONTH STATUS: It is an ongoing year-round operation working with our Marine division and the USCG (United States Coast Guard).
- 5) Continue to support the Swim Across the Sound by organizing all the Law Enforcements Fire Departments and the USCG (United States Coast Guard) Auxiliary. 6 MONTH STATUS: I was able to recruit 24 Law Enforcement Departments, Fire Departments,
- Auxiliary USCG and Harbormasters to protect the swim from Long Island to Black Rock Harbor. We had 31 vessels this year keeping the swimmers safe from oncoming threats.
- 6) We will continue to assist our lifeguards from our boats. We also place and remove all the swim buoys along Seaside's coastline.
- 6 MONTH STATUS: We did put out all the swim buoys at Seaside Park and Pleasure Beach.
- 7) Continue education of water related vessels for the public on water safety. 6 MONTH STATUS: We have handouts we give boaters explaining boater safety.
- 8) Continue to support the Marine Police and Fire units.
- 6 MONTH STATUS: We are always in communication with Police and Fire Departments concerning Safety, grants, Training and Dock Maintenance.
- 9) We will continue to work with Region 1 ConOps-LIS to obtain Homeland Security Grants and Training.
- 6 MONTH STATUS: We are continually attending the ConOps meetings to stay on top of grants offered and communication with the USCG.
- 10) Work with USCG (United States Coast Guard) updating Search and Rescue methods. 6 MONTH STATUS: We are always in contact with the USCG concerning safety and navigation hazards.
- 11) Continue to support the Pump Out Program.
- 6 MONTH STATUS: We continue to support the Pump Out Program. This helps to maintain a clean and healthy harbor.

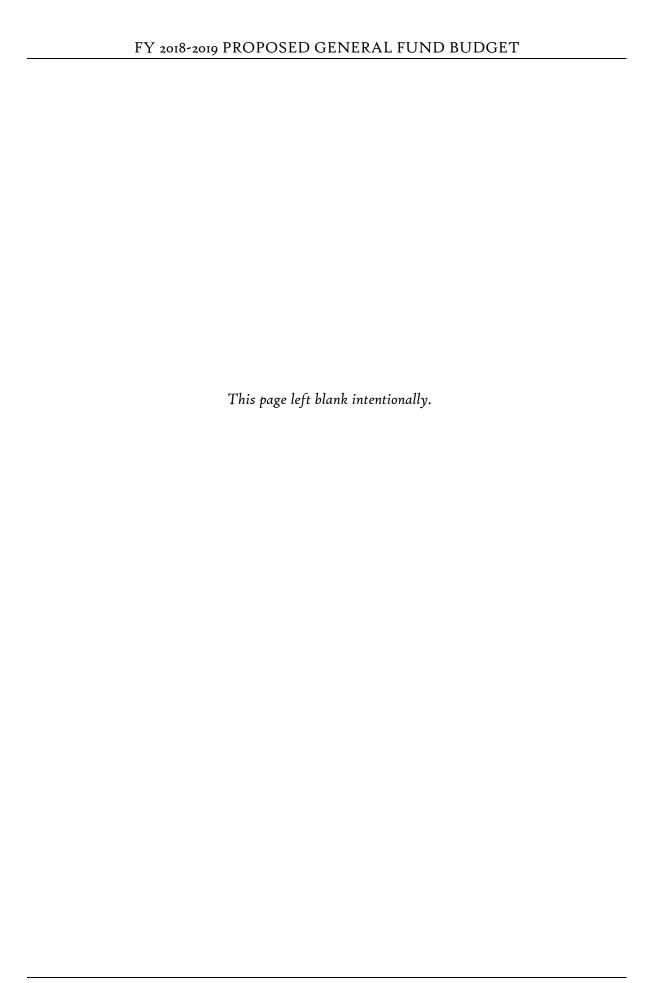
### FY 2018-2019 PROPOSED GENERAL FUND BUDGET HARBOR MASTER PROGRAM HIGHLIGHTS/APPROPRIATION SUPPLEMENT

#### 12) Continue to maintain 6 vessels.

<u>6 MONTH STATUS</u>: Three boats in the Harbormaster fleet stay in the water year-round. Three boats are taken out of the water and winterized and shrink wrapped. Our office has 3 vessels and oversees 2 water taxis and a pump out boat.

#### APPROPRIATION SUPPLEMENT

| Org#  | Org Description      | Object | # Object Description           | FY 2016 | FY 2017 | FY 2018 | FY 2019   | FY 2019  | FY 18 Budget |
|-------|----------------------|--------|--------------------------------|---------|---------|---------|-----------|----------|--------------|
|       |                      |        |                                | Actuals | Actuals | Budget  | Requested | Proposed | Vs FY 19     |
|       |                      |        |                                |         |         |         | Budget    | Budget   | Proposed     |
| 01390 | HARBOR MASTER        |        |                                |         |         |         |           |          |              |
|       |                      | 51000  | FULL TIME EARNED PAY           | 0       | 0       | 77,800  | 77,800    | 77,800   | 0            |
|       |                      | 51099  | CONTRACTED SALARIES            | 73,832  | 0       | 0       | 0         | 0        | 0            |
| 01    | PERSONNEL SERVICES   |        |                                | 73,832  | 0       | 77,800  | 77,800    | 77,800   | 0            |
|       |                      | 52360  | MEDICARE                       | 0       | 0       | 1,128   | 947       | 947      | 181          |
|       |                      | 52385  | SOCIAL SECURITY                | 0       | 0       | 4,824   | 4,050     | 4,050    | 774          |
|       |                      | 52504  | MERF PENSION EMPLOYER CONT     | 0       | 0       | 9,453   | 9,453     | 9,453    | 0            |
|       |                      | 52917  | HEALTH INSURANCE CITY SHARE    | 0       | 0       | 859     | 25,542    | 25,542   | -24,683      |
| 03    | FRINGE BENEFITS      |        |                                | 0       | 0       | 16,264  | 39,992    | 39,992   | -23,728      |
|       |                      | 53200  | PRINCIPAL & INTEREST DEBT SERV | 0       | 0       | 100,000 | 100,000   | 100,000  | 0            |
| 06    | OTHER FINANCING USES |        |                                | 0       | 0       | 100,000 | 100,000   | 100,000  | 0            |
| 01390 | HARBOR MASTER        |        |                                | 73,832  | 0       | 194,064 | 217,792   | 217,792  | -23,728      |

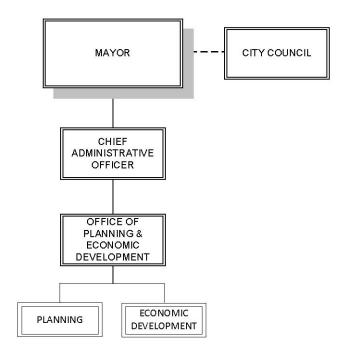


#### PLANNING & ECONOMIC DEVELOPMENT DIVISIONS

# OFFICE OF PLANNING & ECONOMIC DEVELOPMENT

#### MISSION STATEMENT

Our mission is to advance the continued revitalization and redevelopment of the City of Bridgeport by working to expand the tax base, encourage job growth, attract financial resources, and improve the built environment so that the City may continue to become an ever-more desirable place to live, work, invest, play.



### Thomas Gill Manager

#### REVENUE SUMMARY

| Org# O  | Object#  | Object Description           | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18<br>Budget Vs<br>FY 19 |
|---------|----------|------------------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|-----------------------------|
| 01450 O | PED ADN  | INISTRATION                  |                    |                    |                   |                                |                               |                             |
| 4:      | 1083     | ANTI BLIGHT FINES            | 257,667            | 0                  | 0                 | 0                              | 0                             | 0                           |
| 4:      | 1318     | 1057 CONNECTICUT AVENUE RENT | 0                  | 0                  | 0                 | 30,000                         | 30,000                        | 30,000                      |
| 4:      | 1638     | CONGRESS PLAZA RENT          | 9,000              | 0                  | 25,000            | 0                              | 0                             | -25,000                     |
| 4:      | 1641     | PARKING REVENUES             | 259,067            | 33,264             | 75,000            | 75,000                         | 75,000                        | 0                           |
| 4       | 15138    | ANNUAL RENT                  | 50,000             | 221,188            | 150,000           | 0                              | 0                             | -150,000                    |
| 4       | 15140    | ANNUAL PILOT                 | 0                  | -384,432           | 250,000           | 250,000                        | 0                             | -250,000                    |
| 4       | 15327    | LAMAR                        | 23,636             | 23,636             | 23,650            | 25,000                         | 23,650                        | 0                           |
| 01450 O | OPED ADI | MINISTRATION                 | 599,370            | -106,345           | 523,650           | 380,000                        | 128,650                       | -395,000                    |

#### APPROPRIATION SUMMARY

| Org# Org Description | 1                    | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18<br>Budget vs FY<br>19 Proposed |
|----------------------|----------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01450 OPED ADMINIS   | TRATION              |                    |                    |                   |                                |                               |                                      |
| 01                   | PERSONNEL SERVICES   | 1,374,561          | 1,000,097          | 1,040,403         | 1,194,618                      | 1,149,403                     | -109,000                             |
| 02                   | OTHER PERSONNEL SERV | 15,829             | 9,338              | 6,450             | 5,925                          | 5,925                         | 525                                  |
| 03                   | FRINGE BENEFITS      | 406,546            | 395,574            | 358,712           | 434,823                        | 428,673                       | -69,961                              |
| 04                   | OPERATIONAL EXPENSES | 75,274             | 65,661             | 63,750            | 68,750                         | 60,750                        | 3,000                                |
| 05                   | SPECIAL SERVICES     | 206,767            | 266,848            | 375,000           | 430,000                        | 421,500                       | -46,500                              |
| 06                   | OTHER FINANCING USES | 7,273,331          | 7,471,500          | 7,500,000         | 7,761,447                      | 7,761,447                     | -261,447                             |
|                      |                      | 9,352,308          | 9,209,019          | 9,344,315         | 9,895,563                      | 9,827,698                     | -483,383                             |

#### PERSONNEL SUMMARY

|                     |       |       |      |      |          |                                | FY2018    | FY2019    | FY2019    | FY19        |
|---------------------|-------|-------|------|------|----------|--------------------------------|-----------|-----------|-----------|-------------|
|                     | FTE   | FTE   |      |      |          |                                | Modified  | Requested | Proposed  | Proposed vs |
| ORG.CODE/DEPARTMENT | 2018  | 2019  | VAC. | NEW  | UNFUNDED | POSITION TITLE                 | Budget    | Budget    | Budget    | FY18 Budget |
|                     | 0.00  | 1.00  | 0.00 | 1.00 | 0.00     | PROJECT MANAGER *              | 0         | 93,000    | 93,000    | -93,000     |
|                     | 2.00  | 2.00  | 0.00 | 0.00 | 0.00     | SPECIAL PROJECT COORDINATOR    | 143,422   | 143,422   | 143,422   | 0           |
|                     | 0.00  | 0.00  | 0.00 | 0.00 | 0.00     | ADMINISTRATIVE ASSISTANT       | 0         | 0         | 0         | 0           |
|                     | 0.00  | 0.00  | 0.00 | 0.00 | 0.00     | FINANCIAL COORDINATOR          | 0         | 0         | 0         | 0           |
|                     | 0.00  | 0.00  | 0.00 | 0.00 | 0.00     | HOME PROGRAM SPECIALIST(SPLIT) | 0         | 61,215    | 16,000    | -16,000     |
|                     | 2.00  | 2.00  | 0.00 | 0.00 | 0.00     | DEPUTY DIRECTOR - OPED         | 234,157   | 234,157   | 234,157   | 0           |
|                     | 0.00  | 0.00  | 0.00 | 0.00 | 0.00     | DIRECTOR OFFICE OF NEIGHBORHOO | 0         | 0         | 0         | 0           |
|                     | 0.00  | 0.00  | 0.00 | 0.00 | 0.00     | ADMINISTRATIVE ASSISTANT       | 0         | 0         | 0         | 0           |
|                     | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | ADMIN. ASSISTANT               | 28,252    | 28,252    | 28,252    | 0           |
|                     | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | PLANNER 2                      | 62,399    | 62,399    | 62,399    | 0           |
|                     | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | DIRECTOR - OPED                | 126,592   | 126,592   | 126,592   | 0           |
|                     | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | PLANNING DIRECTOR              | 107,218   | 107,218   | 107,218   | 0           |
|                     | 0.00  | 0.00  | 0.00 | 0.00 | 0.00     | PLANNER 3                      | 0         | 0         | 0         | 0           |
|                     | 0.00  | 0.00  | 0.00 | 0.00 | 0.00     | RELOCATION COORDINATOR         | 0         | 0         | 0         | 0           |
|                     | 0.00  | 0.00  | 0.00 | 0.00 | 0.00     | ASSISTANT SPECIAL PROJECT MANA | 0         | 0         | 0         | 0           |
|                     | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | ECONOMIC DEVELOPMENT ASSOCIAT  | 61,098    | 61,098    | 61,098    | 0           |
|                     | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | EXECUTIVE ASSISTANT            | 56,711    | 56,711    | 56,711    | 0           |
|                     | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | PLANNER OPED                   | 55,371    | 55,371    | 55,371    | 0           |
|                     | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | DIRECTOR EOD                   | 95,924    | 95,924    | 95,924    | 0           |
| 01450000            | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | SR. ECONOMIC DEVELOPMENT ASSOC | 69,259    | 69,259    | 69,259    | 0           |
| OPED ADMINISTRATION | 13.00 | 14.00 | 0.00 | 1.00 | 0.00     |                                | 1,040,403 | 1,194,618 | 1,149,403 | -109,000    |

<sup>\*</sup> Project Manager position was transferred from Public Facilities Administration division acct#01300000 into OPED acct#01450000 in FY2019

#### FY 2018 - 2019 GOALS:

- 1. Madison Ave North End Boys & Girls Club New Construction -complete to 70% construction
- 2. Jayson Newfield Development Project complete renovation 65%
- 3. Harbor Yard Amphitheatre complete construction and begin operation of facility
- 4. Poli-Majestic Theater Redevelopment secure project financing
- 5. Steelpointe complete 40,000 sf Marina Building and In-Water Marina Facilities and Public Waterfront Boardwalk; begin construction of 180 market rate units and associated retail
- 6. Cherry Street Lofts and of Charter School, Dormitory Building and Campus complete construction
- 7. Bridgeport Harbor Shipyard begin operation of full-service boatyard, shipyard with repair capabilities, equipped with new travel lifts and a refurbished maintenance facility.
- 8. Final Environmental Clean-Up of 327 Central Avenue (fka "Mt. Trashmore") complete
- 9. Newfield Library Renovation and Expansion complete
- 10. Windward Commons begin construction of Phase 1 of Marina Village Redevelopment (64 units and community health care facility)
- 11. Marina Village Redevelopment complete demolition of vacant phase II buildings
- 12. Downtown Capital Improvement Program have program fully underway with consultant support to make physical improvements in the public realm, such as lighting, streetscaping, signage, underpass treatments
- 13. PSEG Power Plant continue construction
- 14. Bridgeport-Amsterdam Tulip Museum complete outside garden, begin operation
- 15. Remington Arms Site (Barnum Ave) complete demolition of non-historic buildings and clear site
- 16.Bridgeport Brass Site (Housatonic & North Washington) begin brownfields clean-up & redevelopment planning
- 17. One Stratford Ave (aka The Sliver) begin construction on public access improvements and aquaculture installation.
- 18. Anti-Blight Work continue with demolitions, and strategic acquisitions and enforcement
- 19. Master Plan Update complete and adopt
- 20. Zoning Regulation Reform Pursuant to Master Plan Update begin drafting and review process

- 21. City Waterfront Plan present public access zoning reform; begin Sliver demonstration project (per #17)
- 22. New address-point layer for GIS complete
- 23. Lafayette Circle Redevelopment complete 70% design and environmental assessment
- 24. Stratford Ave/CT Ave Two -Way Street Conversion complete study, budget and funding strategy
- 25.Black Rock Streetscape Improvements complete construction
- 26. Pequonnock River Bike Trail complete design and construction documents; bid work.
- 27. Ash Creek Pedestrian Bridge begin construction
- 28. Bike Sharing Program in partnership with GBT, begin operation of program
- 29. Downtown Dog Park complete construction
- 30. Congress Plaza Beautification & Improvement complete improvements

#### FY 2017 - 2018 GOAL STATUS:

- 1. Madison Ave North End Boys & Girls Club Redevelopment Project 2017-2018 Goal was to finalize development agreement with Wakeman Boys & Girls Club for \$10.5MM project, to have \$3.8MM in public funds flowing, and to have construction begun.
  - <u>6 MONTH STATUS</u>: Final city council approval on grant funding has been completed; draft documents being reviewed; Wakeman board of trustees has unanimously approved the project; demolition contractor has been selected.
- Jayson Newfield Redevelopment Project 2017-2018 Goal was to have City-owned real
  estate transferred to developer with funding in place and construction underway at 50%
  complete.
  - <u>6 MONTH STATUS</u>: Property transferred; additional equity put into project by developer; on track as to funding 60% secured; building permit in place, projecting 20% construction completion by end of FY 17-18.
- 3. Preservation Block Redevelopment Project.
  - <u>6 MONTH STATUS</u>: 2017-2018 Goal was to have \$11MM private financing package completed and to have construction begun: Project still pursuing financing as historic tax credit structure was affected by 2017 federal tax reform. project being restructured under potential new ownership.

- 4. Bridgeport-Amsterdam Tulip Museum Project Goal was completion of privately-funded renovation of 1163 Main to house museum space and office space.
  - <u>6 MONTH STATUS</u>: Status of 1163 main street it that renovation has been completed as projected. complementary goal was completion of demolition of adjacent structure at 1149 main street to allow for parking and outdoor garden. Status of 1149 main street is that demolition is currently being bid and will be completed as projected in FY 18.
- 5. Davidson Block Redevelopment Project Goal was to have property transferred, design approved and financing in place.
  - <u>6 MONTH STATUS</u>: Is that OPED has decided that the developer was not making sufficient progress and consequently notified the developer that OPED would grant it no further development rights to the project. OPED is currently marketing the site.
- 6. *Downtown Office Development* Goal was to reach a development agreement relevant to a significant new office development in the northern area of downtown.
  - <u>6 MONTH STATUS</u>: Status is that, while OPED did not land an office use per se, OPED did negotiate and execute a development agreement that would bring a significant commercial presence (in the form of a hotel) to the theater buildings in "Downtown North."
- 7. Redevelopment of AGI Site at 141 Stratford Avenue -Goal was to demolish and clear this abandoned factory site to prepare it for redevelopment as a desirable location situated on the edge of downtown next to Steelepointe.
  - <u>6 MONTH STATUS</u>: status is that demolition and clearance have been completed and phase III environmental investigations and environmental clean-up planning is proceeding as projected.
- 8. Downtown North and I-95 Beautification Program Goal was to make beautification improvements and to enforce anti-blight measures at: Congress Plaza Parking Area: Theater Building Façade; 1565 RR Avenue; Cherry Street Lofts Phase II; U-Haul Building.
  - <u>6 MONTH STATUS</u>: Is that work has been accomplished on schedule with Theater Facades completed, U-Haul Facade improvements completed with private funding; cherry street lofts boarded and painted and property transferred to private ownership; 1565 RR avenue boarded and painted with demolition and property transfer to follow; congress plaza improved at the entrance with garden wall and planting completed, with more work to come.
- 9. Downtown Capital Improvement Program Goal was to have this bond-funded program under consultant management and moving forward.
  - <u>6 MONTH STATUS</u>: Status is that OPED has selected a consulting firm and has contracted with that firm as projected and has concurrently managed the program forward with key investment commitments in public private development partnerships, such as with respect to the Harbor Yard Amphitheatre development.

- 10. Newfield Library Redevelopment (formerly known as Civic Block Library Development). Goal was to have construction begun.
  - <u>6 MONTH STATUS</u>: Status is that the \$5.5mm renovation and expansion of the Newfield library is on track as projected for the commencement of construction.
- 11. Seaview Plaza Development. Goal was to have construction begun.
  - <u>6 MONTH STATUS</u>: Status is that the project as originally designed and approved by the planning and zoning commission is currently being reconsidered in light of MGM'S interest in this site for the location of a proposed MGM-Bridgeport Casino Resort.

#### FY 2017 - 2018 ADDITIONAL ACCOMPLISHMENT:

- 1.Issued eight (8) RFP and RFQs and made selections for Development: Water-Dependent Shipyard Redevelopment; Harbor Yard Redevelopment; Poli-Majestic Theater Building and Adjacent Downtown Properties; One Stratford Avenue Water-Dependent Use (aka "The Sliver"); Downtown Capital Improvement Program Consultant; Environmental Assessment & Remediation Consultant; GIS Consultant Services; Master Plan Update
- 2. Completed Development and Operating Agreement for Renovation of Harbor Yard Ballpark into \$15MM Harbor Yard Amphitheater to be developed by Live Nation and Harbor Yard Amphitheatre.
- 3.Commencement of Construction on Cherry Street Lofts Project Conversion of former Bassick facility into approximately 150 units along Railroad Avenue, approximately \$50MM.
- 4. Complettion of Crescent Crossings Phase II 84 units, East Side, \$34 MM.
- 4. Completion of Security Building (HSW Complex) Renovation by Spinnaker-\$11MM
- 5. Completion of McLevy Square Redevelopment by Forstone Capital \$18MM
- 6. Worked Closely with University of Bridgeport, Sacred Heart University, Housatonic Community College in support of their developments
- 7. Supported public-private partnership with JHM for financing of Windward Commons (64 units and community health care facility) as part of Marina Village Redevelopment
- 8. Supported Steelepointe Marina Building Development (35,000 sf)
- 9. Supported BNT with HOME funding on 515 West Avenue New Construction (48 units, \$11MM)
- 10. Continued to support funding applications and business development plan for thermal loop project in South End.
- 11. Worked closely with PSEG relative to building permits and staging areas for \$550MM Natural Gas Turbine Power Plant in association with decommissioning of coal plant.

- 12. Supported Ginsburg Development Corporation in refinancing to allow for new capital investment at City Trust, Arcade, 144 Golden Hill.
- 13. Supported Private-Sector Completion of Historic Renovation of 1163 Main Street (for future Bridgeport-Amsterdam Tulip Museum)
- 14.Congress Street Bridge Secured City Bonding of \$12MM; applied for and received Coast Guard approval of advanced-permit; introducing a bill through Congress to decommission channel on Pequonnock River to allow for fixed replacement bridge.
- 15. Worked with Finance Department, Office of Policy Management in support of City presentation to Bonding Rating Agencies
- 16. Worked with Public Facilities and Anti-Blight Committee to complete 12 anti-blight demolitions.
- 17. Continued to support specific business retention and expansion efforts, including managing the City's Enterprise Zone Program which has resulted to date in the retention or creation of approximately 2000 jobs.
- 18. Oversaw and supported Bridgeport Port Authority operations including managing the Shipyard RFP and negotiating the lease and/or sale of Port Authority property.

# FY 2018-2019 PROPOSED GENERAL FUND BUDGET ECONOMIC DEVELOPMENT APPROPRIATION SUPPLEMENT

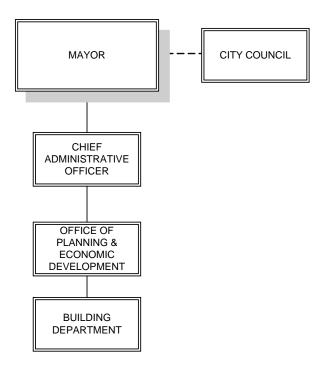
### APPROPRIATION SUPPLEMENT

| Org#  | Org Description      | Object# | Object Description             | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18 Budget<br>Vs FY 19<br>Proposed |
|-------|----------------------|---------|--------------------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01450 | OPED ADMINISTRATION  |         |                                |                    |                    |                   |                                |                               |                                      |
|       |                      | 51000   | FULL TIME EARNED PAY           | 1,359,075          | 970,097            | 1,040,403         | 1,194,618                      | 1,149,403                     | -109,000                             |
|       |                      | 51034   | FT BONUS - CONTRACTUAL PAY     | 0                  | 30,000             | 0                 | 0                              | 0                             | 0                                    |
|       |                      | 51099   | CONTRACTED SALARIES            | 15,486             | 0                  | 0                 | 0                              | 0                             | 0                                    |
| 01    | PERSONNEL SERVICES   |         |                                | 1,374,561          | 1,000,097          | 1,040,403         | 1,194,618                      | 1,149,403                     | -109,000                             |
|       |                      | 51140   | LONGEVITY PAY                  | 9,038              | 9,338              | 6,450             | 5,925                          | 5,925                         | 525                                  |
|       |                      | 51156   | UNUSED VACATION TIME PAYOU     | 6,792              | 0                  | 0                 | 0                              | 0                             | 0                                    |
| 02    | OTHER PERSONNEL SERV |         |                                | 15,829             | 9,338              | 6,450             | 5,925                          | 5,925                         | 525                                  |
|       |                      | 52360   | MEDICARE                       | 17,967             | 13,629             | 14,017            | 15,816                         | 15,160                        | -1,143                               |
|       |                      | 52385   | SOCIAL SECURITY                | 5,663              | -77                | 3,096             | 8,041                          | 8,041                         | -4,945                               |
|       |                      | 52399   | UNIFORM ALLOWANCE              | 400                | 200                | 400               | 400                            | 400                           | 0                                    |
|       |                      | 52504   | MERF PENSION EMPLOYER CONT     | 134,770            | 106,877            | 127,193           | 145,868                        | 140,374                       | -13,181                              |
|       |                      | 52917   | HEALTH INSURANCE CITY SHARE    | 247,746            | 274,945            | 214,006           | 264,698                        | 264,698                       | -50,692                              |
| 03    | FRINGE BENEFITS      |         |                                | 406,546            | 395,574            | 358,712           | 434,823                        | 428,673                       | -69,961                              |
|       |                      | 53050   | PROPERTY RENTAL/LEASE          | 40,000             | 25,000             | 0                 | 0                              | 0                             | 0                                    |
|       |                      | 53605   | MEMBERSHIP/REGISTRATION FEES   | 5,000              | 3,683              | 5,000             | 5,000                          | 5,000                         | 0                                    |
|       |                      | 53610   | TRAINING SERVICES              | 514                | 1,669              | 2,500             | 2,500                          | 2,500                         | 0                                    |
|       |                      | 53705   | ADVERTISING SERVICES           | 15,872             | 15,270             | 25,000            | 25,000                         | 25,000                        | 0                                    |
|       |                      | 53750   | TRAVEL EXPENSES                | -352               | 30                 | 2,000             | 5,000                          | 5,000                         | -3,000                               |
|       |                      | 53905   | EMP TUITION AND/OR TRAVEL REIM | 1,710              | 3,339              | 5,000             | 5,000                          | 5,000                         | 0                                    |
|       |                      | 54555   | COMPUTER SUPPLIES              | 0                  | 0                  | 500               | 500                            | 500                           | 0                                    |
|       |                      | 54640   | HARDWARE/TOOLS                 | 164                | 295                | 750               | 750                            | 750                           | 0                                    |
|       |                      | 54675   | OFFICE SUPPLIES                | 6,666              | 11,651             | 13,000            | 10,000                         | 7,000                         | 6,000                                |
|       |                      | 54705   | SUBSCRIPTIONS                  | 95                 | 0                  | 0                 | 0                              | 0                             | 0                                    |
|       |                      | 55155   | OFFICE EQUIPMENT RENTAL/LEAS   | 5,605              | 4,724              | 10,000            | 15,000                         | 10,000                        | 0                                    |
| 04    | OPERATIONAL EXPENSES |         |                                | 75,274             | 65,661             | 63,750            | 68,750                         | 60,750                        | 3,000                                |
|       |                      | 56010   | ENGINEERING SERVICES           | 14,021             | 23,555             | 40,000            | 30,000                         | 30,000                        | 10,000                               |
|       |                      | 56085   | FOOD SERVICES                  | 7,376              | 2,526              | 6,000             | 6,000                          | 3,000                         | 3,000                                |
|       |                      | 56095   | APPRAISAL SERVICES             | 6,173              | 25,675             | 30,000            | 50,000                         | 50,000                        | -20,000                              |
|       |                      | 56110   | FINANCIAL SERVICES             | 1,578              | 0                  | 46,000            | 56,000                         | 56,000                        | -10,000                              |
|       |                      | 56130   | LEGAL SERVICES                 | 9,167              | 0                  | 0                 | 0                              | 0                             | 0                                    |
|       |                      | 56160   | MARKETING SERVICES             | 74,718             | 142,896            | 175,000           | 210,000                        | 210,000                       | -35,000                              |
|       |                      | 56165   | MANAGEMENT SERVICES            | 2,841              | 0                  | 0                 | 0                              | 0                             | 0                                    |
|       |                      | 56175   | OFFICE EQUIPMENT MAINT SRVCS   | 7,712              | 5,069              | 7,000             | 7,000                          | 4,000                         |                                      |
|       |                      | 56180   | OTHER SERVICES                 | 78,871             | 66,344             | 64,000            | 65,000                         | 65,000                        | -1,000                               |
|       |                      | 59010   | MAILING SERVICES               | 924                | 783                | 2,000             | 1,000                          | 1,000                         |                                      |
|       |                      | 59015   | PRINTING SERVICES              | 3,387              | 0                  | 5,000             | 5,000                          | 2,500                         | ,                                    |
| 05    | SPECIAL SERVICES     |         |                                | 206,767            | 266,848            | 375,000           | 430,000                        | 421,500                       |                                      |
|       |                      | 53200   | PRINCIPAL & INTEREST DEBT SERV | 7,203,618          | 7,390,000          | 7,390,000         | 7,651,447                      | 7,651,447                     | ,                                    |
|       |                      | 59500   | SUPPORTIVE CONTRIBUTIONS       | 69,713             | 81,500             | 110,000           | 110,000                        | 110,000                       |                                      |
| 06    | OTHER FINANCING USES | 55555   | 22. 22 00                      | 7,273,331          | 7,471,500          | 7,500,000         | 7,761,447                      | 7,761,447                     |                                      |
|       | OPED ADMINISTRATION  |         |                                | 9,352,308          | 9,209,019          | 9,344,315         | 9,895,563                      | 9,827,698                     |                                      |

### BUILDING DEPARTMENT

#### MISSION STATEMENT

The Building Department issues permits and inspects work done to all buildings and other structures. Permits include building, electrical, plumbing, heating, air conditioning, fire protection sprinklers and extinguishing systems, refrigeration, demolition and signs. Applications for permits are reviewed for conformance to all applicable laws, codes and ordinances. A permit constitutes permission to proceed with the approved work. The purpose of permits and inspections is to ensure public safety, health and welfare insofar as they are affected by building construction, through structural strength, adequate exit facilities, fire safety, light and ventilation and sanitary equipment. The Building Department function is to secure safety to life and property from hazards incident to the design, erection, repair, removal, demolition or planned occupancy of buildings, structures or premises.



# Bruce A. Nelson *Manager*

### REVENUE SUMMARY

|       |          |                                |           |           |           | FY 2019   | FY 2019   | FY 18            |
|-------|----------|--------------------------------|-----------|-----------|-----------|-----------|-----------|------------------|
|       |          |                                | FY 2016   | FY 2017   | FY 2018   | Requested | Proposed  | <b>Budget Vs</b> |
| Org#  | Object#  | Object Description             | Actuals   | Actuals   | Budget    | Budget    | Budget    | FY 19            |
| 01455 | BUILDING | DEPARTMENT                     |           |           |           |           |           | _                |
|       | 41524    | SIGN LICENSE                   | 3,110     | 3,915     | 3,300     | 3,300     | 3,300     | 0                |
|       | 41525    | SIGN / LICENSE RENEWAL PERMIT  | 20,560    | 11,300    | 9,000     | 9,000     | 9,000     | 0                |
|       | 41526    | RESIDENTIALADDITIONSANDALTERAT | 391,572   | 295,884   | 180,000   | 180,000   | 180,000   | 0                |
|       | 41527    | NON-RESIDENTIALADDITIONSANDALT | 2,000,913 | 2,560,265 | 500,000   | 500,000   | 500,000   | 0                |
|       | 41528    | NEWSINGLEFAMILYHOUSEPERMITS    | 9,475     | 6,360     | 25,000    | 25,000    | 25,000    | 0                |
|       | 41529    | TWO-UNIT HOUSING PERMITS       | 4,700     | 8,040     | 5,000     | 5,000     | 5,000     | 0                |
|       | 41530    | THREEORMORE-UNITSHOUSINGPERMIT | 8,350     | 425,310   | 755,000   | 2,175,000 | 2,175,000 | 1,420,000        |
|       | 41531    | POOL,TENTS,GARAGES-OTHERBUILDI | 4,540     | 6,530     | 10,000    | 10,000    | 10,000    | 0                |
|       | 41532    | NEW-NON RESIDENTIAL            | 785,675   | 105,000   | 3,600,000 | 718,650   | 718,650   | -2,881,350       |
|       | 41533    | ELECTRICAL PERMITS             | 276,375   | 667,820   | 286,000   | 300,000   | 300,000   | 14,000           |
|       | 41534    | PLUMBING PERMITS               | 92,040    | 292,493   | 75,000    | 100,000   | 100,000   | 25,000           |
|       | 41535    | HEATING PERMITS                | 143,245   | 203,740   | 120,000   | 120,000   | 120,000   | 0                |
|       | 41536    | AIR CONDITIONING PERMITS       | 56,890    | 86,070    | 40,000    | 40,000    | 40,000    | 0                |
|       | 41537    | DEMOLITION PERMITS             | 63,985    | 68,400    | 15,000    | 220,000   | 220,000   | 205,000          |
|       | 41538    | COPIES                         | 3,131     | 573       | 500       | 500       | 500       | 0                |
|       | 41539    | REFRIGERATION PERMITS          | 250       | 690       | 3,000     | 3,000     | 3,000     | 0                |
|       | 41540    | CERTIFICATE OF OCCUPANCY       | 78,651    | 89,369    | 50,000    | 50,000    | 50,000    | 0                |
|       | 44386    | FIRE PROTECTION                | 19,500    | 47,895    | 15,000    | 15,000    | 15,000    | 0                |
|       | 44387    | VENTILATION                    | 1,910     | 0         | 3,000     | 3,000     | 3,000     | 0                |
| 01455 | BUILDING | DEPARTMENT                     | 3,964,871 | 4,879,653 | 5,694,800 | 4,477,450 | 4,477,450 | -1,217,350       |

#### APPROPRIATION SUMMARY

| Org# Org Descri |                      | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18<br>Budget vs FY<br>19 Proposed |
|-----------------|----------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01455 BUILDING  | DEPARTMENT           |                    |                    |                   |                                |                               |                                      |
| 01              | PERSONNEL SERVICES   | 1,012,086          | 992,325            | 1,234,012         | 1,220,155                      | 1,220,155                     | 13,857                               |
| 02              | OTHER PERSONNEL SERV | 35,467             | 35,242             | 10,275            | 9,975                          | 9,975                         | 300                                  |
| 03              | FRINGE BENEFITS      | 309,134            | 378,989            | 429,841           | 428,005                        | 428,005                       | 1,836                                |
| 04              | OPERATIONAL EXPENSES | 9,420              | 9,332              | 9,920             | 9,920                          | 9,920                         | 0                                    |
| 05              | SPECIAL SERVICES     | 2,300              | 2,300              | 3,200             | 3,620                          | 3,620                         | -420                                 |
|                 |                      | 1,368,407          | 1,418,188          | 1,687,248         | 1,671,675                      | 1,671,675                     | 15,573                               |

### PERSONNEL SUMMARY

|                     |       |       |      |      |          |                                | FY2018    | FY2019    | FY2019    | FY19        |
|---------------------|-------|-------|------|------|----------|--------------------------------|-----------|-----------|-----------|-------------|
|                     | FTE   | FTE   |      |      |          |                                | Modified  | Requested | Proposed  | Proposed vs |
| ORG.CODE/DEPARTMENT | 2018  | 2019  | VAC. | NEW  | UNFUNDED | POSITION TITLE                 | Budget    | Budget    | Budget    | FY18 Budget |
|                     | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | BUILDING OFFICIAL              | 113,383   | 112,818   | 112,818   | 565         |
|                     | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | TYPIST 1 (40 HOURS)            | 49,870    | 40,285    | 40,285    | 9,585       |
|                     | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | ADMINISTRATIVE SPECIALIST      | 77,128    | 73,421    | 73,421    | 3,707       |
|                     | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | DEPUTY BUILDING OFFICIAL (40 H | 100,278   | 100,278   | 100,278   | 0           |
|                     | 3.00  | 3.00  | 0.00 | 0.00 | 0.00     | ELECTRICAL INSPECTOR (40 HRS)  | 273,522   | 273,522   | 273,522   | 0           |
|                     | 2.00  | 2.00  | 0.00 | 0.00 | 0.00     | PLAN REVIEWER (40 HRS)         | 174,652   | 174,652   | 174,652   | 0           |
|                     | 2.00  | 2.00  | 0.00 | 0.00 | 0.00     | MECHANICAL INSPECTOR (40 HRS)  | 184,627   | 184,627   | 184,627   | 0           |
|                     | 3.00  | 3.00  | 0.00 | 0.00 | 0.00     | ASSISTANT BUILDING INSPECTOR ( | 260,552   | 260,552   | 260,552   | 0           |
| 01455000            | 0.00  | 0.00  | 0.00 | 0.00 | 0.00     | OFFICE SPECIALIST              | 0         | 0         | 0         | 0           |
| BUILDING DEPARTMENT | 14.00 | 14.00 | 0.00 | 0.00 | 0.00     |                                | 1,234,012 | 1,220,155 | 1,220,155 | 13,857      |

|   | ACTUAL        | ACTUAL       | ACTUAL    | 6 MONTH   | ESTIMATED | ACTUAL        | 6 MONTH       | ESTIMATED      |
|---|---------------|--------------|-----------|-----------|-----------|---------------|---------------|----------------|
| SERVICE INDICATORS                          | 2013-2014     | 2014-2015    | 2015-2016 | 2016-2017 | 2016-2017 | 2016-2017     | 2017-2018     | 2017-2018      |
| BUILDING DEPARTMENT                         |               |              |           |           |           |               |               |                |
| PERMITS ISSUED                              |               |              |           |           |           |               |               |                |
| Residential new                             | 18            | 19           |           |           |           | 14            | 12            | Indeterminable |
| Residential alterations                     | 388           | 438          |           |           |           | 531           | 283           | Indeterminable |
| Commercial new                              | 11            | 7            |           |           |           | 14            | 15            | Indeterminable |
| Commercial alterations                      | 378           | 244          |           |           |           | 202           | 119           | Indeterminable |
| Demolition permits                          | 19            | 22           |           |           |           | 38            | 14            | Indeterminable |
| All other permits (incl. municipal/institut | 2341          | 2503         |           |           |           | 2739          | 1211          | Indeterminable |
| Total of all building permits               | 795           | 730          |           |           |           | 761           | 459           | 810            |
| Total of all permits                        | 3,136         | 3,233        |           |           |           | 3,100         | 1,670         | 3,300          |
| PERMIT VALUES AND REVENUES                  |               |              |           |           |           |               |               |                |
| Total value of work                         | \$130,981,184 | \$83,039,041 |           |           |           | \$173,964,671 | \$142,561,496 | \$135,549,000  |
| Total of permit fees                        | \$5,892,992   | \$3,723,140  |           |           |           | \$4,989,216   | \$3,116,508   | \$4,066,500    |
| INSPECTIONS                                 |               |              |           |           |           |               |               |                |
| Inspections                                 | 6,930         | 6,441        |           |           |           | 6,200         | 3,240         | 6,400          |
| CERTIFICATE OF OCCUPANCY                    | •             |              | •         | •         |           | •             |               |                |
| Number                                      | 277           | 273          |           |           |           | 399           | 215           | 415            |
| Value of work                               | \$54,712,126  | \$44,888,471 |           |           |           | \$145,556,121 | \$29,468,454  | Indeterminable |

<sup>\*</sup>ACTUAL 2017-2018 represents statistics to 12/31/2017

#### FY 2018 - 2019 GOALS:

- 1) Protect the health, safety and welfare of the public. This will be achieved through the enforcement of applicable laws and codes to provide safe, energy efficient, accessible buildings in the City of Bridgeport.
- 2) Reduce open permit backlogs and increase issuances of Certificates of Occupancy.
- 3) Continue to seek ways to shorten the plan review process times.
- 4) Continue to support and work towards digitization of permit process.

#### FY 2017 - 2018 GOAL STATUS:

- 1) Protect the health, safety and welfare of the public. This will be achieved through the enforcement of applicable laws and codes to provide safe, energy efficient, accessible buildings in the City of Bridgeport.
  - <u>6 MONTH STATUS</u>: Continuing diligent plan review and inspections contribute to the goal. Active enforcement of violations also serves to protect the public.
- 2) Improve the turnaround time between calls for inspections and appointments.

  6 MONTH STATUS: The addition of an Assistant Building Inspector position has aided in reducing turnaround time for inspections, however there is a high volume of permit activity. Future projects will challenge department resources. Average turnaround time is 5 days.

# FY 2018-2019 PROPOSED GENERAL FUND BUDGET BUILDING DEPARTMENT PROGRAM HIGHLIGHTS

- 3) Reduce open permit backlogs and increase issuances of Certificates of Occupancy.

  <u>6 MONTH STATUS</u>: The Building Department has endeavored to reduce open permit backlogs and issue certificates of occupancy. The department has closed approximately 100 permits in addition to Certificate of Occupancy's issued. Permits are chosen weekly for follow-up final inspection appointments. The necessity of having the Deputy Building Official perform plan review duties has reduced the ability to perform the necessary functions to generate additional certificates.
- 4) Continue to seek ways to shorten the plan review process times.
  6 MONTH STATUS: The Building Department performs plan reviews in the order the applications are received in the office. This is the only fair and equitable method however to avoid smaller projects such as pools, sheds, garages roofing and siding are reviewed weekly to avoid delays behind larger projects.
- 5) Continue to support and work towards digitization of permit process.

  <u>6 MONTH STATUS</u>: The Building Department has participated in numerous meetings and provided departmental input concerning the implementation of the proposed permitting software.

#### FY 2017 - 2018 ADDITIONAL ACCOMPLISHMENT:

- 1) Responded to approximately 1200 title search/ FOI requests.
- 2) Responded to approximately 80 complaints.

# FY 2018-2019 PROPOSED GENERAL FUND BUDGET BUILDING DEPARTMENT PROGRAM HIGHLIGHTS

State Building Code – Connecticut Supplement29-252-1d (effective October 1, 2016

- **101.1.1 Statutes.** In accordance with the provisions of sections 29-252a and 29-253 of the Connecticut General Statutes, respectively, this code shall be the building code for all towns, cities and boroughs and all state agencies.
- **110.3. Required inspections.** The building official, upon notification, shall make the inspections set forth in Sections 109.3.1 through 109.3.10.
- **110.3.1 Footing and foundation inspection.** Footing and foundation inspections shall be made after excavations for footings are complete and any required reinforcing steel is in place. For concrete foundations, any required forms shall be in place prior to inspection. Materials for the foundation shall be on the job, except where concrete is ready mixed in accordance with ASTM C 94, the concrete need not be on the job.
- **110.3.2 Concrete slab and under-floor inspection.** Concrete slab and under-floor inspections shall be made after in-slab or under-floor reinforcing steel and building service equipment, conduit, piping accessories and other ancillary equipment items are in place, but before any concrete is placed or floor sheathing installed, including the subfloor.
- **110.3.3 Lowest floor elevation.** In flood hazard areas, upon placement of the lowest floor, including the basement and prior to further vertical construction the elevation certification required in Section 1612.5 shall be submitted to the building official.
- **110.3.4 Frame inspection.** Framing inspections shall be made after the roof deck or sheathing, all framing, fire-blocking and bracing are in place and pipes, chimneys and vents to be concealed are complete and the rough electrical, plumbing, heating wires, pipes and ducts are approved.
- **110.3.5** Lath and gypsum board inspection. Lath and gypsum board inspections shall be made after lathing and gypsum board, interior and exterior, is in place, but before any plastering is applied or gypsum board joints and fasteners are taped and finished.

**Exception:** Gypsum board that is not part of a fire-resistance-rated assembly or a shear assembly.

- **110.3.6 Fire-resistant penetrations.** Protection of joints and penetrations in fire-resistance-rated assemblies shall not be concealed from view until inspected and approved.
- **110.3.7 Energy efficiency inspections.** Inspections shall be made to determine compliance with Chapter 13 and shall include, but not be limited to, inspections for: envelope insulation *R* and *U* values, fenestration *U* value, duct system *R* value, duct system *R* value and HVAC and water-heating equipment efficiency.
- **110.3.8 Other inspections.** In addition to the inspections specified above, the building official is authorized to make or require other inspections of any construction work to ascertain compliance

with the provisions of this code and other laws that are enforced by the department of building safety.

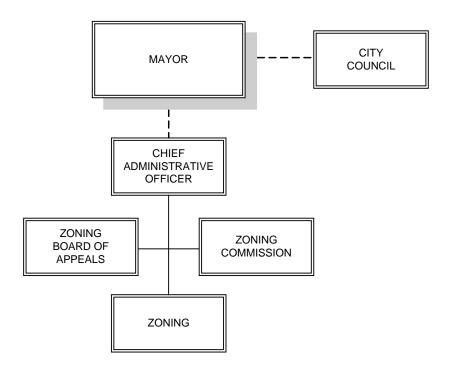
- **110.3.8.1 Electrical inspections.** Required electrical inspections shall include installations of temporary services prior to activation; installation of underground piping and conductors after trenches are excavated and bedded and before back-fill is put in place; rough inspections of installed wiring and components after the roof, framing, fire-blocking and bracing are complete and prior to concealment; and final inspection after all work required by the permit is complete.
- **110.3.9 Special inspections.** For special inspections, see Chapter 17.
- **110.3.10 Final inspection.** The final inspection shall be made after all work required by the building permit is completed.
- **110.5 Inspection requests.** It shall be the duty of the holder of the building permit or their duly authorized agent to notify the building official when work is ready for inspection. It shall be the duty of the permit holder to provide access to and means for inspections of such work that are required by this code.

| Org#  | Org Description      | Object | # Object Description         | FY 2016   | FY 2017   | FY 2018   | FY 2019   | FY 2019   | FY 18 Budget |
|-------|----------------------|--------|------------------------------|-----------|-----------|-----------|-----------|-----------|--------------|
|       |                      |        |                              | Actuals   | Actuals   | Budget    | Requested | Proposed  | Vs FY 19     |
|       |                      |        |                              |           |           |           | Budget    | Budget    | Proposed     |
| 01455 | BUILDING DEPARTMENT  |        |                              |           |           |           |           |           |              |
|       |                      | 51000  | FULL TIME EARNED PAY         | 1,012,086 | 992,325   | 1,234,012 | 1,220,155 | 1,220,155 | 13,857       |
| 01    | PERSONNEL SERVICES   |        |                              | 1,012,086 | 992,325   | 1,234,012 | 1,220,155 | 1,220,155 | 13,857       |
|       |                      | 51102  | ACTING PAY                   | 9,259     | 8,442     | 0         | 0         | 0         | 0            |
|       |                      | 51108  | REGULAR 1.5 OVERTIME PAY     | 3,455     | 3,365     | 0         | 0         | 0         | 0            |
|       |                      | 51140  | LONGEVITY PAY                | 7,275     | 7,650     | 10,275    | 9,975     | 9,975     | 300          |
|       |                      | 51156  | UNUSED VACATION TIME PAYOU   | 15,479    | 15,785    | 0         | 0         | 0         | 0            |
| 02    | OTHER PERSONNEL SERV |        |                              | 35,467    | 35,242    | 10,275    | 9,975     | 9,975     | 300          |
|       |                      | 52360  | MEDICARE                     | 14,453    | 14,157    | 16,785    | 15,938    | 15,938    | 847          |
|       |                      | 52385  | SOCIAL SECURITY              | 0         | 2,666     | 8,916     | 8,820     | 8,820     | 96           |
|       |                      | 52504  | MERF PENSION EMPLOYER CONT   | 112,080   | 105,992   | 151,183   | 144,568   | 144,568   | 6,615        |
|       |                      | 52917  | HEALTH INSURANCE CITY SHARE  | 182,601   | 256,175   | 252,957   | 258,679   | 258,679   | -5,722       |
| 03    | FRINGE BENEFITS      |        |                              | 309,134   | 378,989   | 429,841   | 428,005   | 428,005   | 1,836        |
|       |                      | 53605  | MEMBERSHIP/REGISTRATION FEES | 2,115     | 2,125     | 2,220     | 2,220     | 2,220     | 0            |
|       |                      | 54675  | OFFICE SUPPLIES              | 4,495     | 4,498     | 4,500     | 4,500     | 4,500     | 0            |
|       |                      | 54700  | PUBLICATIONS                 | 2,810     | 2,709     | 3,000     | 3,000     | 3,000     | 0            |
|       |                      | 55080  | ELECTRICAL EQUIPMENT         | 0         | 0         | 200       | 200       | 200       | 0            |
| 04    | OPERATIONAL EXPENSES |        |                              | 9,420     | 9,332     | 9,920     | 9,920     | 9,920     | 0            |
|       |                      | 56175  | OFFICE EQUIPMENT MAINT SRVCS | 2,300     | 2,300     | 3,200     | 3,620     | 3,620     | -420         |
| 05    | SPECIAL SERVICES     |        |                              | 2,300     | 2,300     | 3,200     | 3,620     | 3,620     | -420         |
| 01455 | BUILDING DEPARTMENT  |        |                              | 1,368,407 | 1,418,188 | 1,687,248 | 1,671,675 | 1,671,675 | 15,573       |

# ZONING BOARD OF APPEALS

#### MISSION STATEMENT

To promote the health, safety, and community standards of the City through the enforcement of the Zoning Regulations.



# FY2018-2019 PROPOSED GENERAL FUND BUDGET ZONING BOARD OF APPEALS BUDGET DETAIL

### Dennis Buckley Zoning Administrator

### REVENUE SUMMARY

|       |           |                     |         |         |         | FY 2019   | FY 2019  | FY 18            |
|-------|-----------|---------------------|---------|---------|---------|-----------|----------|------------------|
|       |           |                     | FY 2016 | FY 2017 | FY 2018 | Requested | Proposed | <b>Budget Vs</b> |
| Org#  | Object#   | Object Description  | Actuals | Actuals | Budget  | Budget    | Budget   | FY 19            |
| 01456 | ZONING, E | BOARD OF APPEALS    |         |         |         |           |          |                  |
|       | 41253     | PUBLIC HEARING FEES | 29,689  | 31,744  | 40,000  | 40,000    | 40,000   | 0                |
| 01456 | ZONING, E | BOARD OF APPEALS    | 29,689  | 31,744  | 40,000  | 40,000    | 40,000   | 0                |

### APPROPRIATION SUMMARY

| Org# Org Descr  | iption               | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18<br>Budget vs FY<br>19 Proposed |
|-----------------|----------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01456 ZONING, I | BOARD OF APPEALS     |                    |                    |                   |                                |                               |                                      |
| 01              | PERSONNEL SERVICES   | 49,760             | 50,186             | 50,494            | 50,994                         | 50,994                        | -500                                 |
| 02              | OTHER PERSONNEL SERV | 975                | 1,050              | 1,125             | 1,200                          | 1,200                         | -75                                  |
| 03              | FRINGE BENEFITS      | 14,999             | 15,168             | 16,548            | 16,896                         | 16,896                        | -348                                 |
| 04              | OPERATIONAL EXPENSES | 20,722             | 25,101             | 28,500            | 28,500                         | 28,500                        | 0                                    |
| 05              | SPECIAL SERVICES     | 3,452              | 3,487              | 3,500             | 3,500                          | 3,500                         | 0                                    |
|                 |                      | 89,907             | 94,991             | 100,167           | 101,090                        | 101,090                       | -923                                 |

### PERSONNEL SUMMARY

| -                       |      |      |      |      |          |                | FY2018   | FY2019    | FY2019   | FY19        |
|-------------------------|------|------|------|------|----------|----------------|----------|-----------|----------|-------------|
|                         | FTE  | FTE  |      |      |          |                | Modified | Requested | Proposed | Proposed vs |
| ORG.CODE/DEPARTMENT     | 2018 | 2019 | VAC. | NEW  | UNFUNDED | POSITION TITLE | Budget   | Budget    | Budget   | FY18 Budget |
| 01456000                | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | DATA ANALYST   | 50,494   | 50,994    | 50,994   | -500        |
| ZONING BOARD OF APPEALS | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     |                | 50.494   | 50.994    | 50.994   | -500        |

# FY2018-2019 PROPOSED GENERAL FUND BUDGET ZONING BOARD OF APPEALS PROGRAM HIGHLIGHTS

|  | ACTUAL   | ACTUAL   | ACTUAL   | ACTUAL   | ACTUAL   | 6<br>MONTHS  | ESTIMATE   |
|--|--|--|--|--|--|--|--|
| SERVICE INDICATORS   | 2012-<br>2013  | 2013-<br>2014  | 2014-<br>2015  | 2015-<br>2016  | 2016-<br>2017  | 2017-<br>2018  | 2018-<br>2019  |
| ZONING BOARD OF APPEALS  |  |  |  |  |  |  |  |
| Meetings Held  | 14   | 13   | 14   | 12   | 11   | 6  | 12   |
| Scheduled Meetings vs. Meetings Held   | 12   | 13   | 14   | 13   | 12   | 7  | 13   |
| Applications Received*   | 90   | 109  | 91   | 95   | 62   | 40   | 79   |
| Applications Heard   | 86   | 101  | 85   | 84   | 61   | 40   | 73   |
| Applications Granted (incl. conditions)  | 58   | 69   | 67   | 52   | 38   | 21   | 45   |
| Applications Denied  | 35   | 33   | 14   | 22   | 11   | 7  | 17   |
| Avg. Length of Time from Received to Complete  | 35 days  | 35 days  | 35 days  | 35 days  | 35 days  | 35 days  | 35 days  |
| Applications Withdrawn   | 6  | 4  | 4  | 8  | 8  | 1  | 5  |
| OTHER: deferred, continued, tabled, no action required   | 45   | 45   | 30   | 32   | 15   | 6  | n/a  |
| *ZBA APPLICATION PROCESS   |  |  |  |  |  |  |  |
| Review & acceptance at counter by  |  |  |  |  |  |  |  |
| Staff.   |  |  |  |  |  |  |  |
| Referral to Engineering & WPCA for review  |  |  |  |  |  |  |  |
| 3) Petition returned to Zoning, scheduled  | I for considera  | tion by sub-c  | ommittee fo  | r placement  | on a monthly   | meeting by Z   | oning  |
| Official  4) Record check for previous ZBA   |  |  |  |  |  | I  |  |
| Activity   |  |  |  |  |  |  |  |
| 5) Legal Ad written & submitted to CT PO   | I<br>IST (1st nublica  | tion 10 days   | hefore heari   | ing & 2 <sup>nd</sup> nuh  | l<br>dication 5 day  | /s)  |  |
| Applicant notified, posting signs  |  | tion 10 days   | before fiear   | ling & 2 pur   | lication 5 day   | , s,<br>   |  |
| issued.  |  |  |  |  |  |  |  |
| 7) Agenda prepared & e-mailed or sent o  | ut Minimum (   | of 30 conies r   | nade for dist  | ribution at n  | uhlic hearing  |  |  |
| 8) Hearing held, decisions rendered.   | 1  | T so copies i  | Tidde for disc   |  | done nearing.  | <u> </u>   |  |
| 9) Decision Notice published the Sunday  | following the h  | noaring  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
| 10) Decisions with conditions cont to anni   |  |  |  |  |  |  |  |
| 10) Decisions with conditions sent to appl   | licants, minimi  | ım of 60-day<br>T  | process.   |  |  |  |  |
| ,  | licants, minimi  | ım of 60-day   | process.   |  |  |  |  |
| FY 2018-2019 GOALS   |  |  |  | ure that the   | nostnonemer  | at of meetings   | and the  |
| FY 2018-2019 GOALS  1. To seek 2 alternates  | s to the Zoning  | Board of Ap  | peals to ensi  |  |  |  |  |
| 1. To seek 2 alternated deferment of applications.   | s to the Zoning  | Board of Ap  | peals to ensi  | will also brin   | ng us in comp  | liance with th   |  |
| 1. To seek 2 alternate: deferment of applic the Zoning Regulati  | s to the Zoning<br>cations will be<br>ons of the City  | g Board of Ap<br>a thing of the<br>of Bridgepo   | peals to ensi  | will also brin   | ng us in comp  | liance with th   |  |
| FY 2018-2019 GOALS  1. To seek 2 alternated deferment of applications and the second s | s to the Zoning<br>cations will be<br>ons of the City  | g Board of Ap<br>a thing of the<br>of Bridgepo   | peals to ensi  | will also brin   | ng us in comp  | liance with th   |  |
| 1. To seek 2 alternate: deferment of applic the Zoning Regulati  | s to the Zoning<br>cations will be<br>ons of the City  | g Board of Ap<br>a thing of the<br>of Bridgepo   | peals to ensi  | will also brin   | ng us in comp  | liance with th   |  |
| 1. To seek 2 alternate: deferment of applic the Zoning Regulati  | s to the Zoning<br>cations will be<br>ons of the City  | g Board of Ap<br>a thing of the<br>of Bridgepo   | peals to ensi  | will also brin   | ng us in comp  | liance with th   |  |
| 1. To seek 2 alternate: deferment of applic the Zoning Regulati 2. Fill a vacated Zoning   | s to the Zoning<br>cations will be<br>ons of the City  | g Board of Ap<br>a thing of the<br>of Bridgepo   | peals to ensi  | will also brin   | ng us in comp  | liance with th   |  |
| 1. To seek 2 alternate: deferment of applic the Zoning Regulati 2. Fill a vacated Zoning   | s to the Zoning<br>cations will be<br>ons of the City<br>g Inspector po  | g Board of Ap<br>a thing of the<br>of Bridgepo<br>sition.  | peals to ensi  | will also brin   | ng us in comp  | liance with th   |  |
| 1. To seek 2 alternate: deferment of applic the Zoning Regulati 2. Fill a vacated Zoning   | s to the Zoning<br>cations will be<br>ons of the City<br>g Inspector po  | g Board of Ap<br>a thing of the<br>of Bridgepo<br>sition.  | peals to ensi<br>e past, which<br>tt. Currently  | will also brir<br>there is only  | ng us in comp<br>1 alternate n   | liance with th   | e bylaws of  |
| 1. To seek 2 alternated deferment of applied the Zoning Regulation 2. Fill a vacated Zoning FY 2017-2018 GOAL STATUS  1. We still only have 1  | s to the Zoning<br>cations will be<br>ons of the City<br>g Inspector po<br>alternate ZBA<br>se" hasn't bee   | g Board of Ap<br>a thing of the<br>r of Bridgepo<br>sition.  | peals to ensigned peals to ensigned peast, which tt. Currently   | will also brithere is only   | ng us in comp<br>1 alternate n   | liance with the nember.  | e bylaws of  |
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| FY 2018-2019 GOALS  1. To seek 2 alternate: deferment of applic the Zoning Regulati 2. Fill a vacated Zoning  FY 2017-2018 GOAL STATUS  1. We still only have 1 2. Although a "databa part-time intern sca 2014-2015. Unfortu 3. The Civil Service dir N.A.G.E. union and  FY 2017-2018 ADDITIONAL ACCOMPLISHMI  1) With the addition of enforcement team 2) The leave-of-absenthe job. 3) The resignation of the yet the Inspectors of the service of th | alternate ZBA se" hasn't bee anning the inde unately, the Zo rective of 12/0 file a grievance ENT  of a new staff n will be able to ce of the Desig the primary Zo remain diligent   | g Board of Ap a thing of the r of Bridgepor sition.  member. In created, the ex cards into ning Dept. do 8/15 has bee e.  member in Fe spend more gn Review Co ning Enforce in enforcing | peals to ensice past, which the ct. Currently e Office of Pan Optical Closes not have a addressed bruary, the ctime in the fordinator stament Inspect the "condition of the condition of the cond | will also brithere is only lanning & Echaracter Recaccess to this by Labor Rel office work located resolving iff member has ons of appro | onomic Development on the complete of the comp | lopment (OPER) program sin mation yet, suggestion to a timely maily filled until hease of time in Planning & Zo  | D) has a ce fiscal contact the nner. is return or the field, |
| FY 2018-2019 GOALS  1. To seek 2 alternate: deferment of applic the Zoning Regulati 2. Fill a vacated Zoning  FY 2017-2018 GOAL STATUS  1. We still only have 1 2. Although a "databa part-time intern sca 2014-2015. Unfortu 3. The Civil Service dir N.A.G.E. union and  FY 2017-2018 ADDITIONAL ACCOMPLISHMI  1) With the addition of enforcement team 2) The leave-of-absent the job. 3) The resignation of the service of the process of the service | alternate ZBA se" hasn't bee anning the inde unately, the Zo rective of 12/0 file a grievance ENT  of a new staff n will be able to ce of the Desig the primary Zo remain diligent   | g Board of Ap a thing of the r of Bridgepor sition.  member. In created, the ex cards into ning Dept. do 8/15 has bee e.  member in Fe spend more gn Review Co ning Enforce in enforcing | peals to ensice past, which the ct. Currently e Office of Pan Optical Closes not have a addressed bruary, the ctime in the fordinator stament Inspect the "condition of the condition of the cond | will also brithere is only lanning & Echaracter Recaccess to this by Labor Rel office work located resolving iff member has ons of appro | onomic Development on the complete of the comp | lopment (OPER) program sin mation yet, suggestion to a timely maily filled until hease of time in Planning & Zo  | D) has a ce fiscal contact the nner. is return of the field, |

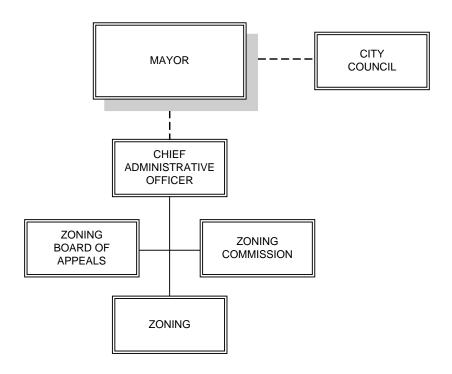
# FY2018-2019 PROPOSED GENERAL FUND BUDGET ZONING BOARD OF APPEALS APPROPRIATION SUPPLEMENT

| Org#  | Org Description         | Object# | Object Description           | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18 Budget<br>Vs FY 19<br>Proposed |
|-------|-------------------------|---------|------------------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01456 | ZONING, BOARD OF APPEAL | S       |                              |                    |                    |                   |                                |                               |                                      |
|       |                         | 51000   | FULL TIME EARNED PAY         | 49,760             | 50,186             | 50,494            | 50,994                         | 50,994                        | -500                                 |
| 01    | PERSONNEL SERVICES      |         |                              | 49,760             | 50,186             | 50,494            | 50,994                         | 50,994                        | -500                                 |
|       |                         | 51140   | LONGEVITY PAY                | 975                | 1,050              | 1,125             | 1,200                          | 1,200                         | -75                                  |
| 02    | OTHER PERSONNEL SERV    |         |                              | 975                | 1,050              | 1,125             | 1,200                          | 1,200                         | -75                                  |
|       |                         | 52360   | MEDICARE                     | 695                | 702                | 705               | 711                            | 711                           | -6                                   |
|       |                         | 52504   | MERF PENSION EMPLOYER CONT   | 5,535              | 5,602              | 6,272             | 6,341                          | 6,341                         | -69                                  |
|       |                         | 52917   | HEALTH INSURANCE CITY SHARE  | 8,769              | 8,864              | 9,571             | 9,844                          | 9,844                         | -273                                 |
| 03    | FRINGE BENEFITS         |         |                              | 14,999             | 15,168             | 16,548            | 16,896                         | 16,896                        | -348                                 |
|       |                         | 53705   | ADVERTISING SERVICES         | 17,053             | 22,236             | 25,000            | 25,000                         | 25,000                        | 0                                    |
|       |                         | 54675   | OFFICE SUPPLIES              | 1,593              | 790                | 1,400             | 1,400                          | 1,400                         | 0                                    |
|       |                         | 55150   | OFFICE EQUIPMENT             | 2,075              | 2,075              | 2,100             | 2,100                          | 2,100                         | 0                                    |
| 04    | OPERATIONAL EXPENSES    |         |                              | 20,722             | 25,101             | 28,500            | 28,500                         | 28,500                        | 0                                    |
|       |                         | 56175   | OFFICE EQUIPMENT MAINT SRVCS | 3,452              | 3,487              | 3,500             | 3,500                          | 3,500                         | 0                                    |
| 05    | SPECIAL SERVICES        |         |                              | 3,452              | 3,487              | 3,500             | 3,500                          | 3,500                         | 0                                    |
| 01456 | ZONING, BOARD OF APPEAL | S       |                              | 89,907             | 94,991             | 100,167           | 101,090                        | 101,090                       | -923                                 |

## ZONING COMMISSION

#### MISSION STATEMENT

To promote the health, safety, community standards and general welfare of the community through the enforcement of the Zoning Regulations.



# FY2018-2019 PROPOSED GENERAL FUND BUDGET ZONING COMMISSION BUDGET DETAILS

## Dennis Buckley Zoning Administrator

### **REVENUE SUMMARY**

|       |          |                                |         |         |         | FY 2019   | FY 2019  | FY 18     |
|-------|----------|--------------------------------|---------|---------|---------|-----------|----------|-----------|
|       |          |                                | FY 2016 | FY 2017 | FY 2018 | Requested | Proposed | Budget Vs |
| Org#  | Object#  | Object Description             | Actuals | Actuals | Budget  | Budget    | Budget   | FY 19     |
| 01457 | ZONING C | OMMISSION                      |         |         |         |           |          | _         |
|       | 41254    | PETITIONTOTHEP&ZCOMMISSIONFEE  | 100,121 | 36,986  | 120,000 | 75,000    | 75,000   | -45,000   |
|       | 41255    | ZONING COMPLIANCE              | 155,500 | 188,630 | 150,000 | 175,000   | 175,000  | 25,000    |
|       | 41256    | LIQUOR CERTIFICATION FEE       | 5,050   | 5,705   | 6,000   | 6,000     | 6,000    | 0         |
|       | 41257    | PURCHASE OF ZONING REGULATIONS | 140     | 0       | 300     | 300       | 300      | 0         |
|       | 41258    | PURCHASE OF ZONING MAPS        | 45      | 0       | 100     | 100       | 100      | 0         |
|       | 41259    | STATECONSERVATIONAPPLICATIONFE | 8,320   | 5,895   | 9,500   | 9,500     | 9,500    | 0         |
|       | 41344    | LAND USE FEES                  | 1,490   | 1,465   | 1,700   | 1,700     | 1,700    | 0         |
|       | 41538    | COPIES                         | 141     | 108     | 500     | 500       | 500      | 0         |
| 01457 | ZONING C | OMMISSION                      | 270,807 | 238,789 | 288,100 | 268,100   | 268,100  | -20,000   |

### APPROPRIATION SUMMARY

| Org#  | Org Descri | ption                | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18<br>Budget vs FY<br>19 Proposed |
|-------|------------|----------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01457 | ZONING CO  | OMMISSION            |                    |                    |                   |                                |                               |                                      |
|       | 01         | PERSONNEL SERVICES   | 434,278            | 416,115            | 500,524           | 438,808                        | 520,446                       | -19,922                              |
|       | 02         | OTHER PERSONNEL SERV | 8,796              | 9,781              | 4,350             | 4,500                          | 4,500                         | -150                                 |
|       | 03         | FRINGE BENEFITS      | 138,805            | 137,139            | 171,915           | 153,674                        | 174,037                       | -2,122                               |
|       | 04         | OPERATIONAL EXPENSES | 39,271             | 25,462             | 33,225            | 51,225                         | 46,225                        | -13,000                              |
|       | 05         | SPECIAL SERVICES     | 0                  | 0                  | 450               | 450                            | 450                           | 0                                    |
|       |            |                      | 621,150            | 588,496            | 710,464           | 648,657                        | 745,658                       | -35,194                              |

### PERSONNEL SUMMARY

|                     |      |      |      |      |          |                            | FY2018   | FY2019    | FY2019   | FY19        |
|---------------------|------|------|------|------|----------|----------------------------|----------|-----------|----------|-------------|
|                     | FTE  | FTE  |      |      |          |                            | Modified | Requested | Proposed | Proposed vs |
| ORG.CODE/DEPARTMENT | 2018 | 2019 | VAC. | NEW  | UNFUNDED | POSITION TITLE             | Budget   | Budget    | Budget   | FY18 Budget |
|                     | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | DESIGN REVIEW COORDINATOR  | 77,638   | 0         | 77,638   | 0           |
|                     | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | ZONING ADMINISTRATOR       | 114,934  | 114,934   | 114,934  | 0           |
|                     | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | ASSISTANT ZONING OFFICIAL  | 70,135   | 70,135    | 70,135   | 0           |
|                     | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | ZONING ENFORCEMENT OFFICER | 78,029   | 78,029    | 78,029   | 0           |
|                     | 3.00 | 3.00 | 0.00 | 0.00 | 0.00     | ZONING INSPECTOR           | 159,788  | 159,710   | 159,710  | 78          |
| 01457000            | 0.00 | 0.00 | 0.00 | 0.00 | 0.00     | MID YEAR TRANSFER          | -10,000  | 0         | 0        | -10,000     |
| ZONING COMMISSION   | 7.00 | 7.00 | 0.00 | 0.00 | 0.00     |                            | 490,524  | 422,808   | 500,446  | -9,922      |

# FY2018-2019 PROPOSED GENERAL FUND BUDGET ZONING COMMISSION PROGRAM HIGHLIGHTS

| SERVICE NOICATORS  |                                      | ACTUAL    | ACTUAL  | ACTUAL    | ACTUAL    | ACTUAL    | 6 MONTHS  | ESTIMATE  |
|--|--------------------------------------|-----------|---------|-----------|-----------|-----------|-----------|-----------|
| Meetings Held  | SERVICE INDICATORS                   | 2012-2013 |         | 2014-2015 | 2015-2016 | 2016-2017 | 2017-2018 | 2018-2019 |
| Scheduled Meetings vs. Meetings Held   | ZONING COMMISSION ACTIVITY           |           |         |           |           |           |           |           |
| Applications Received  | Meetings Held                        | 12        | 14      | 11        | 12        | 11        | 5         | 11        |
| Applications Withdrawn   5   | Scheduled Meetings vs. Meetings Held | 11        | 14      | 12        | 14        | 12        | 5         | 14        |
| Applications Heard 97 81 77 79 66 33   | Applications Received                | 104       | 117     | 85        | 85        | 69        | 42        | 77        |
| Approved w/ or w/o Conditions  | Applications Withdrawn               | 5         | 8       | 3         | 0         | 3         | 1         | n/a       |
| Favorable Recommendations  | Applications Heard                   | 97        | 81      | 77        | 79        | 66        | 33        | n/a       |
| Continued  | Approved w/ or w/o Conditions        | 73        | 54      | 64        | 62        | 59        | 16        | 60        |
| Deferred   | Favorable Recommendations            | 17        | 9       | 6         | 10        | 1         | 1         | 5         |
| Denied   | Continued                            | 12        | 14      | 5         | 7         | 5         | 5         | n/a       |
| Tabled 2 0 1 0 0 0 0 0 1/2  No Action Required 1 0 0 0 1 2 0 0 1/3  Special Permits 38 19 16 19 10 4 1/3  Site Plan Reviews 26 47 41 35 27 7 31  Coastal Site Plan Reviews 21 18 27 15 9 2 12  Soli and Sedimentation Control Reviews 12 1 18 27 15 9 2 12  Motor Vehicle Facilities 12 13 11 7 18 1 13  Adaptive Rev. 18 2 1 0 0 0 1 0 0 1  8-24 Referrals/ City Business 17 13 24 11 1 1 1 1 6  8-24 Referrals/ City Business 17 13 24 11 1 1 1 1 6  8-24 Referrals/ City Business 17 13 24 11 1 1 1 1 6  8-25 Referrals/ City Business 17 13 24 11 1 1 1 1 6  8-26 Referrals/ City Business 17 1 3 24 11 1 1 1 1 1 6  8-26 Referrals/ City Business 17 1 3 24 11 1 1 1 1 1 1 6  8-26 Referrals/ City Business 1 1 8 10 4 1 1 2 3  Modification of Conditions 1 3 9 1 0 1 1 1  Time Extension of Special Permit or Coastal Review  Consent Agenda/ Other Business 13 11 1 7 13 4 2 9  Consent Agenda/ Other Business 13 11 17 6 15 0 11  Avg. Length of Time from Received to Complete  OFFICE ACTIVITY: APPLICATION PROCESSING  Houses/ Housing Units 118 182 25 /283 12 /120 16 /34 12 /15 28 /65  Accessory structures 95 35 63 93 29 7 35  Commercial 345 340 312 388 39 145 304  Liquor 49 82 76 121 105 39 96  Letter of Zoning Compliance 171 161 166 157 163 56 125  Other (telecoms, signs, tents, etc) 77 186 75 52 139 45 117  INSPECTION ACTIVITY: CERTIFICATES INSPEC | Deferred                             | 5         | 15      | 10        | 10        | 11        | 2         | n/a       |
| No Action Required   | Denied                               | 8         | 7       | 4         | 5         | 2         | 0         | n/a       |
| Special Permits   38   | Tabled                               | 2         | 0       | 1         | 0         | 0         | 0         | n/a       |
| Site Plan Reviews   26   | No Action Required                   | 1         | 0       | 0         | 1         | 2         | 0         | n/a       |
| Coastal Site Plan Reviews  | Special Permits                      | 38        | 19      | 16        | 19        | 10        | 4         | n/a       |
| Soil and Sedimentation Control Reviews   0   | Site Plan Reviews                    | 26        | 47      | 41        | 35        | 27        | 7         | 31        |
| Reviews  | Coastal Site Plan Reviews            | 21        | 18      | 27        | 15        | 9         | 2         | 12        |
| Adaptive Re-Use 2 1 0 0 1 1 0 1 1 8-24 Referrals/ City Business 17 13 24 11 1 1 1 6 Amendments 7 4 7 7 7 15 5 11 2 3 3 Modification of Conditions 1 8 10 4 1 2 3 3 Modification of Conditions 1 3 9 1 0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1  |                                      | 0         | 0       | 0         | 0         | 0         | 0         | 0         |
| 8-24 Referrals/ City Business         17         13         24         11         1         1         6           Amendments         7         4         7         7         15         5         11           Zone Changes         1         8         10         4         1         2         3           Modification of Conditions         1         3         9         1         0         1         1           Time Extension of Special Permit or Coastal Review         8         11         7         13         4         2         9           Consent Agenda/ Other Business         13         11         17         6         15         0         11           Avg. Length of Time from Received to Complete         35 days         28 days         25 days         29 days         29 <td< td=""><td>Motor Vehicle Facilities</td><td>12</td><td>13</td><td>11</td><td>7</td><td>18</td><td>1</td><td>13</td></td<>  | Motor Vehicle Facilities             | 12        | 13      | 11        | 7         | 18        | 1         | 13        |
| Amendments         7         4         7         7         15         5         11           Zone Changes         1         8         10         4         1         2         3           Modification of Conditions         1         3         9         1         0         1         1           Time Extension of Special Permit or Coastal Review         8         11         7         13         4         2         9           Consent Agenda/ Other Business         13         11         17         6         15         0         11           Avg. Length of Time from Received to Complete         35 days         28 /65         461         16 /6 /4         12 /15         28 /65         462         461         16 /6         36 /6   | Adaptive Re-Use                      | 2         | 1       | 0         | 0         | 1         | 0         | 1         |
| Zone Changes   | 8-24 Referrals/ City Business        | 17        | 13      | 24        | 11        | 1         | 1         | 6         |
| Modification of Conditions         1         3         9         1         0         1         1           Time Extension of Special Permit or Coastal Review         8         11         7         13         4         2         9           Consent Agenda/ Other Business         13         11         17         6         15         0         11           Avg. Length of Time from Received to Complete         35 days         36 days         28 days  | Amendments                           | 7         | 4       | 7         | 7         | 15        | 5         | 11        |
| Time Extension of Special Permit or Coastal Review   | Zone Changes                         | 1         | 8       | 10        | 4         | 1         | 2         | 3         |
| Coastal Review         8         11         /         13         4         2         9           Consent Agenda/ Other Business         13         11         17         6         15         0         11           Avg. Length of Time from Received to Complete         35 days         36 days         28 /65         42 /65         12 /15         16 /65         12 /15         16 /65         36 /65         12 /15         12  | Modification of Conditions           | 1         | 3       | 9         | 1         | 0         | 1         | 1         |
| Avg. Length of Time from Received to Complete         35 days         36 days         37 days         36 days <td>·</td> <td>8</td> <td>11</td> <td>7</td> <td>13</td> <td>4</td> <td>2</td> <td>9</td>  | ·                                    | 8         | 11      | 7         | 13        | 4         | 2         | 9         |
| Complete         35 days         36 days         20 days         <   | Consent Agenda/ Other Business       | 13        | 11      | 17        | 6         | 15        | 0         | 11        |
| PROCESSING         118         182         25/283         12/120         16/34         12/15         28/65           Accessory structures         95         35         63         93         29         7         35           Additions         38         28         25         18         52         12         40           Alterations         275         348         427         607         461         168         365           Solar Permits         n/a         n/a         125         261         455         133         312           Commercial         345         340         312         388         339         145         304           Liquor         49         82         76         121         105         39         96           Letter of Zoning Compliance         171         161         166         157         163         56         125           Other (telecoms, signs, tents, etc)         77         186         75         52         139         45         117           INSPECTION ACTIVITY: CERTIFICATES         15         9/106         14/62         11/60         19/102         11/93         20/85           Other   | = =                                  | 35 days   | 35 days | 35 days   | 35 days   | 35 days   | 35 days   | 35 days   |
| Accessory structures       95       35       63       93       29       7       35         Additions       38       28       25       18       52       12       40         Alterations       275       348       427       607       461       168       365         Solar Permits       n/a       n/a       125       261       455       133       312         Commercial       345       340       312       388       339       145       304         Liquor       49       82       76       121       105       39       96         Letter of Zoning Compliance       171       161       166       157       163       56       125         Other (telecoms, signs, tents, etc)       77       186       75       52       139       45       117         INSPECTION ACTIVITY: CERTIFICATES ISSUED       INSPECTION ACTIVITY: CERTIFICATES ISSUED         New Houses / Residential Units       15       9 / 106       14 / 62       11/60       19 / 102       11 / 93       20 / 85         Other       8       13       2       16       68       25       63         Accessory structures       17  |                                      |           |         |           |           |           |           |           |
| Additions       38       28       25       18       52       12       40         Alterations       275       348       427       607       461       168       365         Solar Permits       n/a       n/a       125       261       455       133       312         Commercial       345       340       312       388       339       145       304         Liquor       49       82       76       121       105       39       96         Letter of Zoning Compliance       171       161       166       157       163       56       125         Other (telecoms, signs, tents, etc)       77       186       75       52       139       45       117         INSPECTION ACTIVITY: CERTIFICATES ISSUED       ISSUED         New Houses / Residential Units       15       9 / 106       14 / 62       11/60       19 / 102       11 / 93       20 / 85         Other       8       13       2       16       68       25       63         Accessory structures       17       16       7       14       17       18       40         Additions       28       18       8  | Houses / Housing Units               | 118       | 182     | 25 / 283  | 12 / 120  | 16/34     | 12 / 15   | 28 / 65   |
| Alterations 275 348 427 607 461 168 365  Solar Permits n/a n/a 125 261 455 133 312  Commercial 345 340 312 388 339 145 304  Liquor 49 82 76 121 105 39 96  Letter of Zoning Compliance 171 161 166 157 163 56 125  Other (telecoms, signs, tents, etc) 77 186 75 52 139 45 117  INSPECTION ACTIVITY: CERTIFICATES ISSUED SUBJECT STRUCK SUBJECT SUBJEC | Accessory structures                 | 95        | 35      | 63        | 93        | 29        | 7         | 35        |
| Solar Permits         n/a         n/a         125         261         455         133         312           Commercial         345         340         312         388         339         145         304           Liquor         49         82         76         121         105         39         96           Letter of Zoning Compliance         171         161         166         157         163         56         125           Other (telecoms, signs, tents, etc)         77         186         75         52         139         45         117           INSPECTION ACTIVITY: CERTIFICATES ISSUED         INTERMINATION OF TAXABLE INTERPRICE INTE  | Additions                            | 38        | 28      | 25        | 18        | 52        | 12        | 40        |
| Commercial         345         340         312         388         339         145         304           Liquor         49         82         76         121         105         39         96           Letter of Zoning Compliance         171         161         166         157         163         56         125           Other (telecoms, signs, tents, etc)         77         186         75         52         139         45         117           INSPECTION ACTIVITY: CERTIFICATES ISSUED         ISSUED         ISSUED         ISSUED         ISSUED         11/60         19/102         11/93         20/85           Other         8         13         2         16         68         25         63           Accessory structures         17         16         7         14         17         18         40           Additions         28         18         8         13         13         17         32           Alterations         201         187         78         185         221         184         206           Commercial Alterations         186         160         70         135         182         75         190  | Alterations                          | 275       | 348     | 427       | 607       | 461       | 168       | 365       |
| Liquor         49         82         76         121         105         39         96           Letter of Zoning Compliance         171         161         166         157         163         56         125           Other (telecoms, signs, tents, etc)         77         186         75         52         139         45         117           INSPECTION ACTIVITY: CERTIFICATES ISSUED         Secondary Secondary Secondary         Secondary Sec  | Solar Permits                        | n/a       | n/a     | 125       | 261       | 455       | 133       | 312       |
| Letter of Zoning Compliance         171         161         166         157         163         56         125           Other (telecoms, signs, tents, etc)         77         186         75         52         139         45         117           INSPECTION ACTIVITY: CERTIFICATES ISSUED         ISSUED           New Houses / Residential Units         15         9/106         14/62         11/60         19/102         11/93         20/85           Other         8         13         2         16         68         25         63           Accessory structures         17         16         7         14         17         18         40           Additions         28         18         8         13         13         17         32           Alterations         201         187         78         185         221         184         206           Commercial Alterations         186         160         70         135         182         75         190  | Commercial                           | 345       | 340     | 312       | 388       | 339       | 145       | 304       |
| Other (telecoms, signs, tents, etc)         77         186         75         52         139         45         117           INSPECTION ACTIVITY: CERTIFICATES ISSUED         ISSUED           New Houses / Residential Units         15         9 / 106         14 / 62         11 / 60         19 / 102         11 / 93         20 / 85           Other         8         13         2         16         68         25         63           Accessory structures         17         16         7         14         17         18         40           Additions         28         18         8         13         13         17         32           Alterations         201         187         78         185         221         184         206           Commercial Alterations         186         160         70         135         182         75         190   | Liquor                               | 49        | 82      | 76        | 121       | 105       | 39        | 96        |
| INSPECTION ACTIVITY: CERTIFICATES         9/106         14/62         11/60         19/102         11/93         20/85           Other         8         13         2         16         68         25         63           Accessory structures         17         16         7         14         17         18         40           Additions         28         18         8         13         13         17         32           Alterations         201         187         78         185         221         184         206           Commercial Alterations         186         160         70         135         182         75         190   | Letter of Zoning Compliance          | 171       | 161     | 166       | 157       | 163       | 56        | 125       |
| INSPECTION ACTIVITY: CERTIFICATES         ISSUED         ISSU   | Other (telecoms, signs, tents, etc)  | 77        | 186     | 75        | 52        | 139       | 45        | 117       |
| New Houses / Residential Units         15         9 / 106         14 / 62         11/60         19 / 102         11 / 93         20 / 85           Other         8         13         2         16         68         25         63           Accessory structures         17         16         7         14         17         18         40           Additions         28         18         8         13         13         17         32           Alterations         201         187         78         185         221         184         206           Commercial Alterations         186         160         70         135         182         75         190   |                                      |           |         |           |           |           |           |           |
| Other         8         13         2         16         68         25         63           Accessory structures         17         16         7         14         17         18         40           Additions         28         18         8         13         13         17         32           Alterations         201         187         78         185         221         184         206           Commercial Alterations         186         160         70         135         182         75         190  |                                      | 15        | 9 / 106 | 14 / 62   | 11/60     | 19 / 102  | 11 / 93   | 20 / 85   |
| Accessory structures     17     16     7     14     17     18     40       Additions     28     18     8     13     13     17     32       Alterations     201     187     78     185     221     184     206       Commercial Alterations     186     160     70     135     182     75     190   | •                                    |           | 1       |           | 1         | -         |           |           |
| Additions         28         18         8         13         13         17         32           Alterations         201         187         78         185         221         184         206           Commercial Alterations         186         160         70         135         182         75         190  |                                      | 1         |         |           | +         |           |           |           |
| Alterations         201         187         78         185         221         184         206           Commercial Alterations         186         160         70         135         182         75         190  | ·                                    |           | t       | 1         |           |           |           |           |
| Commercial Alterations         186         160         70         135         182         75         190   |                                      |           |         | 1         | +         |           |           |           |
|  |                                      | +         |         |           | +         |           |           |           |
|  |                                      |           |         |           |           |           |           |           |
|  |                                      |           |         |           |           |           |           |           |

# FY2018-2019 PROPOSED GENERAL FUND BUDGET ZONING COMMISSION PROGRAM HIGHLIGHTS

|                      | ACTUAL    | ACTUAL        | ACTUAL    | ACTUAL    | ACTUAL        | 6<br>MONTHS | ESTIMATE  |
|----------------------|-----------|---------------|-----------|-----------|---------------|-------------|-----------|
| SERVICE INDICATORS   | 2012-2013 | 2013-<br>2014 | 2014-2015 | 2015-2016 | 2016-<br>2017 | 2017-2018   | 2018-2019 |
| ENFORCEMENT ACTIVITY |           |               |           |           |               |             |           |
| Complaints           | 646       | 580           | 621       | 595       |               |             |           |
| Inspections          | 1,556     | 1,456         | 2,700     | 2,570     |               |             |           |
| No violation         | 284       | 125           | 114       | 130       |               |             |           |
| Inquiry              | 0         | 14            | 51        | 55        |               |             |           |
| Order to Comply      | 189       | 266           | 269       | 280       |               |             |           |
| Prosecutor's summons | 72        | 80            | 91        | 41        |               |             |           |

#### **Service Indicators Notes:**

- Items can be heard individually or combined.
- A use variance by the ZBA needs a Special permit by the PZC. It may or may not need a final site plan review, coastal review or
  a soil erosion review.
- Some projects may just need a final site plan review.
- An application for conforming use not needing any variances but within 1,500 feet of a coastal waterway would only be scheduled for a coastal site plan review; therefore, some numbers may overlap.

#### **Complaints:**

 Majority are referred from Anti Blight, Housing Code Enforcement, SeeClickFix (formerly QAlert) Mayor's Office and City Council Members

#### **Enforcement Activity:**

- We verify the complaint and issue an "Order to Comply" via registered mail.
- After the signed postal card receipt is returned another inspection is performed.
- If the "Order to Comply" is returned undeliverable it is then posted directly on the property itself.
- If no action is taken on the part of the homeowner, the ZEO then requests a prosecutor's summons. Usually the court date is 30 to 45 days after the ZEO's request.
- On the day of court another inspection is performed.
- Prosecutor will continue cases numerous times due to the legal process and/or progress by owner.
- Every time there is a prosecutor hearing, another inspection is performed. It is not unusual to conduct 8 to 10 inspections before a property comes into compliance. It is not unusual to have a case open from 8 months to a year.
- Prosecutor has lengthened the response time and tightened up the notification process, which has seriously slowed the compliance process.

# FY2018-2019 PROPOSED GENERAL FUND BUDGET ZONING COMMISSION PROGRAM HIGHLIGHTS

#### FY 2018 -2019 GOALS

- 1) Seeking 2 regular Commissioner and 2 alternate Commissioners to eliminate postponement of meetings and the deferment of applications due to the lack of quorums.
- 2) Fill the vacated Zoning Inspector position.

#### FY 2017-2018 GOAL STATUS

- 1) Instead of 1 regular Commissioner 3 alternate Commissioners have been appointed.
- 2) The Civil Service directive of 12/08/15 has been addressed by Labor Relations with a suggestion to contact the N.A.G.E union and file a grievance.

#### FY 2017-2018 ADDITIONAL ACCOMPLISHMENTS

- 1) With the addition of a new staff member in February, the office work load will be redistributed and the enforcement team will be able to spend more time in the field resolving complaints in a timely manner.
- 2) The leave-of-absence of the Design Review Coordinator staff member has temporarily filled until his return on the job.
- 3) The resignation of the primary Zoning Enforcement Inspector there has been a decrease of time in the field, yet the Inspectors remain diligent in enforcing the "conditions of approval" that the Planning & Zoning Commission granted and managed to keep up with all counter and other office work demands.

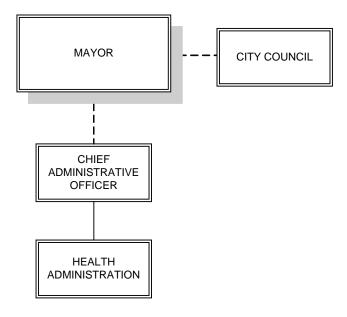
# FY2018-2019 PROPOSED GENERAL FUND BUDGET ZONING COMMISSION APPROPRIATION SUPPLEMENT

| Org#   | Org Description      | Object | Object Description           | FY 2016 | FY 2017 | FY 2018 | FY 2019   | FY 2019  | FY 18 Budget |
|--------|----------------------|--------|------------------------------|---------|---------|---------|-----------|----------|--------------|
|        |                      |        |                              | Actuals | Actuals | Budget  | Requested | Proposed | Vs FY 19     |
| 01/157 | ZONING COMMISSION    |        |                              |         |         |         | Budget    | Budget   | Proposed     |
| 01437  | ZOMING COMMISSION    | 51000  | FULL TIME FARNED PAY         | 434,278 | 416,115 | 490,524 | 422,808   | 500,446  | -9,922       |
|        |                      | 51099  | CONTRACTED SALARIES          | 0       | 0       | 10,000  | 16,000    | 20.000   |              |
| 01     | PERSONNEL SERVICES   | 31033  | CONTINUE ED SAL MILES        | 434,278 | 416,115 | 500,524 | 438,808   | 520,446  | -,           |
| 01     | T ENGOTHTEE SERVICES | 51140  | LONGEVITY PAY                | 3,225   | 4,125   | 4,350   | 4,500     | 4,500    | ,            |
|        |                      | 51156  | UNUSED VACATION TIME PAYOU   | 5,571   | 5,656   | 0       | -,500     | -,500    |              |
| 02     | OTHER PERSONNEL SERV | 31130  | ONOSED VACATION TIME TATOO   | 8,796   | 9,781   | 4,350   | 4,500     | 4,500    | -            |
| 02     | OTHERT ENGOTHEESERV  | 52360  | MEDICARE                     | 6,016   | 5,751   | 6,818   | 5,711     | 6,791    |              |
|        |                      | 52385  | SOCIAL SECURITY              | 0       | 0       | 2,463   | 2,388     | 2,388    |              |
|        |                      | 52399  | UNIFORM ALLOWANCE            | 800     | 800     | 800     | 600       | 600      |              |
|        |                      | 52504  | MERE PENSION EMPLOYER CONT   | 47,732  | 45,947  | 61,352  | 51,919    | 61,352   |              |
|        |                      | 52917  | HEALTH INSURANCE CITY SHARE  | 84,257  | 84,633  | 100,482 | 93,056    | 102,906  |              |
| 03     | FRINGE BENEFITS      | 32317  |                              | 138,805 | 137,139 | 171,915 | 153.674   | 174,037  |              |
| •••    |                      | 53705  | ADVERTISING SERVICES         | 34,041  | 19,681  | 27,000  | 45,000    | 40,000   |              |
|        |                      | 54675  | OFFICE SUPPLIES              | 2,452   | 2,355   | 2,000   | 2,000     | 2,000    | ,            |
|        |                      | 55155  | OFFICE EQUIPMENT RENTAL/LEAS | 2,778   | 3,426   | 4,225   | 4,225     | 4,225    |              |
| 04     | OPERATIONAL EXPENSES |        |                              | 39,271  | 25,462  | 33,225  | 51,225    | 46,225   |              |
|        |                      | 56180  | OTHER SERVICES               | 0       | 0       | 450     | 450       | 450      |              |
| 05     | SPECIAL SERVICES     | 13100  |                              | 0       | 0       | 450     | 450       | 450      | -            |
|        | ZONING COMMISSION    |        |                              | 621,150 | 588,496 | 710.464 | 648,657   | 745,658  |              |

## **HEALTH ADMINISTRATION**

#### MISSION STATEMENT

Our mission is to promote and protect the health of the people of Bridgeport through the provision of essential public health services, monitoring of programs, enforcement of laws and ordinances, and collection of health information.



# FY 2018-2019 PROPOSED GENERAL FUND BUDGET HEALTH ADMINISTRATION BUDGET DETAIL

### Maritza Bond *Manager*

### REVENUE SUMMARY

## Not Applicable

### APPROPRIATION SUMMARY

| Org# Org De | escription              | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18<br>Budget vs FY<br>19 Proposed |
|-------------|-------------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01550 HEALT | H & SOCIAL SERVICES ADM |                    |                    |                   |                                |                               |                                      |
| O           | 1 PERSONNEL SERVICES    | 260,773            | 230,925            | 165,111           | 163,987                        | 162,637                       | 2,474                                |
| O           | OTHER PERSONNEL SERV    | 1,125              | 2,100              | 1,725             | 1,800                          | 1,800                         | -75                                  |
| O           | FRINGE BENEFITS         | 134,044            | 179,139            | 144,771           | 116,446                        | 116,264                       | 28,507                               |
| O           | 4 OPERATIONAL EXPENSES  | 10,533             | 14,423             | 17,095            | 17,095                         | 17,095                        | 0                                    |
| 0           | 5 SPECIAL SERVICES      | -14,456            | 26,215             | 35,215            | 35,215                         | 26,215                        | 9,000                                |
|             |                         | 392,019            | 452,802            | 363,917           | 334,543                        | 324,011                       | 39,906                               |

#### PERSONNEL SUMMARY

| -   |      |      |      |      |          |                             | FY2018   | FY2019    | FY2019   | FY19        |
|---|------|------|------|------|----------|-----------------------------|----------|-----------|----------|-------------|
|   | FTE  | FTE  |      |      |          |                             | Modified | Requested | Proposed | Proposed vs |
| ORG.CODE/DEPARTMENT                       | 2018 | 2019 | VAC. | NEW  | UNFUNDED | POSITION TITLE              | Budget   | Budget    | Budget   | FY18 Budget |
|   | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | DIRECTOR OF PUBLIC HEALTH * | 39,648   | 41,791    | 40,441   | -793        |
|   | 0.00 | 0.00 | 0.00 | 0.00 | 0.00     | DATA ANALYST                | 0        | 0         | 0        | 0           |
|   | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | DATA ANALYST                | 58,278   | 58,279    | 58,279   | -1          |
|   | 1.00 | 1.00 | 1.00 | 0.00 | 0.00     | CLERK A                     | 30,283   | 26,650    | 26,650   | 3,633       |
| 01550000                                  | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | SECURITY GUARD              | 36,902   | 37,267    | 37,267   | -365        |
| <b>HEALTH &amp; SOCIAL SERVICES ADMIN</b> | 4.00 | 4.00 | 1.00 | 0.00 | 0.00     |                             | 165,111  | 163,987   | 162,637  | 2,474       |

<sup>\*</sup> Additional \$88,683 of the Director of Public Health salary paid out of grant account.

# FY 2018-2019 PROPOSED GENERAL FUND BUDGET HEALTH ADMINISTRATION PROGRAM HIGHLIGHTS

|                              | ACTUAL    | ACTUAL    | ACTUAL    | 6 MONTH   | ESTIMATED | ACTUAL    | 6 MONTH   | ESTIMATED |
|------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| SERVICE INDICATORS           | 2013-2014 | 2014-2015 | 2015-2016 | 2016-2017 | 2016-2017 | 2016-2017 | 2017-2018 | 2017-2018 |
| HEALTH ADMINISTRATION        |           |           |           |           |           |           |           |           |
| Community education events   | 8         | 8         | 8         |           | 0         | 6         | 35        | 40        |
| Quality Improvement Projects | 1         | 2         | 0         | (         | 0         | 0         | 2         | 5         |
| Policy Changes               | 2         | 2         | 0         | (         | 0         | 2         | 2         | 4         |

### FY 2018 - 2019 GOALS:

- 1. Throughout the fiscal year beginning July 1, 2018 and ending June 30, 2019, Health Administration will continue to ensure that the ten essential public health services are being fostered throughout the department.
- 2. Throughout the fiscal year beginning July 1, 2018 and ending June 30, 2019, Health Administration will ensure that the Department achieves accreditation as a local public agency by the national Public Health Accreditation Board and stays current with requirements needed to maintain its accreditation.
- 3. Throughout the fiscal year beginning July 1, 2018 and ending June 30, 2019, Health Administration establish a Community Advisory Council to advise the Department on implementation of its strategic plan and Departmental goals.
- 4. Throughout the fiscal year beginning July 1, 2018 and ending June 30, 2019, Health Administration will implement department-wide Quality Improvement process.
- 5. Throughout the fiscal year beginning July 1, 2018 and ending June 30, 2019, Health Administration will implement its Workforce Development Plan to ensure a competent public health workforce.

#### FY 2017 - 2018 GOAL STATUS:

- 1. Continue to ensure that the ten essential public health services are being fostered throughout the departments.
  - <u>6 MONTH STATUS:</u> Health Administration is preparing for accreditation by the Public Health Accreditation Board. The 12 domains covered by accreditation are aligned with the essential public health services. Health Administration conducted an all-staff retreat in December 2017 to provide continuing education on the ten essential public health services.
- 2. Apply for Public Health Accreditation through the National Public Health Accreditation Board (PHAB).
  - <u>6 MONTH STATUS:</u> A departmental Accreditation Team was established to coordinate the accreditation process. Plans, policies, procedures/protocols and other documents are being

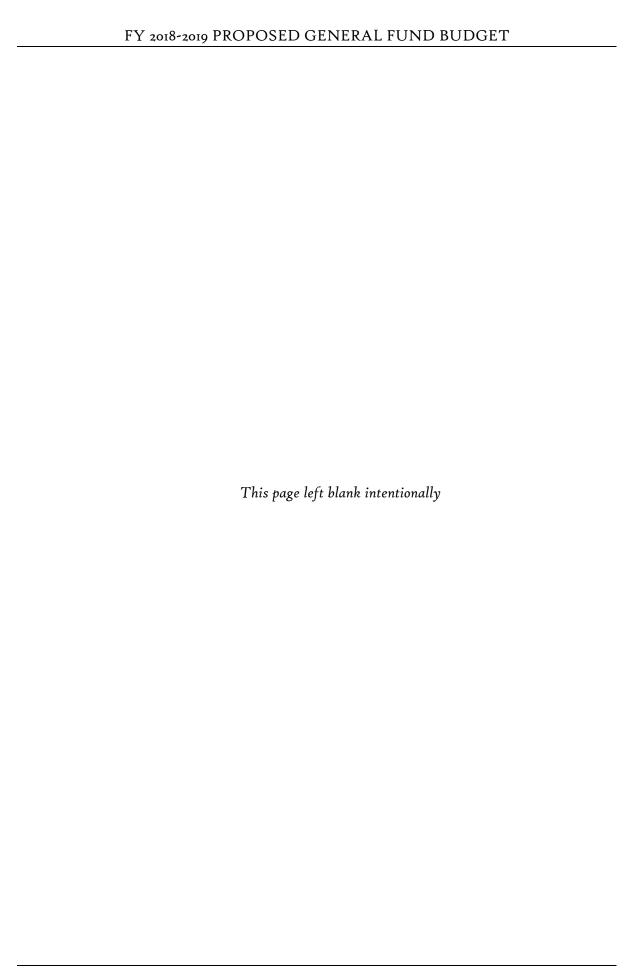
# FY 2018-2019 PROPOSED GENERAL FUND BUDGET HEALTH ADMINISTRATION PROGRAM HIGHLIGHTS

identified, revised, developed and annotated in preparation for uploading to the ePHAB site for submission in April 2018.

- 3. Incorporate Community Health Needs Assessment and Community Health Improvement Plan within the five-year strategic plan.
  - <u>6 MONTH STATUS:</u> A summary of the Greater Bridgeport Community Health Needs Assessment was included as part of the environmental scan section of the five-year strategic plan, which was approved in July 2017.
- 4. Establish a subcommittee to assess current workforce and create a workforce development plan.
  - <u>6 MONTH STATUS:</u> As part of the accreditation process, a workforce development assessment was completed in May 2017. The workforce development plan is scheduled for review and approval by department leadership in March 2018.
- 5. Engage in at least two quality improvement initiatives that will aid with streamlining efforts throughout the departments.
  - <u>6 MONTH STATUS:</u> One quality improvement initiative was the improvement of the Food & Beverage Establishment License Renewal process. To achieve efficiency and effectiveness, a set of new workflows was developed. The procedure is posted on the department's website. A second quality improvement initiative is the implementation of a customer satisfaction survey process for the department. Customer service survey cards are provided to customers at all departmental sites. Once completed, cards are placed in a secure box for retrieval and analysis by management.

# FY 2018-2019 PROPOSED GENERAL FUND BUDGET HEALTH ADMINISTRATION APPROPRIATION SUPPLEMENT

| Org#  | Org Description                     | Object | # Object Description           | FY 2016 | FY 2017 | FY 2018 | FY 2019   | FY 2019  | FY 18 Budget |
|-------|-------------------------------------|--------|--------------------------------|---------|---------|---------|-----------|----------|--------------|
|       |                                     |        |                                | Actuals | Actuals | Budget  | Requested | Proposed | Vs FY 19     |
|       |                                     |        |                                |         |         |         | Budget    | Budget   | Proposed     |
| 01550 | <b>HEALTH &amp; SOCIAL SERVICES</b> | ADM    |                                |         |         |         |           |          |              |
|       |                                     | 51000  | FULL TIME EARNED PAY           | 260,773 | 215,925 | 165,111 | 163,987   | 162,637  | 2,474        |
|       |                                     | 51034  | FT BONUS - CONTRACTUAL PAY     | 0       | 15,000  | 0       | 0         | 0        | 0            |
| 01    | PERSONNEL SERVICES                  |        |                                | 260,773 | 230,925 | 165,111 | 163,987   | 162,637  | 2,474        |
|       |                                     | 51140  | LONGEVITY PAY                  | 1,125   | 2,100   | 1,725   | 1,800     | 1,800    | -75          |
| 02    | OTHER PERSONNEL SERV                |        |                                | 1,125   | 2,100   | 1,725   | 1,800     | 1,800    | -75          |
|       |                                     | 52272  | WORKERS' COMP INDM - HEALT     | 40,400  | 40,400  | 40,400  | 40,400    | 40,400   | 0            |
|       |                                     | 52360  | MEDICARE                       | 3,537   | 3,146   | 1,168   | 1,124     | 1,106    | 62           |
|       |                                     | 52385  | SOCIAL SECURITY                | 0       | 19      | 1,206   | 934       | 934      | 272          |
|       |                                     | 52399  | UNIFORM ALLOWANCE              | 0       | 0       | 500     | 500       | 500      | 0            |
|       |                                     | 52504  | MERF PENSION EMPLOYER CONT     | 28,586  | 23,939  | 16,592  | 13,062    | 12,898   | 3,694        |
|       |                                     | 52917  | HEALTH INSURANCE CITY SHARE    | 61,520  | 111,635 | 84,905  | 60,426    | 60,426   | 24,479       |
| 03    | FRINGE BENEFITS                     |        |                                | 134,044 | 179,139 | 144,771 | 116,446   | 116,264  | 28,507       |
|       |                                     | 53605  | MEMBERSHIP/REGISTRATION FEES   | 2,407   | 2,659   | 3,500   | 3,500     | 3,500    | 0            |
|       |                                     | 53610  | TRAINING SERVICES              | 5       | 1,600   | 400     | 400       | 400      | 0            |
|       |                                     | 53905  | EMP TUITION AND/OR TRAVEL REIM | 0       | 1,207   | 1,500   | 1,500     | 1,500    | 0            |
|       |                                     | 54555  | COMPUTER SUPPLIES              | 600     | 0       | 595     | 595       | 595      | 0            |
|       |                                     | 54595  | MEETING/WORKSHOP/CATERING FOOD | 1,114   | 2,261   | 2,000   | 2,000     | 2,000    | 0            |
|       |                                     | 54675  | OFFICE SUPPLIES                | 1,163   | 1,952   | 2,000   | 2,000     | 2,000    | 0            |
|       |                                     | 54680  | OTHER SUPPLIES                 | 938     | 499     | 1,000   | 1,000     | 1,000    | 0            |
|       |                                     | 54725  | POSTAGE                        | 45      | 253     | 352     | 352       | 352      | 0            |
|       |                                     | 54745  | UNIFORMS                       | 350     | 726     | 748     | 748       | 748      | 0            |
|       |                                     | 55155  | OFFICE EQUIPMENT RENTAL/LEAS   | 3,911   | 3,267   | 5,000   | 5,000     | 5,000    | 0            |
| 04    | OPERATIONAL EXPENSES                |        |                                | 10,533  | 14,423  | 17,095  | 17,095    | 17,095   | 0            |
|       |                                     | 56165  | MANAGEMENT SERVICES            | 0       | 0       | 300     | 300       | 300      | 0            |
|       |                                     | 56180  | OTHER SERVICES                 | -19,968 | 20,000  | 29,000  | 29,000    | 20,000   | 9,000        |
|       |                                     | 56225  | SECURITY SERVICES              | 4,762   | 4,404   | 4,762   | 4,762     | 4,762    | 0            |
|       |                                     | 59010  | MAILING SERVICES               | 0       | 136     | 153     | 153       | 153      | 0            |
|       |                                     | 59015  | PRINTING SERVICES              | 750     | 1,675   | 1,000   | 1,000     | 1,000    | 0            |
| 05    | SPECIAL SERVICES                    |        |                                | -14,456 | 26,215  | 35,215  | 35,215    | 26,215   | 9,000        |
| 01550 | <b>HEALTH &amp; SOCIAL SERVICES</b> | ADM    |                                | 392,019 | 452,802 | 363,917 |           | 324,011  |              |

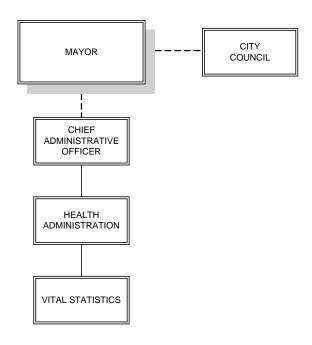


#### HEALTH DIVISIONS: HEALTH & SOCIAL SERVICES

## VITAL STATISTICS

### MISSION STATEMENT

To receive, certify, file, maintain, protect and preserve the City's Vital Records as dictated by law and to provide excellent customer service to the public in an efficient, professional, courteous manner and to be considered by others, both in and outside the working environment, as an excellent department staffed by highly competent employees.



### Patricia P. Ulatowski Manager

### REVENUE SUMMARY

|       |           |                            |         |         |         | FY 2019   | FY 2019  | FY 18            |
|-------|-----------|----------------------------|---------|---------|---------|-----------|----------|------------------|
|       |           |                            | FY 2016 | FY 2017 | FY 2018 | Requested | Proposed | <b>Budget Vs</b> |
| Org#  | Object#   | Object Description         | Actuals | Actuals | Budget  | Budget    | Budget   | FY 19            |
| 01552 | VITAL STA | TISTICS                    |         |         |         |           |          |                  |
|       | 41244     | NOTARY COMMISSION          | 1,435   | 1,405   | 1,200   | 1,500     | 1,500    | 300              |
|       | 41247     | MARRIAGE LICENSE FEE       | 11,308  | 12,221  | 12,000  | 12,000    | 12,000   | 0                |
|       | 41248     | BIRTH CERTIFICATES         | 188,800 | 196,904 | 220,000 | 220,000   | 196,000  | -24,000          |
|       | 41249     | DEATH CERTIFICATES         | 169,520 | 175,058 | 178,000 | 180,000   | 175,000  | -3,000           |
|       | 41250     | BURIAL PERMITS             | 4,452   | 4,497   | 5,000   | 5,000     | 5,000    | 0                |
|       | 41251     | CREMATION PERMITS          | 1,803   | 1,956   | 1,800   | 2,000     | 2,000    | 200              |
|       | 41272     | MARRIAGE LICENSE SURCHARGE | 28,810  | 35,440  | 30,000  | 30,000    | 35,000   | 5,000            |
|       | 41278     | MUNICIPAL ID FEE           | 0       | 14,160  | 0       | -7,800    | 12,000   | 12,000           |
|       | 41409     | AFFIDAVIT FEE              | 600     | 500     | 700     | -1,200    | 1,200    | 500              |
|       | 41411     | OTHER TOWN FEES            | 2,514   | 1,602   | 2,500   | 2,500     | 500      | -2,000           |
|       | 41538     | COPIES                     | 6,960   | 7,035   | 6,000   | 6,000     | 6,000    | 0                |
| 01552 | VITAL STA | TISTICS                    | 416,202 | 450,778 | 457,200 | 450,000   | 446,200  | -11,000          |

### APPROPRIATION SUMMARY

|       |            |                      | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18<br>Budget vs FY<br>19 Proposed |
|-------|------------|----------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01552 | VITAL STAT | TISTICS              |                    |                    |                   |                                |                               |                                      |
|       | 01         | PERSONNEL SERVICES   | 203,538            | 213,960            | 264,357           | 273,050                        | 272,225                       | -7,868                               |
|       | 02         | OTHER PERSONNEL SERV | 3,584              | 0                  | 3,000             | 2,250                          | 3,075                         | -75                                  |
|       | 03         | FRINGE BENEFITS      | 81,152             | 77,455             | 102,443           | 104,923                        | 104,923                       | -2,480                               |
|       | 04         | OPERATIONAL EXPENSES | 15,158             | 19,539             | 19,633            | 23,133                         | 22,133                        | -2,500                               |
|       | 05         | SPECIAL SERVICES     | 14,899             | 16,994             | 14,100            | 14,100                         | 14,100                        | 0                                    |
| ·     |            | ·                    | 318,331            | 327,948            | 403,533           | 417,456                        | 416,456                       | -12,923                              |

### PERSONNEL SUMMARY

| _                   |      |      |      |      |          |                                | FY2018   | FY2019    | FY2019   | FY19        |
|---------------------|------|------|------|------|----------|--------------------------------|----------|-----------|----------|-------------|
|                     | FTE  | FTE  |      |      |          |                                | Modified | Requested | Proposed | Proposed vs |
| ORG.CODE/DEPARTMENT | 2018 | 2019 | VAC. | NEW  | UNFUNDED | POSITION TITLE                 | Budget   | Budget    | Budget   | FY18 Budget |
|                     | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | ASSISTANT REGISTRAR OF VITAL * | 98,736   | 98,736    | 98,736   | 0           |
|                     | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | SR VITAL RECORD CUST SVC CLK   | 49,024   | 50,334    | 49,509   | -485        |
| 01552000            | 3.00 | 3.00 | 0.00 | 0.00 | 0.00     | VITAL RECORDS CUST SVC CLK     | 116,597  | 123,980   | 123,980  | -7,383      |
| VITAL STATISTICS    | 5.00 | 5.00 | 0.00 | 0.00 | 0.00     | _                              | 264,357  | 273,050   | 272,225  | -7,868      |

<sup>\*</sup> The Assistant Registrar of Vital Statistics also acts as the City Archivist.

# FY 2018-2019 PROPOSED GENERAL FUND BUDGET VITAL STATISTICS PROGRAM HIGHLIGHTS

|                          | ACTUAL    | ACTUAL    | ACTUAL    | ACTUAL    | 6 MONTH   | ESTIMATED    | ACTUAL    | 6 MONTH S | STIMATED  |
|--------------------------|-----------|-----------|-----------|-----------|-----------|--------------|-----------|-----------|-----------|
| SERVICE INDICATORS       | 2012-2013 | 2013-2014 | 2014-2015 | 2015-2016 | 2016-2017 | 2016-2017    | 2016-2017 | 2017-2018 | 2017-2018 |
| VITAL STATISTICS         |           |           |           |           |           |              |           |           |           |
| Birth Certificates Sold  | 11,545    | 9,760     | 9,883     | 9,440     | 4,182     | 12,250       | 9,834     | 3,926     | 300       |
| Birth Certificates Rece  | ived      |           |           | 3,586     | 1,840     | 3,628        | 3,529     | 1,765     | 375       |
| Marriage Certif Sold     | 519       | 508       | 890       | 1,028     | 513       | 1,091        | 1,865     | 527       | 300       |
| Licenses Issued          | 1,640     | 1,423     | 1,595     | 1,516     | 851       | 1,091        | 1,865     | 527       | 250       |
| Death Certificates Sol   | 9,088     | 8,858     | 8,892     | 8,476     | 4,092     | 8,900        | 8,757     | 4,041     | 400       |
| Death Certificates Rec   | eived     |           |           | 1,784     | 942       | 1,700        | 2,151     | 1,075     | 200       |
| Burials Issued           | 1,605     | 1,559     | 1,590     | 1,484     | 733       | 1,666        | 1,499     | 695       | 1,825     |
| Cremations Issued        | 551       | 534       | 629       | 601       | 321       | 600          | 652       | 290       | 675       |
| <b>Notary Commission</b> | 216       | 178       | 368       | 287       | 113       | 240          | 281       | 197       | 300       |
| Affidavits               | 9         | 1         | 26        | 24        | 0         | 28           | 20        | 27        | 50        |
| Wallet Size Births       |           |           |           |           |           |              | 469       | 198       | 450       |
| Genealogy Searches       | 47        | 7         | 49        | 0         | 0         | 0            | 0         | 0         | 0         |
| Other Towns' Fees        | 1,159     | 2,560     | 1,262     | 1,257     | 16        | 1,250        | 801       | 247       | 750       |
| Total Instruments:       | 26,379    | 25,388    | 25,285    | 29,483    | 13,603    | 32,444       | 31,723    | 13,515    | 32,255    |
|                          |           |           |           |           | Approxima | ately per ye | ar        |           |           |
| Vital Record Amendme     | ents      |           |           |           |           | 375          | 412       | 190       | 400       |
| In Person Customer Vi    | sits      |           |           |           |           | 32,500       | 33,000    | 12,230    | 33,000    |
| Telephone Calls for Inf  | formation |           |           |           |           | 11,235       | 11,000    | 5,400     | 11,000    |
| Responses to E-Mail      |           |           |           |           |           | 6,500        | 6,870     | 3,125     | 6,870     |
| Municipal ID's           |           |           |           |           |           |              |           | 1,156     | 1,500     |
| Vital Check Requests (   | on-line)  |           |           |           |           |              | 1,956     | 978       | 1,976     |
| Mail Pieces Processed    |           |           |           |           |           | 13,000       | 13,000    | 6,051     | 13,000    |
| TOTAL:                   | _         |           |           |           |           | 63,611       | 65,226    | 29,130    | 67,746    |

### FY 2018-2019 GOALS

- 1. Achieve and/or exceed revenue goal of \$457,200
- 2. Continue with ongoing rebinding project of oldest vital record marriage volumes
- 3. Deliver a "Succession Plan" for review and approval
- 4. Present formal employee evaluations for staff
- 5. Develop and Post Rules of Customer Etiquette at the office
- 6. Present a formal report on constituent evening hours
- 7. Present a formal assessment of department's cash and financial procedure policy
- 8. Support Health Director in department accreditation process
- 9. Continue to serve in the dual role as Assistant Registrar of Vital Statistics and City Records Manager.

# FY 2018-2019 PROPOSED GENERAL FUND BUDGET VITAL STATISTICS PROGRAM HIGHLIGHTS

#### FY 2017 - 2018 GOAL STATUS:

1. Achieve and/or exceed revenue goal of \$450,000.

6 MONTH STATUS: On target to achieve goal.

2. Launch Municipal ID Program.

6 MONTH STATUS: Successfully launched in June 2017.

3. Continue with on-going re-binding project of oldest vital record volumes.

6 MONTH STATUS: Birth & death volumes completed.

4. Conduct established quarterly staff meetings

<u>6 MONTH STATUS</u>: Unable to accomplish because office cannot be closed to the public during the workday.

5. Implement annual yearly employee evaluations

6 MONTH STATUS: "draft" generic form prepared; plan to evaluate in May or June 2018.

6. Implement Succession Plan for Archives Record Center.

6 MONTH STATUS: Process is ongoing.

7. Develop and have printed Rules for Customer Etiquette to display in office area

6 MONTH STATUS: Process is ongoing.

- 8. Department manager continues to serve in a dual role as Assistant Registrar of Vital Records and City Records Manager saving the City a considerable amount in salary and benefits.
- 9. Assess Cash & Financial Procedure Policy

6 MONTH STATUS: Process is ongoing.

10. Assess constituent evening hours.

<u>6 MONTH STATUS</u>: Process is ongoing. No plan to discontinue; favorably received by the public; assessment to include method for expansion of hours.

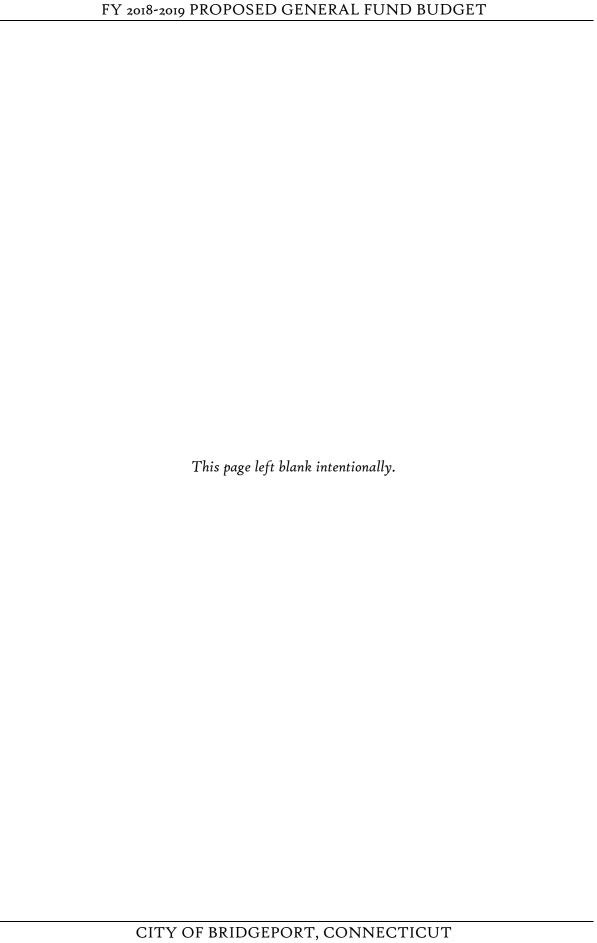
11. Support Health Director in department accreditation process.

#### FY 2017 - 2018 ADDITIONAL ACCOMPLISHMENTS:

- 1. Active team member of the city's Accreditation Team working to achieve National Department of Health Accreditation.
- 2. Manages the Records Center in addition to serving as Assistant Registrar of Vital Records in the Health Department.

# FY 2018-2019 PROPOSED GENERAL FUND BUDGET VITAL STATISTICS APPROPRIATION SUPPLEMENT

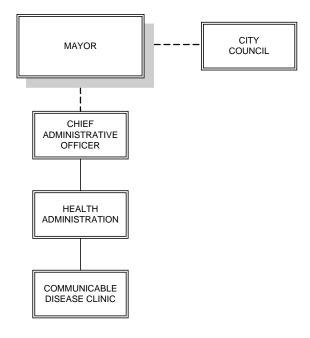
| Org#  | Org Description      | Object | Object Description           | FY 2016 | FY 2017 | FY 2018 | FY 2019   | FY 2019  | FY 18 Budget |
|-------|----------------------|--------|------------------------------|---------|---------|---------|-----------|----------|--------------|
|       |                      |        |                              | Actuals | Actuals | Budget  | Requested | Proposed | Vs FY 19     |
|       |                      |        |                              |         |         |         | Budget    | Budget   | Proposed     |
| 01552 | VITAL STATISTICS     |        |                              |         |         |         |           |          | -            |
|       |                      | 51000  | FULL TIME EARNED PAY         | 203,538 | 198,960 | 264,357 | 273,050   | 272,225  | -7,868       |
|       |                      | 51034  | FT BONUS - CONTRACTUAL PAY   | 0       | 15,000  | 0       | 0         | 0        | 0            |
| 01    | PERSONNEL SERVICES   |        |                              | 203,538 | 213,960 | 264,357 | 273,050   | 272,225  | -7,868       |
|       |                      | 51140  | LONGEVITY PAY                | 0       | 0       | 3,000   | 2,250     | 3,075    | -75          |
|       |                      | 51156  | UNUSED VACATION TIME PAYOU   | 3,584   | 0       | 0       | 0         | 0        | 0            |
| 02    | OTHER PERSONNEL SERV |        |                              | 3,584   | 0       | 3,000   | 2,250     | 3,075    | -75          |
|       |                      | 52360  | MEDICARE                     | 2,040   | 2,157   | 2,818   | 2,907     | 2,907    | -89          |
|       |                      | 52504  | MERF PENSION EMPLOYER CONT   | 22,206  | 21,629  | 32,485  | 33,449    | 33,449   | -964         |
|       |                      | 52917  | HEALTH INSURANCE CITY SHARE  | 56,906  | 53,669  | 67,140  | 68,567    | 68,567   | -1,427       |
| 03    | FRINGE BENEFITS      |        |                              | 81,152  | 77,455  | 102,443 | 104,923   | 104,923  | -2,480       |
|       |                      | 54540  | BUILDING MATERIALS & SUPPLIE | 0       | -24     | 0       | 0         | 0        | 0            |
|       |                      | 54675  | OFFICE SUPPLIES              | 6,954   | 6,988   | 7,000   | 7,000     | 8,000    | -1,000       |
|       |                      | 54680  | OTHER SUPPLIES               | 0       | 0       | 0       | 3,500     | 4,500    | -4,500       |
|       |                      | 55055  | COMPUTER EQUIPMENT           | 1,600   | 1,610   | 1,633   | 1,633     | 1,633    | 0            |
|       |                      | 55150  | OFFICE EQUIPMENT             | 1,398   | 4,965   | 5,000   | 5,000     | 2,000    | 3,000        |
|       |                      | 55155  | OFFICE EQUIPMENT RENTAL/LEAS | 5,206   | 6,000   | 6,000   | 6,000     | 6,000    | 0            |
| 04    | OPERATIONAL EXPENSES |        |                              | 15,158  | 19,539  | 19,633  | 23,133    | 22,133   | -2,500       |
|       |                      | 56040  | BOOKBINDING SERVICES         | 7,999   | 8,000   | 6,000   | 6,000     | 6,000    | 0            |
|       |                      | 56055  | COMPUTER SERVICES            | 5,000   | 6,000   | 5,000   | 5,000     | 5,000    | 0            |
|       |                      | 56175  | OFFICE EQUIPMENT MAINT SRVCS | 1,292   | 1,924   | 2,000   | 2,000     | 2,000    | 0            |
|       |                      | 56210  | RECYCLING SERVICES           | 0       | 100     | 100     | 100       | 100      | 0            |
|       |                      | 59015  | PRINTING SERVICES            | 608     | 970     | 1,000   | 1,000     | 1,000    | 0            |
| 05    | SPECIAL SERVICES     |        |                              | 14,899  | 16,994  | 14,100  | 14,100    | 14,100   | 0            |
| 01552 | VITAL STATISTICS     |        |                              | 318,331 | 327,948 | 403,533 | 417,456   | 416,456  | -12,923      |



# COMMUNICABLE CLINIC

#### MISSION STATEMENT

To identify, treat and prevent the spread of communicable disease within the City.



### Maritza Bond Manager

### **REVENUE SUMMARY**

|             |                           |         |         |         | FY 2019   | FY 2019  | FY 18            |
|-------------|---------------------------|---------|---------|---------|-----------|----------|------------------|
|             |                           | FY 2016 | FY 2017 | FY 2018 | Requested | Proposed | <b>Budget Vs</b> |
| Org# Object | t# Object Description     | Actuals | Actuals | Budget  | Budget    | Budget   | FY 19            |
| 01554 COMN  | MUNICABLE DISEASE CLINIC  |         |         |         |           |          |                  |
| 41549       | BILLED SERVICES           | 29,066  | 28,107  | 25,000  | 25,000    | 25,000   | 0                |
| 01554 COMN  | //UNICABLE DISEASE CLINIC | 29,066  | 28,107  | 25,000  | 25,000    | 25,000   | 0                |

### APPROPRIATION SUMMARY

| Org#  | Org Descri | ption                | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18<br>Budget vs FY<br>19 Proposed |
|-------|------------|----------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01554 | COMMUNI    | CABLE DISEASE CLINIC |                    |                    |                   |                                |                               |                                      |
|       | 01         | PERSONNEL SERVICES   | 374,230            | 294,135            | 248,086           | 240,536                        | 240,536                       | 7,550                                |
|       | 02         | OTHER PERSONNEL SERV | 9,712              | 4,914              | 2,935             | 3,270                          | 3,270                         | -335                                 |
|       | 03         | FRINGE BENEFITS      | 124,941            | 98,979             | 96,505            | 81,527                         | 81,527                        | 14,978                               |
|       | 04         | OPERATIONAL EXPENSES | 18,911             | 20,606             | 21,294            | 21,294                         | 21,294                        | 0                                    |
|       | 05         | SPECIAL SERVICES     | 2,755              | 12,603             | 10,778            | 10,936                         | 10,636                        | 142                                  |
|       |            |                      | 530,549            | 431,237            | 379,598           | 357,563                        | 357,263                       | 22,335                               |

### PERSONNEL SUMMARY

|                             |      |      |      |      |          |                                | FY2018   | FY2019    | FY2019   | FY19        |
|-----------------------------|------|------|------|------|----------|--------------------------------|----------|-----------|----------|-------------|
|                             | FTE  | FTE  |      |      |          |                                | Modified | Requested | Proposed | Proposed vs |
| ORG.CODE/DEPARTMENT         | 2018 | 2019 | VAC. | NEW  | UNFUNDED | POSITION TITLE                 | Budget   | Budget    | Budget   | FY18 Budget |
|                             | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | PUBLIC HEALTH NURSE I          | 67,846   | 69,203    | 69,203   | -1,357      |
|                             | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | PUBLIC HEALTH DISTRICT SUPERVI | 80,252   | 80,252    | 80,252   | 0           |
| 01554000                    | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | NURSE PRACTITIONER             | 99,988   | 91,081    | 91,081   | 8,907       |
| COMMUNICABLE DISEASE CLINIC | 3.00 | 3.00 | 0.00 | 0.00 | 0.00     |                                | 248,086  | 240,536   | 240,536  | 7,550       |

# FY 2018-2019 PROPOSED GENERAL FUND BUDGET COMMUNICABLE CLINIC PROGRAM HIGHLIGHTS

|   | ACTUAL    | ACTUAL    | ACTUAL    | 6 MONTH   | ESTIMATED | ACTUAL    | 6 MONTH   | ESTIMATED |
|---|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| SERVICE INDICATORS                            | 2013-2014 | 2014-2015 | 2015-2016 | 2016-2017 | 2016-2017 | 2016-2017 | 2017-2018 | 2017-2018 |
| COMMUNICABLE DISEASES                         |           |           |           |           |           |           |           |           |
| DISEASES REPORTED                             |           |           |           |           |           |           |           |           |
| Category I                                    | 13        | 19        | 19        | 6         | 10        | 10        | ) 7       | 7 8       |
| Tuberculosis - Active Disease                 | 8         | 13        | 5         | 2         | 6         | 8         | 3 10      | 7         |
| Category II                                   | 987       | 2,193     | 655       | 214       | 460       | 1,716     | 701       | L 900     |
| Sexually Transmitted Diseases (STD) Syphilis  | 306       | 368       | 408       | 133       | 360       | 326       | 229       | 300       |
| Sexually Transmitted Diseases (STD) Gonorrhea | 439       | 300       | 333       | 647       | 750       | 448       | 186       | 5 400     |
| Sexually Transmitted Diseases (STD) Chlamydia | 1,865     | 2,142     | 1,829     | 1,041     | 1700      | 1,935     | 1,104     | 1,950     |
| SERVICES PERFORMED                            |           |           |           |           |           |           |           |           |
| Outreach: Directly Observed Therapy           | 15        | 19        | 8         | 10        | 14        | . 8       | 3 10      | ) 10      |
| Contact investigations                        | 9         | 13        | 5         | 7         | 10        | 11        | . 12      | 2 10      |
| Epidemiological follow - up                   | 63        | 62        | 41        | 24        | 50        | 60        | 25        | 25        |
| CLINIC VISITS                                 |           |           |           |           |           |           |           |           |
| TB Clinic Visits                              | 680       | 713       | 809       | 374       | 788       | 767       | 341       | L 700     |
| PPD Clinic Visits                             | 98        | 143       | 110       | 26        | 55        | 49        | 29        | 30        |
| STD REPORTS                                   |           |           |           |           |           |           |           |           |
| Male  | 478       | 437       | 341       | 169       | 350       | 354       | 199       | 9 300     |
| Female  | 183       | 144       | 122       | 49        | 100       | 112       | . 53      | 3 100     |
| Total   | 661       | 581       | 463       | 218       | 450       | 466       | 252       | 2 400     |
| Follow-up visits                              | 75        | 60        | 76        | 37        | 60        | 60        | ) 28      | 3 50      |
| HIV test offered                              | 661       | 515       | 387       | 181       | 450       | 466       | 252       | 2 400     |
| OTHER SERVICES                                |           |           |           |           |           |           |           |           |
| College Vaccinations                          | 19        | 11        | 3         | 9         | 20        | 12        | . 4       | 10        |
| Firefighter Physicals                         | 267       | 265       | 268       | 102       | 290       | 240       | ) 43      | 3 240     |
| Flu Vaccinations                              | 652       | 713       | 538       | 262       | 264       | 205       | 229       | 9 200     |
| Travel clinic visits                          | 13        | 3         | 12        | 5         | 10        | 8         | 3 1       | L 0       |
| Employee Hepatitis B vaccines                 |           | 167       | 36        | 13        | 50        | 24        | . 9       | 9 10      |

#### FY 2018-2019 GOALS

- 1. Throughout the fiscal year beginning July 1, 2018 and ending June 30, 2019, continue to offer the flu vaccine to employees to help decrease absenteeism.
- 2. Throughout the fiscal year beginning July 1, 2018 and ending June 30, 2019, continue to seek the administration to establish a billing system for STD clinic and flu clinics
- 3. Throughout the fiscal year beginning July 1, 2018 and ending June 30, 2019, continue to provide STD services through the clinic.
- 4. Throughout the fiscal year beginning July 1, 2018 and ending June 30, 2019, continue to provide OSHA required physicals for the Bridgeport Fire Department.
- 5. Throughout the fiscal year beginning July 1, 2018 and ending June 30, 2019, continue to work with other departments to administer Hep B vaccines for Public Facilities and Board of Education.

# FY 2018-2019 PROPOSED GENERAL FUND BUDGET COMMUNICABLE CLINIC PROGRAM HIGHLIGHTS

#### FY 2017 - 2018 GOAL STATUS:

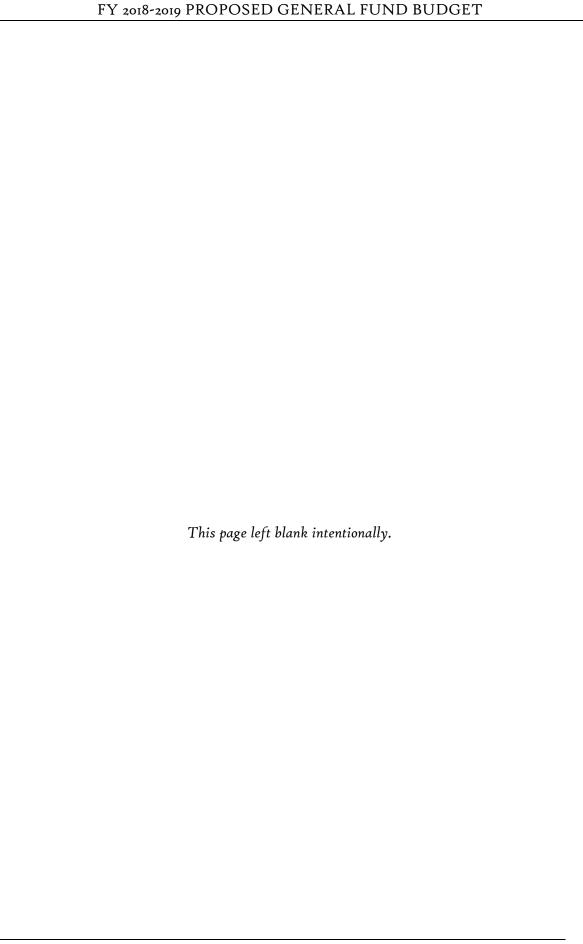
- 1. Utilized Q-alert for reportable diseases but does not meet our needs.
- 2. Continue to monitor and prevent diseases outbreaks and implement disease strategies which is ongoing.
- 3. Continue to decrease employee absenteeism by offering City wide employee flu vaccines which is ongoing.
- 4. Continue to seek the administration to establish a billing system for STD clinic and flu clinics which is ongoing.

#### FY 2017 - 2018 ADDITIONAL ACCOMPLISHMENT:

- 1. Maintained optimal level of care at all city clinics.
- 2. Offered flu clinics at City Hall and Government Center. Had ongoing flu clinics every Tuesday and Thursday Afternoons.
- 3. The STD clinic passed inspection and licensure was renewed.
- 4. Firefighter Physical exam location new and improved at Congress Street. It will benefit the Fire Fighters Schedules.

# FY 2018-2019 PROPOSED GENERAL FUND BUDGET COMMUNICABLE CLINIC APPROPRIATION SUPPLEMENT

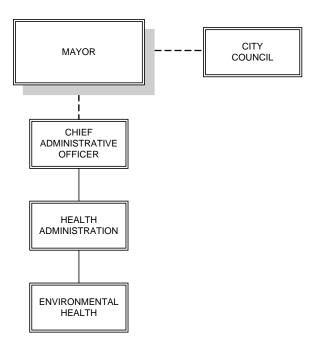
| Org#  | Org Description        | Object# Object Description |                                | FY 2016 | FY 2017 | FY 2018 | FY 2019   | FY 2019  | FY 18 Budget |
|-------|------------------------|----------------------------|--------------------------------|---------|---------|---------|-----------|----------|--------------|
|       |                        |                            |                                | Actuals | Actuals | Budget  | Requested | Proposed | Vs FY 19     |
|       |                        |                            |                                |         |         |         | Budget    | Budget   | Proposed     |
| 01554 | COMMUNICABLE DISEASE O | CLINIC                     |                                |         |         |         |           |          |              |
|       |                        | 51000                      | FULL TIME EARNED PAY           | 374,230 | 279,135 | 248,086 | 240,536   | 240,536  | 7,550        |
|       |                        | 51034                      | FT BONUS - CONTRACTUAL PAY     | 0       | 15,000  | 0       | 0         | 0        | 0            |
| 01    | PERSONNEL SERVICES     |                            |                                | 374,230 | 294,135 | 248,086 | 240,536   | 240,536  | 7,550        |
|       |                        | 51140                      | LONGEVITY PAY                  | 5,565   | 4,914   | 2,935   | 3,270     | 3,270    | -335         |
|       |                        | 51156                      | UNUSED VACATION TIME PAYOU     | 4,147   | 0       | 0       | 0         | 0        | 0            |
| 02    | OTHER PERSONNEL SERV   |                            |                                | 9,712   | 4,914   | 2,935   | 3,270     | 3,270    | -335         |
|       |                        | 52360                      | MEDICARE                       | 4,045   | 3,757   | 3,787   | 3,225     | 3,225    | 562          |
|       |                        | 52385                      | SOCIAL SECURITY                | 0       | 0       | 3,329   | 4,891     | 4,891    | -1,562       |
|       |                        | 52504                      | MERF PENSION EMPLOYER CONT     | 41,436  | 31,057  | 35,153  | 29,622    | 29,622   | 5,531        |
|       |                        | 52917                      | HEALTH INSURANCE CITY SHARE    | 79,461  | 64,165  | 54,236  | 43,789    | 43,789   | 10,447       |
| 03    | FRINGE BENEFITS        |                            |                                | 124,941 | 98,979  | 96,505  | 81,527    | 81,527   | 14,978       |
|       |                        | 53610                      | TRAINING SERVICES              | 75      | 50      | 100     | 100       | 100      | 0            |
|       |                        | 53905                      | EMP TUITION AND/OR TRAVEL REIM | 1,075   | 1,628   | 1,700   | 1,700     | 1,700    | 0            |
|       |                        | 54670                      | MEDICAL SUPPLIES               | 14,882  | 11,037  | 14,858  | 15,128    | 15,128   | -270         |
|       |                        | 54675                      | OFFICE SUPPLIES                | 2,652   | 7,634   | 3,763   | 3,763     | 3,763    | 0            |
|       |                        | 55135                      | MEDICAL EQUIPMENT              | 0       | 0       | 3       | 3         | 3        | 0            |
|       |                        | 55145                      | EQUIPMENT RENTAL/LEASE         | 0       | 0       | 270     | 0         | 0        | 270          |
|       |                        | 55155                      | OFFICE EQUIPMENT RENTAL/LEAS   | 227     | 258     | 600     | 600       | 600      | 0            |
| 04    | OPERATIONAL EXPENSES   |                            |                                | 18,911  | 20,606  | 21,294  | 21,294    | 21,294   | 0            |
|       |                        | 56055                      | COMPUTER SERVICES              | 895     | 975     | 1,000   | 1,000     | 1,000    | 0            |
|       |                        | 56150                      | MEDICAL EQUIPMENT MAINT SRVC   | 883     | 611     | 1,042   | 900       | 900      | 142          |
|       |                        | 56155                      | MEDICAL SERVICES               | 120     | 8,701   | 7,636   | 7,936     | 7,636    | 0            |
|       |                        | 56175                      | OFFICE EQUIPMENT MAINT SRVCS   | 658     | 800     | 900     | 900       | 900      | 0            |
|       |                        | 59015                      | PRINTING SERVICES              | 200     | 1,516   | 200     | 200       | 200      | 0            |
| 05    | SPECIAL SERVICES       |                            |                                | 2,755   | 12,603  | 10,778  | 10,936    | 10,636   | 142          |
| 01554 | COMMUNICABLE DISEASE O | LINIC                      |                                | 530.549 | 431,237 | 379.598 | 357,563   | 357,263  | 22.335       |



## **ENVIRONMENTAL HEALTH**

#### MISSION STATEMENT

To provide licenses and inspections in accordance with the Connecticut General Statutes and local ordinances for restaurant and food establishments, swimming pools, barber and beauty shops, and child care and nursery schools.



### Albertina Baptista Manager

### REVENUE SUMMARY

|       |         |                               |         |         |         | FY 2019   | FY 2019  | FY 18            |
|-------|---------|-------------------------------|---------|---------|---------|-----------|----------|------------------|
|       |         |                               | FY 2016 | FY 2017 | FY 2018 | Requested | Proposed | <b>Budget Vs</b> |
| Org#  | Object# | Object Description            | Actuals | Actuals | Budget  | Budget    | Budget   | FY 19            |
| 01555 | ENVIRON | MENTAL HEALTH                 |         |         |         |           |          |                  |
|       | 41308   | RODENT INSPECTION FEES        | 3,800   | 3,500   | 6,500   | 6,500     | 6,500    | 0                |
|       | 41309   | FLOOR PLAN REVIEW             | 5,625   | 4,000   | 4,700   | 4,700     | 4,700    | 0                |
|       | 41332   | TATTOO SHOPS                  | 485     | 525     | 1,000   | 1,000     | 1,000    | 0                |
|       | 41335   | HAIR BRAIDING                 | 300     | 2,625   | 1,500   | 1,500     | 1,500    | 0                |
|       | 41337   | MASSAGE ESTABLISHMENT PERMITS | 0       | 0       | 150     | 150       | 150      | 0                |
|       | 41360   | DRY CLEANING LICENSE          | 0       | 0       | 700     | 700       | 700      | 0                |
|       | 41361   | BUYING & SELLING LIVE POULTRY | 0       | 0       | 175     | 175       | 175      | 0                |
|       | 41370   | ITINERANT VENDOR LICENSE      | 0       | 0       | 2,500   | 2,500     | 2,500    | 0                |
|       | 41371   | RETAIL TOBACCO LICENSE        | 20,550  | 29,250  | 23,000  | 23,000    | 23,000   | 0                |
|       | 41566   | FOOD HANDLING COURSE          | 0       | 0       | 0       | 0         | 0        | 0                |
|       | 41567   | BARBER SHOP LICENSE           | 5,850   | 7,650   | 7,000   | 7,000     | 7,000    | 0                |
|       | 41568   | BEAUTY SHOP LICENSE           | 12,175  | 14,150  | 14,000  | 14,000    | 14,000   | 0                |
|       | 41569   | BEVERAGE LICENSE              | 3,485   | 5,765   | 8,500   | 8,500     | 8,500    | 0                |
|       | 41570   | DAYCARE FACILITY LICENS       | 9,850   | 11,270  | 11,000  | 11,000    | 11,000   | 0                |
|       | 41571   | ELDERLY CARE FACILITY LICENSE | 0       | 0       | 200     | 200       | 200      | 0                |
|       | 41572   | FOOD ESTABLISHMENT LICENSE    | 74,585  | 80,820  | 85,000  | 85,000    | 85,000   | 0                |
|       | 41573   | FROZEN DESSERT LICENSE        | 1,350   | 1,225   | 3,500   | 3,500     | 3,500    | 0                |
|       | 41574   | MILK DEALER LICENSE           | 100     | 115     | 115     | 115       | 115      | 0                |
|       | 41575   | NAIL SALON LICENSE            | 4,575   | 2,450   | 4,500   | 4,500     | 4,500    | 0                |
|       | 41576   | SWIMMING POOL LICENSE         | 4,430   | 4,140   | 3,600   | 3,600     | 3,600    | 0                |
|       | 41577   | POULTRY LICENSE               | 175     | 175     | 175     | 175       | 175      | 0                |
|       | 41578   | RESTAURANT LICENSE            | 105,615 | 124,005 | 110,000 | 110,000   | 110,000  | 0                |
|       | 41579   | SANDWICH SHOP LICENSE         | 19,630  | 29,740  | 17,000  | 17,000    | 17,000   | 0                |
|       | 41580   | TEMPORARY VENDOR LICENSE      | 15,250  | 16,250  | 12,000  | 12,000    | 12,000   | 0                |
|       | 41581   | VENDOR LICENSE                | 18,850  | 15,550  | 18,000  | 18,000    | 18,000   | 0                |
|       | 41582   | SEWAGE DISPOSAL SITE LICENSE  | 450     | 0       | 175     | 175       | 175      | 0                |
| 01555 | ENVIRON | MENTAL HEALTH                 | 307,130 | 353,205 | 334,990 | 334,990   | 334,990  | 0                |

### APPROPRIATION SUMMARY

| Org#  | Org Descri | ption                | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18<br>Budget vs FY<br>19 Proposed |
|-------|------------|----------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01555 | ENVIRONN   | IENTAL HEALTH        |                    |                    |                   |                                |                               |                                      |
|       | 01         | PERSONNEL SERVICES   | 573,441            | 466,157            | 616,010           | 713,297                        | 630,778                       | -14,768                              |
|       | 02         | OTHER PERSONNEL SERV | 9,050              | 6,834              | 10,300            | 8,800                          | 10,150                        | 150                                  |
|       | 03         | FRINGE BENEFITS      | 170,047            | 129,982            | 166,041           | 223,021                        | 182,518                       | -16,477                              |
|       | 04         | OPERATIONAL EXPENSES | 8,160              | 14,080             | 15,282            | 16,082                         | 16,082                        | -800                                 |
|       | 05         | SPECIAL SERVICES     | 12,990             | 15,333             | 19,000            | 19,250                         | 12,000                        | 7,000                                |
|       |            |                      | 773,688            | 632,386            | 826,633           | 980,450                        | 851,528                       | -24,895                              |

### PERSONNEL SUMMARY

| -                    |      |      |      |      |          |                                | FY2018   | FY2019    | FY2019   | FY19        |
|----------------------|------|------|------|------|----------|--------------------------------|----------|-----------|----------|-------------|
|                      | FTE  | FTE  |      |      |          |                                | Modified | Requested | Proposed | Proposed vs |
| ORG.CODE/DEPARTMENT  | 2018 | 2019 | VAC. | NEW  | UNFUNDED | POSITION TITLE                 | Budget   | Budget    | Budget   | FY18 Budget |
|                      | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | DIR OF HEALTH & SOCIAL SERVICE | 113,000  | 115,854   | 115,854  | -2,854      |
|                      | 0.50 | 0.50 | 0.00 | 0.00 | 0.00     | CLERICAL ASSISTANT             | 24,700   | 24,700    | 24,700   | 0           |
|                      | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | DATA ANALYST                   | 57,709   | 50,994    | 50,994   | 6,715       |
|                      | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | REGISTERED SANITARIAN/INSPECTO | 61,987   | 67,157    | 67,157   | -5,170      |
|                      | 0.00 | 0.00 | 0.00 | 0.00 | 0.00     | SUPERVISING SANITARIAN         | 0        | 0         | 0        | 0           |
|                      | 0.00 | 0.00 | 0.00 | 0.00 | 1.00     | DIRECTOR OF ENVIRONMENTAL HEA  | 0        | 82,519    | 0        | 0           |
| 01555000             | 5.00 | 5.00 | 0.00 | 0.00 | 0.00     | REGISTERED SANITARIAN/INSPECTO | 358,614  | 372,073   | 372,073  | -13,459     |
| ENVIRONMENTAL HEALTH | 8.50 | 8.50 | 0.00 | 0.00 | 1.00     |                                | 616,010  | 713,297   | 630,778  | -14,768     |

# FY 2018-2019 PROPOSED GENERAL FUND BUDGET ENVIRONMENTAL HEALTH PROGRAM HIGHLIGHTS

|                                    | ACTUAL    | ACTUAL    | ACTUAL    | 6 MONTH   | ESTIMATED | ACTUAL    | 6 MONTH   | ESTIMATED |
|------------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| SERVICE INDICATORS                 | 2013-2014 | 2014-2015 | 2015-2016 | 2016-2017 | 2016-2017 | 2016-2017 | 2017-2018 | 2017-2018 |
| ENVIRONMENTAL HEALTH               |           |           |           |           |           |           |           |           |
| Complaints                         | 738       | 224       | 224       | 204       | 230       | 376       | 111       | 120       |
| Restaurant/Food Establishments (1) | 1,434     | 1,325     | 1,325     | 1,384     | 1,443     | 1,054     | 1,054     | 1,054     |
| Day Care Centers                   | 35        | 48        | 48        | 52        | 52        | 47        | 47        | 47        |
| Barber/Beauty Shops (2)            | 153       | 174       | 174       | 162       | 168       | 162       | 162       | 162       |
| Water Samples                      | 14        | 14        | 14        | 14        | 14        | 185       | 131       | 131       |
| Swimming Pools                     | 23        | 23        | 23        | 23        | 23        | 24        | 24        | 24        |
| Summons                            | 0         | 0         | 0         | 0         | 0         | 6         | 0         | 5         |
| Sewer/Septic                       | 0         | 0         | 0         | 0         | 0         | 12        | 1         | 3         |
| Vendor- Push Carts (3)             | 70        | 319       | 319       | 176       | 176       | 66        | 73        | 73        |

- (1) Sandwich, Beverage, Milk, Liquors Stores, Tobacco, Food Handler Course, Frozen Dessert and, Plan Review, Poultry were combined to Restaurant/Food Establishment.
- (2) Nail Salons, Tattoo, Massage Parlors and Hair Braiding were added to Barbershop & Beauty
- (3) Temporary Vendors were added to Vendor/Push Carts.Restaurant and food establishments are inspected 1-4 times a year annually, not including re-inspections. All other establishments, including beauty shops, barber shops, nail salons, hair braiders, massage therapists, day care centers, and vendors and temporary vendors are inspected at least once annually.

#### FY 2018 - 2019 GOALS:

- 1. Increase compliance with State Public Health Code, State Statutes, Municipal Ordinances and FDA Food Code.
- 2. Continue to license and inspect food service establishments.
- 3. To increase the number of resolved complaints in a timely manner by June 30, 2019.
- 4. To regionalize Environmental Health inspectors' lists to improve efficiency in conducting inspections by June 30, 2018.
- 5. Review and update city ordinances to reflect current and best practices.
- 6. Continue to support Health Director with the department accreditation process.
- 7. To increase the department's revenue.

#### FY 2017 - 2018 GOAL STATUS:

- To utilize and enforce applicable sections of the State Public Health Code, State Statutes, and Municipal Ordinances.
  - <u>6 MONTH STATUS:</u> Reclassified all food establishments in preparation for the adoption of the FDA Food Code and Connecticut's Food Code beginning July 1, 2018.
- To license and inspect food service establishments.
   6 MONTH STATUS: All food establishments have been licensed and 406 were inspected.

# FY 2018-2019 PROPOSED GENERAL FUND BUDGET ENVIRONMENTAL HEALTH PROGRAM HIGHLIGHTS

- 3. To investigate and resolve public health nuisances and infractions of applicable statutes and/ or ordinances.
  - 6 MONTH STATUS: A total of 176 nuisance complaints were inspected and resolved.
- 4. To inspect schools, daycare centers, senior centers and summer lunch feeding sites.

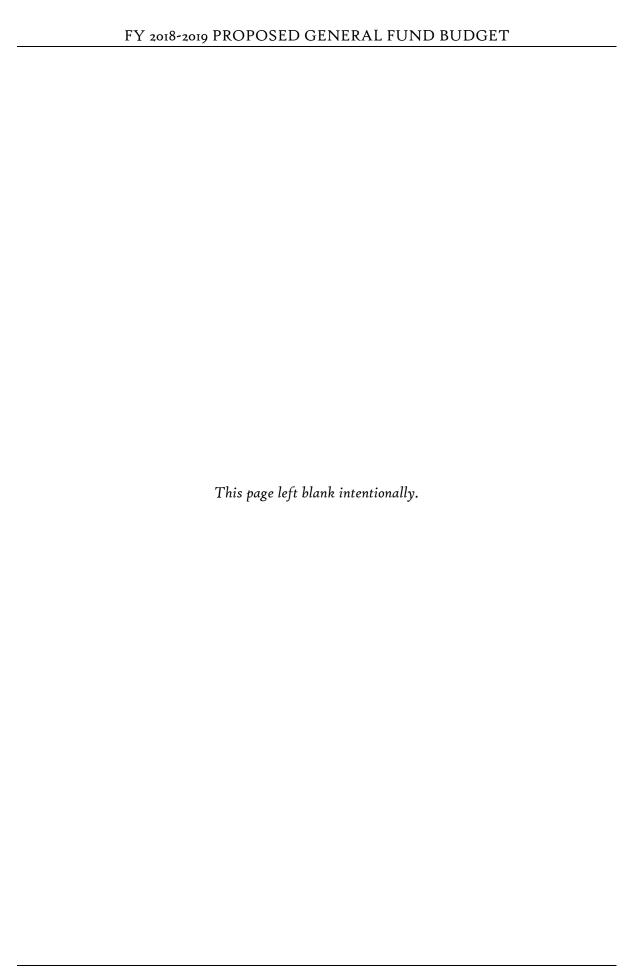
  <u>6 MONTH STATUS:</u> All 47 schools, 64 daycare centers and summer lunch feeding sites were inspected.
- To assist in preparing for and responding to public health emergencies.
   6 MONTH STATUS: All inspectors have completed the FEMA Incident Command System Courses to be able to assist in preparing for, and responding to, public health emergencies.

#### FY 2017 - 2018 ADDITIONAL ACCOMPLISHMENT:

- 1. Streamlined the license renewal process to improve efficiency in collecting fees and issuing licenses.
- 2. Data from Digital Health is now in Excel spreadsheet and shareable.
- 3. Created a temporary database in Access until Emergo is activated.
- 4. Modernized the Certified Food Handler Course to offer it online.

# FY 2018-2019 PROPOSED GENERAL FUND BUDGET ENVIRONMENTAL HEALTH APPROPRIATION SUPPLEMENT

| Org#  | Org Description      | Object# Object Description |                              | FY 2016 | FY 2017 | FY 2018 | FY 2019   | FY 2019  | FY 18 Budget |
|-------|----------------------|----------------------------|------------------------------|---------|---------|---------|-----------|----------|--------------|
|       |                      |                            |                              | Actuals | Actuals | Budget  | Requested | Proposed | Vs FY 19     |
|       |                      |                            |                              |         |         |         | Budget    | Budget   | Proposed     |
| 01555 | ENVIRONMENTAL HEALTH |                            |                              |         |         |         |           |          |              |
|       |                      | 51000                      | FULL TIME EARNED PAY         | 573,441 | 451,157 | 616,010 | 713,297   | 630,778  | -14,768      |
|       |                      | 51034                      | FT BONUS - CONTRACTUAL PAY   | 0       | 15,000  | 0       | 0         | 0        | 0            |
| 01    | PERSONNEL SERVICES   |                            |                              | 573,441 | 466,157 | 616,010 | 713,297   | 630,778  | -14,768      |
|       |                      | 51108                      | REGULAR 1.5 OVERTIME PAY     | -3,341  | 522     | 7,000   | 7,000     | 7,000    | 0            |
|       |                      | 51116                      | HOLIDAY 2X OVERTIME PAY      | 0       | 0       | 300     | 300       | 300      | 0            |
|       |                      | 51140                      | LONGEVITY PAY                | 6,525   | 5,213   | 3,000   | 1,500     | 2,850    | 150          |
|       |                      | 51156                      | UNUSED VACATION TIME PAYOU   | 5,866   | 1,099   | 0       | 0         | 0        | 0            |
| 02    | OTHER PERSONNEL SERV |                            |                              | 9,050   | 6,834   | 10,300  | 8,800     | 10,150   | 150          |
|       |                      | 52360                      | MEDICARE                     | 6,765   | 6,160   | 8,597   | 9,683     | 8,684    | -87          |
|       |                      | 52385                      | SOCIAL SECURITY              | 0       | 3,602   | 3,856   | 8,526     | 4,176    | -320         |
|       |                      | 52399                      | UNIFORM ALLOWANCE            | 1,200   | 1,000   | 1,200   | 1,200     | 1,200    | 0            |
|       |                      | 52504                      | MERF PENSION EMPLOYER CONT   | 64,180  | 42,017  | 65,023  | 75,685    | 65,823   | -800         |
|       |                      | 52917                      | HEALTH INSURANCE CITY SHARE  | 97,902  | 77,204  | 87,365  | 127,927   | 102,635  | -15,270      |
| 03    | FRINGE BENEFITS      |                            |                              | 170,047 | 129,982 | 166,041 | 223,021   | 182,518  | -16,477      |
|       |                      | 53605                      | MEMBERSHIP/REGISTRATION FEES | 1,085   | 725     | 2,500   | 2,500     | 2,500    | 0            |
|       |                      | 53610                      | TRAINING SERVICES            | 700     | 3,580   | 4,000   | 4,000     | 4,000    | 0            |
|       |                      | 54675                      | OFFICE SUPPLIES              | 2,792   | 6,574   | 3,507   | 3,507     | 3,507    | 0            |
|       |                      | 54680                      | OTHER SUPPLIES               | 1,380   | 1,041   | 1,575   | 2,375     | 2,375    | -800         |
|       |                      | 54745                      | UNIFORMS                     | 236     | 150     | 1,200   | 1,200     | 1,200    | 0            |
|       |                      | 55155                      | OFFICE EQUIPMENT RENTAL/LEAS | 1,968   | 2,010   | 2,500   | 2,500     | 2,500    | 0            |
| 04    | OPERATIONAL EXPENSES |                            |                              | 8,160   | 14,080  | 15,282  | 16,082    | 16,082   | -800         |
|       |                      | 56045                      | BUILDING MAINTENANCE SERVICE | 0       | 0       | 7,000   | 7,000     | 0        | 7,000        |
|       |                      | 56055                      | COMPUTER SERVICES            | 12,000  | 9,000   | 9,000   | 9,000     | 9,000    | 0            |
|       |                      | 59015                      | PRINTING SERVICES            | 990     | 6,333   | 3,000   | 3,250     | 3,000    | 0            |
| 05    | SPECIAL SERVICES     |                            |                              | 12,990  | 15,333  | 19,000  | 19,250    | 12,000   | 7,000        |
| 01555 | ENVIRONMENTAL HEALTH |                            |                              | 773,688 | 632,386 | 826,633 | 980,450   | 851,528  | -24,895      |

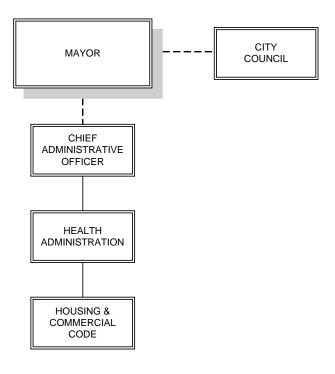


## HOUSING CODE

#### MISSION STATEMENT

To enforce all applicable State statutes and municipal ordinances under Housing and Commercial Code (15.12 and 15.16) to ensure safe, clean and habitable housing, to provide assistance to low and moderately low-income neighborhoods and to prevent blight and slums. Housing Code also issues Certificates of Apartment Occupancy (rental certificates required for most multi-family properties within the City) and yearly rooming house and hotel licenses.

Housing & Commercial Code also provides inspection assistance to City agencies, including but not limited to: Fire Marshal, Police, Building Official, Zoning, Tax Collector, Environmental Health and Lead Paint Poisoning Divisions, OPED and Anti Blight Office, Community Development, City councilpersons and community groups. Outside agencies such as DCF, United Illuminating and Southern CT Gas Company also request inspections from the Housing & Commercial Code Enforcement.



### Maritza Bond Manager

### **REVENUE SUMMARY**

|       |         |                                |         |         |         | FY 2019   | FY 2019  | FY 18            |
|-------|---------|--------------------------------|---------|---------|---------|-----------|----------|------------------|
|       |         |                                | FY 2016 | FY 2017 | FY 2018 | Requested | Proposed | <b>Budget Vs</b> |
| Org#  | Object# | Object Description             | Actuals | Actuals | Budget  | Budget    | Budget   | FY 19            |
| 01556 | HOUSING | CODE                           |         |         |         |           |          |                  |
|       | 41607   | CERTIFICATEOFAPARTMENTRENTAL/O | 13,060  | 55,208  | 30,000  | 30,000    | 30,000   | 0                |
|       | 41608   | ROOMINGHOUSE/HOTELLICENSES     | 4,245   | 7,135   | 10,500  | 10,500    | 10,500   | 0                |
|       | 41609   | HOTELLICENSECOMBINEDWITHROOMIN | 2,585   | 4,305   | 6,000   | 6,000     | 6,000    | 0                |
| 01556 | HOUSING | CODE                           | 19,890  | 66,648  | 46,500  | 46,500    | 46,500   | 0                |

### APPROPRIATION SUMMARY

| Org# Org Descr | iption               | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18<br>Budget vs FY<br>19 Proposed |
|----------------|----------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01556 HOUSING  | CODE                 |                    |                    |                   |                                |                               | 0                                    |
| 01             | PERSONNEL SERVICES   | 483,790            | 422,566            | 486,704           | 510,181                        | 509,981                       | -23,277                              |
| 02             | OTHER PERSONNEL SERV | 13,724             | 13,755             | 8,475             | 9,075                          | 9,075                         | -600                                 |
| 03             | FRINGE BENEFITS      | 134,519            | 212,753            | 185,760           | 183,153                        | 183,353                       | 2,407                                |
| 04             | OPERATIONAL EXPENSES | 1,353              | 5,204              | 9,365             | 9,365                          | 8,365                         | 1,000                                |
| 05             | SPECIAL SERVICES     | 307                | 373                | 1,100             | 1,100                          | 1,100                         | 0                                    |
|                |                      | 633,693            | 654,652            | 691,404           | 712,874                        | 711,874                       | -20,470                              |

### PERSONNEL SUMMARY

|                     | FTE  | FTE  |      |      |          |                              | FY2018<br>Modified | FY2019<br>Requested | FY2019<br>Proposed | FY19<br>Proposed vs |
|---------------------|------|------|------|------|----------|------------------------------|--------------------|---------------------|--------------------|---------------------|
| ORG.CODE/DEPARTMENT | 2018 | 2019 | VAC. | NEW  | UNFUNDED | POSITION TITLE               | Budget             | Budget              | Budget             | FY18 Budget         |
|                     | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | DATA ANALYST                 | 50,494             | 50,994              | 50,994             | -500                |
|                     | 2.00 | 2.00 | 0.00 | 0.00 | 0.00     | HOUSING CODE INSPECTOR       | 156,952            | 158,506             | 158,506            | -1,554              |
|                     | 0.00 | 0.00 | 0.00 | 0.00 | 0.00     | HOUSING CODE ENFORCEMENT OF  | 0                  | 0                   | 0                  | 0                   |
|                     | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | DEPUTY HOUSING CODE ENFORCEN | 0                  | 87,874              | 87,874             | -87,874             |
|                     | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | CONDEMNATION/ANTI-BLIGHT SPE | 61,153             | 54,301              | 54,101             | 7,052               |
|                     | 1.00 | 0.00 | 0.00 | 0.00 | 1.00     | ILLEGAL DUMPING COORDINATOR  | 61,153             | 0                   | 0                  | 61,153              |
| 01556000            | 2.00 | 2.00 | 0.00 | 0.00 | 0.00     | HOUSING CODE INSPECTOR       | 156,952            | 158,506             | 158,506            | -1,554              |
| HOUSING CODE        | 8.00 | 7.00 | 0.00 | 0.00 | 1.00     |                              | 486,704            | 510,181             | 509,981            | -23,277             |

The Lead Program Coordinator in acct#01558000 is being moved into the Deputy Housing Code Position to manage both the Housing Code and Lead Program departments in FY2019.

 $<sup>{\</sup>rm * The \; Illegal \; Dumping \; Coordinator \; position \; is \; moved \; into \; Public \; Facilities \; Roadway \; Maintenance \; division \; acct \#01320000 \; in \; FY2019.}$ 

### FY 2018-2019 PROPOSED GENERAL FUND BUDGET

| HOUSING CODE | PROGRAM HIGHLIGHTS | / APPROPRIATION SUPPLEMENT |
|--------------|--------------------|----------------------------|

|                                       | ACTUAL    | ACTUAL    | ACTUAL    | ACTUAL    | ACTUAL    | ACTUAL    |
|---------------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|
| SERVICE INDICATORS                    | 2010-2011 | 2011-2012 | 2012-2013 | 2013-2014 | 2014-2015 | 2015-2016 |
| HOUSING CODE                          |           |           |           |           |           |           |
| Total Staff Hours                     | 12,480    | 10,550    | 10,550    | 10,550    | 10,400    | 10,400    |
| Complaints Processed                  | 2,303     | 4,169     | 1,162     | 4,526     | 3,882     | 3,940     |
| Complaints Resolved                   | 615       | 538       | 325       | 545       | 457       | 547       |
| Non-compliance referred to Housing Co | 5         | 29        | 27        | 10        | 5         | 8         |
| INITIAL INSPECTIONS                   |           |           |           |           |           |           |
| No. of Dwelling Units                 | 2,255     | 1,094     | 1,103     | 1,549     | 1,342     | 1,298     |
| No. of Commercial                     | 48        | 35        | 59        | 55        | 40        | 23        |
| Subtotal                              | 2,303     | 2,129     | 1,162     | 1,604     | 1,382     | 1,321     |
| RE-INSPECTIONS                        |           |           |           |           |           |           |
| No. of Dwelling Units                 | 5,742     | 2,970     | 2,755     | 2,852     | 2,455     | 2,594     |
| No. of Commercial                     | 119       | 70        | 70        | 70        | 45        | 25        |
| Subtotal                              | 5,861     | 5,940     | 2,825     | 2,922     | 2,500     | 2,619     |
| COMPLIANCE                            |           |           |           |           |           |           |
| No. of Dwelling Units                 | 590       | 526       | 293       | 520       | 442       | 554       |
| No. of Commercial                     | 25        | 12        | 32        | 25        | 15        | 11        |
| Subtotal                              | 615       | 1,039     | 325       | 545       | 457       | 565       |
| CDBG Inspections                      |           | 892       | 752       | 760       | 762       | 125       |
| Anti-Blight Inspections               |           | 1,116     |           |           |           |           |
| JISC                                  |           | 75        | 83        |           |           |           |
| HEALTHY HOMES INSPECTIONS             |           |           | 150       |           |           |           |

#### Enforcement Officer retired July 2016.

As of August 2016, Housing Code began cross-training so that all inspectors would cite properties for Housing Code, Anti Blight and Illegal Dumping. The existing Anti Blight personnel and Illegal Dumping Coordinators also began training to become Housing Code inspections. The service indicators below reflect current Housing Code daily reporting. Each inspector is responsible for an assigned "district" – with a floater.

As of January 2018, there are only 4-Anti Blight Inspectors. The City has been divided into 4-districts. Unlawful Deposit (aka Illegal Dumping) is under Public Facilities. Personnel changes occurred Oct-Nov.

# FY 2018-2019 PROPOSED GENERAL FUND BUDGET HOUSING CODE BUDGET DETAIL

| SERVICE INDICATORS                  | 6 MONTH   | ESTIMATED | ACTUAL    | 6 MONTH   | STIMATED  |
|-------------------------------------|-----------|-----------|-----------|-----------|-----------|
| HOUSING CODE                        | 2016-2017 | 2016-2017 | 2016-2017 | 2017-2018 | 2017-2018 |
| Total Staff Hours                   | 5,130     | 17,140    | 14,300    | 5,200     | 9,600     |
| Housing Code Inspections            | 2,814     | 8,000     | 6,309     | 3,119     | 6,000     |
| Anti Blight Inspections             | 1,532     | 3,000     | 6,837     | 3,367     | 5,000     |
| Illegal Dumping Inspections         | 367       | 400       | 2073      | 584       | 584       |
| Certificates of Apartment Occupancy | 280       | 500       | 691       | 225       | 400       |
| Rooming Houses                      | 11        | 15        | 33        | 10        | 33        |
| Hotels                              | -         | 4         | 7         | 1         | 11        |
| CDBG/Other Inspections              | 24        | 10        | 10        | 6         | 12        |
| Court                               | 38        | 10        | 10        | 0         | 5         |
| Compliance                          | 231       | 800       | 933       | 625       | 800       |

### FY 2018 - 2019 GOALS:

- 1. Increase revenue by enforcing Certificate of Apartment Occupancy Ordinance and Rooming House/Hotel Ordinance
- 2. Continue Anti Blight efforts by identifying, citing and bringing to hearing all blighted properties and neighborhoods throughout the City
- 3. Continue to streamline process and participating in the integration of the Energov program

### FY 2017 - 2018 GOAL STATUS:

1. Increase revenue by enforcing Certificate of Apartment Occupancy Ordinance and Rooming House/Hotel Ordinance

### 6-Month Status:

- 225-Certificates of Apartment Occupancy applications/units; 10-Rooming House applications/buildings; 1-Hotel application (the rest come due in April)
- Enforcement letter to be sent to owners of Bridgeport Towers (55-Shell Street & 199 Yacht Street) that 126-units need CAO's.
- Enforcement letter to be sent to new owners of large apartments buildings at 14-targeted addresses
- Will target delinquent Rooming House licenses
- 2. Continue to canvass districts to immediately confront blighted properties and illegal dumping problems and bring Housing Code complaints into compliance sooner 6-Month Status:
  - 6,837 Anti Blight cases

## FY 2018-2019 PROPOSED GENERAL FUND BUDGET HOUSING CODE BUDGET DETAIL

- 2,073 Illegal Dumping cases (to be continued under Public Facilities)
- 7-Hearings since July 2017
- 3. Streamline process including implementing uniform code compliance database Energov and cross training between Housing Code and Environmental Health Data Analyst and reduction in extraneous steps in the procedures for both offices

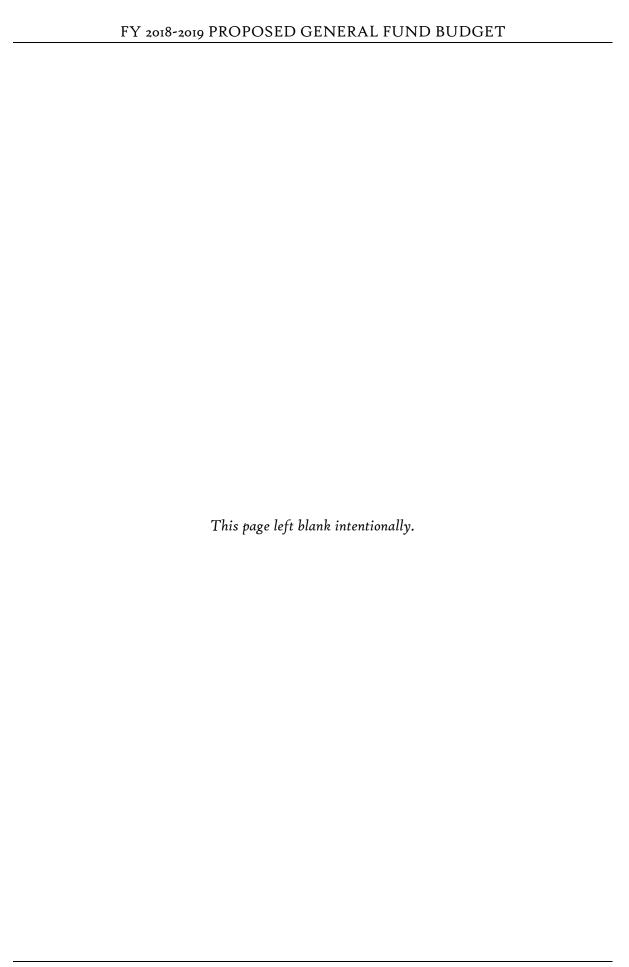
#### 6-Month Status:

- All requested data and workflow process has been submitted for Energov
- Housing Code & Environmental Health Data Analysts have finished cross-training. Anti-Blight Admin has also been cross-trained in Housing Code and Environmental Health procedures
- Inspectors capably use iPads, iPhones and desk computers to process their work

### FY 2017 - 2018 ADDITIONAL ACCOMPLISHMENT:

- 1. Amended Anti-Blight Ordinance and timeline passed. A procedure book is in place.
- 2. New Anti-Blight forms
- 3. Over 200,000.00 in revenue accrued

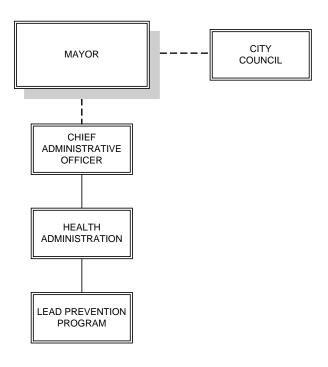
| Org#  | Org Description      | Object | # Object Description           | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested | FY 2019<br>Proposed | FY 18 Budget<br>Vs FY 19 |
|-------|----------------------|--------|--------------------------------|--------------------|--------------------|-------------------|----------------------|---------------------|--------------------------|
|       |                      |        |                                |                    |                    |                   | Budget               | Budget              | Proposed                 |
| 01556 | HOUSING CODE         |        |                                |                    |                    |                   |                      |                     |                          |
|       |                      | 51000  | FULL TIME EARNED PAY           | 483,790            | 422,566            | 486,704           | 510,181              | 509,981             | -23,277                  |
| 01    | PERSONNEL SERVICES   |        |                                | 483,790            | 422,566            | 486,704           | 510,181              | 509,981             | -23,277                  |
|       |                      | 51108  | REGULAR 1.5 OVERTIME PAY       | 383                | 825                | 0                 | 0                    | 0                   | 0                        |
|       |                      | 51140  | LONGEVITY PAY                  | 10,500             | 10,475             | 8,475             | 9,075                | 9,075               | -600                     |
|       |                      | 51156  | UNUSED VACATION TIME PAYOU     | 2,842              | 2,456              | 0                 | 0                    | 0                   | 0                        |
| 02    | OTHER PERSONNEL SERV |        |                                | 13,724             | 13,755             | 8,475             | 9,075                | 9,075               | -600                     |
|       |                      | 52360  | MEDICARE                       | 4,244              | 4,725              | 6,215             | 5,804                | 5,804               | 411                      |
|       |                      | 52385  | SOCIAL SECURITY                | 0                  | 0                  | 3,133             | 4,694                | 4,694               | -1,561                   |
|       |                      | 52399  | UNIFORM ALLOWANCE              | 600                | 600                | 1,200             | 1,000                | 1,200               | 0                        |
|       |                      | 52504  | MERF PENSION EMPLOYER CONT     | 53,947             | 47,449             | 60,163            | 63,066               | 63,066              | -2,903                   |
|       |                      | 52917  | HEALTH INSURANCE CITY SHARE    | 75,727             | 159,979            | 115,049           | 108,589              | 108,589             | 6,460                    |
| 03    | FRINGE BENEFITS      |        |                                | 134,519            | 212,753            | 185,760           | 183,153              | 183,353             | 2,407                    |
|       |                      | 53605  | MEMBERSHIP/REGISTRATION FEES   | 175                | 140                | 245               | 245                  | 245                 | 0                        |
|       |                      | 53610  | TRAINING SERVICES              | 650                | 595                | 1,120             | 1,120                | 1,120               | 0                        |
|       |                      | 53905  | EMP TUITION AND/OR TRAVEL REIM | 0                  | 0                  | 1,000             | 1,000                | 1,000               | 0                        |
|       |                      | 54550  | COMPUTER SOFTWARE              | 0                  | 2,500              | 2,500             | 2,500                | 2,500               | 0                        |
|       |                      | 54675  | OFFICE SUPPLIES                | 528                | 1,969              | 2,500             | 2,500                | 2,500               | 0                        |
|       |                      | 55055  | COMPUTER EQUIPMENT             | 0                  | 0                  | 2,000             | 2,000                | 1,000               | 1,000                    |
| 04    | OPERATIONAL EXPENSES |        |                                | 1,353              | 5,204              | 9,365             | 9,365                | 8,365               | 1,000                    |
|       |                      | 56175  | OFFICE EQUIPMENT MAINT SRVCS   | 307                | 373                | 1,100             | 1,100                | 1,100               | 0                        |
| 05    | SPECIAL SERVICES     |        |                                | 307                | 373                | 1,100             | 1,100                | 1,100               | 0                        |
| 01556 | HOUSING CODE         |        |                                | 633,693            | 654,652            | 691,404           | 712,874              | 711,874             | -20,470                  |



## LEAD PREVENTION

#### MISSION STATEMENT

The mission of the Lead Poisoning Prevention Program is to systematically prevent and protect Bridgeport's under six years of age population from the neurological effects of lead toxicity. Assure compliance of mandate; Federal State and Local. Program Personnel take actions to stimulate active participation of tenants and homeowners to implement primary preventive life style habits, provide lead awareness and education; identify children under the age of six with elevated blood lead levels and surveillance of children affected; detect sources of toxic exposure and reduce and or elimination lead hazards in residential properties; counseling and relocation of families with lead poisoned children and financial referrals and maintenance strategy to homeowners sited for lead hazards.



# FY 2018-2019 PROPOSED GENERAL FUND BUDGET LEAD PREVENTION BUDGET DETAILS

### Audrey Gaines Manager

### REVENUE SUMMARY

### Not Applicable

### APPROPRIATION SUMMARY

| Org# Org Descri | ption                | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18<br>Budget vs FY<br>19 Proposed |
|-----------------|----------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01558 LEAD PREV | ENTION PROGRAM       |                    |                    |                   |                                |                               |                                      |
| 01              | PERSONNEL SERVICES   | 129,649            | 122,406            | 122,510           | 50,570                         | 47,445                        | 75,065                               |
| 02              | OTHER PERSONNEL SERV | 5,670              | 5,623              | 2,850             | 2,850                          | 2,850                         | 0                                    |
| 03              | FRINGE BENEFITS      | 42,379             | 43,777             | 38,737            | 29,886                         | 29,531                        | 9,206                                |
| 04              | OPERATIONAL EXPENSES | 2,187              | 2,352              | 2,352             | 2,352                          | 2,352                         | 0                                    |
| 05              | SPECIAL SERVICES     | 1,956              | 2,088              | 2,088             | 2,088                          | 2,088                         | 0                                    |
|                 |                      | 181,840            | 176,245            | 168,537           | 87,746                         | 84,266                        | 84,271                               |

### PERSONNEL SUMMARY

| -                       |      |      |      |      |          |                           | FY2018   | FY2019    | FY2019   | FY19        |
|-------------------------|------|------|------|------|----------|---------------------------|----------|-----------|----------|-------------|
|                         | FTE  | FTE  |      |      |          |                           | Modified | Requested | Proposed | Proposed vs |
| ORG.CODE/DEPARTMENT     | 2018 | 2019 | VAC. | NEW  | UNFUNDED | POSITION TITLE            | Budget   | Budget    | Budget   | FY18 Budget |
|                         | 1.00 | 0.00 | 0.00 | 0.00 | 1.00     | PROGRAM COORDINATOR *     | 75,530   | 3,125     | 0        | 75,530      |
| 01558000                | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | EPIDEMIOLOGICAL INSPECTOR | 46,980   | 47,445    | 47,445   | -465        |
| LEAD PREVENTION PROGRAM | 2.00 | 1.00 | 0.00 | 0.00 | 1.00     | _                         | 122,510  | 50,570    | 47,445   | 75,065      |

<sup>\*</sup> The Lead Program Coordinator position is transferred to Housing Code as Deputy Housing Code Director to manage both the Housing Code and Lead program departments in FY2019

## FY 2018-2019 PROPOSED GENERAL FUND BUDGET LEAD PREVENTION PROGRAM HIGHLIGHTS

|                                 | ACTUAL    | ACTUAL    | ACTUAL    | 6 MONTHS  | ESTIMATE  | ACTUAL    | 6 MONTH   | ESTIMATED |
|---------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| SERVICE INDICATORS              | 2013-2014 | 2014-2015 | 2015-2016 | 2016-2017 | 2016-2017 | 2016-2017 | 2017-2018 | 2017-2018 |
| LEAD PREVENTION                 |           |           |           |           |           |           |           |           |
| Children Screened               | 365       | 402       | 415       | 273       | 400       | 489       | 303       | 425       |
| Children testing Positive       | 152       | 300       | 330       | 160       | 300       | 355       | 235       | 360       |
| Screenings Confirmed            | 110       | 270       | 290       | 97        | 200       | 205       | 160       | 225       |
| Children with reduced blood lea | 57        | 102       | 111       | 56        | 100       | 103       | 65        | 115       |
| Inspections                     | 276       | 200       | 260       | 210       | 320       | 325       | 176       | 325       |
| Hazards Found                   | 180       | 178       | 200       | 200       | 275       | 300       | 190       | 300       |
| Hazards Reduced/Abated          | 200       | 139       | 160       | 94        | 200       | 190       | 122       | 200       |
| Abatement Plans Submitted       | 193       | 133       | 141       | 86        | 150       | 218       | 93        | 200       |
| Management Plans Submitted      | 101       | 105       | 109       | 70        | 125       | 99        | 75        | 100       |
| Educational Sessions            | 75        | 82        | 100       | 80        | 100       | 101       | 55        | 100       |

### FY 2018-2019 GOALS

- 1. **Prevent Lead Exposures** Throughout the fiscal year beginning July 1, 2018 and ending June 30, 2019 program personnel will identify and eliminate toxic sources of lead citywide. Program personnel will take actions to cause lead abatement in 70% of the units where hazards are identified.
- 2. **Educate** Throughout the fiscal year beginning July 1, 2018 and ending June 30, 2019 program personnel will provide lead awareness education to parents, property owners, property managers, professional groups, construction contractors and other interest groups motivated to assuring lead safe living. Program personnel will provide 100 lead awareness education sessions
- 3. **Code Enforcement** Throughout the fiscal year beginning July 1, 2018 and ending June 30, 2019, program personnel will take actions to assure compliance with all mandate: HUD guidelines, EPA rules, State statutes, and local ordinance as it pertains to the existence, elimination, disposal, and transportation of toxic levels of lead. Orders to abate will be issued on all units found to have lead hazards.
- 4. **Identify Children With Elevated Blood Lead Levels** Throughout the fiscal year beginning July 1, 2018 and ending June 30, 2019, program personnel will host screening clinics at daycares, pre-K and Kindergarten classrooms, community events, health fairs, health promotion events, office walk-ins and in homes of children upon call. Screening will be conducted via a finger stick method and samples can be sent to the state laboratory or analyzed using the program's Lead Care II equipment. Program personnel will screen or promote screening of children at risk of lead exposure. Increase lead screening citywide by 20%.
- 5. **Case Management** Throughout the fiscal year beginning July 1, 2018 and ending June 30, 2019, program personnel will take actions to assure up to date entry into the required database and provide follow up on environmental and medical cases per timeliness and recommendations actions of Centers for Disease Control for all cases under management.
- 6. **Assure Blood Lead Levels Reduce** Throughout the fiscal year beginning July 1, 2018 and ending June 30, 2019, program personnel will take actions that can reduce blood lead levels in children. 10% of the children currently undermanagement will be dropped from management as negative.

## FY 2018-2019 PROPOSED GENERAL FUND BUDGET LEAD PREVENTION PROGRAM HIGHLIGHTS

- 7. **Assure Safe Hazard Removal** Throughout the fiscal year beginning July 1, 2018 and ending June 30, 2019, program personnel will monitor lead abatement activates and assure safe removal methods are applied citywide for all abatement activities.
- 8. **Increase Revenue** Throughout the fiscal year beginning July 1, 2018 and ending June 30, 2019, program personnel will promote lead inspections for insurance and day cares to increase revenue.
- 9. **Assure Current Public Announcements** Throughout the fiscal year beginning July 1, 2018 and ending June 30, 2019, program personnel will provide updated lead awareness and lead safety announcements to be uploaded on the website for the City of Bridgeport and social media sites.
- 10. **Become Accredited** Throughout the fiscal year beginning July 1, 2018 and ending June 30, 2019, the program Manager will take actions to secure accreditation.

### FY2017-2018 GOAL STATUS

- Prevent lead exposures by identifying existing and potential lead hazards before children are affected. Conduct comprehensive lead inspection at all properties built prior to December 1978, where children dwell or frequent. From 7/1/17 thru 12/31/17, 111 inspections were completed
- 2. Educate provide general lead awareness knowledge so that parents, property owners, property managers can identify lead hazards and the potential of lead hazards in their homes. Knowing the health effects elevated blood lead levels and how it affects the quality of life. Assist property owners and lead contractors with the selection of lead hazard control methods that are safe, effective, feasible and sustainable. From 7/1/17thru 12/31/17, 55 educational sessions were completed
- Code Enforcement assure homeowners, contractors, and other parties subject to lead hazard control mandates achieve and maintain compliance. Assure compliance of HUD regulations, EPA rules, state statutes and local ordinances. From 7/1/17 thru 12/31/17, 105 hazards were eliminated
- 4. Identify children with elevated blood lead levels via blood screenings held in schools, homes, daycares, health promotion events and office walk-ins. Assure that children identified with positive lead screenings obtain a confirmatory lead test. From 7/1/17 thru 12/31/17, 273 children were screened of which 160 were found to require follow up testing and monitoring.
- 5. Case Management environmental and medical actions, maintain surveillance Maven. From 7/1/17 thru 12/31/17, case management was delivered on 489 cases.

## FY 2018-2019 PROPOSED GENERAL FUND BUDGET LEAD PREVENTION PROGRAM HIGHLIGHTS

- 6. Assure blood lead levels reduce elevated identified in a child will reduce annually. From 7/1/17 thru 12/31/17, 62 children had reductions in their blood lead levels.
- 7. Assure safe hazard removal of sources identified in homes where children dwell or locations they frequent. From 7/1/17 thru 12/31/17, 197 hazards were identified of which 86 were eliminated.
- 8. **Increase revenue** by increasing fee collection and incorporating medical billing. **No new** progress. However, fee collection did increase for the previous annum.
- 9. Maintain web page question and answer, events and updates. From 7/1/17 thru 12/31/17, webpage was updated. Updated data is being provided on the internet.
- 10. **Finish the process of to become accredited** by applying to PHAB and completing the necessary steps to be reviewed. **From 7/1/17 thru 12/31/17, activities continued.**

#### FY 2017 - 2018 ADDITIONAL ACCOMPLISHMENT:

- 1. The program is enthused to administer the awarded HUD grant, Bridgeport Lead Hazard Control. The duration of the grant is 3 years and will be executed during fiscal 2018.
  - 1) Finish the process to become accredited by applying to PHAB and completing the necessary steps to be reviewed.
    - <u>6 MONTH STATUS:</u> From 7/1/16 thru 12/31/16, activities continued.

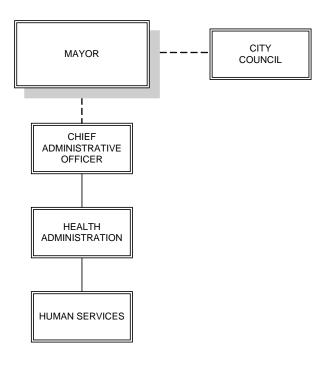
# FY 2018-2019 PROPOSED GENERAL FUND BUDGET LEAD PREVENTION APPROPRIATION SUPPLEMENT

| Org#  | Org Description        | Object# | # Object Description        | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18 Budget<br>Vs FY 19<br>Proposed |
|-------|------------------------|---------|-----------------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01558 | LEAD PREVENTION PROGRA | M       |                             |                    |                    |                   | Duuget                         | Duuget                        | Порозси                              |
|       |                        | 51000   | FULL TIME EARNED PAY        | 129,649            | 122,406            | 122,510           | 50,570                         | 47,445                        | 75,065                               |
| 01    | PERSONNEL SERVICES     |         |                             | 129,649            | 122,406            | 122,510           | 50,570                         | 47,445                        | 75,065                               |
|       |                        | 51140   | LONGEVITY PAY               | 2,700              | 2,775              | 2,850             | 2,850                          | 2,850                         | 0                                    |
|       |                        | 51156   | UNUSED VACATION TIME PAYOU  | 2,970              | 2,848              | 0                 | 0                              | 0                             | 0                                    |
| 02    | OTHER PERSONNEL SERV   |         |                             | 5,670              | 5,623              | 2,850             | 2,850                          | 2,850                         | 0                                    |
|       |                        | 52360   | MEDICARE                    | 594                | 602                | 581               | 584                            | 584                           | -3                                   |
|       |                        | 52399   | UNIFORM ALLOWANCE           | 0                  | 0                  | 200               | 200                            | 200                           | 0                                    |
|       |                        | 52504   | MERF PENSION EMPLOYER CONT  | 14,322             | 13,566             | 6,054             | 6,120                          | 5,765                         | 289                                  |
|       |                        | 52917   | HEALTH INSURANCE CITY SHARE | 27,463             | 29,609             | 31,902            | 22,982                         | 22,982                        | 8,920                                |
| 03    | FRINGE BENEFITS        |         |                             | 42,379             | 43,777             | 38,737            | 29,886                         | 29,531                        | 9,206                                |
|       |                        | 53610   | TRAINING SERVICES           | 380                | 485                | 420               | 420                            | 420                           | 0                                    |
|       |                        | 54675   | OFFICE SUPPLIES             | 1,662              | 1,667              | 1,732             | 1,732                          | 1,732                         | 0                                    |
|       |                        | 54680   | OTHER SUPPLIES              | 145                | 200                | 200               | 200                            | 200                           | 0                                    |
| 04    | OPERATIONAL EXPENSES   |         |                             | 2,187              | 2,352              | 2,352             | 2,352                          | 2,352                         | 0                                    |
|       |                        | 56180   | OTHER SERVICES              | 928                | 1,060              | 1,060             | 1,060                          | 1,060                         | 0                                    |
|       |                        | 59015   | PRINTING SERVICES           | 1,029              | 1,029              | 1,029             | 1,029                          | 1,029                         | 0                                    |
| 05    | SPECIAL SERVICES       |         |                             | 1,956              | 2,088              | 2,088             | 2,088                          | 2,088                         | 0                                    |
| 01558 | LEAD PREVENTION PROGRA | M       |                             | 181,840            | 176,245            | 168,537           | 87,746                         | 84,266                        | 84.271                               |

## **HUMAN SERVICES**

#### MISSION STATEMENT

Per the City Charter, the purpose of Human Services (formerly Human Resources Development) is "to plan and/or coordinate programs of the city pertaining to manpower development, including training, job placement and employment and job counseling; welfare; day care; drug abuse control and prevention; services to youth for the prevention of delinquency; programs for the aging; the problems of the physically handicapped; and such other programs for the development of the full potential of individuals as may be assigned to it from time to time by ordinance or executive direction."



## FY 2018-2019 PROPOSED GENERAL FUND BUDGET HUMAN SERVICES BUDGET DETAIL

## Maritza Bond Manager

### REVENUE SUMMARY

## Not Applicable

### APPROPRIATION SUMMARY

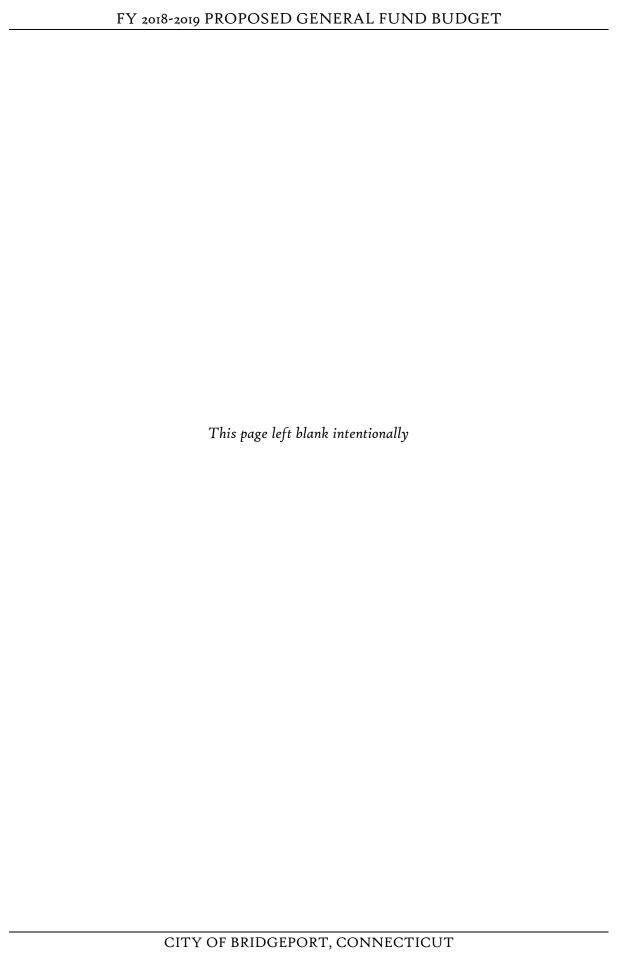
| Org#  | Org Descri      | otion                 | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18<br>Budget vs FY<br>19 Proposed |
|-------|-----------------|-----------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01575 | <b>HUMAN SE</b> | RVICES ADMINISTRATION |                    |                    |                   |                                |                               |                                      |
|       | 01              | PERSONNEL SERVICES    | 89,313             | 95,271             | 118,575           | 120,204                        | 120,204                       | -1,629                               |
|       | 02              | OTHER PERSONNEL SERV  | 0                  | 1,425              | 1,500             | 1,575                          | 1,575                         | -75                                  |
|       | 03              | FRINGE BENEFITS       | 26,763             | 24,226             | 33,414            | 34,032                         | 34,032                        | -618                                 |
|       | 04              | OPERATIONAL EXPENSES  | 1,745              | 7,035              | 7,093             | 7,093                          | 7,093                         | 0                                    |
|       |                 |                       | 117,820            | 127,957            | 160,582           | 162,904                        | 162,904                       | -2,322                               |

### PERSONNEL SUMMARY

| _                   |      |      |      |      |          |                               | FY2018   | FY2019    | FY2019   | FY19        |
|---------------------|------|------|------|------|----------|-------------------------------|----------|-----------|----------|-------------|
|                     | FTE  | FTE  |      |      |          |                               | Modified | Requested | Proposed | Proposed vs |
| ORG.CODE/DEPARTMENT | 2018 | 2019 | VAC. | NEW  | UNFUNDED | POSITION TITLE                | Budget   | Budget    | Budget   | FY18 Budget |
|                     | 0.50 | 0.50 | 0.00 | 0.00 | 0.00     | CLERICAL ASSISTANT            | 20,800   | 20,800    | 20,800   | 0           |
|                     | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | DATA COORDINATOR              | 43,471   | 45,100    | 45,100   | -1,629      |
| 01575000            | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | COMMUNITY PROJECT COORDINATOR | 54,304   | 54,304    | 54,304   | 0           |
| HUMAN SERVICES      | 2.50 | 2.50 | 0.00 | 0.00 | 0.00     |                               | 118.575  | 120.204   | 120,204  | -1.629      |

# FY 2018-2019 PROPOSED GENERAL FUND BUDGET HUMAN SERVICES APPROPRIATION SUPPLEMENT

| Org#  | Org Description        | Object# | Object Description             | FY 2016 | FY 2017 | FY 2018 | FY 2019   | FY 2019  | FY 18 Budget |
|-------|------------------------|---------|--------------------------------|---------|---------|---------|-----------|----------|--------------|
|       |                        |         |                                | Actuals | Actuals | Budget  | Requested | Proposed | Vs FY 19     |
|       |                        |         |                                |         |         |         | Budget    | Budget   | Proposed     |
| 01575 | HUMAN SERVICES ADMINIS | TRATION |                                |         |         |         |           |          |              |
|       |                        | 51000   | FULL TIME EARNED PAY           | 89,313  | 80,271  | 118,575 | 120,204   | 120,204  | -1,629       |
|       |                        | 51034   | FT BONUS - CONTRACTUAL PAY     | 0       | 15,000  | 0       | 0         | 0        | 0            |
| 01    | PERSONNEL SERVICES     |         |                                | 89,313  | 95,271  | 118,575 | 120,204   | 120,204  | -1,629       |
|       |                        | 51140   | LONGEVITY PAY                  | 0       | 1,425   | 1,500   | 1,575     | 1,575    | -75          |
| 02    | OTHER PERSONNEL SERV   |         |                                | 0       | 1,425   | 1,500   | 1,575     | 1,575    | -75          |
|       |                        | 52360   | MEDICARE                       | 1,212   | 1,331   | 1,643   | 1,663     | 1,663    | -20          |
|       |                        | 52385   | SOCIAL SECURITY                | 0       | 0       | 1,290   | 1,290     | 1,290    | 0            |
|       |                        | 52504   | MERF PENSION EMPLOYER CONT     | 9,633   | 8,936   | 12,062  | 12,269    | 12,269   | -207         |
|       |                        | 52917   | HEALTH INSURANCE CITY SHARE    | 15,918  | 13,959  | 18,419  | 18,810    | 18,810   | -391         |
| 03    | FRINGE BENEFITS        |         |                                | 26,763  | 24,226  | 33,414  | 34,032    | 34,032   | -618         |
|       |                        | 53705   | ADVERTISING SERVICES           | 0       | 0       | 23      | 23        | 23       | 0            |
|       |                        | 54595   | MEETING/WORKSHOP/CATERING FOOD | 500     | 671     | 500     | 500       | 500      | 0            |
|       |                        | 54675   | OFFICE SUPPLIES                | 1,245   | 1,837   | 920     | 920       | 920      | 0            |
|       |                        | 54680   | OTHER SUPPLIES                 | 0       | 4,353   | 4,500   | 4,500     | 4,500    | 0            |
|       |                        | 55055   | COMPUTER EQUIPMENT             | 0       | 0       | 800     | 800       | 800      | 0            |
|       |                        | 55155   | OFFICE EQUIPMENT RENTAL/LEAS   | 0       | 175     | 350     | 350       | 350      | 0            |
| 04    | OPERATIONAL EXPENSES   |         |                                | 1,745   | 7,035   | 7,093   | 7,093     | 7,093    | 0            |
| 01575 | HUMAN SERVICES ADMINIS | TRATION |                                | 117,820 | 127,957 | 160,582 | 162,904   | 162,904  | -2,322       |

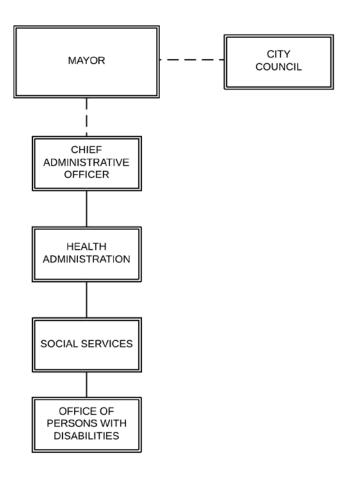


### HEALTH DIVISIONS: HUMAN SERVICES

## PERSONS WITH DISABILITIES

#### MISSION STATEMENT

To provide information to persons with any disability, and to their respective families and to the community, on issues, rights, programs, and referrals regarding advocacy, and protective/safeguarding services to ensure that their rights are fully protected to prevent abuse, neglect and/or exploitation, by actively providing neighborhood outreach and education to community groups, agency personnel and disability support groups.



## FY 2018-2019 PROPOSED GENERAL FUND BUDGET PERSONS WITH DISABILITIES BUDGET DETAIL

### Albertina Baptista Manager

### REVENUE SUMMARY

## Not Applicable

### APPROPRIATION SUMMARY

| Org# Org Descri | ption                | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18<br>Budget vs FY<br>19 Proposed |
|-----------------|----------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01576 PERSONS \ | WITH DISABILITIES    |                    |                    |                   |                                |                               | 0                                    |
| 01              | PERSONNEL SERVICES   | 21,718             | 45,834             | 29,901            | 29,901                         | 29,901                        | 0                                    |
| 03              | FRINGE BENEFITS      | 8,300              | 47,592             | 44,099            | 46,387                         | 46,387                        | -2,288                               |
| 04              | OPERATIONAL EXPENSES | 164                | 3,222              | 8,292             | 8,292                          | 8,292                         | 0                                    |
|                 |                      | 30,181             | 96,648             | 82,292            | 84,580                         | 84,580                        | -2,288                               |

### PERSONNEL SUMMARY

|                           |      |      |      |      |          |                              | FY2018   | FY2019    | FY2019   | FY19        |
|---------------------------|------|------|------|------|----------|------------------------------|----------|-----------|----------|-------------|
|                           | FTE  | FTE  |      |      |          |                              | Modified | Requested | Proposed | Proposed vs |
| ORG.CODE/DEPARTMENT       | 2018 | 2019 | VAC. | NEW  | UNFUNDED | POSITION TITLE               | Budget   | Budget    | Budget   | FY18 Budget |
| 01576000                  | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | ASST SPECIAL PROJECT MANAGER | 29,901   | 29,901    | 29,901   | 0           |
| PERSONS WITH DISABILITIES | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     |                              | 29,901   | 29,901    | 29,901   | 0           |

|                           | ACTUAL    | ACTUAL    | ACTUAL    | MONTH     | ESTIMATED | ACTUAL    | 6 MONTH   | ESTIMATED |
|---------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| SERVICE INDICATORS        | 2013-2014 | 2014-2015 | 2015-2016 | 2016-2017 | 2016-2017 | 2016-2017 | 2017-2018 | 2017-2018 |
| PERSONS WITH DISABILITIES |           |           |           |           |           |           |           |           |
| Case Management           | 348       | 419       | 250       | 250       | 250       | 12        | 308       | 450       |
| Information and referrals | N/A       | N/A       | 600       | 600       | 1200      | 72        | 308       | 450       |
| Handicapped Parking Signs | 49        | 37        | 100       | 100       | 150       | 47        |           | 100       |
| Handicapped Stickers **   | 6         | 2         |           |           | N/A       |           | N/A       | N/A       |
| Accommodation Requests    |           |           |           |           | 150       |           |           |           |

<sup>\*\*</sup>The line for handicap stickers should be removed as stickers are issued by DMV.

#### FY 2018 - 2019 GOALS:

- 1. To continue to provide case management services to ensure that available services needed are provided either by the City of Bridgeport or agencies that service the needs of individuals with disabilities.
- 2. To ensure that the City of Bridgeport is in compliant with Title II of the Americans with Disabilities Act (ADA) and other related statutes that afford protections for individuals with disabilities.
- 3. To provide accommodations when necessary upon request.
- 4. To increase by 10% the number of ADA citizen complaints that are investigated and resolved by June 30, 2019 by raising awareness of ADA compliance in the community through various media outlets.
- 5. To maintain membership on boards of local agencies that service Bridgeport residents and must adhere to the American with Disabilities ACT.

#### FY 2017 - 2018 GOAL STATUS:

- 1. To provide case management services to ensure that available services needed are provided either by the City of Bridgeport or agencies that service the needs of individuals with disabilities.
  6 MONTH STATUS: Out of 239 clients served, there were 94 who received case management.
- 2. To maintain membership on boards of local agencies that service Bridgeport residents and must adhere to the Americans with Disabilities Act such as greater Bridgeport Transit and the Disability Resource Center, DHMAS.
- <u>6 MONTH STATUS:</u> Current Board member for Paratransit and ADACC.
- 3. To provide accommodations when necessary upon request.
- 6 MONTH STATUS: Accommodations were provided for three clients.
- 4. To receive and process citizen ADA complaints.
- 6 MONTH STATUS: Continue with the on-going process of citizen ADA complaints.

A line for accommodation request has been included in response to the projected request for accommodations such as sign language interpreters and other accommodations requests.

## FY 2018-2019 PROPOSED GENERAL FUND BUDGET PERSONS WITH DISABILITIES APPROPRIATION SUPPLEMENT

### FY 2017 - 2018 ADDITIONAL ACCOMPLISHMENT:

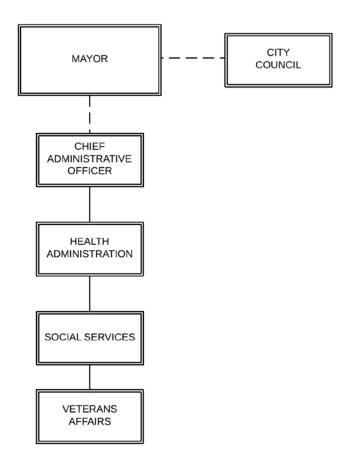
- 1. Processing admission to the National Association of ADA Coordinators.
- 2. Organized cross Disability Group "Greater Bridgeport Disability Advocates"
- 3. Cooperated with the Southwest Regional Mental Board in advocating for Mental Health Month.
- 4. Partnering with the State Independent Living Centers in Disability Advocacy for Bridgeport Disability Communities.

| Org#  | Org Description           | Object# | Object Description           | FY 2016 | FY 2017 | FY 2018 | FY 2019   | FY 2019  | FY 18 Budget |
|-------|---------------------------|---------|------------------------------|---------|---------|---------|-----------|----------|--------------|
|       |                           |         |                              | Actuals | Actuals | Budget  | Requested | Proposed | Vs FY 19     |
|       |                           |         |                              |         |         |         | Budget    | Budget   | Proposed     |
| 01576 | PERSONS WITH DISABILITIES |         |                              |         |         |         |           |          |              |
|       |                           | 51000   | FULL TIME EARNED PAY         | 21,718  | 45,834  | 29,901  | 29,901    | 29,901   | 0            |
| 01    | PERSONNEL SERVICES        |         |                              | 21,718  | 45,834  | 29,901  | 29,901    | 29,901   | 0            |
|       |                           | 52360   | MEDICARE                     | 289     | 618     | 0       | 434       | 434      | -434         |
|       |                           | 52385   | SOCIAL SECURITY              | 0       | 2,437   | 0       | 1,854     | 1,854    | -1,854       |
|       |                           | 52504   | MERF PENSION EMPLOYER CONT   | 2,369   | 438     | 0       | 0         | 0        | 0            |
|       |                           | 52917   | HEALTH INSURANCE CITY SHARE  | 5,642   | 44,099  | 44,099  | 44,099    | 44,099   | 0            |
| 03    | FRINGE BENEFITS           |         |                              | 8,300   | 47,592  | 44,099  | 46,387    | 46,387   | -2,288       |
|       |                           | 53605   | MEMBERSHIP/REGISTRATION FEES | 0       | 345     | 150     | 150       | 150      | 0            |
|       |                           | 53610   | TRAINING SERVICES            | 100     | 250     | 5,000   | 5,000     | 5,000    | 0            |
|       |                           | 53705   | ADVERTISING SERVICES         | 0       | 0       | 500     | 500       | 500      | 0            |
|       |                           | 54675   | OFFICE SUPPLIES              | 64      | 1,295   | 889     | 889       | 889      | 0            |
|       |                           | 54680   | OTHER SUPPLIES               | 0       | 517     | 617     | 617       | 617      | 0            |
|       |                           | 54725   | POSTAGE                      | 0       | 0       | 751     | 751       | 751      | 0            |
|       |                           | 54730   | PRINTING SUPPLIES            | 0       | 815     | 385     | 385       | 385      | 0            |
| 04    | OPERATIONAL EXPENSES      |         |                              | 164     | 3,222   | 8,292   | 8,292     | 8,292    | 0            |
| 01576 | PERSONS WITH DISABILITIES |         |                              | 30,181  | 96,648  | 82,292  | 84,580    | 84,580   | -2,288       |

## **VETERANS AFFAIRS**

### MISSION STATEMENT

To ensure the provision and coordination of human services for the City's Armed Forces Veterans. We assist, educate and advocate for Bridgeport Veterans and their families of benefits, programs and all information to which they are entitled to on a City, State and Federal level.



# FY 2018-2019 PROPOSED GENERAL FUND BUDGET VETERANS AFFAIRS BUDGET DETAIL

### Milta Feliciano Manager

### REVENUE SUMMARY

## Not Applicable

### APPROPRIATION SUMMARY

| Org#  | Org Descri | ption                | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18<br>Budget vs FY<br>19 Proposed |
|-------|------------|----------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01578 | VETERANS   | ' AFFAIRS            |                    |                    |                   |                                |                               | _                                    |
|       | 01         | PERSONNEL SERVICES   | 97,528             | 90,608             | 91,998            | 91,998                         | 91,998                        | 0                                    |
|       | 02         | OTHER PERSONNEL SERV | 2,100              | 2,929              | 2,400             | 2,475                          | 2,475                         | -75                                  |
|       | 03         | FRINGE BENEFITS      | 57,491             | 57,052             | 61,803            | 63,276                         | 63,276                        | -1,473                               |
|       | 04         | OPERATIONAL EXPENSES | 9,609              | 11,659             | 17,482            | 17,282                         | 17,282                        | 200                                  |
|       | 05         | SPECIAL SERVICES     | -2,515             | 0                  | 729               | 729                            | 729                           | 0                                    |
|       |            |                      | 164,213            | 162,248            | 174,412           | 175,760                        | 175,760                       | -1,348                               |

### PERSONNEL SUMMARY

|                     |      |      |      |      |          |                                | FY2018   | FY2019    | FY2019   | FY19        |
|---------------------|------|------|------|------|----------|--------------------------------|----------|-----------|----------|-------------|
|                     | FTE  | FTE  |      |      |          |                                | Modified | Requested | Proposed | Proposed vs |
| ORG.CODE/DEPARTMENT | 2018 | 2019 | VAC. | NEW  | UNFUNDED | POSITION TITLE                 | Budget   | Budget    | Budget   | FY18 Budget |
|                     | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | DIRECTOR V.A.                  | 44,130   | 44,130    | 44,130   | 0           |
|                     | 0.00 | 0.00 | 0.00 | 0.00 | 0.00     | VETERANS SERVICE OFFICER       | 11,700   | 11,700    | 11,700   | 0           |
| 01578000            | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | TRANSPORTATION COORDINATOR (35 | 36,168   | 36,168    | 36,168   | 0           |
| VETERANS SERVICE    | 2.00 | 2.00 | 0.00 | 0.00 | 0.00     | _                              | 91,998   | 91,998    | 91,998   | 0           |

|                             | ACTUAL    | ACTUAL    | ACTUAL    | 6 MONTH   | ESTIMATED | ACTUAL    | 6 MONTH   | STIMATED  |
|-----------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| SERVICE INDICATORS          | 2013-2014 | 2014-2015 | 2015-2016 | 2016-2017 | 2016-2017 | 2016-2017 | 2017-2018 | 2017-2018 |
| VETERANS AFFAIRS            |           |           |           |           |           |           |           |           |
| Veterans Assisted (1)       | 292       | 740       | 762       | 450       | 700       | 712       | 222       | 700       |
| New Programs Implemented    | 143       | 2         | 4         | 3         | 4         | 4         | 6         | 6         |
| Transportation Provided (2) | 9,815     | 14,530    | 12,137    | 3,169     | 10,000    | 4,168     | 3,376     | 6,000     |

<sup>(1)</sup> Veterans assisted are unduplicated.

#### FY 2018 - 2019 GOALS:

- 1. To increase by 10% the accessibility and utilization of housing, benefits and services to veterans by June 30, 2019.
- 2. To increase by 5% the number of veterans that are provided transportation to and from the VA Hospital Monday through Friday by June 30, 2019.
- 3. To expand outreach efforts in the community to at least 3 quarterly by June 30, 2019.
- 4. To increase by 10% the number of clients accessing the Food Pantry for Veterans by June 30, 2019.

### FY 2017 - 2018 GOAL STATUS:

- 1. To increase the accessibility and utilization of housing, benefits and services to veterans.
- <u>6 MONTH STATUS</u>: To date we have housed one veteran in Down Town West and nine others in different areas throughout the City. One victim of Hurricane Maria is in the process of receiving assistance. Also, one client has been assisted with eviction prevention.
- 2. To expand its outreach to specific veteran populations to help them access earned services, benefits and support, and bring additional federal dollars into the state to offset reliance on state general revenue.
- <u>6 MONTH STATUS:</u> The Veterans Support Center is expanding its current PTSO Vietnam Veteran Group. We are now serving clients from the Danbury Vet Center. This will increase to about 90 Veterans.
- 3. Continue to provide transportation to and from the VA Hospital, Monday through Friday.
- <u>6 MONTH STATUS:</u> We have provided transportation to and from the West Haven VA Hospital, Monday through Friday and have provided 6752 units of service.
- 4. To provide a Food Pantry for all veterans and or their dependents who are in need.

<sup>(2)</sup> Transportation provided numbers are units of service, and thus duplicated.

<u>6 MONTH STATUS:</u> To date we have provided 6,012 meals to a total of 205 families. Our largest distribution occurred during the Thanksgiving Food Pantry where 200 turkeys were distributed to our veterans and families.

### FY 2017 - 2018 ADDITIONAL ACCOMPLISHMENT:

- 1. This year we had the Connecticut Food Bank Mobile Food Pantry serve our veterans in July and August, a total of 120 clients were served.
- 2. In September we provided Nutrition Classes for 25 veterans.
- 3. Forty veterans were bussed to Rocky Hill CT for Stand Down.
- 4. In October 21 clients participated in Therapeutic Breathing Classes. This past Veterans Day 17 Veterans were taken to the 50's Diner in celebration of the holiday.

| Org#  | Org Description      | Object | # Object Description           | FY 2016 | FY 2017 | FY 2018 | FY 2019   | FY 2019  | FY 18 Budget |
|-------|----------------------|--------|--------------------------------|---------|---------|---------|-----------|----------|--------------|
|       |                      |        |                                | Actuals | Actuals | Budget  | Requested | Proposed | Vs FY 19     |
|       |                      |        |                                |         |         |         | Budget    | Budget   | Proposed     |
| 01578 | VETERANS' AFFAIRS    |        |                                |         |         |         |           |          |              |
|       |                      | 51000  | FULL TIME EARNED PAY           | 97,528  | 90,608  | 91,998  | 91,998    | 91,998   | 0            |
| 01    | PERSONNEL SERVICES   |        |                                | 97,528  | 90,608  | 91,998  | 91,998    | 91,998   | 0            |
|       |                      | 51140  | LONGEVITY PAY                  | 2,100   | 2,250   | 2,400   | 2,475     | 2,475    | -75          |
|       |                      | 51156  | UNUSED VACATION TIME PAYOU     | 0       | 679     | 0       | 0         | 0        | 0            |
| 02    | OTHER PERSONNEL SERV |        |                                | 2,100   | 2,929   | 2,400   | 2,475     | 2,475    | -75          |
|       |                      | 52360  | MEDICARE                       | 1,234   | 1,144   | 1,140   | 1,133     | 1,133    | 7            |
|       |                      | 52385  | SOCIAL SECURITY                | 731     | 620     | 725     | 725       | 725      | 0            |
|       |                      | 52504  | MERF PENSION EMPLOYER CONT     | 9,583   | 9,058   | 10,048  | 10,057    | 10,057   | -9           |
|       |                      | 52917  | HEALTH INSURANCE CITY SHARE    | 45,943  | 46,229  | 49,890  | 51,361    | 51,361   | -1,471       |
| 03    | FRINGE BENEFITS      |        |                                | 57,491  | 57,052  | 61,803  | 63,276    | 63,276   | -1,473       |
|       |                      | 53905  | EMP TUITION AND/OR TRAVEL REIM | 0       | 0       | 200     | 0         | 0        | 200          |
|       |                      | 54595  | MEETING/WORKSHOP/CATERING FOOD | 2,080   | 2,330   | 3,000   | 3,000     | 3,000    | 0            |
|       |                      | 54615  | GASOLINE                       | 0       | 0       | 4,000   | 4,000     | 4,000    | 0            |
|       |                      | 54650  | LANDSCAPING SUPPLIES           | 1,000   | 500     | 875     | 875       | 875      | 0            |
|       |                      | 54675  | OFFICE SUPPLIES                | 401     | 450     | 450     | 450       | 450      | 0            |
|       |                      | 54680  | OTHER SUPPLIES                 | 4,974   | 7,225   | 6,802   | 6,802     | 6,802    | 0            |
|       |                      | 54745  | UNIFORMS                       | 1,155   | 1,155   | 1,155   | 1,155     | 1,155    | 0            |
|       |                      | 55155  | OFFICE EQUIPMENT RENTAL/LEAS   | 0       | 0       | 1,000   | 1,000     | 1,000    | 0            |
| 04    | OPERATIONAL EXPENSES |        |                                | 9,609   | 11,659  | 17,482  | 17,282    | 17,282   | 200          |
|       |                      | 56085  | FOOD SERVICES                  | -2,515  | 0       | 0       | 0         | 0        | 0            |
|       |                      | 56170  | OTHER MAINTENANCE & REPAIR S   | 0       | 0       | 729     | 729       | 729      | 0            |
| 05    | SPECIAL SERVICES     |        |                                | -2,515  | 0       | 729     | 729       | 729      | 0            |
| 01578 | VETERANS' AFFAIRS    |        |                                | 164,213 | 162,248 | 174,412 | 175,760   | 175,760  | -1,348       |

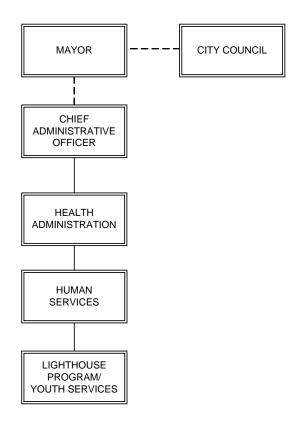
## LIGHTHOUSE PROGRAM

#### MISSION STATEMENT

The mission of the Lighthouse Program is to provide youth within the City of Bridgeport with opportunities to learn and grow in a structured environment.

### **VISION STATEMENT**

To provide a safe environment that complements school day learning and fosters intellectual, cultural, physical, social and emotional development of children by partnering with and supporting the efforts of family, school, and community. Children, youth and adults will be provided with opportunities to become independent lifetime learners as well as innovative, creative, and productive citizens.



### Tammy Papa Manager

### REVENUE SUMMARY

## Not Applicable

### APPROPRIATION SUMMARY

| Org#  | Org Descri | ption                | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18<br>Budget vs FY<br>19 Proposed |
|-------|------------|----------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01579 | LIGHTHOU   | SE/YOUTH SERVICES    |                    |                    |                   |                                |                               |                                      |
|       | 01         | PERSONNEL SERVICES   | 403,357            | 261,673            | 255,334           | 259,206                        | 256,214                       | -880                                 |
|       | 02         | OTHER PERSONNEL SERV | 4,881              | 3,787              | 3,150             | 3,150                          | 3,150                         | 0                                    |
|       | 03         | FRINGE BENEFITS      | 130,891            | 90,873             | 85,277            | 116,247                        | 116,268                       | -30,991                              |
|       | 04         | OPERATIONAL EXPENSES | 11,203             | 8,734              | 11,203            | 11,203                         | 11,203                        | 0                                    |
|       | 05         | SPECIAL SERVICES     | 1,206,142          | 1,205,229          | 1,206,000         | 1,206,000                      | 1,206,000                     | 0                                    |
|       |            |                      | 1,756,474          | 1,570,296          | 1,560,964         | 1,595,806                      | 1,592,835                     | -31,871                              |

### PERSONNEL SUMMARY

|                            |      |      |      |      |          |                             | FY2018   | FY2019    | FY2019   | FY19        |
|----------------------------|------|------|------|------|----------|-----------------------------|----------|-----------|----------|-------------|
|                            | FTE  | FTE  |      |      |          |                             | Modified | Requested | Proposed | Proposed vs |
| ORG.CODE/DEPARTMENT        | 2018 | 2019 | VAC. | NEW  | UNFUNDED | POSITION TITLE              | Budget   | Budget    | Budget   | FY18 Budget |
| _                          | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | DIRECTOR LIGHTHOUSE PROGRAM | 109,381  | 109,381   | 109,381  | 0           |
|                            | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | ADMINISTRATIVE ASSISTANT    | 60,691   | 60,691    | 60,691   | . 0         |
|                            | 1.00 | 1.00 | 1.00 | 0.00 | 0.00     | YOUTH PROGRAM MANAGER       | 41,262   | 44,254    | 41,262   | 0           |
| 01579000                   | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | PROGRAM SITE MONITOR        | 44,000   | 44,880    | 44,880   | -880        |
| LIGHT HOUSE YOUTH SERVICES | 4.00 | 4.00 | 1.00 | 0.00 | 0.00     |                             | 255,334  | 259,206   | 256.214  | -880        |

#### **HEALTH DIVISIONS: HUMAN SERVICES**

## LIGHTHOUSE PROGRAM

|                                      | ACTUAL    | ACTUAL    | ACTUAL    | ACTUAL    | 6 MONTH   | ESTIMATED | ACTUAL    | 6 MONTH   | ESTIMATED |
|--------------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| SERVICE INDICATORS                   | 2012-2013 | 2013-2014 | 2014-2015 | 2015-2016 | 2016-2017 | 2016-2017 | 2016-2017 | 2017-2018 | 2017-2018 |
| LIGHTHOUSE PROGRAM                   |           |           |           |           |           |           |           |           |           |
| After-School Program Participants    | 2,742     | 2,553     | 2,618     | 2,547     | 2,612     | 2,600     | 2,598     | 2,329     | 2,500     |
| Summer Program Participants          | 2,264     | 2,645     | 2,645     | 2,567     | 2,639     | 2,639     | 2,639     | 2,493     | 2,493     |
| Volunteers                           | 72        | 136       | 136       | 150       | 142       | 150       | 146       | 125       | 150       |
| Summer Youth Employment Participants | 0         | 60        | 70        | 98        | 100       | 100       | 102       | 40        | 40        |
| Parental Involvement                 | 850       | 1,051     | 2,210     | 1,435     | 1,221     | 2,400     | 1,901     | *425      | *1000     |
| Outreach Efforts Conducted           | 8         | 6         | 9         | 5         | 2         | 4         | 10        | 4         | 8         |

<sup>\*</sup> Due to the late funding of state and federal grants, parent involvement activities and family nights were put on hold.

### FY 2018-2019 GOALS

- 1. To maintain existing before (7), after school (24) and summer (20) programs or consolidate as needed based on available funding and continue to offer current programming (SAT and Junior Council) for high school youth.
- 2. To enhance the summer youth employment experience by offering once weekly training to coincide with their work experience and doubling the numbers of youth served in 2017 from 50 youth to 100 youth.
- 3. To enhance children's experiences at Lighthouse through increased communication between school day and after school staff. No less than once monthly, Lighthouse coordinators shall communicate needs and services requesting feedback as necessary from daytime staff to ensure individual student needs are being met.
- 4. To work toward implementing quality improvement measures reflected in the 2017-18 evaluation. Report shall be available June 2018.

### FY 2017-2018 GOAL STATUS

- 1. Maintain and expand on state, federal, and private funding to support after school initiatives at existing sites including faith based institutions.
  - <u>6 MONTH STATUS</u>: To date, Lighthouse has secured three state grants and is awaiting word on two federal grants. Two private funding grants are in process.
- 2. Work with the community and private sector in the development of a "Trades Apprenticeship Program".
  - <u>6 MONTH STATUS</u>: No progress made on this to date. Have not been able to hire anyone for the youth program manager position as of yet which would be one of the tasks for this individual to complete.
- 3. Expand upon high school offerings including additional training and employment programs by partnering with various CBO's.

All sites should be offering these regularly beginning January 2018, but I don't expect us to reach last year's actual. There's not enough time left to the school year.

## FY 2018-2019 PROPOSED GENERAL FUND BUDGET LIGHTHOUSE/YOUTH SERVICES APPROPRIATION SUPPLEMENT

- <u>6 MONTH STATUS</u>: With the exception of grant funding being sought to expand current summer employment options to include a training program, very little progress has been made on this goal to date. Once hired, this will become the Youth Program Manager's task.
- 4. Increase participation at all BYC programs located at Lighthouse sites.

  <u>6 MONTH STATUS</u>: Approximately 40% of sites offering a BYC program for 6<sup>th</sup>, 7<sup>th</sup> and 8<sup>th</sup> graders are reporting status quo or increased numbers. Focus for all sites is on engaging this age population in the selection of activities to increase enrollment.
- 5. Design and implement a quality assurance plan for site based record keeping in preparation for audits
  - <u>6 MONTH STATUS</u>: Lighthouse continues to review its site based record keeping making appropriate updates to policies and procedures. In addition, significant emphasis is placed on staff training to ensure all sites are maintaining records in the same manner. Fee based record keeping continues to absorb a significant amount of staff time making it critical to allow for electronic payment processing in the very near future. Lighthouse will work with the Finance Department and the city auditors to ensure we are still operating within the expectations of GAPP.
- 6. Work with OPM, Finance, Treasurer's and Webster Bank to pilot electronic fee collection for Lighthouse sites.
  - <u>6 MONTH STATUS</u>: Despite repeated outreach by the Youth Services Manager, this has not occurred yet.
- 7. Fully staff the Lighthouse office and cross train individuals.

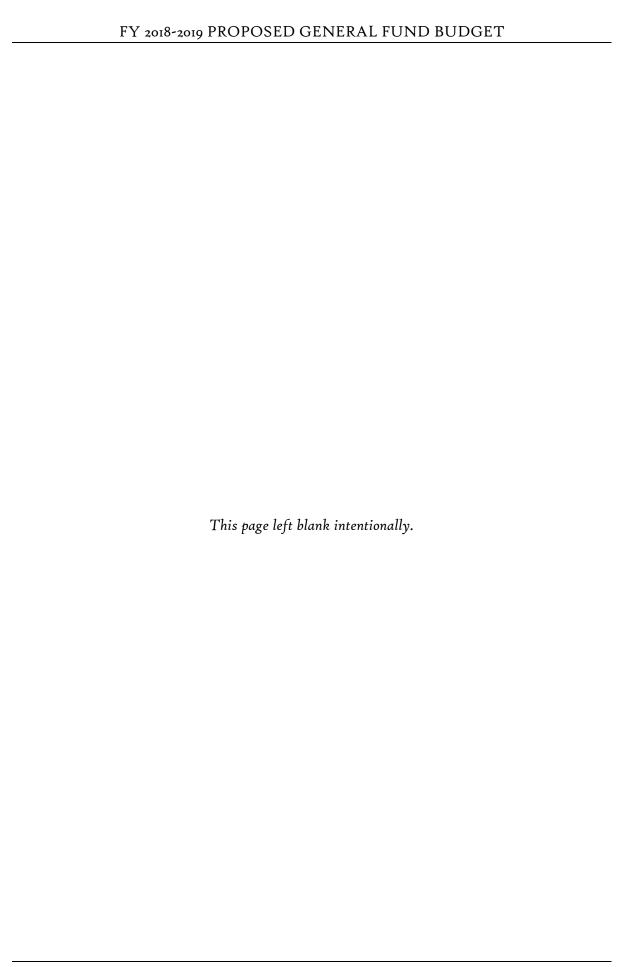
  6 MONTH STATUS: Lighthouse continues to cross train current staff in most operational aspects. From time to time, the manager makes a conscious effort to delegate various responsibilities to at least two of the three full time staff to ensure they are knowledgeable about program operations.

#### FY 2017-2018 ADDITIONAL ACCOMPLISHMENTS

- 1. January 2018 marks the 25<sup>th</sup> Anniversary of the Lighthouse Program's service to the Bridgeport community.
- 2. Absent direct grant funding for the months of November and December, managed to maintain services at all 24 Lighthouse locations.
- 3. Absent a Youth Program Manager, managed to provide SAT support to high school students during the fall semester.
- 4. Absent staff to support professional development opportunities for after school, managed to provide the critical PD opportunities for the fall semester.

## FY 2018-2019 PROPOSED GENERAL FUND BUDGET LIGHTHOUSE/YOUTH SERVICES APPROPRIATION SUPPLEMENT

| Org#  | Org Description        | Object# Object Description |                                | FY 2016   | FY 2017   | FY 2018   | FY 2019   | FY 2019   | FY 18 Budget |  |
|-------|------------------------|----------------------------|--------------------------------|-----------|-----------|-----------|-----------|-----------|--------------|--|
|       |                        |                            |                                | Actuals   | Actuals   | Budget    | Requested | Proposed  | Vs FY 19     |  |
|       |                        |                            |                                |           |           |           | Budget    | Budget    | Proposed     |  |
| 01579 | LIGHTHOUSE/YOUTH SERVI | CES                        |                                |           |           |           |           |           |              |  |
|       |                        | 51000                      | FULL TIME EARNED PAY           | 403,357   | 246,673   | 255,334   | 259,206   | 256,214   | -880         |  |
|       |                        | 51034                      | FT BONUS - CONTRACTUAL PAY     | 0         | 15,000    | 0         | 0         | 0         | 0            |  |
| 01    | PERSONNEL SERVICES     |                            |                                | 403,357   | 261,673   | 255,334   | 259,206   | 256,214   | -880         |  |
|       |                        | 51140                      | LONGEVITY PAY                  | 4,881     | 1,725     | 3,150     | 3,150     | 3,150     | 0            |  |
|       |                        | 51156                      | UNUSED VACATION TIME PAYOU     | 0         | 2,062     | 0         | 0         | 0         | 0            |  |
| 02    | OTHER PERSONNEL SERV   |                            |                                | 4,881     | 3,787     | 3,150     | 3,150     | 3,150     | 0            |  |
|       |                        | 52360                      | MEDICARE                       | 5,572     | 3,638     | 3,489     | 3,319     | 3,321     | 168          |  |
|       |                        | 52385                      | SOCIAL SECURITY                | 5,877     | 2,195     | 2,558     | 1,819     | 1,819     | 739          |  |
|       |                        | 52504                      | MERF PENSION EMPLOYER CONT     | 44,449    | 23,112    | 26,392    | 31,493    | 31,512    | -5,120       |  |
|       |                        | 52917                      | HEALTH INSURANCE CITY SHARE    | 74,993    | 61,929    | 52,838    | 79,616    | 79,616    | -26,778      |  |
| 03    | FRINGE BENEFITS        |                            |                                | 130,891   | 90,873    | 85,277    | 116,247   | 116,268   | -30,991      |  |
|       |                        | 53605                      | MEMBERSHIP/REGISTRATION FEES   | 650       | 649       | 650       | 650       | 650       | 0            |  |
|       |                        | 53610                      | TRAINING SERVICES              | 0         | 0         | 175       | 175       | 175       | 0            |  |
|       |                        | 53705                      | ADVERTISING SERVICES           | 375       | 700       | 750       | 750       | 750       | 0            |  |
|       |                        | 53720                      | TELEPHONE SERVICES             | 0         | 0         | 372       | 372       | 372       | 0            |  |
|       |                        | 53750                      | TRAVEL EXPENSES                | 0         | 0         | 1,000     | 1,000     | 1,000     | 0            |  |
|       |                        | 53905                      | EMP TUITION AND/OR TRAVEL REIM | 3,997     | 1,300     | 2,000     | 2,000     | 2,000     | 0            |  |
|       |                        | 54675                      | OFFICE SUPPLIES                | 2,499     | 2,499     | 2,500     | 2,500     | 2,500     | 0            |  |
|       |                        | 55155                      | OFFICE EQUIPMENT RENTAL/LEAS   | 3,682     | 3,586     | 3,756     | 3,756     | 3,756     | 0            |  |
| 04    | OPERATIONAL EXPENSES   |                            |                                | 11,203    | 8,734     | 11,203    | 11,203    | 11,203    | 0            |  |
|       |                        | 56085                      | FOOD SERVICES                  | 3,000     | 2,361     | 3,000     | 3,000     | 3,000     | 0            |  |
|       |                        | 56115                      | HUMAN SERVICES                 | 1,200,142 | 1,199,868 | 1,200,000 | 1,200,000 | 1,200,000 | 0            |  |
|       |                        | 56175                      | OFFICE EQUIPMENT MAINT SRVCS   | 1,000     | 1,000     | 1,000     | 1,000     | 1,000     | 0            |  |
|       |                        | 56240                      | TRANSPORTATION SERVICES        | 2,000     | 2,000     | 2,000     | 2,000     | 2,000     | 0            |  |
| 05    | SPECIAL SERVICES       |                            |                                | 1,206,142 | 1,205,229 | 1,206,000 | 1,206,000 | 1,206,000 | 0            |  |
| 01579 | LIGHTHOUSE/YOUTH SERVI | CES                        |                                | 1,756,474 | 1,570,296 | 1,560,964 | 1,595,806 | 1,592,835 | -31,871      |  |

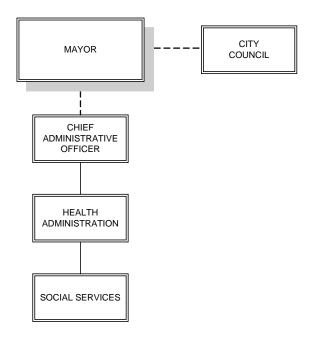


### HEALTH DIVISIONS: HEALTH & SOCIAL SERVICES

## **SOCIAL SERVICES**

### MISSION STATEMENT

To enhance the quality of life and self-sufficiency to people in need of financial and social services, by providing leadership, advocacy, planning and deliverance of these local services in partnership with public and private organizations with respect, compassion and accountability.



### Albertina Baptista Manager

### REVENUE SUMMARY

## Not Applicable

### APPROPRIATION SUMMARY

| Org#  | Org Descri | ption                | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18<br>Budget vs FY<br>19 Proposed |
|-------|------------|----------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01585 | SOCIAL SEF | RVICES               |                    |                    |                   |                                |                               |                                      |
|       | 01         | PERSONNEL SERVICES   | 161,649            | 96,918             | 124,561           | 226,346                        | 125,114                       | -553                                 |
|       | 02         | OTHER PERSONNEL SERV | 3,300              | 0                  | 750               | 750                            | 750                           | 0                                    |
|       | 03         | FRINGE BENEFITS      | 56,149             | 46,321             | 30,367            | 109,046                        | 64,803                        | -34,436                              |
|       | 04         | OPERATIONAL EXPENSES | 1,736              | 3,013              | 6,550             | 6,550                          | 6,550                         | 0                                    |
|       | 05         | SPECIAL SERVICES     | 40,600             | 73,498             | 88,766            | 88,766                         | 69,944                        | 18,822                               |
|       |            |                      | 263,435            | 219,750            | 250,994           | 431,458                        | 267,161                       | -16,167                              |

### PERSONNEL SUMMARY

| _                   |      |      |      |      |          |                                | FY2018   | FY2019    | FY2019  | FY19        |
|---------------------|------|------|------|------|----------|--------------------------------|----------|-----------|---------|-------------|
|                     | FTE  | FTE  |      |      |          |                                | Modified | Requested |         | Proposed vs |
| ORG.CODE/DEPARTMENT | 2018 | 2019 | VAC. | NEW  | UNFUNDED | POSITION TITLE                 | Budget   | Budget    | Budget  | FY18 Budget |
|                     | 0.00 | 0.00 | 0.00 | 0.00 | 0.00     | DIRECTOR OF SOCIAL SERVICES(40 | 0        | 101,232   | 0       | 0           |
|                     | 0.50 | 0.50 | 0.00 | 0.00 | 0.00     | CLERICAL ASSISTANT             | 25,000   | 25,000    | 25,000  | 0           |
|                     | 1.00 | 1.00 | 0.00 | 0.00 | 0.00     | CODE ENFORCEMENT RELOCATION CO | 55,880   | 56,433    | 56,433  | -553        |
| 01585000            | 1.00 | 1.00 | 1.00 | 0.00 | 0.00     | DATA ANALYST                   | 43,681   | 43,681    | 43,681  | 0           |
| SOCIAL SERVICES     | 2.50 | 2.50 | 1.00 | 0.00 | 0.00     |                                | 124,561  | 226,346   | 125,114 | -553        |

|                              | ACTUAL    | ACTUAL    | ACTUAL    | 6 MONTH   | ESTIMATED | ACTUAL    | 6 MONTH   | ESTIMATED |
|------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| SERVICE INDICATORS           | 2013-2014 | 2014-2015 | 2015-2016 | 2016-2017 | 2016-2017 | 2016-2017 | 2017-2018 | 2017-2018 |
| SOCIAL SERVICES              |           |           |           |           |           |           |           |           |
| Social Services Block        |           |           |           |           |           |           |           |           |
| Grant/ SAGA                  | 3,198     | 3,434     | 3,033     | 0         | 0         | 0         | 0         | 0         |
| Elderly Health Screenir      | 442       | 454       | 0         | 0         | 0         | 0         | 0         | 0         |
| Preventive Health            |           |           |           |           |           |           |           |           |
| Services                     | 600       | 700       | 800       | 950       | 0         | 1,900     | 1,557     | 1,000     |
| Senior Farm Market           |           |           |           |           |           |           |           |           |
| <b>Nutrition Voucher</b>     |           |           |           |           |           |           |           |           |
| Program                      | 800       | 800       | 800       | 1400      | 1200      | 1200      | 0         | 0         |
| Elderly Hispanic             |           |           |           |           |           |           |           |           |
| Outreach                     | 250       | 450       | 533       | 190       | 200       | 320       | 52        | 200       |
| CDBG - Code Violation        |           |           |           |           |           |           |           |           |
| Relocation                   | 1,850     | 1,900     | 126       | 35        | 126       | 48        | 120       | 200       |
| <b>Healthy Start Program</b> | 2,300     | 2,350     | 750       | 309       | 450       | 491       | 0         | 0         |
| East Side Senior             |           |           |           |           |           |           |           |           |
| Center                       |           |           |           |           | 0         |           | 0         | 0         |
| Special Events               | 1,500     | 1,603     | 1,200     | 800       | 500       | 0         | 0         | 0         |
| Rental Assistance            |           |           | 980       | 700       | 500       | 762       | 333       | 1500      |
| TOTAL                        | 10,940    | 11,691    | 8,222     | 4,384     | 2,976     | 4,721     | 2,062     | 2,900     |

### FY 2018 - 2019 GOALS:

- 1. Continue to increase collaborative partnerships with public and private partners to coordinate services and develop and implement strategies for addressing current emergency needs in the community.
- 2. To increase by 10% the number of Spanish speaking Bridgeport seniors who receive information about, and connection to, benefits and community services by June 30, 2019.
- 3. To increase by 5% the number of seniors receiving education about their health insurance decisions by June 30, 2019. \*
- 4. To promote environmental changes around nutrition and weight management in the prevention of chronic diseases by June 30, 2019. \*
- 5. Continue the process of streamlining relocation to ensure that 100% of all referrals receive the services by June 30, 2019.
- 6. To increase by 5% the number of homeless clients who are registered for shelter placement and to use diversion strategy to help identify immediate alternate housing by June 30, 2019.
- 7. Continue to support Health Director with the department accreditation process.

<sup>\*</sup>Funding secured by awarded Grant.

## FY 2018-2019 PROPOSED GENERAL FUND BUDGET SOCIAL SERVICES PROGRAM HIGHLIGHTS

### FY 2017 - 2018 GOAL STATUS:

- 1. To increase collaborative partnerships with public and private apartments to coordinate services and develop and implement strategies for addressing current emergency needs in the community.

  6 MONTH STATUS: Continue partnerships with the broader community through the Fairfield County Continuum of Care, through collaboration with property owners, realtors, Visiting Nurses Association, Bridgeport Hospital, St. Vincent's Hospital, Optimus, Southwest Community Health Center, Department of Social Services, Life Bridge Community Services and the Council of Churches.
- 2. To continue providing information and referral services (free of charge) on Medicare, Medigap, Medicare Managed Care, Long Term Care insurance and other related state and federal programs.

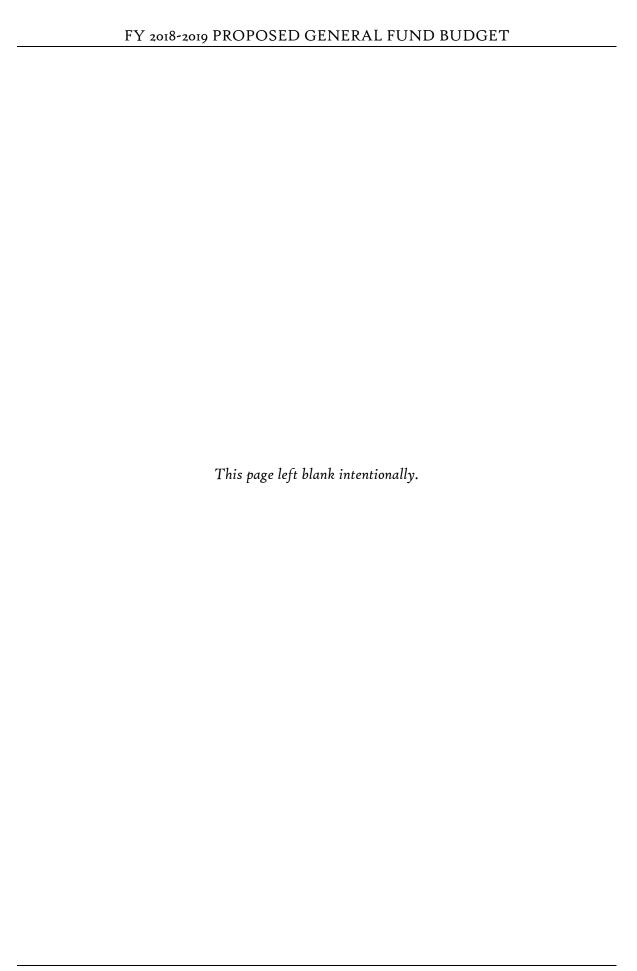
  6 MONTH STATUS: Additional staff were trained to be Certified Choice Counselors for the continuation of providing information and referral services.
- 3. To increase the number of seniors receiving education about their health insurance decisions. <u>6 MONTH STATUS:</u> Presentations had been conducted at several senior housing sites and 52 seniors received information about their insurance benefits through outreach in the community.
- 4. To continue empowering under-served women, infants and children and the elderly through health and wellness education.
- <u>6 MONTH STATUS:</u> Grant funding for the Healthy Start Program ended on 6/30/17.
- 5. To streamline the relocation process to ensure that 100% of all referrals receive relocation services.
- <u>6 MONTH STATUS:</u> Continue with the on-going process of streamlining for relocation.

### FY 2017 - 2018 ADDITIONAL ACCOMPLISHMENT:

- 1. The department successfully diverted six families into permanent housing.
- 2. Provided safeguards in coordination with the State of Connecticut Protective Services for the Elderly.
- 3. Successfully provided fresh produce at our East Side farm stand, servicing 1,557 patrons and supported a local farmer.
- 4. Coordinated health fairs with Southwest Community Health Center and Bridgeport Mental Health that serviced over 100 people.
- 5. Supporting seven local corner stores in a joint effort to establish Healthy Corner Store Programs to increase the availability of affordable fresh produce to residents through CDBG grant funds.

# FY 2018-2019 PROPOSED GENERAL FUND BUDGET SOCIAL SERVICES APPROPRIATION SUPPLEMENT

| Org#  | Org Description      | Object | Object Description             | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested | FY 2019<br>Proposed | FY 18 Budget<br>Vs FY 19 |
|-------|----------------------|--------|--------------------------------|--------------------|--------------------|-------------------|----------------------|---------------------|--------------------------|
|       |                      |        |                                | Actuals            | Actuals            | Dauget            | Budget               | Budget              | Proposed                 |
| 01585 | SOCIAL SERVICES      |        |                                |                    |                    |                   |                      |                     |                          |
|       |                      | 51000  | FULL TIME EARNED PAY           | 157,742            | 81,918             | 124,561           | 226,346              | 125,114             | -553                     |
|       |                      | 51034  | FT BONUS - CONTRACTUAL PAY     | 0                  | 15,000             | 0                 | 0                    | 0                   | 0                        |
|       |                      | 51099  | CONTRACTED SALARIES            | 3,907              | 0                  | 0                 | 0                    | 0                   | 0                        |
| 01    | PERSONNEL SERVICES   |        |                                | 161,649            | 96,918             | 124,561           | 226,346              | 125,114             | -553                     |
|       |                      | 51140  | LONGEVITY PAY                  | 3,300              | 0                  | 750               | 750                  | 750                 | 0                        |
| 02    | OTHER PERSONNEL SERV |        |                                | 3,300              | 0                  | 750               | 750                  | 750                 | 0                        |
|       |                      | 52360  | MEDICARE                       | 1,253              | 1,381              | 1,184             | 2,935                | 1,657               | -473                     |
|       |                      | 52385  | SOCIAL SECURITY                | 0                  | 0                  | 0                 | 7,454                | 1,990               | -1,990                   |
|       |                      | 52504  | MERF PENSION EMPLOYER CONT     | 16,948             | 6,073              | 6,880             | 24,464               | 12,255              | -5,375                   |
|       |                      | 52917  | HEALTH INSURANCE CITY SHARE    | 37,949             | 38,867             | 22,303            | 74,193               | 48,901              | -26,598                  |
| 03    | FRINGE BENEFITS      |        |                                | 56,149             | 46,321             | 30,367            | 109,046              | 64,803              | -34,436                  |
|       |                      | 53605  | MEMBERSHIP/REGISTRATION FEES   | 0                  | 400                | 600               | 600                  | 600                 | 0                        |
|       |                      | 53750  | TRAVEL EXPENSES                | 91                 | 0                  | 1,500             | 1,500                | 1,500               | 0                        |
|       |                      | 54595  | MEETING/WORKSHOP/CATERING FOOD | 0                  | 0                  | 500               | 500                  | 500                 | 0                        |
|       |                      | 54675  | OFFICE SUPPLIES                | 97                 | 1,000              | 2,000             | 2,000                | 2,000               | 0                        |
|       |                      | 54725  | POSTAGE                        | 0                  | 0                  | 300               | 300                  | 300                 | 0                        |
|       |                      | 55155  | OFFICE EQUIPMENT RENTAL/LEAS   | 1,548              | 1,613              | 1,650             | 1,650                | 1,650               | 0                        |
| 04    | OPERATIONAL EXPENSES |        |                                | 1,736              | 3,013              | 6,550             | 6,550                | 6,550               | 0                        |
|       |                      | 56000  | RELOCATION                     | 39,966             | 49,820             | 63,822            | 63,822               | 45,000              | 18,822                   |
|       |                      | 56175  | OFFICE EQUIPMENT MAINT SRVCS   | 634                | 586                | 1,000             | 1,000                | 1,000               | 0                        |
|       |                      | 56180  | OTHER SERVICES                 | 0                  | 22,942             | 22,944            | 22,944               | 22,944              | 0                        |
|       |                      | 59015  | PRINTING SERVICES              | 0                  | 150                | 1,000             | 1,000                | 1,000               | 0                        |
| 05    | SPECIAL SERVICES     |        |                                | 40,600             | 73,498             | 88,766            | 88,766               | 69,944              | 18,822                   |
| 01585 | SOCIAL SERVICES      |        |                                | 263,435            | 219,750            | 250,994           | 431,458              | 267,161             | -16,167                  |



#### NON-DEPARTMENTAL

### **DEBT SERVICE**

### BUDGET DETAIL

### Ken Flatto Manager

#### REVENUE SUMMARY

|       |           |                                |           |           |           | FY 2019   | FY 2019   | FY 18            |
|-------|-----------|--------------------------------|-----------|-----------|-----------|-----------|-----------|------------------|
|       |           |                                | FY 2016   | FY 2017   | FY 2018   | Requested | Proposed  | <b>Budget Vs</b> |
| Org#  | Object#   | Object Description             | Actuals   | Actuals   | Budget    | Budget    | Budget    | FY 19            |
| 01600 | GENERAL   | PURPOSE BONDS PAYAB            |           |           |           |           |           | _                |
|       | 41403     | BUILD AMERICA BOND SUBSIDY     | 688,447   | 792,197   | 450,000   | 450,000   | 450,000   | 0                |
|       | 41404     | ECONOMIC DEV BOND SUBSIDY      | 114,122   | 114,368   | 112,047   | 127,000   | 127,000   | 14,953           |
|       | 44457     | TRANSFER IN                    | 44,293    | 59,864    | 0         | 0         | 0         | 0                |
|       | 44514     | SCHOOL DEBT SRVC REIMBURSEMENT | 1,721,845 | 1,319,860 | 1,250,000 | 1,250,000 | 1,248,939 | -1,061           |
| 01600 | GENERAL F | PURPOSE BONDS PAYAB            | 2,568,708 | 2,286,289 | 1,812,047 | 1,827,000 | 1,825,939 | 13,892           |

#### APPROPRIATION SUMMARY

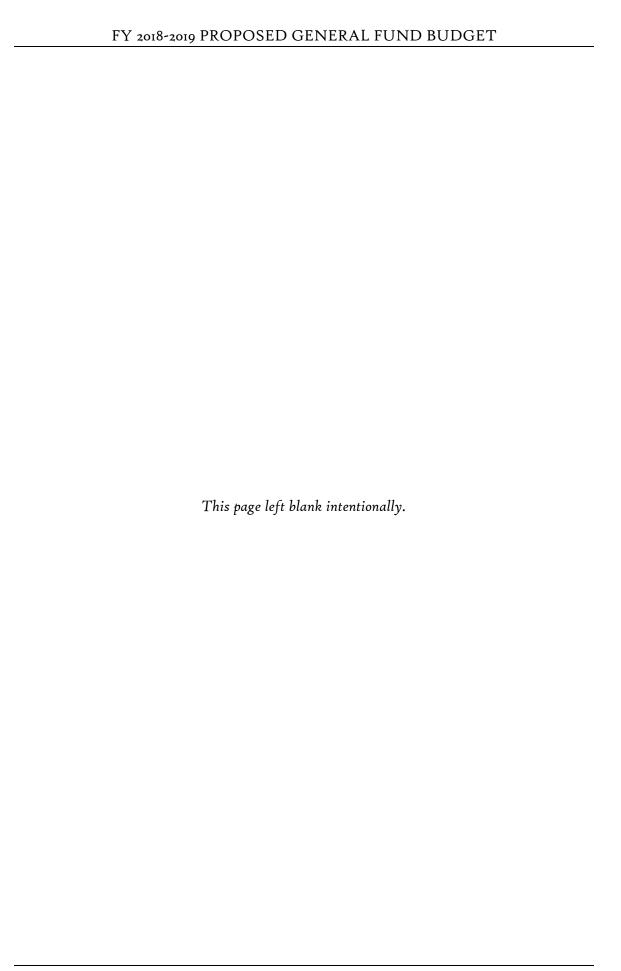
| Org# O  | Org Descri | ption                | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18<br>Budget vs FY<br>19 Proposed |
|---------|------------|----------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01600 G | ENERAL F   | PURPOSE BONDS PAYAB  |                    |                    |                   |                                |                               |                                      |
|         | 05         | SPECIAL SERVICES     | -11,596            | 646,537            | 175,000           | 125,000                        | 125,000                       | 50,000                               |
|         | 06         | OTHER FINANCING USES | 2,366,405          | 2,784,044          | 3,810,000         | 3,816,391                      | -1,183,609                    | 4,993,609                            |
|         |            |                      | 2,354,809          | 3,430,581          | 3,985,000         | 3,941,391                      | -1,058,609                    | 5,043,609                            |

#### PERSONNEL SUMMARY

### Not Applicable

#### APPROPRIATION SUPPLEMENT

| Org#  | Org Description            | Object#  | Object Description     | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested | FY 2019<br>Proposed | FY 18 Budget<br>Vs FY 19 |
|-------|----------------------------|----------|------------------------|--------------------|--------------------|-------------------|----------------------|---------------------|--------------------------|
|       |                            |          |                        |                    |                    |                   | Budget               | Budget              | Proposed                 |
| 01600 | <b>GENERAL PURPOSE BON</b> | DS PAYAB |                        |                    |                    |                   |                      |                     |                          |
|       |                            | 56110    | FINANCIAL SERVICES     | -5,681             | 632,514            | 150,000           | 100,000              | 100,000             | 50,000                   |
|       |                            | 56130    | LEGAL SERVICES         | -5,914             | 14,023             | 25,000            | 25,000               | 25,000              | 0                        |
| 05    | SPECIAL SERVICES           |          |                        | -11,596            | 646,537            | 175,000           | 125,000              | 125,000             | 50,000                   |
|       |                            | 53205    | PRINCIPAL PAYMENTS     | 0                  | 0                  | 0                 | 0                    | -5,000,000          | 5,000,000                |
|       |                            | 53210    | INTEREST PAYMENTS      | 2,211,496          | 2,650,000          | 3,500,000         | 3,566,391            | 3,566,391           | -66,391                  |
|       |                            | 53212    | NEW MONEY INTEREST     | 50,667             | 99,392             | 125,000           | 125,000              | 125,000             | 0                        |
|       |                            | 53213    | TAX ANTICIPATION NOTES | 104,242            | 34,653             | 185,000           | 125,000              | 125,000             | 60,000                   |
| 06    | OTHER FINANCING USES       |          |                        | 2,366,405          | 2,784,044          | 3,810,000         | 3,816,391            | -1,183,609          | 4,993,609                |
| 01600 | GENERAL PURPOSE BON        | DS PAYAB |                        | 2,354,809          | 3,430,581          | 3,985,000         | 3,941,391            | -1,058,609          | 5,043,609                |



### NON-DEPARTMENTAL

### OTHER FINANCING

### BUDGET DETAIL

### Ken Flatto Manager

#### **REVENUE SUMMARY**

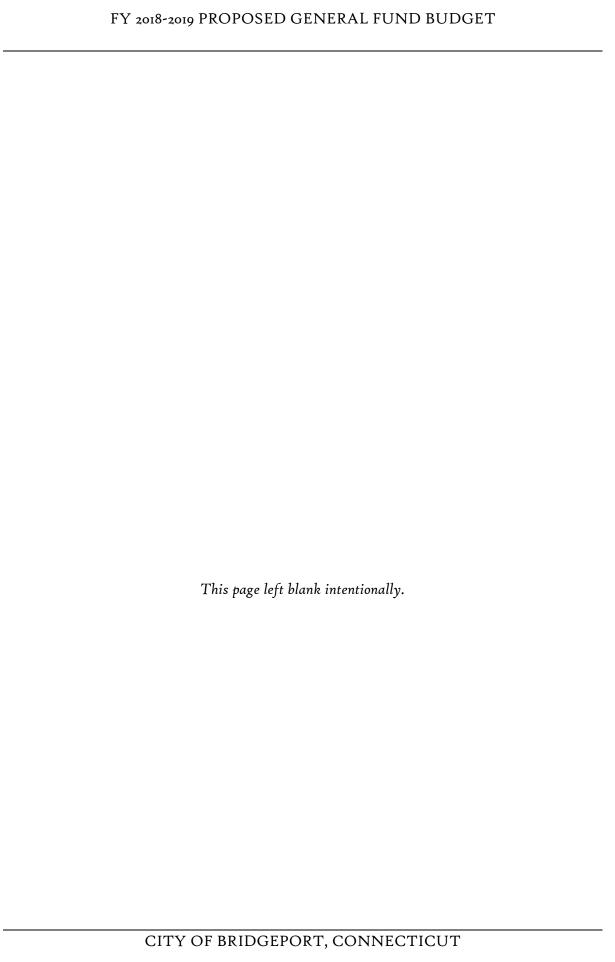
|       |           |                       |           |         |         | FY 2019   | FY 2019  | FY 18            |
|-------|-----------|-----------------------|-----------|---------|---------|-----------|----------|------------------|
|       |           |                       | FY 2016   | FY 2017 | FY 2018 | Requested | Proposed | <b>Budget Vs</b> |
| Org#  | Object#   | Object Description    | Actuals   | Actuals | Budget  | Budget    | Budget   | FY 19            |
| 01610 | OTHER FIN | IANCING USES          |           |         |         |           |          | _                |
|       | 41544     | SALE OF CITY PROPERTY | 6,972,624 | 236,211 | 250,000 | 200,000   | 200,000  | -50,000          |
| 01610 | OTHER FIN | IANCING USES          | 6,972,624 | 236,211 | 250,000 | 200,000   | 200,000  | -50,000          |

### APPROPRIATION SUMMARY

| Org# Org Descri |                      | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18<br>Budget vs FY<br>19 Proposed |
|-----------------|----------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01610 OTHER FIN | ANCING USES          |                    |                    |                   |                                |                               |                                      |
| 01              | PERSONNEL SERVICES   | -161,434           | -27,738            | -250,000          | -250,000                       | -700,000                      | 450,000                              |
| 04              | OPERATIONAL EXPENSES | 0                  | 0                  | -50,000           | -50,000                        | 0                             | -50,000                              |
| 06              | OTHER FINANCING USES | -1,531,965         | 1,367,907          | 5,160,217         | 7,389,411                      | 5,545,708                     | -385,491                             |
| ·               |                      | -1,693,399         | 1,340,169          | 4,860,217         | 7,089,411                      | 4,845,708                     | 14,509                               |

### APPROPRIATION DETAIL

| Org#  | Org Description      | Object# | Object Description         | FY 2016    | FY 2017   | FY 2018   | FY 2019   | FY 2019   | FY 18 Budget |
|-------|----------------------|---------|----------------------------|------------|-----------|-----------|-----------|-----------|--------------|
|       |                      |         |                            | Actuals    | Actuals   | Budget    | Requested | Proposed  | Vs FY 19     |
|       |                      |         |                            |            |           |           | Budget    | Budget    | Proposed     |
| 01610 | OTHER FINANCING USES |         |                            |            |           |           |           |           |              |
|       |                      | 50700   | ATTRITION/CONCESSIONS      | -161,434   | -27,738   | -250,000  | -250,000  | -700,000  | 450,000      |
| 01    | PERSONNEL SERVICES   |         |                            | -161,434   | -27,738   | -250,000  | -250,000  | -700,000  | 450,000      |
|       |                      | 54998   | OPERATIONAL EXPENSE FREEZE | 0          | 0         | -50,000   | -50,000   | 0         | -50,000      |
| 04    | OPERATIONAL EXPENSES |         |                            | 0          | 0         | -50,000   | -50,000   | 0         | -50,000      |
|       |                      | 57005   | CONTINGENCY                | 0          | -47,000   | 1,500,000 | 1,500,000 | 1,000,000 | 500,000      |
|       |                      | 57010   | REQUIRED RESERVE           | -1,887,379 | 0         | 3,189,000 | 5,418,194 | 4,087,491 | -898,491     |
|       |                      | 57017   | STATE BUDGET CONTINGENCY   | 0          | 998,000   | 0         | 0         | 0         | 0            |
|       |                      | 59400   | PROBATE                    | 74,834     | 75,471    | 100,000   | 100,000   | 100,000   | 0            |
|       |                      | 59450   | BARNUM MUSEUM              | 165,913    | 221,217   | 221,217   | 221,217   | 221,217   | 0            |
|       |                      | 59478   | MUNICIPAL ID PROGRAM       | 0          | 12,139    | 13,000    | 13,000    | 0         | 13,000       |
|       |                      | 59500   | SUPPORTIVE CONTRIBUTIONS   | 114,667    | 108,080   | 137,000   | 137,000   | 137,000   | 0            |
| 06    | OTHER FINANCING USES |         |                            | -1,531,965 | 1,367,907 | 5,160,217 | 7,389,411 | 5,545,708 | -385,491     |
| 01610 | OTHER FINANCING USES |         |                            | -1,693,399 | 1,340,169 | 4,860,217 | 7,089,411 | 4,845,708 | 14,509       |



# NON-DEPARTMENTAL SUPPORTIVE/MEMBERSHIPS

**BUDGET DETAIL** 

### Ken Flatto Manager

#### REVENUE SUMMARY

### Not Applicable

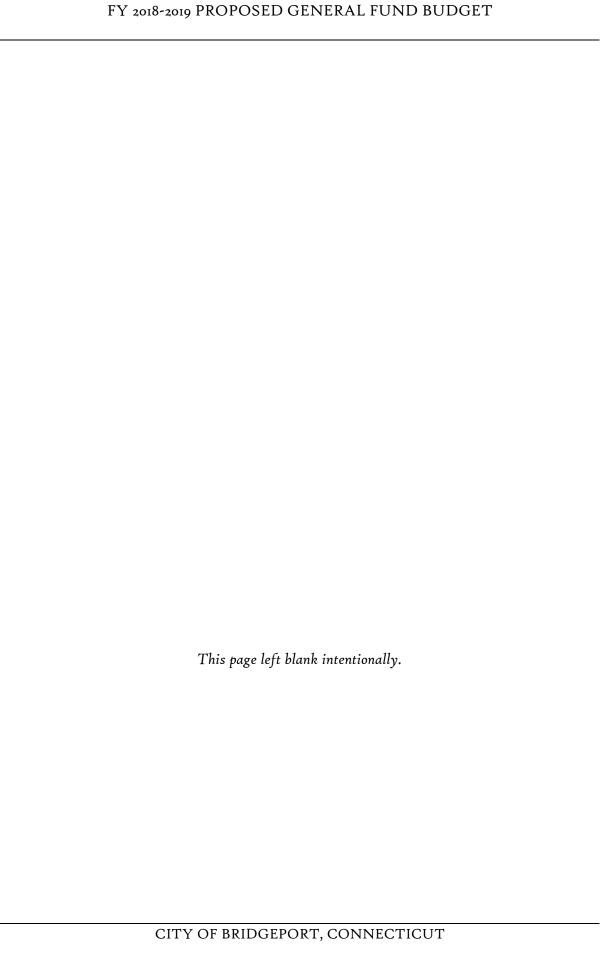
#### APPROPRIATION SUMMARY

| Org# Org Descr | iption               | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18<br>Budget vs FY<br>19 Proposed |
|----------------|----------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01620 SUPPORTI | VE CONTRIBUTIONS     |                    |                    |                   |                                |                               |                                      |
| 04             | OPERATIONAL EXPENSES | 690                | 690                | 6,389             | 6,389                          | 6,389                         | 0                                    |
| 05             | SPECIAL SERVICES     | 39,254             | 33,400             | 41,805            | 41,805                         | 41,805                        | 0                                    |
| 06             | OTHER FINANCING USES | 427,592            | 186,979            | 445,081           | 445,081                        | 400,000                       | 45,081                               |
|                |                      | 467,536            | 221,069            | 493,275           | 493,275                        | 448,194                       | 45,081                               |
| 01630 CITYWIDE | MEMBERSHIPS          |                    |                    |                   |                                |                               | 0                                    |
| 04             | OPERATIONAL EXPENSES | 23,092             | 39,332             | 40,000            | 40,000                         | 40,000                        | 0                                    |
| -              |                      | 23,092             | 39,332             | 40,000            | 40,000                         | 40,000                        | 0                                    |

#### APPROPRIATION SUPPLEMENT

| Org#  | Org Description          | Object# | # Object Description         | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested | FY 2019<br>Proposed | FY 18 Budget<br>Vs FY 19 |
|-------|--------------------------|---------|------------------------------|--------------------|--------------------|-------------------|----------------------|---------------------|--------------------------|
| 01620 | SUPPORTIVE CONTRIBUTION  | ıs      |                              |                    |                    |                   | Budget               | Budget              | Proposed                 |
| 01020 | JOI TOKITVE CONTRIBOTION | 53605   | MEMBERSHIP/REGISTRATION FEES | 690                | 690                | 2,005             | 2,005                | 2,005               | 0                        |
|       |                          | 53705   | ADVERTISING SERVICES         | 0                  | 0                  | 1,600             | ,                    | 1,600               |                          |
|       |                          | 53750   | TRAVEL EXPENSES              | 0                  | 0                  | 2,760             | 2,760                | 2,760               |                          |
|       |                          | 54675   | OFFICE SUPPLIES              | 0                  | 0                  | 2,700             | 2,700                | 24                  | 0                        |
| 04    | OPERATIONAL EXPENSES     | 3.073   | 011102 0011 2120             | 690                | 690                | 6,389             |                      | 6,389               |                          |
| •     | 0. 2.00.022              | 56085   | FOOD SERVICES                | 485                | 0                  | 841               | 841                  | 841                 | 0                        |
|       |                          | 56160   | MARKETING SERVICES           | 2,000              | 0                  | 2,000             |                      | 2,000               |                          |
|       |                          | 56165   | MANAGEMENT SERVICES          | 4,500              | 7,000              | 5,495             | ,                    | 5,495               | 0                        |
|       |                          | 56240   | TRANSPORTATION SERVICES      | 10,800             | 6,400              | 10,800            | 10,800               | 10,800              |                          |
|       |                          | 56250   | TRAVEL SERVICES              | 1,469              | 0                  | 2,669             | 2,669                | 2,669               |                          |
|       |                          | 56255   | CONSULTANT REIMBURSED EXPENS | 20,000             | 20,000             | 20,000            | 20,000               | 20,000              |                          |
| 05    | SPECIAL SERVICES         |         |                              | 39,254             | 33,400             | 41,805            | 41,805               | 41,805              | 0                        |
|       |                          | 59500   | SUPPORTIVE CONTRIBUTIONS     | 427,592            | 186,979            | 445,081           |                      | 400.000             | 45,081                   |
| 06    | OTHER FINANCING USES     |         |                              | 427,592            | 186,979            | 445,081           | 445,081              | 400,000             |                          |
| 01620 | SUPPORTIVE CONTRIBUTION  | IS      |                              | 467,536            | 221,069            | 493,275           | 493,275              | 448,194             |                          |
| 01630 | CITYWIDE MEMBERSHIPS     |         |                              | ,                  | •                  | •                 | ŕ                    | •                   | •                        |
|       |                          | 53605   | MEMBERSHIP/REGISTRATION FEES | 23,092             | 39,332             | 40,000            | 40,000               | 40,000              | 0                        |
| 04    | OPERATIONAL EXPENSES     |         | •                            | 23,092             | 39,332             | 40,000            | 40,000               | 40,000              | 0                        |
| 01630 | CITYWIDE MEMBERSHIPS     |         |                              | 23,092             | 39,332             | 40,000            | 40,000               | 40,000              | 0                        |

Supportive Contributions/Memberships support Bridgeport's inclusion in regional & national organizations such as the greater Bridgeport Transit Authority, The Greater Bridgeport Regional Planning Agency, RYASAP (Regional Youth/Adult Substance Abuse Project) and provide support for various local organizations such as the Barnum Museum.

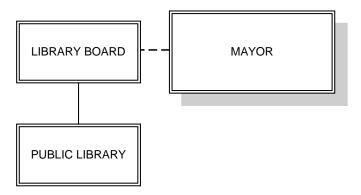


#### LIBRARIES

### BRIDGEPORT PUBLIC LIBRARY

#### MISSION STATEMENT

The Mission of the Bridgeport Public library is to provide open access to free resources and programs through knowledgeable staff that promote literacy in all its forms—written digital, financial and civic—to connect communities, enable lifelong learning, enrich lives and cultivate curiosity.



#### Bernadette Baldino Librarian

### REVENUE SUMMARY

### Not Applicable

#### APPROPRIATION SUMMARY

| Org# Org Descri | ption                | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18<br>Budget vs FY<br>19 Proposed |
|-----------------|----------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01700 LIBRARY A | DMINISTRATION        |                    |                    |                   |                                |                               |                                      |
| 01              | PERSONNEL SERVICES   | 3,225,228          | 2,794,260          | 3,079,866         | 3,713,231                      | 3,713,231                     | -633,365                             |
| 02              | OTHER PERSONNEL SERV | 230,742            | 119,185            | 149,925           | 150,525                        | 150,525                       | -600                                 |
| 03              | FRINGE BENEFITS      | 1,010,986          | 1,039,817          | 1,328,621         | 1,309,868                      | 1,709,688                     | -381,067                             |
| 04              | OPERATIONAL EXPENSES | 1,161,545          | 964,633            | 1,293,067         | 1,293,067                      | 1,568,067                     | -275,000                             |
| 05              | SPECIAL SERVICES     | 931,613            | 627,287            | -405,171          | -495,171                       | -3,910                        | -401,261                             |
| 06              | OTHER FINANCING USES | 268,975            | 280,000            | 267,551           | 278,250                        | 278,250                       | -10,699                              |
| LIBRARY A       | DMINISTRATION        | 6,829,089          | 5,825,182          | 5,713,859         | 6,249,770                      | 7,415,851                     | -1,701,992                           |

#### PERSONNEL SUMMARY

|                     |       |       |      |      |          |                                | FY2018    | FY2019    | FY2019    | FY19        |
|---------------------|-------|-------|------|------|----------|--------------------------------|-----------|-----------|-----------|-------------|
|                     | FTE   | FTE   |      |      |          |                                | Modified  | Requested | Proposed  | Proposed vs |
| ORG.CODE/DEPARTMENT | 2018  | 2019  | VAC. | NEW  | UNFUNDED | POSITION TITLE                 | Budget    | Budget    | Budget    | FY18 Budget |
|                     | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | CITY LIBRARIAN                 | 118,320   | 118,320   | 118,320   | (           |
|                     | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | ADMINISTRATIVE ASSISTANT       | 83,434    | 83,434    | 83,434    | (           |
|                     | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | DATA ANALYST                   | 50,494    | 50,994    | 50,994    | -50         |
|                     | 0.00  | 0.00  | 0.00 | 0.00 | 0.00     | SPECIAL OFFICER                | 0         | 0         | 0         |             |
|                     | 0.00  | 0.00  | 0.00 | 0.00 | 0.00     | LIBRARY PAGE                   | 109,769   | 109,769   | 109,769   |             |
|                     | 8.00  | 10.00 | 0.00 | 2.00 | 0.00     | LIBRARY ASSISTANT I            | 275,229   | 339,390   | 339,390   | -64,16      |
|                     | 6.00  | 6.00  | 0.00 | 0.00 | 0.00     | LIBRARY ASSISTANT II           | 220,884   | 235,833   | 235,833   | -14,94      |
|                     | 8.00  | 8.00  | 0.00 | 0.00 | 0.00     | LIBRARY ASSISTANT III          | 350,462   | 352,717   | 352,717   | -2,25       |
|                     | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | JUNIOR LIBRARIAN               | 48,628    | 48,628    | 48,628    |             |
|                     | 0.00  | 0.00  | 0.00 | 0.00 | 0.00     | LIBRARY ASSISTANT I (PART TIME | 222,664   | 205,536   | 205,536   | 17,12       |
|                     | 5.00  | 7.00  | 0.00 | 2.00 | 0.00     | LIBRARIAN I                    | 293,015   | 410,221   | 410,221   | -117,20     |
|                     | 0.00  | 0.00  | 0.00 | 0.00 | 0.00     | LIBRARIAN I (PART TIME)        | 103,969   | 190,824   | 190,824   | -86,85      |
|                     | 6.00  | 4.00  | 0.00 | 0.00 | 1.00     | LIBRARIAN II                   | 373,813   | 299,782   | 299,782   | 74,03       |
|                     | 6.00  | 8.00  | 0.00 | 2.00 | 0.00     | LIBRARIAN III                  | 488,583   | 655,132   | 655,132   | -166,54     |
|                     | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | LIBRARIAN IV                   | 83,573    | 83,573    | 83,573    |             |
|                     | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | LIBRARIAN V                    | 95,486    | 95,486    | 95,486    |             |
|                     | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | MAINTAINER I (GRADE II)        | 36,323    | 40,887    | 40,887    | -4,56       |
|                     | 2.00  | 3.00  | 0.00 | 1.00 | 0.00     | CUSTODIAN I                    | 79,874    | 119,993   | 119,993   | -40,11      |
|                     | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | CUSTODIAN III                  | 42,068    | 42,484    | 42,484    | -41         |
|                     | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | CUSTODIAN IV                   | 50,689    | 52,640    | 52,640    | -1,95       |
|                     | 1.00  | 1.00  | 0.00 | 0.00 | 0.00     | LIBRARY MAINTENANCE MANAGER    | 77,589    | 77,588    | 77,588    |             |
|                     | 0.00  | 0.00  | 0.00 | 0.00 | 0.00     | OFFICE SPECIALIST              | 0         | 0         | 0         |             |
| BRARY               | 0.00  | 0.00  | 0.00 | 0.00 | 0.00     | MID YEAR TRANSFER              | -225,000  | 0         | 0         | -225,00     |
| 1700000             | 51.00 | 56.00 | 0.00 | 7.00 | 1.00     | _                              | 2,979,866 | 3,613,231 | 3,613,231 | -633,36     |

|                                       | ACTUAL    | ACTUAL    | 6 MONTHS  | ESTIMATED | ACTUAL    | 6 MONTH   | ESTIMATED |
|---------------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| SERVICE INDICATORS                    | 2014-2015 | 2015-2016 | 2016-2017 | 2016-2017 | 2016-2017 | 2017-2018 | 2017-2018 |
| LIBRARIES                             |           |           |           |           |           |           |           |
| Circulation                           | 394,409   | 330,901   | 144,974   | 280,000   | 252,060   | 112,365   | 220,000   |
| Reference desk transactions           | 117,660   | 113,510   | 75,646    | 140,000   | 96,148    | 48,043    | 90,000    |
| Electronic resources users            | 185,007   | 195,746   | 118,387   | 236,000   | 205,136   | 86,479    | 170,000   |
| Cardholders                           | 42,048    | 31,615    | 29,954    | 30,000    | 28,080    | 26,055    | 26,000    |
| Books                                 | 394,665   | 494,299   | 494,235   | 490,000   | 496,460   | 505,968   | 525,000   |
| Periodical subscriptions (paper)      | 601       | 601       | 601       | 590       | 590       | 590       | 590       |
| Audio/Video resources                 | 53,791    | 64,230    | 64,088    | 63,000    | 64,875    | 65,049    | 70,000    |
| Public Computers, Public (1)          | 267       | 267       | 280       | 280       | 267       | 267       | 267       |
| Public Computers, Staff               | 115       | 115       | 88        | 91        | 91        | 91        | 91        |
| PROGRAM INFORMATION                   |           |           |           |           |           |           |           |
| Number of Adult Programs              | 300       | 906       | 480       | 950       | 974       | 560       | 550       |
| Adult Program Total Attendance        | 3,606     | 10,692    | 5,176     | 10,000    | 9,480     | 8,282     | 8,000     |
| Number of Young Adult Programs        | 62        | 105       | 103       | 190       | 163       | 105       | 100       |
| Young Adult Program Total Attendance  | c∈ 1,432  | 1,893     | 823       | 1,500     | 974       | 2,384     | 2,000     |
| Number of Children's Programs         | 375       | 529       | 371       | 500       | 565       | 220       | 200       |
| Children's Programs Total Attendance  | 6,349     | 7,332     | 1,845     | 3,300     | 6,952     | 2,707     | 1,600     |
| ICMA SERVICE INDICATORS               |           |           |           |           |           |           |           |
| Number of libraries (3)               | 5         | 5         | 5         | 5         | 5         | 5         | 5         |
| Central library                       | 1         | 1         | 1         | 1         | 1         | 1         | 1         |
| Branches                              | 4         | 4         | 4         | 4         | 4         | 4         | 4         |
| Bookmobile                            | 1         | 1         | 1         | 1         | 1         | 1         | 1         |
| Number of library materials/holdings  |           |           |           |           |           |           |           |
| books in circulating book collection  | 460,325   | 472,089   | 315,410   | 315,000   | 464,801   | 474,340   | 525,000   |
| reference materials                   | 26,457    | 26,395    | 26,338    | 26,000    | 31,659    | 31,628    | 33,000    |
| audio/visual materials                | 62,545    | 64,230    | 63,119    | 63,000    | 64,875    | 65,049    | 70,000    |
| subscriptions to periodicals          | 601       | 601       | 601       | 595       | 590       | 590       | 590       |
| subscriptions to online databases (2) | 34        | 34        | 34        | 30        | 27        | 27        | 27        |
| Annual Circulation                    | 394,409   | 330,901   | 149,755   | 280,000   | 252,060   | 112,365   | 220,000   |
| Central library                       | 119,039   | 89,513    | 33,370    | 65,000    | 54,844    | 25,518    | 45,000    |
| Branches                              | 275,370   | 265,874   | 111,604   | 215,000   | 197,216   | 86,847    | 175,000   |
| Bookmobile                            |           |           |           |           |           |           |           |
| Annual in-library materials use       | 31,788    | 25,771    | 14,762    | 14,000    | 25,000    | 12,000    | 11,000    |

#### FY 2018 - 2019 GOALS:

The Bridgeport Public Library will continue to address the following six goals:

- 1. Bridgeport residents of all ages will find easy access to the computers, computer support/instruction, and electronic information they need for everyday life.
- 2. All Bridgeport children and students will benefit from a new emphasis as well as commitment to them in all Bridgeport Public Library facilities, programs, and collections.
- 3. Bridgeport Public Library will become a valued destination for literacy in Bridgeport.
- 4. The Bridgeport Public Library will develop strategic partnerships and alliances throughout the city to benefit more residents.

- 5. Residents will become more aware of Bridgeport's libraries and consider them to be vital community resources center.
- 6. Bridgeport Public Library facilities, collections, programs, and staff will be repositioned to help focus on building community, helping people, and changing lives.

#### FY 2017 - 2018 GOAL STATUS:

#### 6 MONTH STATUS:

- 1.) Bridgeport residents of all ages will find easy access to the computers, computer support/instruction, and electronic information they need for everyday life.
- The Library has increased its activity on Social Media sites, with Facebook being the most successful. The BPL Facebook page has over 7,500 Likes and is regularly viewed by over 15,000 people per week. An entirely new web site has been created and through it patrons can more easily access online databases, ask questions, and download music, movies, e-books and audio books as well as browse online magazines. An online shop can also be found on the website, and all proceeds help support the library. The library also continues to distribute its weekly electronic newsletter that is sent to over 14,000 subscribers.
- Envisionware software at all locations provides color and black and white printing as well as printing from mobile devices, laptops, and from home to library printers.
- Scanners are available at all locations, including an advanced and very popular Book Scanner at the main Burroughs-Saden location.

- 2.) All Bridgeport children and students will benefit from a new emphasis as well as commitment to them in all Bridgeport Public Library facilities, programs, and collections.
- The Library completed its citywide facilities master plan in 2014. In 2015, the Library purchased three sites located at 755 Central Avenue, 1174 East Main Street and 2534 East Main Street. A potential site is being explored for feasibility as a mixed-use community library in the Trumbull Avenue area. The city council approved \$13M in bonding for the first three library facilities in August 2015. The timetable suggests that community engagement meetings began in April 2016 and the Library has continued soliciting community input. Schematic designs for Newfield were completed in March 2017. The Library has partnered with the City's East End Civic Block Initiative and construction of Newfield will start by early 2018. Construction of the upper 1174 East Main Street and 2534 East Main Street locations will begin shortly thereafter. These new facilities will allow for expanded services in currently underserved areas, to students, children and the larger community.
- Homework Help is offered at all Library locations.
- The library's online collection and resources in the Children and Teen's service areas continue to expand and include ABCMouse.com, free driving permit practice tests through Driving-

Tests.org, E-prep for students seeking to prepare for exams as well as Mango & Transparent for language learning.

- Early literacy efforts include continued Story Time at all branches, technology and maker movement initiatives.
- Library card drives continued to be conducted at several schools year-round.
- Technology programming for youth included Hours of Code system-wide, Snap Circuits, Lego Robotics, MakeyMakey, Lego Robotic, Codings and LittleBits Electronics.

- 3.) Bridgeport Public Library will become a valued destination for literacy in Bridgeport.
- In 2013, the Library established a strategic partnership with Literacy Volunteers of Bridgeport (LVBPT) to position itself as a literacy provider and to accomplish this goal. LVBPT website is up and running and well utilized.
- LVBPT continues to collaborate with 5 other Literacy offices to organize statewide professional development opportunities for tutors.
- LVBPT continues its partnership with the Bridgeport Adult Education Department as a National External Diploma Program site (we are the only NEDP site in Bridgeport to serve male students).
- LVBPT continues to publish quarterly newsletters.
- LVBPT collaborated with many community partners to serve our clients, including: CLICC, Family Re-Entry, Ability Beyond, Bridgeport Towers, Burroughs Community Center, LifeBridge, Kennedy Center, CT Works.
- LVBPT assists with Lee Y Seras' family literacy program.
- LVBPT registered 146 students from 7/1/17 12/31/17 (70 English for Speakers of Other Language (ESOL), 60 Basic Literacy, 16 National External Diploma Program (NEDP)).
- 3 NEDP students earned diplomas from 7/1/17 12/31/17.
- LVBPT provides English as a Second Oral Language (ESOL) instruction. Our students are adults
  over the age of 18 who want to improve their reading, writing and English-speaking skills.
  They receive free tutoring in a small group setting 2 hours per week. LVBPT currently has
  students from 58 different countries, speaking at least 30 different languages.
- 12 new volunteer tutors completed training from 7/1/17 12/31/17. LVBPT tutors are adults
  over the age of 18 who volunteer their time to help others reach their learning goals. Tutors
  must have at least a high school diploma, must speak English clearly and are required to take
  a 15-hour training workshop. LVBPT provides free training and teaching materials for our
  tutors.
- Additional community partners LVBPT has worked with this past year: Project Return, Career Resources, Homes With Hope, Goodwill, Project Longevity, Recovery Networks

#### 6 MONTH STATUS:

- 4.) The Bridgeport Public Library will develop strategic partnerships and alliances throughout the city to benefit more residents.
- As part of a community building strategy which conforms to the Library's long range strategic
  plan, the Library has been able to cut programming costs by 50% by building partnerships
  with external organizations that can provide no-cost workshops and activities, as well as
  utilizing inside talent to generate self-sustainable programs and funds provided by the Friends
  of the Bridgeport Public Library.
- There are opportunities for community members to serve in advisory capacities to the City Librarian and Board of Directors. All library board committees and monthly meetings are open to the public and noticed through the city clerk's office. A more public presence is welcomed as the library moves forward.
- The City/Library has been awarded a second \$1M dollar grant from the Connecticut State Library's State Public Library Construction Grant (2017-2018) for distressed municipalities. This grant will be used to help defray construction costs at the new Newfield Branch Library.
- With adequate staffing, the Bookmobile can be used to provide several city services including but not limited to registering to vote, getting a library card, city identification cards, paying taxes, purchasing copies of vital records (birth, death, or marriage certificates), paying for parking tickets and permits, etc. This concept could generate revenue for the city that hasn't been seen historically.
- A formal partnership with the Bridgeport Public Library and Bridgeport Public Schools is imperative. Hartford Public Library and the Hartford Public Schools launched an ambitious model called "Boundless" that could be better duplicated in Bridgeport.
- The Library continues to partner with numerous community based organizations and businesses including but not limited to Access Health CT, Apt Foundation, Black Rock Garden Club, Bridgeport Area Youth Ministry, Bridgeport Housing Authority, Bridgeport Police Athletic League, Bridgeport Public Schools, Bridgeport Senior's Services, Caribe Youth Athletic League, Center for Immigration Development, Connecticut Against Violence, Connecticut Coalition for Environmental Justice, Discovery Museum, Downtown Special Services District, Fresh Connections, Ground Works Bridgeport, Horizons, Juneteenth of Fairfield County, Latino Advocacy Foundation, Literacy Volunteers, Mayor's Office, Poets Realm, Rotary Club of Bridgeport, University of Bridgeport and Sacred Heart University.

- 5.) Residents will become more aware of Bridgeport's libraries and consider them to be vital community resources center.
- The Library is establishing a library foundation. It is a critical time for the library to launch an aggressive capital campaign to offset the costs of library construction, programming and overall sustainability.

- 6.) Bridgeport Public Library facilities, collections, programs, and staff will be repositioned to help focus on building community, helping people, and changing lives.
- The Library has reassigned (promoted) and hired both professional and support staff in order to provide Library patrons with a level of service adequate to their needs.
- The Library has begun the search process for a new permanent City Librarian and anticipates filling this and additional key positions in the early part of FY 2018 2019.

# FY 2018-2019 PROPOSED GENERAL FUND BUDGET LIBRARY SERVICES APPROPRIATION SUPPLEMENT

### APPROPRIATION SUPPLEMENT

| rg#  | Org Description        | Object#        | # Object Description                               | FY 2016<br>Actuals | FY 2017<br>Actuals  | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18 Budge<br>Vs FY 19<br>Proposed |
|------|------------------------|----------------|--|--------------------|---------------------|-------------------|--------------------------------|-------------------------------|-------------------------------------|
| 1700 | LIBRARY ADMINISTRATION |                |  |                    |                     |                   |                                |                               |                                     |
|      |                        | 51000<br>51034 | FULL TIME EARNED PAY FT BONUS - CONTRACTUAL PAY    | 3,121,356<br>0     | 2,597,411<br>90,000 | 2,979,866<br>0    | 3,613,231<br>0                 | 3,613,231<br>0                | -633,36                             |
|      |                        | 51099          | CONTRACTED SALARIES                                | 103,871            | 106,849             | 100,000           | 100,000                        | 100,000                       |                                     |
| 1    | PERSONNEL SERVICES     | 31033          | 001111110125 57.5 111125                           | 3,225,228          | 2,794,260           | 3,079,866         | 3,713,231                      | 3,713,231                     | -633,36                             |
|      |                        | 51106          | REGULAR STRAIGHT OVERTIME                          | 26,319             | 25,819              | 27,000            | 27,000                         | 27,000                        | ,                                   |
|      |                        | 51108          | REGULAR 1.5 OVERTIME PAY                           | 37,383             | 6,596               | 38,000            | 38,000                         | 38,000                        |                                     |
|      |                        | 51116          | HOLIDAY 2X OVERTIME PAY                            | 2,905              | 0                   | 3,000             | 3,000                          | 3,000                         |                                     |
|      |                        | 51122          | SHIFT 2 - 1.5X OVERTIME                            | 77,643             | 6,713               | 15,000            | 15,000                         | 15,000                        |                                     |
|      |                        | 51124          | SHIFT 2 - 2X OVERTIME                              | 304                | 169                 | 500               | 500                            | 500                           |                                     |
|      |                        | 51128          | SHIFT 3 - 1.5X OVERTIME                            | 4,394              | 260                 | 15,000            | 15,000                         | 15,000                        |                                     |
|      |                        | 51130<br>51134 | SHIFT 3 - 2X OVERTIME<br>TEMP SHIFT 2 DIFFERENTIAL | 531<br>0           | 0                   | 0<br>2,000        | 0<br>2,000                     | 0<br>2,000                    |                                     |
|      |                        | 51134          | NORMAL STNDRD SHIFT DIFFER                         | 9,063              | 9,445               | 2,000             | 2,000                          | 2,000                         |                                     |
|      |                        | 51140          | LONGEVITY PAY                                      | 54,450             | 54,794              | 49,425            | 50,025                         | 50,025                        | -6                                  |
|      |                        | 51154          | UNUSED SICK TIME PAYOUT                            | 0                  | 0                   | 0                 | 0                              | 0                             |                                     |
|      |                        | 51156          | UNUSED VACATION TIME PAYOU                         | 17,750             | 15,391              | 0                 | 0                              | 0                             |                                     |
|      |                        | 51314          | UNUSED VACATION PAY RETIREMENT                     | 0                  | 0                   | 0                 | 0                              | 0                             |                                     |
| 2    | OTHER PERSONNEL SERV   |                |  | 230,742            | 119,185             | 149,925           | 150,525                        | 150,525                       | -6                                  |
|      |                        | 52258          | STATE OF CT ANNUAL ASMT FEE                        | 0                  | 0                   | 0                 | 0                              | 400                           | -4                                  |
|      |                        | 52260          | CT 2ND INJURY FUND ASSESSM                         | 0                  | 0                   | 0                 | 0                              | 600                           | -6                                  |
|      |                        | 52262          | WORKERS' COMP ADM FEE                              | 0                  | 0                   | 0                 | 0                              | 4,420                         | -4,4                                |
|      |                        | 52316          | WORKERS' COMP MED - LIBRARY                        | 5,000              | 66,775              | 5,000             | 5,000                          | 5,000                         |                                     |
|      |                        | 52318          | WORKERS' COMP INDM LIBRARY                         | 5,000              | 55,000              | 5,000             | 5,000                          | 5,000                         |                                     |
|      |                        | 52360          | MEDICARE   | 40,104             | 35,540              | 39,991            | 46,729                         | 46,729                        | -6,                                 |
|      |                        | 52385<br>52399 | SOCIAL SECURITY                                    | 18,091             | 13,807              | 77,909            | 62,046                         | 62,046                        | 15,                                 |
|      |                        | 52399          | UNIFORM ALLOWANCE<br>RX CLAIMS - CITY RET & COBRA  | 2,548<br>0         | 2,530<br>0          | 2,000<br>0        | 800<br>0                       | 122 200                       | 1,:<br>-132,:                       |
|      |                        | 52504          | MERF PENSION EMPLOYER CONT                         | 328,851            | 271,165             | 342,370           | 378,810                        | 132,300<br>378,810            | -36,                                |
|      |                        | 52890          | CLAIMS DR/HSPTLS-CITY RETIREES                     | 0                  | 271,103             | 0                 | 0 378,810                      | 262,100                       | -262,                               |
|      |                        | 52917          | HEALTH INSURANCE CITY SHARE                        | 611,392            | 595,000             | 856,351           | 811,483                        | 811,483                       | 44,                                 |
| 3 F  | FRINGE BENEFITS        | 32317          | TIEAETT INSONANCE CITT STIANE                      | 1,010,986          | 1,039,817           | 1,328,621         | 1,309,868                      | 1,709,688                     | -381,                               |
| , FI |                        | 53050          | PROPERTY RENTAL/LEASE                              | 95,324             | 112,878             | 144,237           | 144,237                        | 144,237                       | 501,                                |
|      |                        | 53110          | WATER UTILITY                                      | 9,025              | 19,887              | 13,260            | 13,260                         | 13,260                        |                                     |
|      |                        | 53120          | SEWER USER FEES                                    | 5,037              | 7,795               | 11,140            | 11,140                         | 11,140                        |                                     |
|      |                        | 53130          | ELECTRIC UTILITY SERVICES                          | 173,290            | 180,730             | 164,700           | 164,700                        | 164,700                       |                                     |
|      |                        | 53140          | GAS UTILITY SERVICES                               | 52,648             | 67,132              | 80,110            | 80,110                         | 80,110                        |                                     |
|      |                        | 53601          | ADMINISTRATIVE FEES                                | 0                  | 0                   | 0                 | 0                              | 275,000                       | -275,                               |
|      |                        | 53605          | MEMBERSHIP/REGISTRATION FEES                       | 990                | 1,140               | 3,000             | 3,000                          | 3,000                         |                                     |
|      |                        | 53705          | ADVERTISING SERVICES                               | 353                | 1,610               | 5,000             | 5,000                          | 5,000                         |                                     |
|      |                        | 53710          | OTHER COMMUNICATION SERVICES                       | 6,980              | 5,761               | 7,140             | 7,140                          | 7,140                         |                                     |
|      |                        | 53720          | TELEPHONE SERVICES                                 | 11,339             | 33,417              | 29,580            | 29,580                         | 29,580                        |                                     |
|      |                        | 53725          | TELEVISION SERVICES                                | 0                  | 0                   | 600               | 600                            | 600                           |                                     |
|      |                        | 54020          | COMPUTER PARTS                                     | 0                  | 269                 | 8,000             | 8,000                          | 8,000                         |                                     |
|      |                        | 54545          | CLEANING SUPPLIES                                  | 10,821             | 12,368              | 20,000            | 20,000                         | 20,000                        |                                     |
|      |                        | 54550          | COMPUTER SOFTWARE                                  | 7,999              | 10,601              | 20,000            | 20,000                         | 20,000                        |                                     |
|      |                        | 54555          | COMPUTER SUPPLIES                                  | 8                  | 2,209               | 10,000            | 10,000                         | 10,000                        |                                     |
|      |                        | 54560          | COMMUNICATION SUPPLIES                             | 0                  | 153                 | 600               | 600                            | 600                           |                                     |
|      |                        | 54615          | GASOLINE<br>LIBRARY SUPPLIES                       | 2,431              | 2,952               | 3,500             | 3,500                          | 3,500                         |                                     |
|      |                        | 54660<br>54675 | OFFICE SUPPLIES                                    | 65,216             | 54,704<br>12,617    | 60,000            | 60,000                         | 60,000                        |                                     |
|      |                        |                | PUBLICATIONS                                       | 11,530<br>498,579  | 12,617<br>260,702   | 25,000<br>393,700 | 25,000<br>393,700              | 25,000<br>393,700             |                                     |
|      |                        | 54705          |  | 136,740            | 155,362             | 153,500           |                                | 153,500                       |                                     |
|      |                        | 55055          | COMPUTER EQUIPMENT                                 | 43,368             | 3,699               | 100,000           | 100,000                        | 100,000                       |                                     |
|      |                        | 55145          | EQUIPMENT RENTAL/LEASE                             | 17,478             | 15,742              | 18,000            | 18,000                         | 18,000                        |                                     |
|      |                        | 55525          | LIBRARY FURNITURE                                  | 12,388             | 2,907               | 22,000            | 22,000                         | 22,000                        |                                     |
|      | OPERATIONAL EXPENSES   |                |  | 1,161,545          | 964,633             | 1,293,067         | 1,293,067                      | 1,568,067                     | -275,                               |
|      |                        | 56045          | BUILDING MAINTENANCE SERVICE                       | 185,666            | 213,774             | 210,000           | 190,000                        | 190,000                       | 20,                                 |
|      |                        | 56055          | COMPUTER SERVICES                                  | 127,942            | 128,409             | 139,000           | 139,000                        | 139,000                       |                                     |
|      |                        | 56160          | MARKETING SERVICES                                 | 12,000             | 0                   | 7,500             | 7,500                          | 7,500                         |                                     |
|      |                        | 56170          | OTHER MAINTENANCE & REPAIR S                       | 22,007             | 12,511              | 15,000            | 15,000                         | 15,000                        |                                     |
|      |                        | 56175          | OFFICE EQUIPMENT MAINT SRVCS                       | 6,604              | 2,935               | 10,000            | 10,000                         | 10,000                        |                                     |
|      |                        | 56180          | OTHER SERVICES                                     | 253,334            | 138,417             | 133,263           | 63,263                         | 63,263                        | 70,                                 |
|      |                        | 56265          | OUTSIDE PROGRAMMING                                | 0                  | 2,700               | 60,000            | 60,000                         | 60,000                        |                                     |
|      |                        | 56270          | LITERACY   | 0                  | 0                   | 30,000            | 30,000                         | 30,000                        |                                     |
|      |                        | 56998          | SPECIAL SERVICES FREEZE                            | 316,915            | 127,152             | -1,021,934        |                                | -530,673                      | -491,                               |
|      |                        | 59005          | VEHICLE MAINTENANCE SERVICES                       | 7,145              | 1,390               | 12,000            | 12,000                         | 12,000                        |                                     |
|      | SPECIAL SERVICES       |                |  | 931,613            | 627,287             | -405,171          | -495,171                       | -3,910                        | -401,                               |
|      | OTIES 51414415         | 53200          | PRINCIPAL & INTEREST DEBT SERV                     | 268,975            | 280,000             | 267,551           | 278,250                        | 278,250                       | -10,                                |
|      | OTHER FINANCING USES   |                |  | 268,975            | 280,000             | 267,551           | 278,250                        | 278,250                       | -10,                                |
| 700  | LIBRARY ADMINISTRATION |                |  | 6,829,089          | 5,825,182           | 5,713,859         | 6,249,770                      | 7,415,851                     | -1,701,                             |

# EDUCATION DIVISIONS BOARD OF EDUCATION

#### **BUDGET DETAIL**

### Aresta L. Johnson Superintendent

#### **REVENUE SUMMARY**

|       |          |                                |             |             |             | FY 2019     | FY 2019     | FY 18            |
|-------|----------|--------------------------------|-------------|-------------|-------------|-------------|-------------|------------------|
|       |          |                                | FY 2016     | FY 2017     | FY 2018     | Requested   | Proposed    | <b>Budget Vs</b> |
| Org#  | Object#  | Object Description             | Actuals     | Actuals     | Budget      | Budget      | Budget      | FY 19            |
| 01863 | BOE ADMI | NISTRATION                     |             |             |             |             |             |                  |
|       | 41375    | STATE FISCAL STABILIZATION FUN | 0           | 0           | 0           | 2,544,731   | 2,823,501   | 2,823,501        |
|       | 41522    | SUMMER SCHOOL TUITION          | 25,000      | 22,500      | 25,000      | 25,000      | 25,000      | 0                |
|       | 44517    | AID TO NON-PUBLIC SCHOOLS      | 134,851     | 190,522     | 135,000     | 135,000     | 135,000     | 0                |
|       | 44520    | EDUCATION COST SHARING         | 164,189,303 | 164,274,690 | 164,139,530 | 164,139,530 | 165,292,389 | 1,152,859        |
| 01863 | BOE ADMI | NISTRATION                     | 164,349,154 | 164,487,712 | 164,299,530 | 166,844,261 | 168,275,890 | 3,976,360        |
| 01875 | TRANSPO  | RTATION                        |             |             |             |             |             |                  |
|       | 44515    | PUBLIC SCHOOLS TRANSPORTATION  | 1,412,908   | 0           | 0           | 0           | 0           | 0                |
| 01875 | TRANSPO  | RTATION                        | 1,412,908   | 0           | 0           | 0           | 0           | 0                |
| 01898 | GENERAL  | FUND BOE ADMINISTRATIO         |             |             |             |             |             |                  |
|       | 41549    | BILLED SERVICES                | 2,270,522   | 1,153,278   | 0           | 0           | 0           | 0                |
| 01898 | GENERAL  | FUND BOE ADMINISTRATIO         | 2,270,522   | 1,153,278   | 0           | 0           | 0           | 0                |

#### APPROPRIATION SUMMARY

\*MBR=Minimum Budget Requirement, a provision of Connecticut's State Support for Education that sets a minimum sum per pupil that school districts must spend. ECS or Education Cost Sharing, aims to equalize some of substantial school funding disparities that municipalities with a large number of needy students encounter when trying to provide services. ECS provides for grants based on a formula that multiplies three factors: (1) a base aid ratio of each town's wealth to a designated state guaranteed wealth level (GWL), (2) the foundation, and (3) the number of each town's resident students adjusted for educational and economic need ("need students"). A per-student bonus is added for towns that are part of regional school districts. (A recent report from the Office of Legislative Research (OLR) on Education Cost Sharing reports on the present funding situation: http://www.cga.ct.gov/2012/rpt/2012-R-0101.htm)

|          |             |             |             |             | FY 2019     | FY 2019     | FY 18               |
|----------|-------------|-------------|-------------|-------------|-------------|-------------|---------------------|
|          | FUNCTION    | FY 2016     | FY 2017     | FY 2018     | Requested   | Proposed    | <b>Budget vs FY</b> |
| FUNCTION | DESCRIPTION | Actuals     | Actuals     | Budget      | Budget      | Budget      | 19 Proposed         |
| 08       | EDUCATION   | 212.158.094 | 212.668.204 | 218.504.869 | 245.008.530 | 212.304.994 | 6.199.875           |

| Org#              | Org Description                         | Object         | f Object Description                  | FY 2016<br>Actuals                 | FY 2017<br>Actuals                 | FY 2018<br>Budget                        | FY 2019<br>Requested<br>Budget           | FY 2019<br>Proposed                      | FY 18 Budget<br>Vs FY 19 |
|-------------------|---|----------------|---------------------------------------|------------------------------------|------------------------------------|--|--|--|--------------------------|
| 01800             | PRINCIPALS                              |                |                                       |                                    |                                    |  | виадет                                   | Budget                                   | Proposed                 |
|                   |   | 51000          | FULL TIME EARNED PAY                  | 8,556,075                          | 8,209,243                          | 2,091,305                                | 9,153,488                                | 9,153,488                                | -7,062,183               |
|                   |   | 51100          | PT TEMP/SEASONAL EARNED PA            | 206,150                            | 21,700                             | 50,375                                   | 50,375                                   | 50,375                                   | (                        |
| 01                | PERSONNEL SERVICES                      |                |                                       | 8,762,225                          | 8,230,943                          | 2,141,680                                | 9,203,863                                | 9,203,863                                | -7,062,183               |
|                   |   | 51140          | LONGEVITY PAY                         | 0                                  | 41,200                             | 50,200                                   | 50,000                                   | 50,000                                   | 200                      |
|                   |   | 51154          | UNUSED SICK TIME PAYOUT               | 0                                  | 0                                  | 42,523                                   | 42,523                                   | 42,523                                   | (                        |
| 2                 | OTHER PERSONNEL SERV                    |                |                                       | 0                                  | 41,200                             | 92,723                                   | 92,523                                   | 92,523                                   | 200                      |
|                   |   | 52360          | MEDICARE                              | 111,525                            | 109,102                            | 119,840                                  | 122,462                                  | 122,462                                  | -2,622                   |
|                   |   | 52385          | SOCIAL SECURITY                       | 8,136                              | 600                                | 0  | 0  | 0  |                          |
|                   |   | 52917          | HEALTH INSURANCE CITY SHARE           | 176,632                            | 147,012                            | 21,470                                   | 21,470                                   | 21,470                                   | (                        |
| _                 |   | 52919          | BOE HSA HEALTH CITY SHARE             | 849,216                            | 824,151                            | 1,025,049                                | 972,155                                  | 972,155                                  | 52,894                   |
|                   | FRINGE BENEFITS                         |                |                                       | 1,145,509                          | 1,080,865                          | 1,166,359                                | 1,116,087                                | 1,116,087                                | 50,272                   |
|                   | PRINCIPALS                              |                |                                       | 9,907,735                          | 9,353,008                          | 3,400,762                                | 10,412,473                               | 10,412,473                               | -7,011,710               |
| 1801              | ELEMENTARY CLASSROOM 1                  |                | FULL TIME EARNED DAY                  | 22 704 440                         | 25 422 645                         | 25 444 070                               | 26 420 200                               | 26 420 200                               | 720.42                   |
|                   | DEDCOMMEN CERVICES                      | 51000          | FULL TIME EARNED PAY                  | 23,704,448                         | 25,122,645                         | 25,411,078                               | 26,139,200                               | 26,139,200                               |                          |
| 1                 | PERSONNEL SERVICES                      | F1140          | LONGEVITY DAY                         | 23,704,448                         | 25,122,645                         | 25,411,078                               | 26,139,200                               | 26,139,200                               |                          |
|                   |   | 51140<br>51154 | LONGEVITY PAY UNUSED SICK TIME PAYOUT | 464,550                            | 114,000<br>46,475                  | 127,285<br>468,477                       | 125,400                                  | 125,400<br>468,477                       |                          |
| 2                 | OTHER PERSONNEL SERV                    | 31134          | UNUSED SICK TIME PATOUT               | 352,673<br>817,223                 | 160,475                            | 595,762                                  | 468,477<br>593,877                       | 593,877                                  | 1,88                     |
| _                 | OTHER PERSONNEL SERV                    | 52360          | MEDICARE                              | 316,735                            | 330,497                            | 340,410                                  | 345,087                                  | 345,087                                  | -4,67                    |
|                   |   | 52385          | SOCIAL SECURITY                       | 7,703                              | 3,988                              | 6,123                                    | 6,123                                    | 6,123                                    |                          |
|                   |   | 52917          | HEALTH INSURANCE CITY SHARE           | 600,195                            | 643,364                            | 0,123                                    | 778,870                                  | 778,870                                  |                          |
|                   |   | 52919          | BOE HSA HEALTH CITY SHARE             | 4,498,344                          | 4,306,581                          | 5,348,957                                | 5,895,515                                | 5,895,515                                |                          |
| 3                 | FRINGE BENEFITS                         | 32313          | BOETISA HEALITI CITT SHAKE            | 5,422,976                          | 5,284,431                          | 5,695,490                                | 7,025,595                                | 7,025,595                                |                          |
| 1801              | ELEMENTARY CLASSROOM T<br>SUBSTITUTES   | TEACHERS       |                                       | 29,944,647                         | 30,567,550                         | 31,702,330                               |  | 33,758,672                               |                          |
| 1002              | 30031110123                             | 56115          | HUMAN SERVICES                        | 2,370,789                          | 2,489,132                          | 2,365,191                                | 2,365,191                                | 2,365,191                                |                          |
| 5                 | SPECIAL SERVICES                        | 30113          | HOWAIT SERVICES                       | 2,370,789                          | 2,489,132                          | 2,365,191                                | 2,365,191                                | 2,365,191                                |                          |
|                   | SUBSTITUTES                             |                |                                       | 2,370,789                          | 2,489,132                          | 2,365,191                                | 2,365,191                                | 2,365,191                                |                          |
|                   | PARAPROFESSIONALS                       |                |                                       | 2,370,703                          | 2,403,132                          | 2,303,131                                | 2,303,131                                | 2,303,131                                |                          |
| 1005              | TAILAI NOI ESSIONAES                    | 51000          | FULL TIME EARNED PAY                  | 267,114                            | 9,079                              | 0  | 0  | 0  |                          |
| 1                 | PERSONNEL SERVICES                      | 31000          | 1022 11112 27111123 1711              | 267,114                            | 9,079                              | 0  | 0  | 0  |                          |
| -                 |   | 52360          | MEDICARE                              | 3,142                              | 122                                | 0  | 0  | 0  |                          |
|                   |   | 52504          | MERF PENSION EMPLOYER CONT            | 28,550                             | 1,414                              | 0  | 0  | 0  |                          |
|                   |   | 52917          | HEALTH INSURANCE CITY SHARE           | 139,648                            | 3,954                              | 0  | 0  | 0  |                          |
| 3                 | FRINGE BENEFITS                         |                |                                       | 171,340                            | 5,490                              | 0  | 0  | 0  |                          |
| 1803              | PARAPROFESSIONALS<br>SCHOOL CLERICALS   |                |                                       | 438,453                            | 14,570                             | 0  | 0  | 0  |                          |
|                   |   | 51000          | FULL TIME EARNED PAY                  | 2,954,904                          | 2,967,813                          | 3,150,235                                | 3,296,797                                | 3,296,797                                | -146,562                 |
| 1                 | PERSONNEL SERVICES                      |                |                                       | 2,954,904                          | 2,967,813                          | 3,150,235                                | 3,296,797                                | 3,296,797                                | -146,56                  |
|                   |   | 51106          | REGULAR STRAIGHT OVERTIME             | 247                                | 0                                  | 46                                       | 0  | 0  | 4                        |
|                   |   | 51108          | REGULAR 1.5 OVERTIME PAY              | 62                                 | 0                                  | 0  | 0  | 0  | (                        |
|                   |   | 51140          | LONGEVITY PAY                         | 0                                  | 66,420                             | 66,785                                   | 69,035                                   | 69,035                                   | -2,25                    |
|                   |   | 51154          | UNUSED SICK TIME PAYOUT               | 0                                  | 33,727                             | 20,271                                   | 20,271                                   | 20,271                                   |                          |
|                   |   | 51156          | UNUSED VACATION TIME PAYOU            | 0                                  | 20,910                             | 0  | 0  | 0  |                          |
|                   |   | 51314          | UNUSED VACATION PAY RETIREMENT        | 0                                  | 9,617                              | 5,101                                    | 5,101                                    | 5,101                                    |                          |
|                   |   | 51318          | PERSONAL DAY PAYOUT RETIREMENT        | 0                                  | 0                                  | 535                                      | 535                                      | 535                                      |                          |
| 2                 | OTHER PERSONNEL SERV                    |                |                                       | 309                                | 130,673                            | 92,737                                   | 94,942                                   | 94,942                                   |                          |
|                   |   | 52360          | MEDICARE                              | 34,859                             | 37,398                             | 39,116                                   | 40,663                                   | 40,663                                   |                          |
|                   |   | 52385          | SOCIAL SECURITY                       | 1,903                              | 1,876                              | 0  | 0  | 0  |                          |
|                   |   | 52504          | MERF PENSION EMPLOYER CONT            | 321,549                            | 328,922                            | 389,942                                  | 408,951                                  | 408,951                                  |                          |
|                   |   | 52917          | HEALTH INSURANCE CITY SHARE           | 1,092,462                          | 1,034,273                          | 1,056,491                                | 1,098,578                                | 1,098,578                                |                          |
|                   |   | 52920          | HEALTH BENEFITS BUYOUT                | 0                                  | 4,792                              | 7,500                                    | 7,500                                    | 7,500                                    |                          |
|                   |   |                |                                       |                                    | 1,407,261                          | 1,493,049                                | 1,555,692                                | 1,555,692                                | -62,64                   |
| 1804              | FRINGE BENEFITS SCHOOL CLERICALS        |                |                                       | 1,450,774<br>4,405,987             | 4,505,747                          | 4,736,021                                | 4,947,431                                | 4,947,431                                |                          |
| 1804              |   |                |                                       | 4,405,987                          | 4,505,747                          | 4,736,021                                | 4,947,431                                | 4,947,431                                | -211,40                  |
| 1804              | SCHOOL CLERICALS                        | 54580          | SCHOOL SUPPLIES                       | 4,405,987<br>42,711                | 4,505,747<br>27,590                | 4,736,021<br>202,350                     | 4,947,431<br>202,350                     | 4,947,431<br>202,350                     | -211,40                  |
| 1804<br>1805      | SCHOOL CLERICALS INSTRUCTIONAL SUPPLIES |                | SCHOOL SUPPLIES OFFICE SUPPLIES       | 4,405,987<br>42,711<br>0           | 4,505,747<br>27,590<br>0           | 4,736,021<br>202,350<br>6,100            | 4,947,431<br>202,350<br>6,100            | 4,947,431<br>202,350<br>6,100            | -211,40                  |
| 1804<br>1805      | SCHOOL CLERICALS                        | 54580<br>54675 | OFFICE SUPPLIES                       | 4,405,987<br>42,711<br>0<br>42,711 | 4,505,747<br>27,590<br>0<br>27,590 | 4,736,021<br>202,350<br>6,100<br>208,450 | 4,947,431<br>202,350<br>6,100<br>208,450 | 4,947,431<br>202,350<br>6,100<br>208,450 | -211,40                  |
| 1804<br>1805<br>4 | SCHOOL CLERICALS INSTRUCTIONAL SUPPLIES | 54580          |                                       | 4,405,987<br>42,711<br>0           | 4,505,747<br>27,590<br>0           | 4,736,021<br>202,350<br>6,100            | 4,947,431<br>202,350<br>6,100            | 4,947,431<br>202,350<br>6,100            | -211,40!                 |

| Org#  | Org Description                       | Object | # Object Description         | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested | FY 2019<br>Proposed    | FY 18 Budget<br>Vs FY 19 |
|-------|---------------------------------------|--------|------------------------------|--------------------|--------------------|-------------------|----------------------|------------------------|--------------------------|
| 11206 | SUPPLIES                              |        |                              |                    |                    |                   | Budget               | Budget                 | Proposed                 |
| ,1000 | JOI I LILJ                            | 51106  | REGULAR STRAIGHT OVERTIME    | 35                 | 1,404              | 60                | 60                   | 60                     | (                        |
|       |                                       | 51108  | REGULAR 1.5 OVERTIME PAY     | 4,220              | 5,164              | 10,340            | 10,340               | 10,340                 |                          |
|       |                                       | 51122  | SHIFT 2 - 1.5X OVERTIME      | 10,724             | 12,328             | 22,783            | 22,473               | 22,473                 |                          |
|       |                                       | 51400  | GENERAL STIPENDS             | 2,644              | 17,148             | 8,721             | 6,221                | 6,221                  |                          |
| )2    | OTHER PERSONNEL SERV                  |        |                              | 17,623             | 36,043             | 41,904            | 39,094               | 39,094                 |                          |
|       |                                       | 52360  | MEDICARE                     | 270                | 559                | 2,013             | 1,963                | 1,963                  |                          |
|       |                                       | 52385  | SOCIAL SECURITY              | 7                  | 31                 | 50                | 50                   | 50                     |                          |
|       |                                       | 52504  | MERF PENSION EMPLOYER CONT   | 1,809              | 2,165              | 4,684             | 4,584                | 4,584                  |                          |
| )3    | FRINGE BENEFITS                       |        |                              | 2,086              | 2,754              | 6,747             | 6,597                | 6,597                  |                          |
|       |                                       | 53605  | MEMBERSHIP/REGISTRATION FEES | 385                | 385                | 385               | 385                  | 385                    |                          |
|       |                                       | 53610  | TRAINING SERVICES            | 1,390              | 1,700              | 2,500             | 2,500                | 2,500                  |                          |
|       |                                       | 54550  | COMPUTER SOFTWARE            | 1,571              | 2,450              | 0                 | 2,450                | 2,450                  |                          |
|       |                                       | 54580  | SCHOOL SUPPLIES              | 559,284            | 439,562            | 393,385           | 523,126              | 523,126                | -129,741                 |
|       |                                       | 54675  | OFFICE SUPPLIES              | 1,339              | 586                | 721               | 721                  | 721                    |                          |
|       |                                       | 54725  | POSTAGE                      | 24,018             | 26,996             | 30,640            | 27,221               | 27,221                 | 3,419                    |
|       |                                       | 55075  | SCHOOL EQUIPMENT             | 28,315             | 10,003             | 6,105             | 6,881                | 6,881                  | -77                      |
| 14    | OPERATIONAL EXPENSES                  |        |                              | 616,302            | 481,682            | 433,736           | 563,284              | 563,284                |                          |
|       |                                       | 56180  | OTHER SERVICES               | 14,194             | 12,891             | 10,826            | 10,639               | 10,639                 |                          |
|       |                                       | 56240  | TRANSPORTATION SERVICES      | 0                  | 0                  | 720               | 0                    | 0                      |                          |
| )5    | SPECIAL SERVICES                      |        |                              | 14,194             | 12,891             | 11,546            | 10,639               | 10,639                 |                          |
|       | SUPPLIES                              |        |                              | 650,204            | 533,370            | 493,932           | 619,614              | 619,614                |                          |
|       | HIGH SCHOOL TEXTBOOKS                 |        |                              | 050,20 .           | 555,576            | .55,552           | 013,01               | 015,01                 | 123,000                  |
|       |                                       | 54760  | TEXTBOOKS                    | 0                  | 0                  | 0                 | 0                    | 0                      | (                        |
| )4    | OPERATIONAL EXPENSES                  | 54700  | TEXTBOOKS                    | 0                  | 0                  | 0                 | 0                    | 0                      |                          |
|       | HIGH SCHOOL TEXTBOOKS                 |        |                              | 0                  | 0                  | 0                 | 0                    | 0                      |                          |
|       | ELEMENTARY TEXTBOOKS                  |        |                              | _                  | _                  |                   |                      | _                      | (                        |
|       |                                       | 54760  | TEXTBOOKS                    | 64,567             | 0                  | 0                 | 0                    | 0                      |                          |
| 4     | OPERATIONAL EXPENSES                  | 54700  | TEXTBOOKS                    | 64,567             | 0                  | 0                 | 0                    | 0                      |                          |
|       | ELEMENTARY TEXTBOOKS                  |        |                              | 64,567             | 0                  | 0                 | 0                    | 0                      |                          |
|       | PREK-K-BLACK ROCK                     |        |                              | 04,307             | U                  | U                 | O                    | Ü                      |                          |
| 1003  | FRER-R-DEACK ROCK                     | 51000  | FULL TIME EARNED PAY         | 3,097,549          | 2,969,165          | 3,311,300         | 5,167,607            | 5,167,607              | -1,856,307               |
| )1    | PERSONNEL SERVICES                    | 31000  | FOLL TIME EARNED PAT         | 3,097,549          | 2,969,165          | 3,311,300         | 5,167,607            | 5,167,607              |                          |
| ,1    | PERSONNEL SERVICES                    | 51140  | LONGEVITY PAY                | 3,037,343          | 25,500             | 27,100            | 26,700               | 26,700                 |                          |
| 2     | OTHER PERSONNEL SERV                  | 31140  | LONGEVITTPAT                 | 0                  | 25,500             | 27,100            |                      |                        |                          |
| 12    | OTHER PERSONNEL SERV                  | 52360  | MEDICARE                     |                    | 62,002             |                   | 26,700               | 26,700                 |                          |
|       |                                       | 52385  | SOCIAL SECURITY              | 61,252<br>103      | 635                | 64,728<br>1,049   | 65,946<br>1,435      | 65,946<br>1,435        |                          |
|       |                                       | 52917  | HEALTH INSURANCE CITY SHARE  |                    | 127,752            | 1,049             | 1,455                | 1,455                  |                          |
|       |                                       | 52917  | BOE HSA HEALTH CITY SHARE    | 122,550            |                    |                   |                      |                        |                          |
|       | FRINGE BENEFITS                       | 32919  | BOE HSA HEALTH CITT SHAKE    | 920,354            | 889,488            | 1,075,641         | 1,224,574            | 1,224,574              |                          |
| 3     |                                       |        |                              | 1,104,260          | 1,079,877          | 1,141,418         | 1,291,955            | 1,291,955<br>6,486,262 |                          |
|       | PREK-K-BLACK ROCK BILINGUAL EDUCATION |        |                              | 4,201,809          | 4,074,542          | 4,479,818         | 6,486,262            | 0,480,202              | -2,006,444               |
| 1810  | BILINGUAL EDUCATION                   | F1000  | FULL TIME FARMED DAY         | 4 004 646          | 4 010 070          | 4 200 627         | 4 070 000            | 4 070 000              | FC7 423                  |
|       | DEDCOMMEN CERVICES                    | 51000  | FULL TIME EARNED PAY         | 4,994,646          | 4,810,870          | 4,308,627         | 4,876,060            | 4,876,060              |                          |
| 1     | PERSONNEL SERVICES                    | F4440  | LONGELUTY DAY                | 4,994,646          | 4,810,870          | 4,308,627         | 4,876,060            | 4,876,060              |                          |
|       |                                       | 51140  | LONGEVITY PAY                | 0                  | 31,700             | 27,900            | 25,500               | 25,500                 |                          |
|       |                                       | 51154  | UNUSED SICK TIME PAYOUT      | 0                  | 22,750             | 5,200             | 5,200                | 5,200                  |                          |
|       |                                       | 51400  | GENERAL STIPENDS             | 150                | 0                  | 72                | 0                    | 0                      |                          |
|       |                                       | 51404  | TRAVEL ALLOWANCE/STIPENDS    | 550                | 310                | 550               | 550                  | 550                    |                          |
| 2     | OTHER PERSONNEL SERV                  |        |                              | 700                | 54,760             | 33,722            | 31,250               | 31,250                 |                          |
|       |                                       | 52360  | MEDICARE                     | 60,885             | 61,172             | 62,615            | 62,831               | 62,831                 |                          |
|       |                                       | 52385  | SOCIAL SECURITY              | 5,323              | 3,319              | 5,323             | 5,323                | 5,323                  |                          |
|       |                                       | 52917  | HEALTH INSURANCE CITY SHARE  | 161,886            | 135,946            | 0                 |                      | 0                      |                          |
|       |                                       | 52919  | BOE HSA HEALTH CITY SHARE    | 1,043,331          | 1,053,284          | 1,205,185         | 1,220,466            | 1,220,466              |                          |
| 3     | FRINGE BENEFITS                       |        |                              | 1,271,425          | 1,253,721          | 1,273,123         | 1,288,620            | 1,288,620              |                          |
|       | BILINGUAL EDUCATION                   |        |                              | 6,266,771          | 6,119,351          | 5,615,472         | 6,195,930            | 6,195,930              | -580,458                 |
| 1811  | BILINGUAL AIDES                       |        |                              |                    |                    |                   |                      |                        |                          |
|       |                                       | 51000  | FULL TIME EARNED PAY         | 38,502             | 39,293             | 38,925            | 41,081               | 41,081                 |                          |
| 1     | PERSONNEL SERVICES                    |        |                              | 38,502             | 39,293             | 38,925            | 41,081               | 41,081                 |                          |
|       |                                       | 51140  | LONGEVITY PAY                | 0                  | 1,800              | 1,800             | 1,800                | 1,800                  | (                        |
|       |                                       | 51404  | TRAVEL ALLOWANCE/STIPENDS    | 146                | 0                  | 0                 | 0                    | 0                      | (                        |
| 2     | OTHER PERSONNEL SERV                  |        |                              | 146                | 1,800              | 1,800             | 1,800                | 1,800                  | (                        |
|       |                                       | 52360  | MEDICARE                     | 569                | 596                | 582               | 622                  | 622                    | -40                      |
|       |                                       | 52504  | MERF PENSION EMPLOYER CONT   | 4,414              | 4,336              | 4,875             | 5,210                | 5,210                  | -33                      |
|       |                                       | 52917  | HEALTH INSURANCE CITY SHARE  | 20,403             | 20,634             | 22,391            | 23,070               | 23,070                 | -679                     |
|       |                                       |        |                              |                    | 25.500             | 27.040            | 20.002               |                        |                          |
| )3    | FRINGE BENEFITS                       |        |                              | 25,386             | 25,566             | 27,848            | 28,902               | 28,902                 | -1,054                   |

| Org#  | Org Description             | Object         | # Object Description                  | FY 2016<br>Actuals     | FY 2017<br>Actuals     | FY 2018<br>Budget      | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18 Budget<br>Vs FY 19<br>Proposed |
|-------|-----------------------------|----------------|---------------------------------------|------------------------|------------------------|------------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01812 | WORLD LANGUAGES             | F4000          | FULL TIME CARNED DAY                  | 4.447.652              | 4 250 455              | 4 400 676              |                                |                               | 72 247                               |
| 01    | PERSONNEL SERVICES          | 51000          | FULL TIME EARNED PAY                  | 1,117,652<br>1,117,652 | 1,260,455<br>1,260,455 | 1,489,676<br>1,489,676 | 1,562,023<br>1,562,023         | 1,562,023<br>1,562,023        | -72,347<br>-72,347                   |
| 01    | P ENSONNEL SERVICES         | 51140          | LONGEVITY PAY                         | 0                      | 2,500                  | 2,500                  | 1,302,023                      | 1,302,023                     | 1,200                                |
| 02    | OTHER PERSONNEL SERV        |                |                                       | 0                      | 2,500                  | 2,500                  | 1,300                          | 1,300                         | 1,200                                |
|       |                             | 52360          | MEDICARE                              | 12,664                 | 16,329                 | 20,773                 | 20,435                         | 20,435                        | 338                                  |
|       |                             | 52385          | SOCIAL SECURITY                       | 4,758                  | 3,416                  | 95                     | 95                             | 95                            | 0                                    |
|       |                             | 52917          | HEALTH INSURANCE CITY SHARE           | 34,398                 | 38,065                 | 0                      |                                | 0                             | 0                                    |
|       |                             | 52919          | BOE HSA HEALTH CITY SHARE             | 167,329                | 185,244                | 253,596                | 267,922                        | 267,922                       | -14,326                              |
| 03    | FRINGE BENEFITS             |                |                                       | 219,150                | 243,054                | 274,464                | 288,452                        | 288,452                       | -13,988                              |
|       | WORLD LANGUAGES VISUAL ARTS |                |                                       | 1,336,802              | 1,506,008              | 1,766,640              | 1,851,775                      | 1,851,775                     | -85,135                              |
|       |                             | 51000          | FULL TIME EARNED PAY                  | 2,725,766              | 3,032,775              | 3,065,736              | 3,161,352                      | 3,161,352                     | -95,616                              |
| 01    | PERSONNEL SERVICES          |                |                                       | 2,725,766              | 3,032,775              | 3,065,736              | 3,161,352                      | 3,161,352                     | -95,616                              |
|       |                             | 51140          | LONGEVITY PAY                         | 0                      | 16,700                 | 15,200                 | 15,600                         | 15,600                        | -400                                 |
|       |                             | 51154          | UNUSED SICK TIME PAYOUT               | 0                      | 22,750                 | 11,375                 | 11,375                         | 11,375                        | 0                                    |
| 02    | OTHER PERSONNEL SERV        | 52360          | MEDICARE                              | 0<br>36,404            | 39,450<br>40,079       | 26,575                 | 26,975                         | 26,975                        | -400<br>-518                         |
|       |                             | 52385          | SOCIAL SECURITY                       | 1,674                  | 190                    | 42,765<br>2,084        | 43,283<br>1,642                | 43,283<br>1,642               | -518<br>442                          |
|       |                             | 52917          | HEALTH INSURANCE CITY SHARE           | 68,791                 | 102,384                | 2,004                  | 1,042                          | 1,042                         | 0                                    |
|       |                             | 52919          | BOE HSA HEALTH CITY SHARE             | 449,351                | 492,130                | 709,797                | 791,086                        | 791,086                       | -81,289                              |
| 03    | FRINGE BENEFITS             | 32313          | 55211571112112111 6111 61111112       | 556,220                | 634,783                | 754,646                | 836,011                        | 836,011                       | -81,365                              |
|       | VISUAL ARTS                 |                |                                       | 3,281,986              | 3,707,008              | 3,846,957              | 4,024,338                      | 4,024,338                     | -177,381                             |
| 01814 | PERFORMING ARTS             | F              | FULL TIME FACTOR DAY                  |                        | 2 207                  | 2 *0=                  | 2 522 :                        | 2 525                         | 405                                  |
|       |                             | 51000          | FULL TIME EARNED PAY                  | 2,354,110              | 2,397,364              | 2,497,060              | 2,630,408                      | 2,630,408                     | -133,348                             |
| 01    | PERSONNEL SERVICES          | F4440          | LONGEVITY DAY                         | 2,354,110              | 2,397,364              | 2,497,060              | 2,630,408                      | 2,630,408                     | -133,348                             |
|       |                             | 51140<br>51154 | LONGEVITY PAY UNUSED SICK TIME PAYOUT | 0                      | 7,800<br>11,375        | 9,400<br>11,375        | 9,800<br>11,375                | 9,800<br>11,375               | -400<br>0                            |
|       |                             | 51134          | TRAVEL ALLOWANCE/STIPENDS             | 500                    | 900                    | 600                    | 250                            | 250                           | 350                                  |
| 02    | OTHER PERSONNEL SERV        | 31404          | TRAVEL ALLOWANCE/STIPENDS             | 500                    | 20,075                 | 21,375                 | 21,425                         | 21,425                        | -50                                  |
| UZ    | OTHER PERSONNEL SERV        | 52360          | MEDICARE                              | 32,277                 | 32,912                 | 34,381                 | 35,854                         | 35,854                        | -1,473                               |
|       |                             | 52385          | SOCIAL SECURITY                       | 0                      | 2,336                  | 3,227                  | 3,227                          | 3,227                         | 0                                    |
|       |                             | 52917          | HEALTH INSURANCE CITY SHARE           | 38,126                 | 38,551                 | 0                      | 0                              | 0                             | 0                                    |
|       |                             | 52919          | BOE HSA HEALTH CITY SHARE             | 466,913                | 496,566                | 598,013                | 686,638                        | 686,638                       | -88,625                              |
| 03    | FRINGE BENEFITS             |                |                                       | 537,316                | 570,364                | 635,621                | 725,719                        | 725,719                       | -90,098                              |
|       | PERFORMING ARTS             |                |                                       | 2,891,926              | 2,987,803              | 3,154,056              | 3,377,552                      | 3,377,552                     | -223,496                             |
| 01012 | ENGLISH                     | 51000          | FULL TIME EARNED PAY                  | 4,483,626              | 4,568,503              | 4,714,116              | 4,936,473                      | 4,936,473                     | -222,357                             |
| 01    | PERSONNEL SERVICES          | 31000          | TOLE TIME LARNEDT AT                  | 4,483,626              | 4,568,503              | 4,714,116              | 4,936,473                      | 4,936,473                     | -222,357                             |
| 01    | P ENSONNEE SERVICES         | 51140          | LONGEVITY PAY                         | 4,463,620              | 20,500                 | 20,900                 | 23,100                         | 23,100                        | -2,200                               |
|       |                             | 51154          | UNUSED SICK TIME PAYOUT               | 0                      | 11,375                 | 0                      | 0                              | 0                             | 0                                    |
| 02    | OTHER PERSONNEL SERV        |                |                                       | 0                      | 31,875                 | 20,900                 | 23,100                         | 23,100                        | -2,200                               |
|       |                             | 52360          | MEDICARE                              | 54,523                 | 63,444                 | 65,548                 | 66,612                         | 66,612                        | -1,064                               |
|       |                             | 52385          | SOCIAL SECURITY                       | 3,337                  | 402                    | 0                      | 0                              | 0                             | 0                                    |
|       |                             | 52917          | HEALTH INSURANCE CITY SHARE           | 198,505                | 160,128                | 0                      | 0                              | 0                             | 0                                    |
|       |                             | 52919          | BOE HSA HEALTH CITY SHARE             | 691,314                | 733,351                | 1,010,311              | 1,125,714                      | 1,125,714                     | -115,403                             |
| 03    | FRINGE BENEFITS             |                |                                       | 947,679                | 957,324                | 1,075,859              | 1,192,326                      | 1,192,326                     | -116,467                             |
|       | ENGLISH                     |                |                                       | 5,431,305              | 5,557,702              | 5,810,875              | 6,151,899                      | 6,151,899                     | -341,024                             |
| 01010 | MATH                        | 51000          | FULL TIME EARNED PAY                  | 4,494,046              | 4,463,592              | 4,724,627              | 4,636,391                      | 4,636,391                     | 88,236                               |
| 01    | PERSONNEL SERVICES          | 21000          | . SEE THREE DAMAED I AT               | 4,494,046              | 4,463,592              | 4,724,627              | 4,636,391                      | 4,636,391                     | 88,236                               |
|       |                             | 51140          | LONGEVITY PAY                         | 0                      | 9,300                  | 11,300                 | 12,800                         | 12,800                        | -1,500                               |
|       |                             | 51400          | GENERAL STIPENDS                      | 0                      | 0                      | 1,213                  | 1,213                          | 1,213                         | 0                                    |
| 02    | OTHER PERSONNEL SERV        |                |                                       | 0                      | 9,300                  | 12,513                 | 14,013                         | 14,013                        | -1,500                               |
|       |                             | 52360          | MEDICARE                              | 57,233                 | 59,783                 | 65,663                 | 61,277                         | 61,277                        | 4,386                                |
|       |                             | 52385          | SOCIAL SECURITY                       | 11,257                 | 10,386                 | 7,296                  | 7,296                          | 7,296                         | 0                                    |
|       |                             | 52917          | HEALTH INSURANCE CITY SHARE           | 278,060                | 258,924                | 0                      | 0                              | 0                             | 0                                    |
|       |                             | 52919          | BOE HSA HEALTH CITY SHARE             | 709,747                | 790,196                | 1,077,282              | 1,127,358                      | 1,127,358                     | -50,076                              |
| 03    | FRINGE BENEFITS             |                |                                       | 1,056,297              | 1,119,289              | 1,150,241              | 1,195,931                      | 1,195,931                     | -45,690                              |
|       | MATH<br>SCIENCE             |                |                                       | 5,550,343              | 5,592,181              | 5,887,381              | 5,846,335                      | 5,846,335                     | 41,046                               |
| 0101/ | JULITOL                     | 51000          | FULL TIME EARNED PAY                  | 4,262,924              | 4,486,646              | 4,606,650              | 4,675,551                      | 4,675,551                     | -68,901                              |
| 01    | PERSONNEL SERVICES          |                |                                       | 4,262,924              | 4,486,646              | 4,606,650              | 4,675,551                      | 4,675,551                     | -68,901                              |
|       |                             | 51140          | LONGEVITY PAY                         | 0                      | 12,400                 | 14,800                 | 13,900                         | 13,900                        | 900                                  |
| 02    | OTHER PERSONNEL SERV        |                |                                       | 0                      | 12,400                 | 14,800                 | 13,900                         | 13,900                        | 900                                  |
|       |                             | 52360          | MEDICARE                              | 53,399                 | 58,275                 | 62,031                 | 60,784                         | 60,784                        | 1,247                                |
|       |                             | 52385          | SOCIAL SECURITY                       | 9,563                  | 6,899                  | 13,280                 | 13,280                         | 13,280                        | 0                                    |
|       |                             | 52917          | HEALTH INSURANCE CITY SHARE           | 227,808                | 200,017                | 0                      |                                | 0                             | 0                                    |
|       |                             | 52919          | BOE HSA HEALTH CITY SHARE             | 593,977                | 645,959                | 946,912                | 999,999                        | 999,999                       | -53,087                              |
| 03    | FRINGE BENEFITS             |                |                                       | 884,747                | 911,150                | 1,022,223              | 1,074,063                      | 1,074,063                     | -51,840                              |
| 01817 | SCIENCE                     |                |                                       | 5,147,671              | 5,410,196              | 5,643,673              | 5,763,514                      | 5,763,514                     | -119,841                             |

CITY OF BRIDGEPORT, CONNECTICUT

| Org#  | Org Description              | Object | # Object Description                       | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18 Budget<br>Vs FY 19<br>Proposed |
|-------|------------------------------|--------|--|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01818 | SOCIAL STUDIES               |        |  |                    |                    |                   | buuget                         | buuget                        | Fioposeu                             |
|       |                              | 51000  | FULL TIME EARNED PAY                       | 4,499,239          | 4,648,082          | 4,482,532         | 4,644,314                      | 4,644,314                     |                                      |
| 01    | PERSONNEL SERVICES           |        |  | 4,499,239          | 4,648,082          | 4,482,532         | 4,644,314                      | 4,644,314                     | ,                                    |
|       |                              | 51140  | LONGEVITY PAY                              | 0                  | 28,000             | 26,900            | 23,600                         | 23,600                        |                                      |
|       |                              | 51154  | UNUSED SICK TIME PAYOUT                    | 0                  | 25,350             | 0                 | 0                              | 0                             |                                      |
|       |                              | 51400  | GENERAL STIPENDS                           | 0                  | 0                  | 0                 | 0                              | 0                             |                                      |
| )2    | OTHER PERSONNEL SERV         |        |  | 0                  | 53,350             | 26,900            | 23,600                         | 23,600                        |                                      |
|       |                              | 52360  | MEDICARE                                   | 55,761             | 60,190             | 60,924            | 60,457                         | 60,457                        |                                      |
|       |                              | 52385  | SOCIAL SECURITY                            | 3,088              | 203                | 100               | 100                            | 100                           |                                      |
|       |                              | 52917  | HEALTH INSURANCE CITY SHARE                | 227,695            | 225,816            | 0                 | 0                              | 0                             |                                      |
|       |                              | 52919  | BOE HSA HEALTH CITY SHARE                  | 743,224            | 721,525            | 979,366           | 1,068,995                      | 1,068,995                     | ,                                    |
| )3    | FRINGE BENEFITS              |        |  | 1,029,768          | 1,007,734          | 1,040,390         | 1,129,552                      | 1,129,552                     |                                      |
|       | SOCIAL STUDIES               |        |  | 5,529,006          | 5,709,166          | 5,549,822         | 5,797,466                      | 5,797,466                     | -247,64                              |
| 1819  | PHYSICAL EDUCATION           | E4000  | 51111 <b>7</b> 11 <b>4</b> 5 54 20152 2017 | 2 246 755          | 2 405 270          | 2 252 202         | 2 407 702                      | 2 407 702                     | 420.00                               |
|       | DEDCOMMEN CERVICES           | 51000  | FULL TIME EARNED PAY                       | 3,216,755          | 3,495,379          | 3,368,399         | 3,497,793                      | 3,497,793                     |                                      |
| 1     | PERSONNEL SERVICES           |        | LONGSHITHERAN                              | 3,216,755          | 3,495,379          | 3,368,399         | 3,497,793                      | 3,497,793                     |                                      |
|       |                              | 51140  | LONGEVITY PAY                              | 0                  | 15,800             | 14,500            | 14,100                         | 14,100                        |                                      |
|       |                              | 51154  | UNUSED SICK TIME PAYOUT                    | 0                  | 5,850              | 1,300             | 1,300                          | 1,300                         |                                      |
| _     |                              | 51404  | TRAVEL ALLOWANCE/STIPENDS                  | 250                | 500                | 600               | 500                            | 500                           |                                      |
| )2    | OTHER PERSONNEL SERV         |        |  | 250                | 22,150             | 16,400            | 15,900                         | 15,900                        |                                      |
|       |                              | 52360  | MEDICARE                                   | 39,402             | 43,205             | 43,986            | 44,652                         | 44,652                        |                                      |
|       |                              | 52385  | SOCIAL SECURITY                            | 0                  | 81                 | 615               | 1,141                          | 1,141                         |                                      |
|       |                              | 52917  | HEALTH INSURANCE CITY SHARE                | 105,604            | 121,003            | 0                 | 0                              | 0                             |                                      |
| _     |                              | 52919  | BOE HSA HEALTH CITY SHARE                  | 547,825            | 605,299            | 729,744           | 785,499                        | 785,499                       |                                      |
| 13    | FRINGE BENEFITS              |        |  | 692,831            | 769,589            | 774,345           | 831,292                        | 831,292                       |                                      |
|       |                              | 55195  | SPORTING EQUIPMENT                         | 9,945              | 12,579             | 15,000            | 15,000                         | 15,000                        |                                      |
| 14    | OPERATIONAL EXPENSES         |        |  | 9,945              | 12,579             | 15,000            | 15,000                         | 15,000                        |                                      |
|       |                              | 56240  | TRANSPORTATION SERVICES                    | 4,276              | 4,075              | 11,879            | 11,879                         | 11,879                        |                                      |
| 15    | SPECIAL SERVICES             |        |  | 4,276              | 4,075              | 11,879            | 11,879                         | 11,879                        |                                      |
|       | PHYSICAL EDUCATION<br>HEALTH |        |  | 3,924,057          | 4,303,772          | 4,186,023         | 4,371,864                      | 4,371,864                     | -185,84                              |
|       |                              | 51000  | FULL TIME EARNED PAY                       | 441,419            | 535,854            | 538,651           | 553,091                        | 553,091                       | -14,44                               |
| )1    | PERSONNEL SERVICES           |        |  | 441,419            | 535,854            | 538,651           | 553,091                        | 553,091                       | -14,44                               |
|       |                              | 51140  | LONGEVITY PAY                              | 0                  | 7,000              | 4,500             | 4,600                          | 4,600                         |                                      |
|       |                              | 51154  | UNUSED SICK TIME PAYOUT                    | 0                  | 11,375             | 0                 | 0                              | 0                             |                                      |
| 12    | OTHER PERSONNEL SERV         |        |  | 0                  | 18,375             | 4,500             | 4,600                          | 4,600                         | -10                                  |
|       |                              | 52360  | MEDICARE                                   | 4,823              | 6,224              | 7,600             | 7,659                          | 7,659                         | -5                                   |
|       |                              | 52917  | HEALTH INSURANCE CITY SHARE                | 0                  | 1,040              | 0                 | 0                              | 0                             |                                      |
|       |                              | 52919  | BOE HSA HEALTH CITY SHARE                  | 91,499             | 95,223             | 107,392           | 120,973                        | 120,973                       | -13,58                               |
| )3    | FRINGE BENEFITS              |        |  | 96,322             | 102,487            | 114,992           | 128,632                        | 128,632                       |                                      |
|       | HEALTH                       |        |  | 537,742            | 656,717            | 658,143           | 686,323                        | 686,323                       | -28,18                               |
| 1821  | FAMILY & CONSUMER SCIE       | NCE    |  |                    |                    |                   |                                |                               |                                      |
|       |                              | 51000  | FULL TIME EARNED PAY                       | 143,746            | 138,779            | 132,263           | 156,379                        | 156,379                       | -24,11                               |
| )1    | PERSONNEL SERVICES           |        |  | 143,746            | 138,779            | 132,263           | 156,379                        | 156,379                       | -24,11                               |
|       |                              | 51140  | LONGEVITY PAY                              | 0                  | 1,300              | 1,300             | 1,300                          | 1,300                         |                                      |
| 12    | OTHER PERSONNEL SERV         |        |  | 0                  | 1,300              | 1,300             | 1,300                          | 1,300                         |                                      |
|       |                              | 52360  | MEDICARE                                   | 798                | 840                | 855               | 915                            | 915                           | -6                                   |
|       |                              | 52917  | HEALTH INSURANCE CITY SHARE                | 494                | 511                | 0                 | 0                              | 0                             |                                      |
|       |                              | 52919  | BOE HSA HEALTH CITY SHARE                  | 8,234              | 8,288              | 9,416             | 10,465                         | 10,465                        | -1,04                                |
| 3     | FRINGE BENEFITS              |        |  | 9,526              | 9,639              | 10,271            | 11,380                         | 11,380                        | -1,10                                |
|       | FAMILY & CONSUMER SCIE       | NCE    |  | 153,272            | 149,718            | 143,834           | 169,059                        | 169,059                       | -25,22                               |
| 1822  | TECHNOLOGY EDUCATION         |        |  |                    |                    |                   |                                |                               |                                      |
|       |                              | 51000  | FULL TIME EARNED PAY                       | 555,566            | 409,737            | 356,909           | 364,200                        | 364,200                       | -7,29                                |
| 1     | PERSONNEL SERVICES           |        |  | 555,566            | 409,737            | 356,909           | 364,200                        | 364,200                       | -7,29                                |
|       |                              | 51140  | LONGEVITY PAY                              | 0                  | 4,900              | 4,900             | 5,100                          | 5,100                         | -20                                  |
| 2     | OTHER PERSONNEL SERV         |        |  | 0                  | 4,900              | 4,900             | 5,100                          | 5,100                         | -20                                  |
|       |                              | 52360  | MEDICARE                                   | 5,110              | 4,352              | 5,291             | 3,703                          | 3,703                         | 1,58                                 |
|       |                              | 52917  | HEALTH INSURANCE CITY SHARE                | 9,076              | 9,102              | 0                 | 0                              | 0                             |                                      |
|       |                              | 52919  | BOE HSA HEALTH CITY SHARE                  | 103,949            | 84,023             | 90,491            | 102,572                        | 102,572                       | -12,08                               |
| 3     | FRINGE BENEFITS              |        |  | 118,134            | 97,477             | 95,782            | 106,275                        | 106,275                       | -10,49                               |
|       |                              | 54540  | BUILDING MATERIALS & SUPPLIE               | 412                | 1,177              | 4,647             | 4,660                          | 4,660                         |                                      |
|       |                              | 54580  | SCHOOL SUPPLIES                            | 3,373              | 928                | 5,527             | 6,180                          | 6,180                         |                                      |
|       |                              | 54640  | HARDWARE/TOOLS                             | 0                  | 0                  | 2,135             | 2,135                          | 2,135                         |                                      |
|       |                              | 54675  | OFFICE SUPPLIES                            | 73                 | 0                  | 75                | 75                             | 75                            |                                      |
|       |                              |        |  |                    |                    |                   |                                |                               |                                      |
|       |                              | 55035  | AUTOMOTIVE SHOP EQUIPMENT                  | 5,109              | 0                  | 5,772             | 5,106                          | 5,106                         | 66                                   |
| )4    | OPERATIONAL EXPENSES         | 55035  | AUTOMOTIVE SHOP EQUIPMENT                  | 5,109<br>8,967     | 0<br>2,105         | 5,772<br>18,156   | 5,106<br>18,156                | 5,106<br>18,156               |                                      |

| Org#  | Org Description                          | Object#        | 6 Object Description                    | FY 2016<br>Actuals  | FY 2017<br>Actuals | FY 2018<br>Budget    | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18 Budget<br>Vs FY 19<br>Proposed |
|-------|--|----------------|---|---------------------|--------------------|----------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01823 | BUSINESS EDUCATION                       |                |   |                     |                    |                      | Duuget                         | Duuget                        | Порозец                              |
|       |  | 51000          | FULL TIME EARNED PAY                    | 490,140             | 417,424            | 266,998              | 271,004                        | 271,004                       | -4,006                               |
| 01    | PERSONNEL SERVICES                       |                |   | 490,140             | 417,424            | 266,998              | 271,004                        | 271,004                       | -4,006                               |
| 02    | OTHER REDCOMMEN CERV                     | 51140          | LONGEVITY PAY                           | 0                   | 3,400              | 3,200                | 3,400                          | 3,400                         |                                      |
| 02    | OTHER PERSONNEL SERV                     | 52360          | MEDICARE                                | 6,836               | 3,400<br>6,066     | 3,200<br>4,029       | 3,400<br>3,843                 | 3,400<br>3,843                | -200<br>186                          |
|       |  | 52917          | HEALTH INSURANCE CITY SHARE             | 52,844              | 31,775             | 4,029                | 3,643                          | 3,843                         |                                      |
|       |  | 52919          | BOE HSA HEALTH CITY SHARE               | 26,993              | 25,811             | 37,494               | 38,172                         | 38,172                        |                                      |
| 03    | FRINGE BENEFITS                          |                |   | 86,673              | 63,652             | 41,523               | 42,015                         | 42,015                        | -492                                 |
|       | BUSINESS EDUCATION ACADEMIC INTERVENTION |                |   | 576,813             | 484,476            | 311,721              | 316,419                        | 316,419                       | -4,698                               |
|       |  | 51100          | PT TEMP/SEASONAL EARNED PA              | 190,000             | 186,258            | 23,541               | 23,541                         | 23,541                        | 0                                    |
| 01    | PERSONNEL SERVICES                       |                |   | 190,000             | 186,258            | 23,541               | 23,541                         | 23,541                        | 0                                    |
|       |  | 52360          | MEDICARE                                | 3,500               | 4,501              | 422                  | 422                            | 422                           |                                      |
| 00    | EDINGE DENERITS                          | 52385          | SOCIAL SECURITY                         | 6,500               | 9,240              | 1,038                | 1,038                          | 1,038                         | 0                                    |
| 03    | FRINGE BENEFITS ACADEMIC INTERVENTION    |                |   | 10,000              | 13,742<br>200,000  | 1,459                | 1,459                          | 1,459                         | 0                                    |
|       | TALENTED AND GIFTED PRO                  | SRAM           |   | 200,000             | 200,000            | 25,000               | 25,000                         | 25,000                        | U                                    |
| 01023 | TALENTED AND GITTED THO                  | 51000          | FULL TIME EARNED PAY                    | 188,840             | 188,891            | 243,356              | 250,325                        | 250,325                       | -6,969                               |
| 01    | PERSONNEL SERVICES                       | 31000          | . 622 25 25                             | 188,840             | 188,891            | 243,356              | 250,325                        | 250,325                       |                                      |
|       |  | 51140          | LONGEVITY PAY                           | 0                   | 2,400              | 2,400                | 2,500                          | 2,500                         |                                      |
| 02    | OTHER PERSONNEL SERV                     |                |   | 0                   | 2,400              | 2,400                | 2,500                          | 2,500                         | -100                                 |
|       |  | 52360          | MEDICARE                                | 2,016               | 2,091              | 2,148                | 2,226                          | 2,226                         | -78                                  |
|       |  | 52917          | HEALTH INSURANCE CITY SHARE             | 9,570               | 9,608              | 0                    | 0                              | 0                             | 0                                    |
|       |  | 52919          | BOE HSA HEALTH CITY SHARE               | 17,614              | 27,292             | 38,494               | 42,569                         | 42,569                        | -4,075                               |
| 03    | FRINGE BENEFITS TALENTED AND GIFTED PROC |                |   | 29,199              | 38,991             | 40,642               | 44,795                         | 44,795                        | -4,153                               |
|       | HOMEBOUND                                | KAIVI          |   | 218,039             | 230,282            | 286,398              | 297,620                        | 297,620                       | -11,222                              |
| 01020 | HOMEBOOND                                | 51026          | FT HOME BOUND PAY                       | 322,430             | 323,216            | 347,166              | 347,166                        | 347,166                       | 0                                    |
| 01    | PERSONNEL SERVICES                       | 31020          | THOME BOOND LAT                         | 322,430             | 323,216            | 347,166              | 347,166                        | 347,166                       |                                      |
| -     |  | 52360          | MEDICARE                                | 3,661               | 3,546              | 3,995                | 3,995                          | 3,995                         |                                      |
|       |  | 52385          | SOCIAL SECURITY                         | 495                 | 462                | 715                  | 715                            | 715                           |                                      |
|       |  | 52919          | BOE HSA HEALTH CITY SHARE               | 0                   | 0                  | 0                    | 0                              | 0                             | 0                                    |
| 03    | FRINGE BENEFITS                          |                |   | 4,156               | 4,008              | 4,710                | 4,710                          | 4,710                         | 0                                    |
| 01826 | HOMEBOUND                                |                |   | 326,586             | 327,224            | 351,876              | 351,876                        | 351,876                       | 0                                    |
| 01827 | SPECIAL EDUCATION                        |                |   |                     |                    |                      |                                |                               |                                      |
| 01    | DEDCOMMEN CERVICES                       | 51000          | FULL TIME EARNED PAY                    | 12,125,854          | 12,427,742         | 12,691,795           |                                | 12,671,630                    | 20,165                               |
| 01    | PERSONNEL SERVICES                       | 51140          | LONGEVITY PAY                           | 12,125,854<br>0     | 53,800             | 12,691,795<br>58,300 | 12,671,630<br>57,300           | 12,671,630<br>57,300          | 20,165<br>1,000                      |
|       |  | 51154          | UNUSED SICK TIME PAYOUT                 | 0                   | 34,125             | 0                    | 0                              | 0                             |                                      |
|       |  | 51404          | TRAVEL ALLOWANCE/STIPENDS               | 1,725               | 1,125              | 1,700                | 1,700                          | 1,700                         |                                      |
| 02    | OTHER PERSONNEL SERV                     |                | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | 1,725               | 89,050             | 60,000               | 59,000                         | 59,000                        | 1,000                                |
|       |  | 52360          | MEDICARE                                | 152,907             | 157,533            | 165,835              | 164,543                        | 164,543                       | 1,292                                |
|       |  | 52385          | SOCIAL SECURITY                         | 2,586               | 4,746              | 8,958                | 8,958                          | 8,958                         | 0                                    |
|       |  | 52917          | HEALTH INSURANCE CITY SHARE             | 562,380             | 578,723            | 0                    | 0                              | 0                             | 0                                    |
|       |  | 52919          | BOE HSA HEALTH CITY SHARE               | 1,953,274           | 1,867,594          | 2,476,422            | 2,728,875                      | 2,728,875                     | -252,453                             |
| 03    | FRINGE BENEFITS                          |                |   | 2,671,147           | 2,608,596          | 2,651,215            | 2,902,376                      | 2,902,376                     | -251,161                             |
| 04    | ODEDATIONAL EVDENCES                     | 54675          | OFFICE SUPPLIES                         | 1,668               | 650                | 1,000                | 1,000                          | 1,000                         | 0                                    |
| 04    | OPERATIONAL EXPENSES                     | 55540          | BOE TUITION                             | 1,668<br>15,147,060 | 650<br>16,115,744  | 1,000                | 1,000<br>16,921,531            | 1,000<br>16,921,531           |                                      |
|       |  | 56115          | HUMAN SERVICES                          | 463,632             | 378,113            | 600,000              | 600,000                        | 600,000                       |                                      |
|       |  | 56155          | MEDICAL SERVICES                        | 1,927,888           | 1,581,877          | 1,600,000            | 1,600,000                      | 1,600,000                     |                                      |
| 05    | SPECIAL SERVICES                         |                |   | 17,538,581          | 18,075,734         |                      | 19,121,531                     |                               | 0                                    |
| 01827 | SPECIAL EDUCATION                        |                |   | 32,338,974          | 33,201,772         | 34,525,541           | 34,755,537                     | 34,755,537                    | -229,996                             |
| 01828 | SPECIAL ED ADMINISTRATOR                 | RS             |   |                     |                    |                      |                                |                               |                                      |
|       |  | 51000          | FULL TIME EARNED PAY                    | 1,042,281           | 872,241            | 954,765              | 976,685                        | 976,685                       | -21,920                              |
| 01    | PERSONNEL SERVICES                       |                |   | 1,042,281           | 872,241            | 954,765              | 976,685                        | 976,685                       | -21,920                              |
|       |  | 51140          | LONGEVITY PAY                           | 0                   | 2,800              | 2,800                | 2,800                          | 2,800                         |                                      |
|       |  | 51154          | UNUSED SICK TIME PAYOUT                 | 0                   | 36,727             | 37,000               | 37,000                         | 37,000                        |                                      |
| 02    | OTHER DEDCOMME: CERY                     | 51404          | TRAVEL ALLOWANCE/STIPENDS               | 3,050               | 3,200              | 4,291                | 4,320                          | 4,320                         |                                      |
| 02    | OTHER PERSONNEL SERV                     | 52260          | MEDICARE                                | 3,050<br>13,012     | 42,727<br>11,376   | 44,091<br>10,471     | 44,120<br>11,621               | 44,120<br>11,621              |                                      |
|       |  | 52360<br>52917 | MEDICARE HEALTH INSURANCE CITY SHARE    | 13,012<br>33,165    | 33,283             | 10,471<br>4,299      | 11,621<br>4,299                | 11,621<br>4,299               | -1,150<br>0                          |
|       |  |                | BOE HSA HEALTH CITY SHARE               |                     | 54,519             | 116,084              | 116,212                        | 116,212                       |                                      |
|       |  | 52919          | DUE DOM DEALID CIT SHAKE                | 30.702              |                    |                      |                                |                               |                                      |
| 03    | FRINGE BENEFITS                          | 52919          | BUE HISA HEALTH CITT SHAKE              | 56,702<br>102,879   | 99,178             | 130,854              | 132,132                        | 132,132                       |                                      |

| Org#  | Org Description         | Object#        | Object Description                                       | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | Vs FY 19<br>Proposed |
|-------|-------------------------|----------------|--|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|----------------------|
| 01829 | SPECIAL ED AIDES        |                |  |                    |                    |                   | Duaget                         |                               | Порозец              |
|       |                         | 51000          | FULL TIME EARNED PAY                                     | 5,572,298          | 4,890,352          | 3,686,940         | 3,690,143                      | 3,690,143                     | -3,203               |
| 01    | PERSONNEL SERVICES      |                |  | 5,572,298          | 4,890,352          | 3,686,940         | 3,690,143                      | 3,690,143                     | -3,203               |
|       |                         | 51106          | REGULAR STRAIGHT OVERTIME                                | 840                | 420                | 300               | 195                            | 195                           | 10                   |
|       |                         | 51108          | REGULAR 1.5 OVERTIME PAY                                 | 624                | 429                | 500               | 205                            | 205                           |                      |
|       |                         | 51140          | LONGEVITY PAY  | 0                  | 88,420             | 89,080            | 76,010                         | 76,010                        |                      |
|       |                         | 51154          | UNUSED SICK TIME PAYOUT                                  | 0                  | 5,109              | 8,759             | 8,759                          | 8,759                         |                      |
|       |                         | 51318          | PERSONAL DAY PAYOUT RETIREMENT                           | 0                  | 778                | 779               | 779                            | 779                           |                      |
|       |                         | 51400          | GENERAL STIPENDS   | 13,070             | 618                | 0                 | 0                              | 0                             |                      |
| _     |                         | 51404          | TRAVEL ALLOWANCE/STIPENDS                                | 156                | 0                  | 0                 | 0                              | 0                             |                      |
| 12    | OTHER PERSONNEL SERV    |                |  | 14,689             | 95,774             | 99,418            | 85,948                         | 85,948                        |                      |
|       |                         | 52360          | MEDICARE   | 73,509             | 64,751             | 56,704            | 47,726                         | 47,726                        | 8,97                 |
|       |                         | 52385          | SOCIAL SECURITY  | 2,240              | 0                  | 17,178            | 17,178                         | 17,178                        |                      |
|       |                         | 52504          | MERF PENSION EMPLOYER CONT                               | 613,614            | 543,311            | 548,963           | 457,585                        | 457,585                       | 91,37                |
|       |                         | 52917          | HEALTH INSURANCE CITY SHARE                              | 1,962,042          | 1,731,894          | 1,284,162         | 1,225,600                      | 1,225,600                     | 58,56                |
|       |                         | 52920          | HEALTH BENEFITS BUYOUT                                   | 0                  | 10,792             | 10,642            | 11,042                         | 11,042                        |                      |
| )3    | FRINGE BENEFITS         |                |  | 2,651,404          | 2,350,747          | 1,917,649         | 1,759,131                      | 1,759,131                     | 158,51               |
|       | SPECIAL ED AIDES        |                |  | 8,238,392          | 7,336,873          | 5,704,006         | 5,535,221                      | 5,535,221                     | 168,78               |
| 1830  | SPECIAL ED CLERICALS    |                |  |                    |                    |                   |                                |                               |                      |
|       |                         | 51000          | FULL TIME EARNED PAY                                     | 325,501            | 241,492            | 256,612           | 222,878                        | 222,878                       |                      |
| 1     | PERSONNEL SERVICES      |                |  | 325,501            | 241,492            | 256,612           | 222,878                        | 222,878                       | 33,73                |
|       |                         | 51106          | REGULAR STRAIGHT OVERTIME                                | 0                  | 975                | 929               | 975                            | 975                           | -4                   |
|       |                         | 51108          | REGULAR 1.5 OVERTIME PAY                                 | 483                | 1,697              | 1,697             | 1,697                          | 1,697                         |                      |
|       |                         | 51140          | LONGEVITY PAY  | 0                  | 5,290              | 5,180             | 5,320                          | 5,320                         | -14                  |
|       |                         | 51154          | UNUSED SICK TIME PAYOUT                                  | 0                  | 2,407              | 2,408             | 2,408                          | 2,408                         |                      |
|       |                         | 51314          | UNUSED VACATION PAY RETIREMENT                           | 0                  | 4,652              | 4,653             | 4,653                          | 4,653                         |                      |
|       |                         | 51318          | PERSONAL DAY PAYOUT RETIREMENT                           | 0                  | 465                | 466               | 466                            | 466                           |                      |
| 12    | OTHER PERSONNEL SERV    |                |  | 483                | 15,486             | 15,333            | 15,519                         | 15,519                        | -18                  |
|       |                         | 52360          | MEDICARE   | 4,337              | 3,392              | 3,410             | 3,132                          | 3,132                         | 27                   |
|       |                         | 52504          | MERF PENSION EMPLOYER CONT                               | 35,984             | 27,224             | 31,646            | 27,726                         | 27,726                        | 3,92                 |
|       |                         | 52917          | HEALTH INSURANCE CITY SHARE                              | 138,893            | 95,400             | 100,217           | 89,926                         | 89,926                        | 10,29                |
| )3    | FRINGE BENEFITS         |                |  | 179,214            | 126,016            | 135,273           | 120,784                        | 120,784                       | 14,48                |
|       | SPECIAL ED CLERICALS    |                |  | 505,198            | 382,993            | 407,218           | 359,181                        | 359,181                       | 48,03                |
| 1831  | SPECIAL EDUCATION EXTEN | DED YEA        |  |                    |                    |                   |                                |                               |                      |
|       |                         | 51100          | PT TEMP/SEASONAL EARNED PA                               | 313,312            | 214,000            | 214,528           | 214,528                        | 214,528                       |                      |
| )1    | PERSONNEL SERVICES      |                |  | 313,312            | 214,000            | 214,528           | 214,528                        | 214,528                       |                      |
|       |                         | 52360          | MEDICARE   | 4,276              | 3,733              | 2,988             | 2,988                          | 2,988                         |                      |
|       |                         | 52385          | SOCIAL SECURITY  | 1,231              | 452                | 471               | 471                            | 471                           |                      |
|       |                         | 52504          | MERF PENSION EMPLOYER CONT                               | 11,811             | 8,756              | 8,281             | 8,281                          | 8,281                         |                      |
| )3    | FRINGE BENEFITS         |                |  | 17,318             | 12,941             | 11,740            | 11,740                         | 11,740                        |                      |
|       |                         | 56115          | HUMAN SERVICES   | 0                  | 47,716             | 39,056            | 39,056                         | 39,056                        |                      |
| 05    | SPECIAL SERVICES        |                |  | 0                  | 47,716             | 39,056            | 39,056                         | 39,056                        |                      |
| 1831  | SPECIAL EDUCATION EXTEN | DED YEA        |  | 330,630            | 274,656            | 265,325           | 265,325                        | 265,325                       |                      |
| 1832  | HEARING                 |                |  |                    |                    |                   |                                |                               |                      |
|       |                         | 51000          | FULL TIME EARNED PAY                                     | 390,000            | 395,086            | 401,927           | 409,031                        | 409,031                       | -7,10                |
| )1    | PERSONNEL SERVICES      |                |  | 390,000            | 395,086            | 401,927           | 409,031                        | 409,031                       | -7,10                |
|       |                         | 51140          | LONGEVITY PAY  | 0                  | 4,920              | 4,990             | 5,090                          | 5,090                         | -10                  |
|       |                         | 51400          | GENERAL STIPENDS   | 336                | 0                  | 0                 | 0                              | 0                             |                      |
|       |                         | 51404          | TRAVEL ALLOWANCE/STIPENDS                                | 750                | 750                | 750               | 750                            | 750                           |                      |
| 2     | OTHER PERSONNEL SERV    |                |  | 1,086              | 5,670              | 5,740             | 5,840                          | 5,840                         | -10                  |
|       |                         | 52360          | MEDICARE   | 2,970              | 2,992              | 3,022             | 3,086                          | 3,086                         | -6                   |
|       |                         | 52504          | MERF PENSION EMPLOYER CONT                               | 13,667             | 14,003             | 15,511            | 15,872                         | 15,872                        | -36                  |
|       |                         | 52917          | HEALTH INSURANCE CITY SHARE                              | 37,566             | 38,130             | 41,116            | 39,751                         | 39,751                        | 1,36                 |
|       |                         | 52919          | BOE HSA HEALTH CITY SHARE                                | 39,291             | 39,731             | 42,688            | 48,129                         | 48,129                        | -5,44                |
| 3     | FRINGE BENEFITS         |                |  | 93,494             | 94,855             | 102,337           | 106,838                        | 106,838                       |                      |
| 1832  | HEARING                 |                |  | 484,580            | 495,611            | 510,004           | 521,709                        | 521,709                       |                      |
|       | VOCATIONAL AQUACULTUR   | RE             |  | ,                  | ,-                 | ,                 | ,                              | - ,                           | , -                  |
|       |                         | 51000          | FULL TIME EARNED PAY                                     | 1,170,503          | 1,183,368          | 1,205,316         | 1,239,278                      | 1,239,278                     | -33,96               |
| )1    | PERSONNEL SERVICES      | _1000          |  | 1,170,503          | 1,183,368          | 1,205,316         | 1,239,278                      | 1,239,278                     |                      |
| -     | . LJOHNEL JERVICEJ      | 51140          | LONGEVITY PAY  | 1,170,303          | 8,200              | 7,100             | 7,200                          | 7,200                         |                      |
|       |                         | 51154          | UNUSED SICK TIME PAYOUT                                  | 0                  | 11,375             | 7,100             | 7,200                          | 7,200                         |                      |
|       |                         |                |  |                    |                    |                   | 0                              | 0                             |                      |
|       | OTHER DEDCOMMEN CERT    | 51400          | GENERAL STIPENDS   | 32,366             | 13,323             | 7 100             |                                |                               |                      |
| 12    | OTHER PERSONNEL SERV    | F22C0          | MEDICARE   | 32,366             | 32,898             | 7,100             | 7,200                          | 7,200                         |                      |
|       |                         | 52360          | MEDICARE   | 12,532             | 12,855             | 12,948            | 13,324                         | 13,324                        |                      |
|       |                         | 52385          | SOCIAL SECURITY  | 470                | 0                  | 0                 | 0                              | 0                             |                      |
|       |                         |                |  |                    | 1 570              | 0                 | 0                              | 0                             |                      |
|       |                         | 52917<br>52919 | HEALTH INSURANCE CITY SHARE<br>BOE HSA HEALTH CITY SHARE | 1,482<br>193,627   | 1,576<br>210,927   | 0<br>226,580      | 0<br>253,299                   | 0<br>253,299                  |                      |

| Org#      | Org Description                                  | Object#        | Object Description                                 | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget  | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18 Budget<br>Vs FY 19<br>Proposed |
|-----------|--|----------------|--|--------------------|--------------------|--------------------|--------------------------------|-------------------------------|--------------------------------------|
| 03        | FRINGE BENEFITS                                  |                |  | 208,110            | 225,358            | 239,528            | 266,623                        | 266,623                       | -27,095                              |
|           |  | 53050          | PROPERTY RENTAL/LEASE                              | 8,000              | 0                  | 8,000              | 8,000                          | 8,000                         |                                      |
|           |  | 53420          | LIABILITY INSURANCE                                | 47,183             | 43,922             | 43,922             | 43,922                         | 43,922                        | 0                                    |
|           |  | 53610          | TRAINING SERVICES                                  | 5,000              | 0                  | 0                  | 0                              | 0                             | 0                                    |
|           |  | 54540          | BUILDING MATERIALS & SUPPLIE                       | 5,317              | 0                  | 0                  | 0                              | 0                             |                                      |
|           |  | 54580          | SCHOOL SUPPLIES                                    | 1,940              | 1,892              | 1,100              | 800                            | 800                           | 300                                  |
|           |  | 54610          | DIESEL   | 2,500              | 0                  | 1,600              | 1,600                          | 1,600                         | 0                                    |
|           |  | 54615          | GASOLINE   | 436                | 205                | 500                | 500                            | 500                           | 0                                    |
|           |  | 54640          | HARDWARE/TOOLS                                     | 6,277              | 873                | 192                | 192                            | 192                           |                                      |
|           |  | 54645<br>54670 | LABORATORY SUPPLIES MEDICAL SUPPLIES               | 22,696<br>1,055    | 1,574<br>260       | 1,501<br>604       | 1,501<br>210                   | 1,501<br>210                  | 0<br>394                             |
|           |  | 54675          | OFFICE SUPPLIES                                    | 9,199              | 994                | 0                  | 0                              | 0                             |                                      |
|           |  | 54725          | POSTAGE  | 0,100              | 0                  | 201                | 201                            | 201                           | 0                                    |
|           |  | 54760          | TEXTBOOKS  | 3,552              | 1,568              | 0                  | 0                              | 0                             |                                      |
|           |  | 55205          | TRANSPORTATION EQUIPMENT                           | 7,700              | 8,224              | 10,000             | 10,000                         | 10,000                        | 0                                    |
| 04        | OPERATIONAL EXPENSES                             |                |  | 120,855            | 59,512             | 67,620             | 66,926                         | 66,926                        | 694                                  |
|           |  | 55540          | BOE TUITION  | -1,513,664         | -1,276,068         | -1,239,904         | -1,239,904                     | -1,239,904                    | 0                                    |
|           |  | 56170          | OTHER MAINTENANCE & REPAIR S                       | 19,882             | 9,003              | 604                | 998                            | 998                           | -394                                 |
|           |  | 56180          | OTHER SERVICES                                     | 2,582              | 118                | 415                | 715                            | 715                           | -300                                 |
|           |  | 59015          | PRINTING SERVICES                                  | 38                 | 0                  | 0                  | 0                              | 0                             |                                      |
| 05        | SPECIAL SERVICES                                 |                |  | -1,491,162         | -1,266,947         | -1,238,885         | -1,238,191                     | -1,238,191                    | -694                                 |
|           | VOCATIONAL AQUACULTURE AQUACULTURE SUPPORT STA   |                |  | 40,671             | 234,188            | 280,679            | 341,836                        | 341,836                       | -61,157<br>0                         |
|           |  | 51000          | FULL TIME EARNED PAY                               | 232,140            | 226,095            | 220,372            | 225,158                        | 225,158                       | -4,786                               |
| 01        | PERSONNEL SERVICES                               |                |  | 232,140            | 226,095            | 220,372            | 225,158                        | 225,158                       | -4,786                               |
|           |  | 51140          | LONGEVITY PAY                                      | 0                  | 2,765              | 1,750              | 2,500                          | 2,500                         | -750                                 |
|           |  | 51154          | UNUSED SICK TIME PAYOUT                            | 0                  | 15,831             | 0                  | 0                              | 0                             |                                      |
|           |  | 51318          | PERSONAL DAY PAYOUT RETIREMENT                     | 0                  | 824                | 0                  | 0                              | 0                             |                                      |
|           |  | 51400          | GENERAL STIPENDS                                   | 6,756              | 6,522              | 500                | 500                            | 500                           | 0                                    |
| 02        | OTHER PERSONNEL SERV                             |                |  | 6,756              | 25,943             | 2,250              | 3,000                          | 3,000                         | -750                                 |
|           |  | 52360          | MEDICARE   | 3,282              | 3,541              | 3,511              | 3,148                          | 3,148                         | 363                                  |
|           |  | 52385          | SOCIAL SECURITY                                    | 0                  | 1,594              | 0                  | 0                              | 0                             |                                      |
|           |  | 52504          | MERF PENSION EMPLOYER CONT                         | 23,566             | 21,594             | 30,653             | 27,661                         | 27,661                        | 2,992                                |
|           |  | 52917<br>52920 | HEALTH INSURANCE CITY SHARE HEALTH BENEFITS BUYOUT | 46,540<br>0        | 30,679<br>875      | 31,760             | 36,621<br>1,000                | 36,621                        | -4,861<br>0                          |
| 03        | FRINGE BENEFITS                                  | 32920          | HEALIH BENEFITS BOTOOT                             | 73,387             | 58,283             | 1,000<br>66,924    | 68,430                         | 1,000<br>68,430               | -1,506                               |
| 01836     | AQUACULTURE SUPPORT STA                          | AFF            |  | 312,283            | 310,321            | 289,546            | 296,588                        | 296,588                       | -7,042                               |
| 01837     | VOCATIONAL AGRICULTURE                           |                | 205 71 1171011                                     | 242.050            | 207.025            | 270.055            | 270 055                        | 270.055                       |                                      |
|           |  | 55540          | BOE TUITION  | 313,858            | 307,035            | 378,855            | 378,855                        | 378,855                       | 0                                    |
| 05        | SPECIAL SERVICES                                 | 56240          | TRANSPORTATION SERVICES                            | 133,946            | 139,831            | 136,793            | 136,793                        | 136,793                       | 0                                    |
| 01837     | VOCATIONAL AGRICULTURE                           |                |  | 447,804<br>447,804 | 446,866<br>446,866 | 515,648<br>515,648 | 515,648<br>515,648             | 515,648<br>515,648            | 0                                    |
| 01839     | DISCOVERY MAGNET                                 | F4000          | FULL TIME EARNED DAY                               | 272.072            | 200.074            | 200 204            | 204 274                        | 204 274                       | 0                                    |
| 01        | PERSONNEL SERVICES                               | 51000          | FULL TIME EARNED PAY                               | 372,873<br>372,873 | 368,871<br>368,871 | 268,384<br>268,384 | 281,374<br>281,374             | 281,374<br>281,374            | -12,990<br>-12,990                   |
| 01        | PERSONNEL SERVICES                               | 51140          | LONGEVITY PAY                                      | 3/2,6/3            | 1,200              | 200,364            | 201,374                        | 201,374                       |                                      |
| <b>02</b> | OTHER PERSONNEL SERV                             | 31140          | LONGEVITTAT  | 0                  | 4.000              | 0                  | 0                              | 0                             | 0                                    |
| 02        | OTHER PERSONNEL SERV                             | 52360          | MEDICARE   | 3,999              | 1,200<br>4,339     | 4,551              | 3,829                          | 3,829                         | 722                                  |
|           |  | 52917          | HEALTH INSURANCE CITY SHARE                        | 9,570              | 1,575              | 0                  | 0                              | 0                             |                                      |
|           |  | 52919          | BOE HSA HEALTH CITY SHARE                          | 62,115             | 71,052             | 67,423             | 71,188                         | 71,188                        |                                      |
| 03        | FRINGE BENEFITS                                  |                |  | 75,684             | 76,966             | 71,974             | 75,017                         | 75,017                        |                                      |
|           | DISCOVERY MAGNET                                 |                |  | 448,557            | 447,038            | 340,358            | 356,391                        | 356,391                       |                                      |
| 01840     | 6 TO 6 MAGNET SCHOOL                             |                |  |                    |                    |                    |                                |                               |                                      |
|           |  | 55540          | BOE TUITION  | 974,253            | 975,557            | 956,400            | 956,400                        | 956,400                       | 0                                    |
| 05        | SPECIAL SERVICES                                 |                |  | 974,253            | 975,557            | 956,400            | 956,400                        | 956,400                       | 0                                    |
|           | 6 TO 6 MAGNET SCHOOL<br>REG CTR FOR PERFORMING A | ARTS           |  | 974,253            | 975,557            | 956,400            | 956,400                        | 956,400                       | 0                                    |
|           |  | 55540          | BOE TUITION  | 173,900            | 192,700            | 205,400            | 205,400                        | 205,400                       | 0                                    |
| 05        | SPECIAL SERVICES                                 |                |  | 173,900            | 192,700            | 205,400            | 205,400                        | 205,400                       | 0                                    |
|           | REG CTR FOR PERFORMING A EDUCATIONAL TECHNOLOGY  |                |  | 173,900            | 192,700            | 205,400            | 205,400                        | 205,400                       | 0                                    |
|           |  | 51400          | GENERAL STIPENDS                                   | 34,100             | 33,000             | 36,000             | 36,000                         | 36,000                        | 0                                    |
| 02        | OTHER PERSONNEL SERV                             |                |  | 34,100             | 33,000             | 36,000             | 36,000                         | 36,000                        | 0                                    |
|           |  | 52360          | MEDICARE   | 467                | 444                | 400                | 400                            | 400                           | 0                                    |
|           |  | 52504          | MERF PENSION EMPLOYER CONT                         | 55                 | 55                 | 0                  | 0                              | 0                             | 0                                    |
| 03        | FRINGE BENEFITS                                  |                |  | 522                | 499                | 400                | 400                            | 400                           | 0                                    |

| Org# | Org Description           | Object#        | Object Description   | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | Vs FY 19<br>Proposed |
|------|---------------------------|----------------|--|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|----------------------|
| 1842 | EDUCATIONAL TECHNOLOGY    |                |  | 34,622             | 33,499             | 36,400            | 36,400                         | 36,400                        | Порозец              |
| 1843 | ATHLETICS                 |                |  |                    |                    |                   |                                |                               |                      |
|      |                           | 51142          | SPORT OFFICIAL PAY   | 30,167             | 18,603             | 19,000            | 19,000                         | 19,000                        | (                    |
| _    |                           | 51144          | EMPLOYEE COACHING PAY  | 362,265            | 288,514            | 290,000           | 290,000                        | 290,000                       |                      |
| 2    | OTHER PERSONNEL SERV      | F2260          | MEDICARE   | 392,431            | 307,117            | 309,000           | 309,000                        | 309,000                       |                      |
|      |                           | 52360<br>52385 | MEDICARE<br>SOCIAL SECURITY  | 5,461              | 4,273              | 4,500             | 4,500                          | 4,500                         |                      |
|      |                           | 52504          | MERF PENSION EMPLOYER CONT   | 9,362<br>6,272     | 7,424<br>5,033     | 8,000<br>6,000    | 8,000<br>6,000                 | 8,000<br>6,000                |                      |
|      |                           | 52919          | BOE HSA HEALTH CITY SHARE  | 0                  | 0                  | 0,000             | 0,000                          | 0,000                         |                      |
| 3    | FRINGE BENEFITS           | 32313          | 562.15/11.21211.6111.6111.111  | 21,095             | 16,730             | 18,500            | 18,500                         | 18,500                        |                      |
|      |                           | 53050          | PROPERTY RENTAL/LEASE  | 950                | 1,035              | 800               | 800                            | 800                           |                      |
|      |                           | 53420          | LIABILITY INSURANCE  | 103,261            | 110,960            | 155,218           | 155,218                        | 155,218                       |                      |
|      |                           | 53605          | MEMBERSHIP/REGISTRATION FEES   | 10,524             | 10,094             | 12,960            | 12,960                         | 12,960                        |                      |
|      |                           | 54670          | MEDICAL SUPPLIES   | 955                | 511                | 475               | 475                            | 475                           |                      |
|      |                           | 54675          | OFFICE SUPPLIES  | 0                  | 273                | 19                | 150                            | 150                           | -13                  |
|      |                           | 54745          | UNIFORMS   | 7,026              | 1,487              | 4,077             | 1,830                          | 1,830                         | 2,24                 |
|      |                           | 55195          | SPORTING EQUIPMENT   | 58,422             | 22,708             | 30,463            | 27,793                         | 27,793                        | 2,67                 |
| 4    | OPERATIONAL EXPENSES      | FC170          | OTHER MAINTENIANCE & DEDAIR C  | 181,138            | 147,068            | 204,012           | 199,226                        | 199,226                       | 4,78                 |
|      |                           | 56170<br>56180 | OTHER MAINTENANCE & REPAIR S OTHER SERVICES  | 15,685<br>180,695  | 16,453<br>185,207  | 17,589<br>185,000 | 17,000<br>185,000              | 17,000<br>185,000             | 58                   |
|      |                           | 56240          | TRANSPORTATION SERVICES  | 215,961            | 141,824            | 164,625           | 170,000                        | 170,000                       | -5,37                |
| 5    | SPECIAL SERVICES          | 30240          | MANSI OKTATION SERVICES  | 412,341            | 343,484            | 367,214           | 372,000                        | 372,000                       | -4,78                |
|      | ATHLETICS                 |                |  | 1,007,006          | 814,399            | 898,726           | 898,726                        | 898,726                       | 4,70                 |
|      | INTRAMURALS               |                |  | ,,                 | ,                  | ,                 | ,                              | ,                             |                      |
|      |                           | 51108          | REGULAR 1.5 OVERTIME PAY   | 1,130              | 0                  | 0                 | 0                              | 0                             |                      |
|      |                           | 51122          | SHIFT 2 - 1.5X OVERTIME  | 131                | 0                  | 0                 | 0                              | 0                             |                      |
|      |                           | 51400          | GENERAL STIPENDS   | 13,498             | 12,075             | 15,369            | 25,000                         | 25,000                        | -9,63                |
| 2    | OTHER PERSONNEL SERV      |                |  | 14,759             | 12,075             | 15,369            | 25,000                         | 25,000                        | -9,63                |
|      |                           | 52360          | MEDICARE   | 205                | 159                | 500               | 500                            | 500                           |                      |
|      |                           | 52504          | MERF PENSION EMPLOYER CONT   | 138                | 218                | 1,100             | 1,100                          | 1,100                         |                      |
| 3    | FRINGE BENEFITS           |                |  | 342                | 377                | 1,600             | 1,600                          | 1,600                         |                      |
|      |                           | 56180          | OTHER SERVICES   | 3,666              | 900                | 510               | 510                            | 510                           |                      |
| 5    | SPECIAL SERVICES          |                |  | 3,666              | 900                | 510               | 510                            | 510                           | 0.50                 |
|      | INTRAMURALS               | c              |  | 18,768             | 13,352             | 17,479            | 27,110                         | 27,110                        | -9,63                |
| 1045 | EXTRACURRICULAR ACTIVITIE | 51400          | GENERAL STIPENDS   | 72,352             | 92,108             | 75,980            | 75,980                         | 75,980                        |                      |
| 12   | OTHER PERSONNEL SERV      | 31400          | GENERAL STIFENDS   | 72,352             | 92,108             | 75,980            | 75,980                         | 75,980                        |                      |
| _    |                           | 52360          | MEDICARE   | 1,031              | 1,298              | 770               | 770                            | 770                           |                      |
|      |                           | 52385          | SOCIAL SECURITY  | 142                | 54                 | 0                 | 0                              | 0                             |                      |
|      |                           | 52504          | MERF PENSION EMPLOYER CONT   | 404                | 845                | 0                 | 0                              | 0                             |                      |
| 13   | FRINGE BENEFITS           |                |  | 1,578              | 2,197              | 770               | 770                            | 770                           |                      |
|      |                           | 56180          | OTHER SERVICES   | 15,000             | 0                  | 0                 | 0                              | 0                             | (                    |
| )5   | SPECIAL SERVICES          |                |  | 15,000             | 0                  | 0                 | 0                              | 0                             |                      |
|      | EXTRACURRICULAR ACTIVITIE | S              |  | 88,930             | 94,305             | 76,750            | 76,750                         | 76,750                        | (                    |
| 1846 | ADULT ED                  |                |  |                    |                    |                   |                                |                               |                      |
|      |                           | 51000          | FULL TIME EARNED PAY   | 605,337            | 613,614            | 592,373           | 609,902                        | 609,902                       | -17,52               |
| 1    | PERSONNEL SERVICES        | E4440          | LONGEVITY DAY  | 605,337            | 613,614            | 592,373           | 609,902                        | 609,902                       | -17,52               |
|      |                           | 51140<br>51154 | LONGEVITY PAY UNUSED SICK TIME PAYOUT  | 5,300<br>11,375    | 7,098<br>6,907     | 5,920<br>0        | 5,100<br>0                     | 5,100<br>0                    | 82                   |
|      |                           | 51314          | UNUSED VACATION PAY RETIREMENT   | 0                  | 4,372              | 0                 | 0                              | 0                             |                      |
|      |                           | 51318          | PERSONAL DAY PAYOUT RETIREMENT   | 0                  | 700                | 0                 | 0                              | 0                             |                      |
|      |                           | 51404          | TRAVEL ALLOWANCE/STIPENDS  | 600                | 600                | 600               | 600                            | 600                           |                      |
| 2    | OTHER PERSONNEL SERV      |                |  | 17,275             | 19,676             | 6,520             | 5,700                          | 5,700                         | 82                   |
|      |                           | 52360          | MEDICARE   | 8,357              | 8,169              | 7,820             | 8,162                          | 8,162                         | -34                  |
|      |                           | 52504          | MERF PENSION EMPLOYER CONT   | 36,585             | 32,167             | 34,424            | 35,343                         | 35,343                        | -91                  |
|      |                           | 52917          | HEALTH INSURANCE CITY SHARE  | 132,498            | 118,868            | 111,995           | 115,376                        | 115,376                       | -3,38                |
|      |                           | 52919          | BOE HSA HEALTH CITY SHARE  | 29,992             | 30,342             | 53,301            | 58,729                         | 58,729                        | -5,42                |
| 3    | FRINGE BENEFITS           |                |  | 207,433            | 189,547            | 207,540           | 217,610                        | 217,610                       | -10,07               |
|      |                           | 53050          | PROPERTY RENTAL/LEASE  | 554,606            | 565,760            | 100,423           | 100,423                        | 100,423                       |                      |
| 4    | OPERATIONAL EXPENSES      |                |  | 554,606            | 565,760            | 100,423           | 100,423                        | 100,423                       |                      |
|      | ADULT ED                  |                |  | 1,384,651          | 1,388,597          | 906,856           | 933,635                        | 933,635                       | -26,77               |
| 1847 | ADULT ED SECURITY OVERTIM |                | DEC.   4.0.4.5.0.4.5.0.4.5.0.4.5.0.4.5.0.4.5.0.4.5.0.4.5.0.4.5.0.4.5.0.4.5.0.4.5.0.4.5.0.4.5.0.4.5.0.4.5.0.4.5 |                    |                    |                   |                                | . =                           |                      |
|      |                           | 51108          | REGULAR 1.5 OVERTIME PAY   | 4,312              | 3,396              | 900               | 1,500                          | 1,500                         | -60                  |
|      | OTHER REDCONNEL CERV      | 51122          | SHIFT 2 - 1.5X OVERTIME  | 107,127            | 97,157             | 129,289           | 129,289                        | 129,289                       | CO                   |
| 2    | OTHER PERSONNEL SERV      | E22C2          | MEDICARE   | 111,439            | 100,554            | 130,189           | 130,789                        | 130,789                       | -60                  |
|      |                           | 52360          | MEDICARE<br>SOCIAL SECURITY  | 1,614              | 1,458              | 1,971             | 1,671                          | 1,671                         | 30                   |
|      |                           | 52385<br>52504 | SOCIAL SECURITY MERF PENSION EMPLOYER CONT   | 12 158             | 11 889             | 12 300            | 12,000                         | 12 000                        | 30                   |
| 3    | FRINGE BENEFITS           | 52504          | IVILITE PENSION EIVIPLOTER CONT  | 12,158<br>13,772   | 11,889<br>13,355   | 12,300<br>14,271  | 12,000<br>13,671               | 12,000<br>13,671              | 30<br>60             |
|      | ADULT ED SECURITY OVERTIM | 16             |  | 125,210            | 113,909            | 14,271            | 144,460                        | 144,460                       | 60                   |
|      | WASTI TO SECOULL LONGKILL |                |  | 143,410            | 113,509            | 144,400           | 144,400                        | 144,400                       |                      |

| Org#  | Org Description                   | Object#        | Dbject Description   | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18 Budget<br>Vs FY 19<br>Proposed |
|-------|-----------------------------------|----------------|--|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01848 | ADULT ED CUSTODIAL OVERT          | IME            |  |                    |                    |                   | Duuget                         | Duuget                        | гторозец                             |
|       |                                   | 51108          | REGULAR 1.5 OVERTIME PAY   | 2,162              | 2,236              | 2,205             | 2,205                          | 2,205                         | 0                                    |
|       |                                   | 51122          | SHIFT 2 - 1.5X OVERTIME  | 16,930             | 15,975             | 20,658            | 20,658                         | 20,658                        | 0                                    |
| 02    | OTHER PERSONNEL SERV              |                |  | 19,092             | 18,211             | 22,863            | 22,863                         | 22,863                        |                                      |
|       |                                   | 52360          | MEDICARE   | 262                | 262                | 225               | 225                            | 225                           |                                      |
|       |                                   | 52504          | MERF PENSION EMPLOYER CONT   | 2,083              | 1,971              | 1,800             | 1,800                          | 1,800                         |                                      |
|       | FRINGE BENEFITS                   |                |  | 2,344              | 2,233              | 2,025             | 2,025                          | 2,025                         |                                      |
|       | ADULT ED CUSTODIAL OVERT          |                |  | 21,436             | 20,444             | 24,888            | 24,888                         | 24,888                        | 0                                    |
| 01849 | SUMMER SCHOOL - REGULAR           |                |  |                    |                    |                   |                                |                               |                                      |
|       |                                   | 51100          | PT TEMP/SEASONAL EARNED PA   | 74,991             | 54,900             | 41,619            | 41,619                         | 41,619                        |                                      |
| 01    | PERSONNEL SERVICES                |                |  | 74,991             | 54,900             | 41,619            | 41,619                         | 41,619                        |                                      |
|       |                                   | 52360          | MEDICARE   | 1,013              | 734                | 560               | 560                            | 560                           |                                      |
|       |                                   | 52385          | SOCIAL SECURITY  | 0                  | 0                  | 180               | 180                            | 180                           |                                      |
|       | FRINGE BENEFITS                   |                | _  | 1,013              | 734                | 741               | 741                            | 741                           |                                      |
|       | SUMMER SCHOOL - REGULAR           | REDUCAT        |  | 76,003             | 55,634             | 42,360            | 42,360                         | 42,360                        | 0                                    |
| 01820 | FRINGES                           | E1140          | LONGEVITY DAY  | 440 225            | 0                  | 0                 | 0                              | 0                             | 0                                    |
|       |                                   | 51140          | LINUISED SICK TIME BAYOUT  | 440,335            | 0                  | 12 290            | 10 126                         | 10 126                        |                                      |
|       |                                   | 51154          | UNUSED SICK TIME PAYOUT  | 259,165            | 0                  | 13,389            | 19,136                         | 19,136                        |                                      |
|       |                                   | 51156<br>51314 | UNUSED VACATION TIME PAYOU UNUSED VACATION PAY RETIREMENT  | 120,439            | 0                  | 40,921<br>12 785  | 40,921                         | 40,921                        |                                      |
|       |                                   | 51314          | PERSONAL DAY PAYOUT RETIREMENT   | 68,791<br>11,517   | 0                  | 12,785<br>3,417   | 20,331<br>3,417                | 20,331<br>3,417               |                                      |
| 02    | OTHER PERSONNEL SERV              | 31310          | PERSONAL DAT PATOOT RETIREIVIENT   |                    | 0                  |                   |                                |                               |                                      |
| 02    | OTHER PERSONNEL SERV              | 52024          | DENTAL PPO - COBRA/RETIREE   | 900,247<br>37,400  | 37,400             | 70,512<br>37,400  | 83,806<br>37,400               | 83,806<br>37,400              |                                      |
|       |                                   | 52120          | VISION FEE - BOE RET/COBRA   | 1,500              | 1,500              | 1,500             | 1,500                          | 1,500                         |                                      |
|       |                                   | 52138          | DENTAL HMO - BOE RETIREES  | 3,800              | 3,800              | 6,000             | 6,000                          | 6,000                         |                                      |
|       |                                   | 52153          | LIFE INSURANCE BOE ACTIVE  | 262,335            | 276,654            | 276,655           | 276,655                        | 276,655                       |                                      |
|       |                                   | 52163          | CLMS DNTL- BOE RETIREES  | 811,400            | 811,400            | 811,400           | 811,400                        | 811,400                       |                                      |
|       |                                   | 52266          | WORKERS' COMP INDM - CERTIFIED   | 011,400            | 497,148            | 1,019,400         | 1,019,400                      | 1,019,400                     |                                      |
|       |                                   | 52282          | WORKERS' COMP MED - CERTIFIED  | 2,141,300          | 2,141,300          | 2,141,300         | 2,141,300                      | 2,141,300                     |                                      |
|       |                                   | 52360          | MEDICARE   | 11,005             | 2,141,300          | 2,141,300         | 2,141,300                      | 2,141,300                     |                                      |
|       |                                   | 52385          | SOCIAL SECURITY  | 559                | 0                  | 0                 | 0                              | 0                             |                                      |
|       |                                   | 52397          | UNEMPLOYMENT   | 201,489            | 229,564            | 334,656           | 190,000                        | 190,000                       |                                      |
|       |                                   | 52410          | RX CLAIMS BOE RETIREES   | 2,113,700          | 2,113,700          | 2,113,700         | 2,113,700                      | 2,113,700                     |                                      |
|       |                                   | 52504          | MERF PENSION EMPLOYER CONT   | 2,113,700          | 191,261            | 190,951           | 200,294                        | 200,294                       |                                      |
|       |                                   | 52711          | HEALTH ASO FEES: BOE RETIREES  | 271,100            | 271,100            | 271,100           | 271,100                        | 271,100                       |                                      |
|       |                                   | 52885          | CLAIMS DR/HSPTLS-BOE RETIREES  | 5,764,033          | 5,764,033          | 5,764,033         | 5,764,033                      | 5,764,033                     |                                      |
|       |                                   | 52897          | RX MEDICARE RETIREES BOE   | 2,273,182          | 2,273,182          | 2,273,182         | 2,273,182                      | 2,273,182                     |                                      |
|       |                                   | 52920          | HEALTH BENEFITS BUYOUT   | 30,446             | 0                  | 2,273,102         | 0                              | 2,2,3,102                     |                                      |
| 03    | FRINGE BENEFITS                   | 32320          | THE TEXT SELVE THE SELVE T   | 14,143,172         | 14,612,042         | 15,241,277        | 15,105,964                     | 15,105,964                    |                                      |
|       | FRINGES                           |                |  | 15,043,419         | 14,612,042         | 15,311,789        | 15,189,770                     | 15,189,770                    |                                      |
| 01851 | DIRECTORS & SUPERVISORS           |                |  |                    | ,,                 |                   |                                |                               | ,                                    |
|       |                                   | 51000          | FULL TIME EARNED PAY   | 554,791            | 455,033            | 237,463           | 697,967                        | 697,967                       | -460,504                             |
| 01    | PERSONNEL SERVICES                |                |  | 554,791            | 455,033            | 237,463           | 697,967                        | 697,967                       |                                      |
|       |                                   | 51140          | LONGEVITY PAY  | 700                | 1,190              | 868               | 2,400                          | 2,400                         |                                      |
|       |                                   | 51154          | UNUSED SICK TIME PAYOUT  | 0                  | 25,226             | 0                 | 0                              | 0                             | •                                    |
|       |                                   | 51404          | TRAVEL ALLOWANCE/STIPENDS  | 3,724              | 3,036              | 1,246             | 3,120                          | 3,120                         | -1,874                               |
| 02    | OTHER PERSONNEL SERV              |                |  | 4,424              | 29,452             | 2,114             | 5,520                          | 5,520                         | -3,406                               |
|       |                                   | 52360          | MEDICARE   | 7,736              | 6,199              | 2,910             | 9,689                          | 9,689                         |                                      |
|       |                                   | 52917          | HEALTH INSURANCE CITY SHARE  | 22,290             | 29,158             | 5,247             | 5,247                          | 5,247                         |                                      |
|       |                                   | 52919          | BOE HSA HEALTH CITY SHARE  | 51,413             | 29,596             | 31,172            | 92,003                         | 92,003                        | -60,831                              |
| 03    | FRINGE BENEFITS                   |                |  | 81,439             | 64,953             | 39,329            | 106,939                        | 106,939                       | -67,610                              |
|       |                                   | 54580          | SCHOOL SUPPLIES  | 0                  | 0                  | 0                 | 17,944                         | 17,944                        | -17,944                              |
| 04    | OPERATIONAL EXPENSES              |                |  | 0                  | 0                  | 0                 | 17,944                         | 17,944                        | -17,944                              |
|       | DIRECTORS & SUPERVISORS CLERICALS |                |  | 640,653            | 549,437            | 278,906           | 828,370                        | 828,370                       | -549,464                             |
|       |                                   | 51000          | FULL TIME EARNED PAY   | 220,020            | 226,056            | 161,902           | 106,254                        | 106,254                       | 55,648                               |
| 01    | PERSONNEL SERVICES                |                |  | 220,020            | 226,056            | 161,902           | 106,254                        | 106,254                       | 55,648                               |
|       |                                   | 51140          | LONGEVITY PAY  | 0                  | 6,330              | 4,350             | 2,920                          | 2,920                         | 1,430                                |
|       |                                   | 51154          | UNUSED SICK TIME PAYOUT  | 0                  | 0                  | 8,136             | 8,136                          | 8,136                         |                                      |
|       |                                   | 51156          | UNUSED VACATION TIME PAYOU   | 0                  | 1,058              | 0                 | 0                              | 0                             |                                      |
|       |                                   | 51314          | UNUSED VACATION PAY RETIREMENT   | 0                  | 0                  | 6,004             | 6,004                          | 6,004                         |                                      |
| 02    | OTHER PERSONNEL SERV              |                |  | 0                  | 7,388              | 18,490            | 17,060                         | 17,060                        |                                      |
|       |                                   | 52360          | MEDICARE   | 3,152              | 3,298              | 3,394             | 1,493                          | 1,493                         |                                      |
|       |                                   | 52504          | MERF PENSION EMPLOYER CONT   | 24,322             | 25,370             | 29,175            | 13,265                         | 13,265                        | 15,910                               |
|       |                                   | E2017          | HEALTH INSURANCE CITY SHARE  | 51,892             | 52,436             | 23,217            | 19,538                         | 19,538                        | 3,679                                |
|       |                                   | 52917          | 112,12111111001011102 0111 01111112  |                    | - ,                | -,                |                                | -,                            | -,                                   |
|       | FRINGE BENEFITS CLERICALS         | 52917          | THE RESTRICTION OF THE RESTRICTI | 79,365<br>299,386  | 81,104             | 55,786            | 34,296                         | 34,296                        |                                      |

CITY OF BRIDGEPORT, CONNECTICUT

|                        | Org Description   | Object   | # Object Description   | FY 2016<br>Actuals   | FY 2017<br>Actuals   | FY 2018<br>Budget   | FY 2019<br>Requested<br>Budget   | FY 2019<br>Proposed<br>Budget  | FY 18 Budget<br>Vs FY 19<br>Proposed   |
|------------------------|---|--|--|--|--|---|--|--|--|
| 1853                   | SOCIAL WORKERS  |  |  |  |  |   | buuget   | вииget   | Proposeu   |
|                        |   | 51000  | FULL TIME EARNED PAY   | 2,688,830  | 2,708,209  | 2,823,816   | 2,881,359  | 2,881,359  | -57,543  |
| 1                      | PERSONNEL SERVICES  |  |  | 2,688,830  | 2,708,209  | 2,823,816   | 2,881,359  | 2,881,359  | -57,543  |
|                        |   | 51140  | LONGEVITY PAY  | 0  | 14,800   | 16,800  | 17,200   | 17,200   | -400   |
|                        |   | 51154  | UNUSED SICK TIME PAYOUT  | 0  | 11,375   | 11,375  | 11,375   | 11,375   | (  |
|                        |   | 51400  | GENERAL STIPENDS   | 900  | 0  | 1,077   | 1,077  | 1,077  | (  |
|                        |   | 51404  | TRAVEL ALLOWANCE/STIPENDS  | 500  | 500  | 625   | 625  | 625  | (  |
| 2                      | OTHER PERSONNEL SERV  |  |  | 1,400  | 26,675   | 29,877  | 30,277   | 30,277   | -400   |
|                        |   | 52360  | MEDICARE   | 37,298   | 37,629   | 38,957  | 40,108   | 40,108   | -1,15  |
|                        |   | 52385  | SOCIAL SECURITY  | 3,178  | 2,889  | 100   | 1,000  | 1,000  | -900   |
|                        |   | 52917  | HEALTH INSURANCE CITY SHARE  | 72,700   | 87,961   | 0   | 0  | 0  | (  |
|                        |   | 52919  | BOE HSA HEALTH CITY SHARE  | 376,702  | 344,853  | 488,735   | 547,246  | 547,246  | -58,51   |
| 3                      | FRINGE BENEFITS   |  |  | 489,877  | 473,332  | 527,792   | 588,354  | 588,354  | -60,56   |
| 1853                   | SOCIAL WORKERS  |  |  | 3,180,107  | 3,208,216  | 3,381,485   | 3,499,990  | 3,499,990  | -118,50  |
| L854                   | PSYCHOLOGISTS   |  |  |  |  |   |  |  |  |
|                        |   | 51000  | FULL TIME EARNED PAY   | 2,686,199  | 2,820,271  | 2,705,223   | 2,640,967  | 2,640,967  | 64,256   |
| L                      | PERSONNEL SERVICES  |  |  | 2,686,199  | 2,820,271  | 2,705,223   | 2,640,967  | 2,640,967  | 64,256   |
|                        |   | 51140  | LONGEVITY PAY  | 0  | 6,800  | 10,400  | 10,600   | 10,600   | -200   |
|                        |   | 51404  | TRAVEL ALLOWANCE/STIPENDS  | 3,975  | 750  | 3,396   | 3,396  | 3,396  | (  |
| 2                      | OTHER PERSONNEL SERV  |  |  | 3,975  | 7,550  | 13,796  | 13,996   | 13,996   | -200   |
|                        |   | 52360  | MEDICARE   | 35,080   | 37,761   | 37,561  | 35,335   | 35,335   | 2,226  |
|                        |   | 52385  | SOCIAL SECURITY  | 630  | 874  | 2,195   | 1,756  | 1,756  | 439  |
|                        |   | 52917  | HEALTH INSURANCE CITY SHARE  | 71,765   | 39,812   | 0   | 0  | 0  |  |
|                        |   | 52919  | BOE HSA HEALTH CITY SHARE  | 366,708  | 388,853  | 456,750   | 502,026  | 502,026  | -45,276  |
| 3                      | FRINGE BENEFITS   | 32313  | BOETIS/CHE/CHT STI/ME  | 474,183  | 467,300  | 496,506   | 539,117  | 539,117  | -42,61   |
|                        | THINGE DEIGETTIS  | 54675  | OFFICE SUPPLIES  | 825  | 4,890  | 13,519  | 13,519   | 13,519   | 42,01  |
| 4                      | OPERATIONAL EXPENSES  | 34073  | OTTICE SOFFEIES  | 825  | 4,890  | 13,519  |  |  | (  |
| ,                      | OPERATIONAL EXPENSES  | 56075  | EDUCATIONAL SERVICES   |  |  | 37,407  | 13,519   | 13,519   |  |
| 5                      | CDECIAL CEDVICES  | 30073  | EDUCATIONAL SERVICES   | 61,784   | 23,755   |   | 38,780   | 38,780   | -1,373   |
|                        | SPECIAL SERVICES  |  |  | 61,784   | 23,755   | 37,407  | 38,780   | 38,780   | -1,373   |
|                        | PSYCHOLOGISTS   |  |  | 3,226,966  | 3,323,767  | 3,266,451   | 3,246,379  | 3,246,379  | 20,072   |
| 1855                   | GUIDANCE COUNSELORS   |  |  |  |  |   |  |  |  |
|                        |   | 51000  | FULL TIME EARNED PAY   | 1,764,731  | 1,757,079  | 1,831,641   | 1,911,364  | 1,911,364  | -79,723  |
| 1                      | PERSONNEL SERVICES  |  |  | 1,764,731  | 1,757,079  | 1,831,641   | 1,911,364  | 1,911,364  | -79,723  |
|                        |   | 51140  | LONGEVITY PAY  | 0  | 8,700  | 10,250  | 11,400   | 11,400   | -1,150   |
|                        |   | 51400  | GENERAL STIPENDS   | 4,125  | 2,213  | 2,310   | 2,310  | 2,310  | (  |
| 2                      | OTHER PERSONNEL SERV  |  |  | 4,125  | 10,913   | 12,560  | 13,710   | 13,710   | -1,150   |
|                        |   | 52360  | MEDICARE   | 18,787   | 21,916   | 23,143  | 22,782   | 22,782   | 363  |
|                        |   | 52385  | SOCIAL SECURITY  | 897  | 0  | 0   | 0  | 0  | (  |
|                        |   | 52917  | HEALTH INSURANCE CITY SHARE  | 46,455   | 9,118  | 0   | 0  | 0  | (  |
|                        |   | 52919  | BOE HSA HEALTH CITY SHARE  | 280,979  | 304,914  | 312,253   | 345,446  | 345,446  | -33,193  |
| 3                      | FRINGE BENEFITS   |  |  | 347,118  | 335,949  | 335,396   | 368,228  | 368,228  | -32,832  |
| 1855                   | GUIDANCE COUNSELORS   |  |  | 2,115,974  | 2,103,941  | 2,179,597   | 2,293,302  | 2,293,302  | -113,70  |
| 1856                   | SPEECH & LANGUAGE   |  |  |  |  |   |  |  |  |
|                        |   | 51000  | FULL TIME EARNED PAY   | 1,691,336  | 2,124,748  | 2,152,598   | 2,176,250  | 2,176,250  | -23,652  |
| L                      | PERSONNEL SERVICES  |  |  | 1,691,336  | 2,124,748  | 2,152,598   | 2,176,250  | 2,176,250  | -23,652  |
|                        |   | 51140  | LONGEVITY PAY  | 0  | 8,300  | 10,400  | 8,200  | 8,200  | 2,200  |
|                        |   | 51154  | UNUSED SICK TIME PAYOUT  | 0  | 0  | 11,375  | 11,375   | 11,375   | . (  |
|                        |   | 51404  | TRAVEL ALLOWANCE/STIPENDS  | 3,163  | 2,550  | 3,475   | 3,475  | 3,475  |  |
|                        |   |  |  | 3,163  | 10,850   | 25,250  | 23,050   | 23,050   | 2,200  |
| 2                      | OTHER PERSONNEL SERV  |  |  |  |  | ,   |  | 27,770   | 1,384  |
| 2                      | OTHER PERSONNEL SERV  | 52360  | MEDICARE   |  |  | 29 154  | 27 770   |  |  |
| 2                      | OTHER PERSONNEL SERV  | 52360<br>52385   | MEDICARE<br>SOCIAL SECURITY  | 20,915   | 26,853   | 29,154<br>391   | 27,770<br>2 392  |  |  |
| 2                      | OTHER PERSONNEL SERV  | 52385  | SOCIAL SECURITY  | 20,915<br>0  | 26,853<br>279  | 391   | 2,392  | 2,392  | -2,003   |
| 2                      | OTHER PERSONNEL SERV  | 52385<br>52917   | SOCIAL SECURITY<br>HEALTH INSURANCE CITY SHARE   | 20,915<br>0<br>19,754  | 26,853<br>279<br>46,559  | 391<br>0  | 2,392<br>24,251  | 2,392<br>24,251  | -2,001<br>-24,251  |
|                        |   | 52385  | SOCIAL SECURITY  | 20,915<br>0<br>19,754<br>286,412   | 26,853<br>279<br>46,559<br>351,202   | 391<br>0<br>364,668   | 2,392<br>24,251<br>377,927   | 2,392<br>24,251<br>377,927   | -2,00:<br>-24,25:<br>-13,25  |
|                        | OTHER PERSONNEL SERV FRINGE BENEFITS  | 52385<br>52917<br>52919  | SOCIAL SECURITY<br>HEALTH INSURANCE CITY SHARE<br>BOE HSA HEALTH CITY SHARE  | 20,915<br>0<br>19,754<br>286,412<br>327,081  | 26,853<br>279<br>46,559<br>351,202<br>424,893  | 391<br>0<br>364,668<br>394,213  | 2,392<br>24,251<br>377,927<br>432,340  | 2,392<br>24,251<br>377,927<br>432,340  | -2,002<br>-24,252<br>-13,259<br>-38,122  |
| 3                      | FRINGE BENEFITS   | 52385<br>52917   | SOCIAL SECURITY<br>HEALTH INSURANCE CITY SHARE   | 20,915<br>0<br>19,754<br>286,412<br>327,081<br>966   | 26,853<br>279<br>46,559<br>351,202<br>424,893<br>0   | 391<br>0<br>364,668<br>394,213<br>3,300   | 2,392<br>24,251<br>377,927<br>432,340<br>3,300   | 2,392<br>24,251<br>377,927<br>432,340<br>3,300   | -2,001<br>-24,251<br>-13,259<br>-38,127  |
| 3                      | FRINGE BENEFITS OPERATIONAL EXPENSES  | 52385<br>52917<br>52919  | SOCIAL SECURITY<br>HEALTH INSURANCE CITY SHARE<br>BOE HSA HEALTH CITY SHARE  | 20,915<br>0<br>19,754<br>286,412<br>327,081<br>966<br>966  | 26,853<br>279<br>46,559<br>351,202<br>424,893<br>0   | 391<br>0<br>364,668<br>394,213<br>3,300<br>3,300  | 2,392<br>24,251<br>377,927<br>432,340<br>3,300<br>3,300  | 2,392<br>24,251<br>377,927<br>432,340<br>3,300<br>3,300  | -2,001<br>-24,251<br>-13,259<br>-38,127<br>(   |
| 3<br>1<br>1856         | FRINGE BENEFITS  OPERATIONAL EXPENSES SPEECH & LANGUAGE   | 52385<br>52917<br>52919<br>54580   | SOCIAL SECURITY HEALTH INSURANCE CITY SHARE BOE HSA HEALTH CITY SHARE SCHOOL SUPPLIES  | 20,915<br>0<br>19,754<br>286,412<br>327,081<br>966   | 26,853<br>279<br>46,559<br>351,202<br>424,893<br>0   | 391<br>0<br>364,668<br>394,213<br>3,300   | 2,392<br>24,251<br>377,927<br>432,340<br>3,300   | 2,392<br>24,251<br>377,927<br>432,340<br>3,300   | -2,002<br>-24,252<br>-13,259<br>-38,123  |
| 3<br>4<br>1856         | FRINGE BENEFITS OPERATIONAL EXPENSES  | 52385<br>52917<br>52919<br>54580   | SOCIAL SECURITY HEALTH INSURANCE CITY SHARE BOE HSA HEALTH CITY SHARE SCHOOL SUPPLIES  | 20,915<br>0<br>19,754<br>286,412<br>327,081<br>966<br>966<br>2,022,546   | 26,853<br>279<br>46,559<br>351,202<br>424,893<br>0<br>0<br>2,560,491   | 391<br>0<br>364,668<br>394,213<br>3,300<br>3,300<br>2,575,361   | 2,392<br>24,251<br>377,927<br>432,340<br>3,300<br>3,300<br>2,634,940   | 2,392<br>24,251<br>377,927<br>432,340<br>3,300<br>3,300<br>2,634,940   | -2,001<br>-24,252<br>-13,259<br>-38,127<br>(<br>(<br>-59,579                               |
| 3<br>4<br>1856         | FRINGE BENEFITS  OPERATIONAL EXPENSES SPEECH & LANGUAGE   | 52385<br>52917<br>52919<br>54580   | SOCIAL SECURITY HEALTH INSURANCE CITY SHARE BOE HSA HEALTH CITY SHARE SCHOOL SUPPLIES  | 20,915<br>0<br>19,754<br>286,412<br>327,081<br>966<br>966  | 26,853<br>279<br>46,559<br>351,202<br>424,893<br>0   | 391<br>0<br>364,668<br>394,213<br>3,300<br>3,300  | 2,392<br>24,251<br>377,927<br>432,340<br>3,300<br>3,300  | 2,392<br>24,251<br>377,927<br>432,340<br>3,300<br>3,300  | -2,001<br>-24,252<br>-13,259<br>-38,127<br>(<br>(<br>-59,579                               |
| 3<br>1<br>1856<br>1857 | FRINGE BENEFITS  OPERATIONAL EXPENSES SPEECH & LANGUAGE   | 52385<br>52917<br>52919<br>54580   | SOCIAL SECURITY HEALTH INSURANCE CITY SHARE BOE HSA HEALTH CITY SHARE SCHOOL SUPPLIES  | 20,915<br>0<br>19,754<br>286,412<br>327,081<br>966<br>966<br>2,022,546   | 26,853<br>279<br>46,559<br>351,202<br>424,893<br>0<br>0<br>2,560,491   | 391<br>0<br>364,668<br>394,213<br>3,300<br>3,300<br>2,575,361   | 2,392<br>24,251<br>377,927<br>432,340<br>3,300<br>3,300<br>2,634,940   | 2,392<br>24,251<br>377,927<br>432,340<br>3,300<br>3,300<br>2,634,940   | -2,00<br>-24,25<br>-13,25<br>-38,12<br>(<br>(<br>-59,57<br>-3,40                           |
| 3<br>4<br>1856<br>1857 | FRINGE BENEFITS  OPERATIONAL EXPENSES SPEECH & LANGUAGE SPEECH & LANGUAGE PARA                    | 52385<br>52917<br>52919<br>54580   | SOCIAL SECURITY HEALTH INSURANCE CITY SHARE BOE HSA HEALTH CITY SHARE SCHOOL SUPPLIES  | 20,915<br>0<br>19,754<br>286,412<br>327,081<br>966<br>966<br>2,022,546   | 26,853<br>279<br>46,559<br>351,202<br>424,893<br>0<br>0<br>2,560,491   | 391<br>0<br>364,668<br>394,213<br>3,300<br>3,300<br>2,575,361   | 2,392<br>24,251<br>377,927<br>432,340<br>3,300<br>2,634,940<br>173,336   | 2,392<br>24,251<br>377,927<br>432,340<br>3,300<br>3,300<br>2,634,940   | -2,001<br>-24,25:<br>-13,259<br>-38,127<br>(<br>(<br>-59,579<br>-3,400                     |
| 3<br>1<br>1856<br>1857 | FRINGE BENEFITS  OPERATIONAL EXPENSES SPEECH & LANGUAGE SPEECH & LANGUAGE PARA                    | 52385<br>52917<br>52919<br>54580<br>APROFESSI<br>51000                                     | SOCIAL SECURITY HEALTH INSURANCE CITY SHARE BOE HSA HEALTH CITY SHARE SCHOOL SUPPLIES FULL TIME EARNED PAY   | 20,915<br>0<br>19,754<br>286,412<br>327,081<br>966<br>966<br>2,022,546<br>161,594<br>161,594   | 26,853<br>279<br>46,559<br>351,202<br>424,893<br>0<br>0<br>2,560,491<br>157,758<br>157,758   | 391<br>0<br>364,668<br>394,213<br>3,300<br>2,575,361<br>169,936<br>169,936                                    | 2,392<br>24,251<br>377,927<br>432,340<br>3,300<br>2,634,940<br>173,336<br>173,336                                    | 2,392<br>24,251<br>377,927<br>432,340<br>3,300<br>2,634,940<br>173,336<br>173,336                                    | -2,00<br>-24,25<br>-13,25:<br>-38,12'<br>(<br>-59,57:<br>-3,40(<br>-3,40(                  |
| 3<br>4<br>1856<br>1857 | FRINGE BENEFITS  OPERATIONAL EXPENSES SPEECH & LANGUAGE SPEECH & LANGUAGE PARA                    | 52385<br>52917<br>52919<br>54580<br>APROFESSI<br>51000<br>51140                            | SOCIAL SECURITY HEALTH INSURANCE CITY SHARE BOE HSA HEALTH CITY SHARE SCHOOL SUPPLIES  FULL TIME EARNED PAY LONGEVITY PAY  | 20,915<br>0<br>19,754<br>286,412<br>327,081<br>966<br>966<br>2,022,546<br>161,594<br>161,594<br>0  | 26,853<br>279<br>46,559<br>351,202<br>424,893<br>0<br>0<br>2,560,491<br>157,758<br>157,758<br>6,000                                      | 391<br>0<br>364,668<br>394,213<br>3,300<br>3,300<br>2,575,361<br>169,936<br>169,936<br>6,190                  | 2,392<br>24,251<br>377,927<br>432,340<br>3,300<br>2,634,940<br>173,336<br>173,336<br>6,190                           | 2,392<br>24,251<br>377,927<br>432,340<br>3,300<br>2,634,940<br>173,336<br>173,336<br>6,190                           | -2,001<br>-24,251<br>-13,259<br>-38,127<br>(<br>(<br>-59,579<br>-3,400<br>(<br>(           |
| 3<br>4<br>1856<br>1857 | FRINGE BENEFITS  OPERATIONAL EXPENSES SPEECH & LANGUAGE SPEECH & LANGUAGE PARA PERSONNEL SERVICES | 52385<br>52917<br>52919<br>54580<br>APROFESSI<br>51000<br>51140                            | SOCIAL SECURITY HEALTH INSURANCE CITY SHARE BOE HSA HEALTH CITY SHARE SCHOOL SUPPLIES  FULL TIME EARNED PAY LONGEVITY PAY  | 20,915<br>0<br>19,754<br>286,412<br>327,081<br>966<br>966<br>2,022,546<br>161,594<br>161,594<br>0<br>1,092   | 26,853<br>279<br>46,559<br>351,202<br>424,893<br>0<br>0<br>2,560,491<br>157,758<br>157,758<br>6,000<br>1,092<br>7,092                    | 391<br>0<br>364,668<br>394,213<br>3,300<br>3,300<br>2,575,361<br>169,936<br>169,936<br>6,190<br>1,092         | 2,392<br>24,251<br>377,927<br>432,340<br>3,300<br>2,634,940<br>173,336<br>173,336<br>6,190<br>1,092<br>7,282         | 2,392<br>24,251<br>377,927<br>432,340<br>3,300<br>2,634,940<br>173,336<br>173,336<br>6,190<br>1,092<br>7,282         | -2,001<br>-24,251<br>-13,259<br>-38,127<br>(<br>(<br>(<br>-59,575<br>-3,400<br>(<br>(<br>( |
| 3<br>4<br>1856<br>1857 | FRINGE BENEFITS  OPERATIONAL EXPENSES SPEECH & LANGUAGE SPEECH & LANGUAGE PARA PERSONNEL SERVICES | 52385<br>52917<br>52919<br>54580<br>APROFESSI<br>51000<br>51140<br>51404                   | SOCIAL SECURITY HEALTH INSURANCE CITY SHARE BOE HSA HEALTH CITY SHARE SCHOOL SUPPLIES  FULL TIME EARNED PAY LONGEVITY PAY TRAVEL ALLOWANCE/STIPENDS MEDICARE                             | 20,915<br>0<br>19,754<br>286,412<br>327,081<br>966<br>966<br>2,022,546<br>161,594<br>161,594<br>161,594<br>1,092<br>1,092<br>1,691                 | 26,853<br>279<br>46,559<br>351,202<br>424,893<br>0<br>0<br>2,560,491<br>157,758<br>157,758<br>6,000<br>1,092<br>7,092<br>1,694           | 391<br>0<br>364,668<br>394,213<br>3,300<br>2,575,361<br>169,936<br>6,190<br>1,092<br>7,282<br>1,784           | 2,392<br>24,251<br>377,927<br>432,340<br>3,300<br>2,634,940<br>173,336<br>6,190<br>1,092<br>7,282<br>1,818           | 2,392<br>24,251<br>377,927<br>432,340<br>3,300<br>2,634,940<br>173,336<br>6,190<br>1,092<br>7,282<br>1,818           | -2,001 -24,251 -13,259 -38,127 ( ( -59,575 -3,400 ( ( ( ( ( ( ( ( ( ( ( ( ( ( ( ( ( (      |
| 3<br>4<br>1856<br>1857 | FRINGE BENEFITS  OPERATIONAL EXPENSES SPEECH & LANGUAGE SPEECH & LANGUAGE PARA PERSONNEL SERVICES | 52385<br>52917<br>52919<br>54580<br>APROFESSI<br>51000<br>51140<br>51404<br>52360<br>52504 | SOCIAL SECURITY HEALTH INSURANCE CITY SHARE BOE HSA HEALTH CITY SHARE SCHOOL SUPPLIES  FULL TIME EARNED PAY LONGEVITY PAY TRAVEL ALLOWANCE/STIPENDS  MEDICARE MERF PENSION EMPLOYER CONT | 20,915<br>0<br>19,754<br>286,412<br>327,081<br>966<br>966<br>2,022,546<br>161,594<br>161,594<br>161,594<br>161,594<br>161,594<br>161,594<br>17,902 | 26,853<br>279<br>46,559<br>351,202<br>424,893<br>0<br>0<br>2,560,491<br>157,758<br>157,758<br>6,000<br>1,092<br>7,092<br>1,694<br>17,866 | 391<br>0<br>364,668<br>394,213<br>3,300<br>2,575,361<br>169,936<br>6,190<br>1,092<br>7,282<br>1,784<br>21,400 | 2,392<br>24,251<br>377,927<br>432,340<br>3,300<br>2,634,940<br>173,336<br>6,190<br>1,092<br>7,282<br>1,818<br>21,813 | 2,392<br>24,251<br>377,927<br>432,340<br>3,300<br>2,634,940<br>173,336<br>6,190<br>1,092<br>7,282<br>1,818<br>21,813 | -2,001 -24,251 -13,255 -38,127 ( ( -59,575 -3,400 -3,400 ( ( ( ( ( -34 -413                |
|                        | FRINGE BENEFITS  OPERATIONAL EXPENSES SPEECH & LANGUAGE SPEECH & LANGUAGE PARA PERSONNEL SERVICES | 52385<br>52917<br>52919<br>54580<br>APROFESSI<br>51000<br>51140<br>51404                   | SOCIAL SECURITY HEALTH INSURANCE CITY SHARE BOE HSA HEALTH CITY SHARE SCHOOL SUPPLIES  FULL TIME EARNED PAY LONGEVITY PAY TRAVEL ALLOWANCE/STIPENDS MEDICARE                             | 20,915<br>0<br>19,754<br>286,412<br>327,081<br>966<br>966<br>2,022,546<br>161,594<br>161,594<br>161,594<br>1,092<br>1,092<br>1,691                 | 26,853<br>279<br>46,559<br>351,202<br>424,893<br>0<br>0<br>2,560,491<br>157,758<br>157,758<br>6,000<br>1,092<br>7,092<br>1,694           | 391<br>0<br>364,668<br>394,213<br>3,300<br>2,575,361<br>169,936<br>6,190<br>1,092<br>7,282<br>1,784           | 2,392<br>24,251<br>377,927<br>432,340<br>3,300<br>2,634,940<br>173,336<br>6,190<br>1,092<br>7,282<br>1,818           | 2,392<br>24,251<br>377,927<br>432,340<br>3,300<br>2,634,940<br>173,336<br>6,190<br>1,092<br>7,282<br>1,818           | -2,001 -24,251 -13,259 -38,127 0 0 -59,579 -3,400 -3,400 0 0 0 0 -344 -413 -3,044          |

| Org#  | Org Description                           | Object         | Object Description                                 | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget   | FY 2019<br>Requested | FY 2019<br>Proposed | FY 18 Budget<br>Vs FY 19 |
|-------|---|----------------|--|--------------------|--------------------|---------------------|----------------------|---------------------|--------------------------|
| 01858 | SCHOOL MEDIA SPECIALISTS                  |                |  |                    |                    |                     | Budget               | Budget              | Proposed                 |
|       |   | 51000          | FULL TIME EARNED PAY                               | 575,624            | 245,782            | 248,759             | 259,606              | 259,606             | -10,847                  |
| 01    | PERSONNEL SERVICES                        |                |  | 575,624            | 245,782            | 248,759             | 259,606              | 259,606             | -10,847                  |
|       |   | 51140          | LONGEVITY PAY                                      | 0                  | 1,300              | 1,300               | 1,300                | 1,300               | C                        |
| 02    | OTHER PERSONNEL SERV                      | <b>50000</b>   | 45510455   | 0                  | 1,300              | 1,300               | 1,300                | 1,300               |                          |
|       |   | 52360<br>52917 | MEDICARE HEALTH INSURANCE CITY SHARE               | 6,709<br>30,291    | 2,288<br>30,234    | 2,336<br>0          | 2,421<br>0           | 2,421<br>0          | -85<br>0                 |
|       |   | 52919          | BOE HSA HEALTH CITY SHARE                          | 112,353            | 17,958             | 49,473              | 55,579               | 55,579              | -6,106                   |
| 03    | FRINGE BENEFITS                           | 32313          | Section the term of the structure                  | 149,353            | 50,479             | 51,809              | 58,000               | 58,000              | -6,191                   |
| 01858 | SCHOOL MEDIA SPECIALISTS SCHOOL NURSES    |                |  | 724,977            | 297,561            | 301,868             | 318,906              | 318,906             | -17,038                  |
|       |   | 51000          | FULL TIME EARNED PAY                               | 2,512,502          | 2,417,834          | 2,429,639           | 2,379,739            | 2,379,739           | 49,900                   |
|       |   | 51100          | PT TEMP/SEASONAL EARNED PA                         | 3,019              | 3,413              | 2,350               | 3,500                | 3,500               | -1,150                   |
| 01    | PERSONNEL SERVICES                        | =4440          | LONGE ATTACANA                                     | 2,515,521          | 2,421,246          | 2,431,989           | 2,383,239            | 2,383,239           | 48,750                   |
|       |   | 51140          | LINUISED SIGN TIME DAYOUT                          | 560<br>0           | 18,005             | 20,332              | 17,290               | 17,290              | 3,042                    |
|       |   | 51154<br>51156 | UNUSED SICK TIME PAYOUT UNUSED VACATION TIME PAYOU | 0                  | 0<br>3,652         | 2,509<br>0          | 1,913<br>0           | 1,913<br>0          | 596<br>0                 |
|       |   | 51318          | PERSONAL DAY PAYOUT RETIREMENT                     | 0                  | 1,998              | 296                 | 296                  | 296                 |                          |
|       |   | 51404          | TRAVEL ALLOWANCE/STIPENDS                          | 550                | 500                | 600                 | 600                  | 600                 | (                        |
| 02    | OTHER PERSONNEL SERV                      |                |  | 1,110              | 24,155             | 23,736              | 20,099               | 20,099              | 3,638                    |
|       |   | 52360          | MEDICARE   | 35,137             | 33,299             | 33,572              | 32,031               | 32,031              | 1,541                    |
|       |   | 52385          | SOCIAL SECURITY                                    | 20,738             | 3,315              | 2,754               | 3,564                | 3,564               | -810                     |
|       |   | 52504          | MERF PENSION EMPLOYER CONT                         | 237,977            | 259,190            | 297,025             | 291,238              | 291,238             | 5,787                    |
|       |   | 52917          | HEALTH INSURANCE CITY SHARE                        | 554,654            | 589,156            | 621,458             | 614,148              | 614,148             | 7,310                    |
| 03    | FRINGE BENEFITS                           | 52920          | HEALTH BENEFITS BUYOUT                             | 0<br>848,506       | 14,333             | 16,966              | 16,966               | 16,966              | 12 020                   |
| US    | PRINGE DENEFITS                           | 53610          | TRAINING SERVICES                                  | 1,075              | 899,292<br>1,018   | 971,775<br>1,075    | 957,947<br>1,075     | 957,947<br>1,075    | 13,828<br>0              |
|       |   | 53905          | EMP TUITION AND/OR TRAVEL REIM                     | 14,000             | 14,150             | 14,150              | 14,150               | 14,150              | C                        |
|       |   | 54670          | MEDICAL SUPPLIES                                   | 17,392             | 15,006             | 22,739              | 22,739               | 22,739              | (                        |
|       |   | 54675          | OFFICE SUPPLIES                                    | 1,052              | 867                | 925                 | 925                  | 925                 | (                        |
|       |   | 54720          | PAPER AND PLASTIC SUPPLIES                         | 0                  | 0                  | 300                 | 300                  | 300                 | C                        |
| 04    | OPERATIONAL EXPENSES                      |                |  | 33,518             | 31,040             | 39,189              | 39,189               | 39,189              | C                        |
|       |   | 56180          | OTHER SERVICES                                     | 1,682              | 1,185              | 18,177              | 18,177               | 18,177              | 0                        |
|       | SPECIAL SERVICES SCHOOL NURSES            |                |  | 1,682<br>3,400,337 | 1,185<br>3,376,919 | 18,177<br>3,484,866 | 18,177<br>3,418,651  | 18,177<br>3,418,651 | 66,216                   |
| 01861 | OCCUPATIONAL THERAPY                      | 51000          | FULL TIME FARMED DAY                               | E0C E22            | F37.0F4            | E42.012             | FF0 C3C              | EE0 C2C             | 17.614                   |
| 01    | PERSONNEL SERVICES                        | 31000          | FULL TIME EARNED PAY                               | 596,523<br>596,523 | 527,854<br>527,854 | 542,012<br>542,012  | 559,626<br>559,626   | 559,626<br>559,626  | -17,614<br>-17,614       |
| 01    | T ENGONNEE SERVICES                       | 51154          | UNUSED SICK TIME PAYOUT                            | 0                  | 1,923              | 1,923               | 1,923                | 1,923               | -17,014                  |
|       |   | 51404          | TRAVEL ALLOWANCE/STIPENDS                          | 3,276              | 2,657              | 3,276               | 3,276                | 3,276               |                          |
| 02    | OTHER PERSONNEL SERV                      |                |  | 3,276              | 4,581              | 5,199               | 5,199                | 5,199               | (                        |
|       |   | 52360          | MEDICARE   | 8,132              | 7,331              | 6,724               | 7,442                | 7,442               | -718                     |
|       |   | 52385          | SOCIAL SECURITY                                    | 0                  | 1,654              | 0                   | 0                    | 0                   | C                        |
|       |   | 52504          | MERF PENSION EMPLOYER CONT                         | 65,081             | 55,051             | 59,608              | 67,994               | 67,994              | -8,386                   |
|       |   | 52917          | HEALTH INSURANCE CITY SHARE                        | 108,002            | 97,168             | 114,754             | 119,969              | 119,969             | -5,215                   |
| 03    | FRINGE BENEFITS                           | 52920          | HEALTH BENEFITS BUYOUT                             | 101 215            | 8,417              | 10,334              | 10,334<br>205,739    | 10,334              | 14 210                   |
| 01861 | OCCUPATIONAL THERAPY ATTENDANCE & TRUANCY |                |  | 181,215<br>781,014 | 169,620<br>702,054 | 191,420<br>738,631  | 770,564              | 205,739<br>770,564  | -14,319<br>-31,933       |
|       |   | 51000          | FULL TIME EARNED PAY                               | 77,611             | 75,504             | 44,172              | 41,081               | 41,081              | 3,091                    |
| 01    | PERSONNEL SERVICES                        |                |  | 77,611             | 75,504             | 44,172              | 41,081               | 41,081              | 3,091                    |
|       |   | 51140          | LONGEVITY PAY                                      | 0                  | 3,600              | 1,800               | 1,800                | 1,800               | C                        |
|       |   | 51404          | TRAVEL ALLOWANCE/STIPENDS                          | 728                | 0                  | 728                 | 728                  | 728                 | C                        |
| 02    | OTHER PERSONNEL SERV                      |                |  | 728                | 3,600              | 2,528               | 2,528                | 2,528               |                          |
|       |   | 52360          | MEDICARE   | 556                | 559                | 81                  | 81                   | 81                  |                          |
|       |   | 52504          | MERF PENSION EMPLOYER CONT                         | 8,596              | 8,649              | 5,367               | 5,210                | 5,210               |                          |
| 03    | FRINGE BENEFITS                           | 52917          | HEALTH INSURANCE CITY SHARE                        | 18,044<br>27,196   | 17,657<br>26,865   | 11,175<br>16,623    | 9,892<br>15,183      | 9,892<br>15,183     |                          |
| 01862 | ATTENDANCE & TRUANCY BOE ADMINISTRATION   |                |  | 105,535            | 105,969            | 63,323              | 58,792               | 58,792              |                          |
|       |   | 51000          | FULL TIME EARNED PAY                               | 355,965            | 360,118            | 560,282             | 704,000              | 704,000             | -143,718                 |
| 01    | PERSONNEL SERVICES                        |                |  | 355,965            | 360,118            | 560,282             | 704,000              | 704,000             | ,                        |
|       |   | 51140          | LONGEVITY PAY                                      | 1,500              | 1,500              | 1,300               | 1,300                | 1,300               |                          |
|       |   | 51154          | UNUSED SICK TIME PAYOUT                            | 0                  | 0                  | 77,350              | 77,350               | 77,350              |                          |
|       |   | 51404          | TRAVEL ALLOWANCE/STIPENDS                          | 1,920              | 1,920              | 6,161               | 6,161                | 6,161               | C                        |
| 02    | OTHER PERSONNEL SERV                      |                |  | 3,420              | 3,420              | 84,811              | 84,811               | 84,811              |                          |
|       |   | 52360          |  | 3,053              | 3,057              | 8,832               | 9,962                | 9,962               |                          |
|       |   | 52385          | SOCIAL SECURITY                                    | 8,168              | 748                | 0                   | 0                    | 0                   |                          |
|       |   | 52917          | HEALTH INSURANCE CITY SHARE                        | 8,459              | 8,173              | 40.130              | 40.330               | 40.330              |                          |
|       |   | 52919          | BOE HSA HEALTH CITY SHARE                          | 0                  | 10,610             | 48,138              | 49,329               | 49,329              | -1,191                   |

CITY OF BRIDGEPORT, CONNECTICUT

| rg#  | Org Description                | Object                  | # Object Description  | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested | FY 2019<br>Proposed | FY 18 Budget<br>Vs FY 19 |
|------|--------------------------------|-------------------------|---|--------------------|--------------------|-------------------|----------------------|---------------------|--------------------------|
| 3    | FRINGE BENEFITS                |                         |   | 10.670             | 22.425             | E6 070            | Budget               | Budget              | Proposed<br>-2,32        |
| 3    | FRINGE BENEFITS                | F2420                   | LIADULTOVINICUDANICE  | 19,679             | 23,425             | 56,970            | 59,291               | 59,291              | -2,32                    |
|      |                                | 53420<br>53605          | LIABILITY INSURANCE MEMBERSHIP/REGISTRATION FEES                | 48,791<br>113,377  | 38,921<br>63,898   | 49,900<br>79,675  | 49,900<br>79,675     | 49,900<br>79,675    | ,                        |
|      |                                | 53905                   | EMP TUITION AND/OR TRAVEL REIM                                  | 105                | 05,696             | 79,673            | 79,673               | 79,673              |                          |
|      |                                | 54675                   | OFFICE SUPPLIES   | 6,425              | 6,360              | 9,500             | 9,500                | 9,500               |                          |
|      |                                | 54705                   | SUBSCRIPTIONS   | 100                | 0,300              | 250               | 250                  | 250                 |                          |
|      |                                | 54725                   | POSTAGE   | 36,627             | 22,043             | 50,000            | 50,000               | 50,000              |                          |
| 4    | OPERATIONAL EXPENSES           | 54725                   | 1031/102  | 205,424            | 131,221            | 189,325           | 189,325              | 189,325             |                          |
|      | 0. 2.0022                      | 56180                   | OTHER SERVICES  | 97,497             | 133,934            | 138,867           | 138,867              | 138,867             |                          |
|      |                                | 56250                   | TRAVEL SERVICES   | 0                  | 0                  | 1,440             | 1,440                | 1,440               |                          |
|      |                                | 59015                   | PRINTING SERVICES   | 33                 | 0                  | 1,500             | 1,500                | 1,500               |                          |
| 5    | SPECIAL SERVICES               |                         |   | 97,529             | 133,934            | 141,807           | 141,807              | 141,807             |                          |
| 1863 | BOE ADMINISTRATION             |                         |   | 682,017            | 652,118            | 1,033,195         | 1,179,234            | 1,179,234           | -146,039                 |
| 1864 | SUPERINTENDENT SUPPORT         | STAFF                   |   |                    |                    |                   |                      |                     |                          |
|      |                                | 51000                   | FULL TIME EARNED PAY  | 164,643            | 144,991            | 211,311           | 273,690              | 273,690             | -62,37                   |
| 1    | PERSONNEL SERVICES             |                         |   | 164,643            | 144,991            | 211,311           | 273,690              | 273,690             | -62,379                  |
|      |                                | 51140                   | LONGEVITY PAY   | 1,950              | 3,565              | 7,310             | 5,210                | 5,210               | 2,100                    |
|      |                                | 51154                   | UNUSED SICK TIME PAYOUT   | 0                  | 0                  | 28,909            | 28,909               | 28,909              | (                        |
|      |                                | 51156                   | UNUSED VACATION TIME PAYOU                                      | 0                  | 4,311              | 0                 | 0                    | 0                   | (                        |
|      |                                | 51314                   | UNUSED VACATION PAY RETIREMENT                                  | 0                  | 0                  | 8,318             | 8,318                | 8,318               | (                        |
|      |                                | 51318                   | PERSONAL DAY PAYOUT RETIREMENT                                  | 0                  | 0                  | 665               | 665                  | 665                 |                          |
| 2    | OTHER PERSONNEL SERV           |                         |   | 1,950              | 7,876              | 45,202            | 43,102               | 43,102              | 2,10                     |
|      |                                | 52360                   | MEDICARE  | 2,817              | 2,772              | 4,186             | 3,987                | 3,987               | 19                       |
|      |                                | 52504                   | MERF PENSION EMPLOYER CONT                                      | 21,199             | 20,427             | 30,476            | 33,887               | 33,887              | -3,41                    |
|      |                                | 52917                   | HEALTH INSURANCE CITY SHARE                                     | 46,037             | 46,403             | 59,306            | 51,742               | 51,742              | 7,56                     |
| 3    | FRINGE BENEFITS                |                         |   | 70,053             | 69,601             | 93,968            | 89,616               | 89,616              | 4,352                    |
| 1864 | SUPERINTENDENT SUPPORT         | STAFF                   |   | 236,646            | 222,469            | 350,481           | 406,408              | 406,408             | -55,92                   |
| 1865 | LEGAL SERVICES                 |                         |   |                    |                    |                   |                      |                     |                          |
|      |                                | 56130                   | LEGAL SERVICES  | 849,567            | 1,110,395          | 1,415,284         | 1,415,284            | 1,415,284           | (                        |
| 5    | SPECIAL SERVICES               |                         |   | 849,567            | 1,110,395          | 1,415,284         | 1,415,284            | 1,415,284           | (                        |
|      | LEGAL SERVICES HUMAN RESOURCES |                         |   | 849,567            | 1,110,395          | 1,415,284         | 1,415,284            | 1,415,284           | (                        |
|      |                                | 51000                   | FULL TIME EARNED PAY  | 511,771            | 461,969            | 523,054           | 487,446              | 487,446             | 35,60                    |
| 1    | PERSONNEL SERVICES             |                         |   | 511,771            | 461,969            | 523,054           | 487,446              | 487,446             | 35,60                    |
|      |                                | 51140                   | LONGEVITY PAY   | 1,800              | 4,575              | 6,975             | 7,125                | 7,125               | -150                     |
|      |                                | 51154                   | UNUSED SICK TIME PAYOUT   | 0                  | 0                  | 15,951            | 15,951               | 15,951              |                          |
|      |                                | 51156                   | UNUSED VACATION TIME PAYOU                                      | 0                  | 6,744              | 0                 | 0                    | 0                   |                          |
|      |                                | 51314                   | UNUSED VACATION PAY RETIREMENT                                  | 0                  | 0                  | 13,311            | 13,311               | 13,311              |                          |
|      |                                | 51404                   | TRAVEL ALLOWANCE/STIPENDS                                       | 3,120              | 3,120              | 1,920             | 1,920                | 1,920               |                          |
| 2    | OTHER PERSONNEL SERV           |                         |   | 4,920              | 14,439             | 38,157            | 38,307               | 38,307              | -15                      |
|      |                                | 52360                   | MEDICARE  | 6,249              | 5,899              | 6,476             | 5,453                | 5,453               | 1,02                     |
|      |                                | 52385                   | SOCIAL SECURITY   | 225                | 0                  | 5,389             | 5,389                | 5,389               | (                        |
|      |                                | 52504                   | MERF PENSION EMPLOYER CONT                                      | 60,192             | 56,270             | 61,397            | 60,090               | 60,090              | 1,30                     |
|      |                                | 52917                   | HEALTH INSURANCE CITY SHARE                                     | 70,849             | 58,700             | 58,536            | 61,972               | 61,972              | -3,43                    |
|      |                                | 52920                   | HEALTH BENEFITS BUYOUT  | 0                  | 1,375              | 4,275             | 4,275                | 4,275               | (                        |
| 3    | FRINGE BENEFITS                |                         |   | 137,516            | 122,245            | 136,073           | 137,179              | 137,179             | -1,10                    |
|      |                                | 53605                   | MEMBERSHIP/REGISTRATION FEES                                    | 0                  | 0                  | 785               | 785                  | 785                 | (                        |
|      |                                | 53705                   | ADVERTISING SERVICES  | 0                  | 0                  | 2,715             | 2,715                | 2,715               | (                        |
|      |                                | 54675                   | OFFICE SUPPLIES   | 5,339              | 2,198              | 2,600             | 2,600                | 2,600               |                          |
| 4    | OPERATIONAL EXPENSES           |                         |   | 5,339              | 2,198              | 6,100             | 6,100                | 6,100               |                          |
|      |                                | 56115                   | HUMAN SERVICES  | 34,812             | 29,423             | 43,596            | 43,596               | 43,596              |                          |
|      |                                | 56180                   | OTHER SERVICES  | 116,049            | 102,565            | 93,034            | 93,034               | 93,034              |                          |
|      |                                | 59015                   | PRINTING SERVICES   | 0                  | 21                 | 2,000             | 2,000                | 2,000               |                          |
| 5    | SPECIAL SERVICES               |                         |   | 150,861            | 132,009            | 138,630           | 138,630              | 138,630             |                          |
| 1866 | HUMAN RESOURCES                |                         |   | 810,408            | 732,859            | 842,014           | 807,661              | 807,661             | 34,35                    |
| 1867 | PUPIL SERVICE / STUDENT A      | SSIGN                   |   |                    |                    |                   |                      |                     |                          |
|      |                                | 51000                   | FULL TIME EARNED PAY  | 563,094            | 361,828            | 232,600           | 165,216              | 165,216             | 67,38                    |
| 1    | PERSONNEL SERVICES             |                         |   | 563,094            | 361,828            | 232,600           | 165,216              | 165,216             | 67,38                    |
|      |                                | 51140                   | LONGEVITY PAY   | 0                  | 7,878              | 3,615             | 3,835                | 3,835               | -22                      |
|      |                                | 51154                   | UNUSED SICK TIME PAYOUT   | 0                  | 875                | 876               | 876                  | 876                 |                          |
|      |                                | 51156                   | UNUSED VACATION TIME PAYOU                                      | 0                  | 4,290              | 0                 | 0                    | 0                   | (                        |
|      |                                | 51314                   | UNUSED VACATION PAY RETIREMENT                                  | 0                  | 1,817              | 1,817             | 1,817                | 1,817               |                          |
|      |                                | 51318                   | PERSONAL DAY PAYOUT RETIREMENT                                  | 0                  | 327                | 327               | 327                  | 327                 |                          |
|      |                                | 51404                   | TRAVEL ALLOWANCE/STIPENDS                                       | 3,120              | 1,520              | 3,120             | 3,120                | 3,120               |                          |
|      |                                |                         |   | 3,120              | 16,708             | 9,755             | 9,975                | 9,975               |                          |
| 12   | OTHER PERSONNEL SERV           |                         |   | 5.120              |                    |                   |                      |                     |                          |
| 2    | OTHER PERSONNEL SERV           | 52360                   | MEDICARE  |                    |                    |                   |                      |                     |                          |
| 2    | OTHER PERSONNEL SERV           | 52360<br>52504          | MEDICARE MERF PENSION EMPLOYER CONT                             | 7,836              | 5,130              | 3,935             | 2,167                | 2,167               | 1,76                     |
| 2    | OTHER PERSONNEL SERV           | 52360<br>52504<br>52917 | MEDICARE MERF PENSION EMPLOYER CONT HEALTH INSURANCE CITY SHARE |                    |                    |                   | 2,167<br>20,540      |                     | 1,76<br>2,13             |

| Org#  | Org Description                                    | Object#        | 6 Object Description                                      | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested | FY 2019<br>Proposed | FY 18 Budget<br>Vs FY 19 |
|-------|--|----------------|---|--------------------|--------------------|-------------------|----------------------|---------------------|--------------------------|
| 03    | FRINGE BENEFITS                                    |                |   | 135,424            | 115,312            | 95,013            | Budget<br>89,981     | Budget<br>89,981    | Proposed<br>5,032        |
| 03    | TRINGE DENETTIS                                    | 54675          | OFFICE SUPPLIES   | 731                | 194                | 1,500             | 1,500                | 1,500               | 0,032                    |
| 04    | OPERATIONAL EXPENSES                               | 5.075          | 011102 0011 2:20  | 731                | 194                | 1,500             | 1,500                | 1,500               | 0                        |
|       |  | 56075          | EDUCATIONAL SERVICES                                      | 5,923              | 0                  | 20,000            | 20,000               | 20,000              | 0                        |
|       |  | 56130          | LEGAL SERVICES  | 0                  | 0                  | 3,125             | 3,125                | 3,125               | 0                        |
|       |  | 56165          | MANAGEMENT SERVICES                                       | 0                  | 1,835              | 4,850             | 4,850                | 4,850               | 0                        |
|       |  | 59015          | PRINTING SERVICES   | 4,128              | 0                  | 5,020             | 5,020                | 5,020               | 0                        |
| 05    | SPECIAL SERVICES                                   |                |   | 10,051             | 1,835              | 32,995            | 32,995               | 32,995              | 0                        |
|       | PUPIL SERVICE / STUDENT AS<br>STUDENT DATA SUPPORT | SIGN           |   | 712,420            | 495,876            | 371,863           | 299,667              | 299,667             | 72,196                   |
|       |  | 51000          | FULL TIME EARNED PAY                                      | 315,120            | 276,457            | 308,111           | 272,447              | 272,447             | 35,664                   |
| 01    | PERSONNEL SERVICES                                 |                |   | 315,120            | 276,457            | 308,111           | 272,447              | 272,447             | 35,664                   |
|       |  | 51140          | LONGEVITY PAY   | 0                  | 1,125              | 1,950             | 2,025                | 2,025               | -75                      |
|       |  | 51156          | UNUSED VACATION TIME PAYOU                                | 0                  | 3,446              | 0                 | 0                    | 0                   | 0                        |
| 02    | OTHER REDCONNEL CERV                               | 51404          | TRAVEL ALLOWANCE/STIPENDS                                 | 180                | 180                | 275               | 275                  | 275                 | 0                        |
| 02    | OTHER PERSONNEL SERV                               | F22C0          | MEDICARE  | 180                | 4,751              | 2,225             | 2,300                | 2,300               | -75                      |
|       |  | 52360          | MEDICARE  | 4,209              | 3,961              | 3,951             | 3,551                | 3,551               | 400                      |
|       |  | 52504<br>52917 | MERF PENSION EMPLOYER CONT<br>HEALTH INSURANCE CITY SHARE | 35,068<br>97,223   | 33,254<br>106,159  | 37,672<br>101,104 | 33,348<br>92,276     | 33,348<br>92,276    | 4,324<br>8,828           |
| 03    | FRINGE BENEFITS                                    | 32917          | HEALIH INSURANCE CITT SHARE                               | 136,500            | 143,374            | 142,727           | 129,175              | 129,175             | 13,552                   |
| 03    | FRINGE BENEFITS                                    | 54550          | COMPUTER SOFTWARE   | 116,516            | 46,748             | 164,935           | 164,935              | 164,935             | 13,332                   |
| 04    | OPERATIONAL EXPENSES                               | 34330          | CONFORMSON  | 116,516            | 46,748             | 164,935           | 164,935              | 164,935             | 0                        |
|       | STUDENT DATA SUPPORT                               |                |   | 568,316            | 471,329            | 617,998           | 568,857              | 568,857             | 49,141                   |
| 01869 | BUSINESS OFFICE                                    |                |   |                    |                    |                   |                      |                     |                          |
|       |  | 51000          | FULL TIME EARNED PAY                                      | 298,725            | 193,236            | 290,911           | 338,555              | 338,555             | -47,644                  |
| 01    | PERSONNEL SERVICES                                 |                |   | 298,725            | 193,236            | 290,911           | 338,555              | 338,555             | -47,644                  |
|       |  | 51140          | LONGEVITY PAY   | 0                  | 1,725              | 1,800             | 1,875                | 1,875               | -75                      |
| 02    | OTHER PERSONNEL SERV                               |                |   | 0                  | 1,725              | 1,800             | 1,875                | 1,875               | -75                      |
|       |  | 52360          | MEDICARE  | 4,972              | 4,566              | 4,712             | 4,805                | 4,805               | -93                      |
|       |  | 52385          | SOCIAL SECURITY   | 7,662              | 7,501              | 8,182             | 7,960                | 7,960               | 222                      |
|       |  | 52504          | MERF PENSION EMPLOYER CONT                                | 13,338             | 12,362             | 13,695            | 13,974               | 13,974              | -279                     |
|       |  | 52917          | HEALTH INSURANCE CITY SHARE                               | 25,473             | 25,683             | 27,740            | 28,544               | 28,544              | -804                     |
| 03    | FRINGE BENEFITS                                    |                |   | 51,445             | 50,113             | 54,329            | 55,283               | 55,283              | -954                     |
|       |  | 55155          | OFFICE EQUIPMENT RENTAL/LEAS                              | 702,220            | 827,616            | 1,300,662         | 1,300,662            | 1,300,662           | 0                        |
| 04    | OPERATIONAL EXPENSES                               |                |   | 702,220            | 827,616            | 1,300,662         | 1,300,662            | 1,300,662           | 0                        |
|       | BUSINESS OFFICE BUSINESS OFFICE CLERICALS          |                |   | 1,052,390          | 1,072,691          | 1,647,702         | 1,696,375            | 1,696,375           | -48,673                  |
| 01070 | BOSINESS OFFICE CEERICALS                          | 51000          | FULL TIME EARNED PAY                                      | 369,071            | 334,421            | 427,257           | 461,502              | 461,502             | -34,245                  |
| 01    | PERSONNEL SERVICES                                 | 31000          | . 622 25  | 369,071            | 334,421            | 427,257           | 461,502              | 461,502             | -34,245                  |
|       |  | 51140          | LONGEVITY PAY   | 0                  | 8,310              | 7,550             | 7,845                | 7,845               | -295                     |
|       |  | 51154          | UNUSED SICK TIME PAYOUT                                   | 0                  | 1,625              | 0                 | 0                    | 0                   | 0                        |
|       |  | 51156          | UNUSED VACATION TIME PAYOU                                | 0                  | 3,555              | 0                 | 0                    | 0                   | 0                        |
|       |  | 51314          | UNUSED VACATION PAY RETIREMENT                            | 0                  | 3,714              | 0                 | 0                    | 0                   | 0                        |
| 02    | OTHER PERSONNEL SERV                               |                |   | 0                  | 17,204             | 7,550             | 7,845                | 7,845               | -295                     |
|       |  | 52360          | MEDICARE  | 4,396              | 4,309              | 5,078             | 5,272                | 5,272               | -194                     |
|       |  | 52385          | SOCIAL SECURITY   | 0                  | 0                  | 1,883             | 1,800                | 1,800               | 83                       |
|       |  | 52504          | MERF PENSION EMPLOYER CONT                                | 44,924             | 42,890             | 51,855            | 57,026               | 57,026              | -5,171                   |
|       |  | 52917          | HEALTH INSURANCE CITY SHARE                               | 45,294             | 45,124             | 67,869            | 69,468               | 69,468              | -1,599                   |
|       |  | 52920          | HEALTH BENEFITS BUYOUT                                    | 0                  | 2,500              | 3,834             | 3,834                | 3,834               | 0                        |
| 03    | FRINGE BENEFITS                                    |                |   | 94,614             | 94,823             | 130,519           | 137,400              | 137,400             | -6,881                   |
|       | BUSINESS OFFICE CLERICALS                          |                |   | 463,685            | 446,448            | 565,326           | 606,747              | 606,747             | -41,421                  |
| 018/1 | PAYROLL  | F1000          | FULL TIME EARNED PAY                                      | 420 211            | 425 100            | 461 620           | 422.020              | 422.020             | 27 011                   |
| 01    | DEDCOMMET CEDWICEC                                 | 51000          | FULL TIME EARNED PAY                                      | 428,311            | 435,189            | 461,639           | 433,828              | 433,828             | 27,811                   |
| 01    | PERSONNEL SERVICES                                 | E1106          | DECLII AD STRAIGHT OVERTIME                               | 428,311            | 435,189            | 461,639           | 433,828              | 433,828             | 27,811                   |
|       |  | 51106<br>51108 | REGULAR STRAIGHT OVERTIME<br>REGULAR 1.5 OVERTIME PAY     | 15,626<br>19,156   | 13,472<br>12,887   | 22,841<br>22,076  | 22,910<br>22,657     | 22,910<br>22,657    | -69<br>-581              |
|       |  | 51116          | HOLIDAY 2X OVERTIME PAY                                   | 19,136             | 12,007             | 648               | 66                   | 66                  | -561<br>581              |
|       |  | 51110          | LONGEVITY PAY   | 1,680              | 9,325              | 7,730             | 8,505                | 8,505               | -775                     |
|       |  | 51154          | UNUSED SICK TIME PAYOUT                                   | 1,000              | 26,182             | 7,730             | 0,303                | 0,505               | -773                     |
|       |  | 51154          | UNUSED VACATION TIME PAYOU                                | 0                  | 7,253              | 0                 | 0                    | 0                   | 0                        |
|       |  | 51314          | UNUSED VACATION PAY RETIREMENT                            | 0                  | 7,684              | 359               | 359                  | 359                 | 0                        |
| 02    | OTHER PERSONNEL SERV                               |                |   | 36,650             | 76,804             | 53,653            | 54,497               | 54,497              | -844                     |
|       | ··· - · · · · · · · · · · · · · · · · ·            | 52360          | MEDICARE  | 3,298              | 3,938              | 4,000             | 3,275                | 3,275               | 725                      |
|       |  | 52385          | SOCIAL SECURITY   | 627                | 549                | 1,901             | 1,901                | 1,901               | 0                        |
|       |  | 52504          | MERF PENSION EMPLOYER CONT                                | 53,798             | 54,519             | 61,145            | 53,743               | 53,743              | 7,402                    |
|       |  | 52917          | HEALTH INSURANCE CITY SHARE                               | 89,753             | 93,017             | 105,646           | 103,870              | 103,870             | 1,776                    |
|       |  | 52920          | HEALTH BENEFITS BUYOUT                                    | 0                  | 1,067              | 13,000            | 13,000               | 13,000              | 0                        |
|       |  |                |   | 147,475            | 153,089            | 185,692           | 175,789              | 175,789             | 9,903                    |
| 03    | FRINGE BENEFITS                                    |                |   | 147,473            | 100,000            | 100,001           | 1,0,,00              | -,                  | -,                       |

CITY OF BRIDGEPORT, CONNECTICUT

| rg#      | Org Description       | Object    | # Object Description           | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested | FY 2019<br>Proposed | FY 18 Budget<br>Vs FY 19 |
|----------|-----------------------|-----------|--------------------------------|--------------------|--------------------|-------------------|----------------------|---------------------|--------------------------|
| 1872     | STOCKROOM             |           |                                |                    |                    |                   | Budget               | Budget              | Proposed                 |
|          |                       | 51000     | FULL TIME EARNED PAY           | 280,306            | 262,560            | 245,739           | 250,655              | 250,655             | -4,916                   |
| 1        | PERSONNEL SERVICES    |           |                                | 280,306            | 262,560            | 245,739           | 250,655              | 250,655             |                          |
| -        |                       | 51102     | ACTING PAY                     | 0                  | 90                 | 240               | 240                  | 240                 |                          |
|          |                       | 51102     | REGULAR STRAIGHT OVERTIME      | 568                | 360                | 0                 | 0                    | 0                   |                          |
|          |                       |           |                                |                    |                    |                   | 7,197                |                     |                          |
|          |                       | 51108     | REGULAR 1.5 OVERTIME PAY       | 13,089             | 9,314              | 7,197             |                      | 7,197               |                          |
|          |                       | 51110     | TEMP ACTING 1.5X OVERTIME      | 0                  | 0                  | 0                 | 0                    | 0                   |                          |
|          |                       | 51122     | SHIFT 2 - 1.5X OVERTIME        | 14,591             | 16,563             | 7,442             | 7,442                | 7,442               |                          |
|          |                       | 51140     | LONGEVITY PAY                  | 0                  | 4,390              | 4,530             | 5,300                | 5,300               |                          |
|          |                       | 51156     | UNUSED VACATION TIME PAYOU     | 0                  | 1,335              | 0                 | 0                    | 0                   | ) (                      |
| 2        | OTHER PERSONNEL SERV  |           |                                | 28,247             | 32,051             | 19,409            | 20,179               | 20,179              | -770                     |
|          |                       | 52360     | MEDICARE                       | 3,119              | 2,861              | 2,642             | 2,697                | 2,697               | -5!                      |
|          |                       | 52504     | MERF PENSION EMPLOYER CONT     | 33,947             | 32,070             | 30,408            | 31,098               | 31,098              | -690                     |
|          |                       | 52917     | HEALTH INSURANCE CITY SHARE    | 69,915             | 75,431             | 93,911            | 97,051               | 97,051              | -3,140                   |
| 3        | FRINGE BENEFITS       |           |                                | 106,981            | 110,363            | 126,961           | 130,846              | 130,846             |                          |
|          | STOCKROOM             |           |                                | 415,535            | 404,974            | 392,109           | 401,680              | 401,680             |                          |
|          | INFORMATION TECHNOLOG | V CEDVICE | -                              | 413,333            | 404,574            | 332,103           | 401,000              | 401,000             | -3,37                    |
| 18/3     | INFORMATION TECHNOLOG |           |                                | 507.540            | - 40 O4 F          | ccc 205           | 504.447              | co                  | 47.04                    |
|          |                       | 51000     | FULL TIME EARNED PAY           | 587,510            | 549,915            | 666,205           | 684,117              | 684,117             |                          |
|          |                       | 51100     | PT TEMP/SEASONAL EARNED PA     | 63,333             | 74,451             | 62,410            | 84,410               | 84,410              |                          |
| L        | PERSONNEL SERVICES    |           |                                | 650,842            | 624,365            | 728,615           | 768,527              | 768,527             | -39,912                  |
|          |                       | 51106     | REGULAR STRAIGHT OVERTIME      | 0                  | 73                 | 172               | 172                  | 172                 | . (                      |
|          |                       | 51108     | REGULAR 1.5 OVERTIME PAY       | 20,168             | 14,922             | 24,978            | 24,978               | 24,978              | . (                      |
|          |                       | 51140     | LONGEVITY PAY                  | 0                  | 5,615              | 5,900             | 6,940                | 6,940               | -1,040                   |
|          |                       | 51154     | UNUSED SICK TIME PAYOUT        | 0                  | 2,068              | 0                 | 0                    | 0                   |                          |
|          |                       | 51156     | UNUSED VACATION TIME PAYOU     | 0                  | 8,593              | 1,046             | 1,046                | 1,046               |                          |
|          |                       | 51318     | PERSONAL DAY PAYOUT RETIREMENT | 0                  | 654                | 654               | 654                  | 654                 |                          |
|          |                       |           |                                |                    |                    |                   |                      |                     |                          |
|          |                       | 51404     | TRAVEL ALLOWANCE/STIPENDS      | 10,670             | 11,230             | 13,000            | 13,000               | 13,000              |                          |
| 2        | OTHER PERSONNEL SERV  |           |                                | 30,838             | 43,154             | 45,749            | 46,789               | 46,789              |                          |
|          |                       | 52360     | MEDICARE                       | 10,859             | 10,834             | 10,667            | 9,341                | 9,341               | 1,326                    |
|          |                       | 52385     | SOCIAL SECURITY                | 4,109              | 4,002              | 7,987             | 7,987                | 7,987               | ' (                      |
|          |                       | 52504     | MERF PENSION EMPLOYER CONT     | 71,068             | 71,170             | 93,877            | 83,964               | 83,964              | 9,913                    |
|          |                       | 52917     | HEALTH INSURANCE CITY SHARE    | 117,524            | 137,171            | 194,728           | 181,199              | 181,199             | 13,529                   |
|          |                       | 52920     | HEALTH BENEFITS BUYOUT         | 0                  | 2,000              | 2,500             | 2,500                | 2,500               | ) (                      |
| 3        | FRINGE BENEFITS       |           |                                | 203,559            | 225,178            | 309,759           | 284,991              | 284,991             |                          |
|          |                       | 53720     | TELEPHONE SERVICES             | 79,529             | 182,248            | 319,910           | 257,208              | 257,208             |                          |
|          |                       | 54550     | COMPUTER SOFTWARE              | 276,025            | 278,323            | 290,131           | 290,131              | 290,131             | ,                        |
|          |                       |           | COMPUTER SUPPLIES              |                    |                    |                   |                      |                     |                          |
|          |                       | 54555     |                                | 2,325              | 20,373             | 15,000            | 15,000               | 15,000              |                          |
|          |                       | 54560     | COMMUNICATION SUPPLIES         | 33,026             | 33,202             | 25,000            | 25,000               | 25,000              |                          |
|          |                       | 54570     | ELECTRONIC SUPPLIES            | 3,253              | 0                  | 5,000             | 5,000                | 5,000               |                          |
|          |                       | 54675     | OFFICE SUPPLIES                | 1,398              | 1,518              | 1,800             | 1,800                | 1,800               |                          |
|          |                       | 55055     | COMPUTER EQUIPMENT             | 0                  | 14,158             | 20,000            | 20,000               | 20,000              | ) (                      |
| ļ        | OPERATIONAL EXPENSES  |           |                                | 395,556            | 529,821            | 676,841           | 614,139              | 614,139             | 62,702                   |
|          |                       | 56180     | OTHER SERVICES                 | 262,056            | 212,510            | 172,736           | 172,736              | 172,736             | . (                      |
|          |                       | 56225     | SECURITY SERVICES              | 3,770              | 6,580              | 4,770             | 4,770                | 4,770               | ) (                      |
|          |                       | 59005     | VEHICLE MAINTENANCE SERVICES   | 2,098              | 402                | 2,800             | 2,800                | 2,800               |                          |
| ;        | SPECIAL SERVICES      | 55005     | VEHICLE WITH LEW MICE SERVICES | 267,924            | 219,492            | 180,306           | 180,306              | 180,306             |                          |
|          |                       | V CEDVICE | -                              |                    | •                  |                   |                      |                     |                          |
|          | INFORMATION TECHNOLOG | 1 SERVICE | -                              | 1,548,720          | 1,642,011          | 1,941,270         | 1,894,752            | 1,894,752           | 46,518                   |
| 18/4     | TRANSPORTATION OFFICE |           |                                |                    |                    |                   |                      |                     |                          |
|          |                       | 51000     | FULL TIME EARNED PAY           | 232,982            | 220,476            | 224,580           |                      | 226,727             |                          |
| L        | PERSONNEL SERVICES    |           |                                | 232,982            | 220,476            | 224,580           | 226,727              | 226,727             | -2,14                    |
|          |                       | 51106     | REGULAR STRAIGHT OVERTIME      | 794                | 101                | 192               | 192                  | 192                 | . (                      |
|          |                       | 51108     | REGULAR 1.5 OVERTIME PAY       | 3,871              | 1,187              | 1,096             | 1,096                | 1,096               | ; (                      |
|          |                       | 51140     | LONGEVITY PAY                  | 0                  | 4,560              | 4,775             | 4,920                | 4,920               |                          |
|          |                       | 51156     | UNUSED VACATION TIME PAYOU     | 0                  | 4,419              | 0                 |                      | 0                   |                          |
| <u>.</u> | OTHER PERSONNEL SERV  | 31130     | S. SEE VICTOR HIVE ATOU        | 4,665              | 10,267             | 6,063             | 6,208                | 6,208               |                          |
| •        | O THEN PENSONNEL SERV | F22C0     | MEDICADE                       |                    |                    |                   |                      |                     |                          |
|          |                       | 52360     | MEDICARE                       | 1,667              | 1,574              | 1,592             | 1,625                | 1,625               |                          |
|          |                       | 52504     | MERF PENSION EMPLOYER CONT     | 25,821             | 24,726             | 27,867            | 28,145               | 28,145              |                          |
|          |                       | 52917     | HEALTH INSURANCE CITY SHARE    | 57,074             | 35,999             | 38,800            | 39,611               | 39,611              | -81                      |
|          |                       | 52920     | HEALTH BENEFITS BUYOUT         | 0                  | 2,000              | 2,000             | 2,000                | 2,000               | ) (                      |
|          |                       |           |                                |                    |                    |                   |                      |                     |                          |
| 3        | FRINGE BENEFITS       |           |                                | 84,562             | 64,299             | 70,259            | 71,381               | 71,381              | -1,122                   |

| Org# | Org Description           | Object#        | d Object Description                               | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | Vs FY 19 |
|------|---------------------------|----------------|--|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|----------|
| 1875 | TRANSPORTATION            |                |  |                    |                    |                   | buaget                         | budget                        | Proposed |
|      |                           | 51000          | FULL TIME EARNED PAY                               | 481,817            | 379,789            | 399,924           | 407,925                        | 407,925                       | -8,00    |
| )1   | PERSONNEL SERVICES        |                |  | 481,817            | 379,789            | 399,924           | 407,925                        | 407,925                       | -8,00    |
|      |                           | 51106          | REGULAR STRAIGHT OVERTIME                          | 28,303             | 22,876             | 25,000            | 25,000                         | 25,000                        |          |
|      |                           | 51108          | REGULAR 1.5 OVERTIME PAY                           | 30,659             | 30,388             | 32,230            | 32,230                         | 32,230                        |          |
|      |                           | 51140          | LONGEVITY PAY                                      | 0                  | 10,130             | 10,620            | 10,900                         | 10,900                        |          |
| )2   | OTHER PERSONNEL SERV      |                |  | 58,962             | 63,395             | 67,850            | 68,130                         | 68,130                        |          |
|      |                           | 52360          | MEDICARE   | 7,446              | 6,182              | 5,672             | 5,784                          | 5,784                         |          |
|      |                           | 52504          | MERF PENSION EMPLOYER CONT                         | 59,859             | 48,351             | 49,883            | 50,889                         | 50,889                        |          |
|      |                           | 52917<br>52920 | HEALTH INSURANCE CITY SHARE HEALTH BENEFITS BUYOUT | 160,262<br>0       | 109,550<br>417     | 121,580<br>500    | 111,461<br>500                 | 111,461                       |          |
| 3    | FRINGE BENEFITS           | 52920          | HEALTH BENEFITS BUYOUT                             | 227,568            | 164,500            | 177,635           | 168,634                        | 500<br>168,634                |          |
| 3    | FRINGE BENEFITS           | 53605          | MEMBERSHIP/REGISTRATION FEES                       | 850                | 1,129              | 1,149             | 1,149                          | 1,149                         | ,        |
|      |                           | 54550          | COMPUTER SOFTWARE                                  | 10,950             | 13,200             | 12,638            | 12,787                         | 12,787                        |          |
|      |                           | 54615          | GASOLINE   | 70,362             | 69,211             | 147,260           | 147,260                        | 147,260                       |          |
|      |                           | 54675          | OFFICE SUPPLIES                                    | 4,094              | 787                | 2,257             | 2,108                          | 2,108                         |          |
| 4    | OPERATIONAL EXPENSES      | 3.073          | 0.1.102.001.1.2.20                                 | 86,257             | 84,327             | 163,304           | 163,304                        | 163,304                       |          |
| -    |                           | 56180          | OTHER SERVICES                                     | 0                  | 0                  | 696               | 696                            | 696                           |          |
|      |                           | 56240          | TRANSPORTATION SERVICES                            | 5,035,216          | 5,051,377          | 5,324,895         | 5,324,895                      | 5,324,895                     |          |
|      |                           | 59015          | PRINTING SERVICES                                  | 237                | 0                  | 650               | 650                            | 650                           |          |
| 5    | SPECIAL SERVICES          |                |  | 5,035,453          | 5,051,377          | 5,326,241         | 5,326,241                      | 5,326,241                     |          |
| 1875 | TRANSPORTATION            |                |  | 5,890,056          | 5,743,388          | 6,134,954         | 6,134,234                      | 6,134,234                     | . 7      |
|      | CHARTER SCHOOLS TRANSP    | ORTATION       | I  | -,,                | -, -,              | -, - ,            | -, - , -                       | -, - , -                      |          |
|      |                           | 56240          | TRANSPORTATION SERVICES                            | 1,490,661          | 1,424,973          | 1,490,661         | 1,490,661                      | 1,490,661                     |          |
| 5    | SPECIAL SERVICES          |                |  | 1,490,661          | 1,424,973          | 1,490,661         | 1,490,661                      | 1,490,661                     |          |
| 1876 | CHARTER SCHOOLS TRANSP    | ORTATION       | I  | 1,490,661          | 1,424,973          | 1,490,661         | 1,490,661                      | 1,490,661                     |          |
| 1877 | SPECIAL ED TRANSPORTATIO  | ON             |  |                    |                    |                   |                                |                               |          |
|      |                           | 56240          | TRANSPORTATION SERVICES                            | 10,586,899         | 11,145,276         | 10,640,509        | 10,640,509                     | 10,640,509                    |          |
| 5    | SPECIAL SERVICES          |                |  | 10,586,899         | 11,145,276         | 10,640,509        | 10,640,509                     | 10,640,509                    |          |
| 1877 | SPECIAL ED TRANSPORTATIO  | ON             |  | 10,586,899         | 11,145,276         | 10,640,509        | 10,640,509                     | 10,640,509                    |          |
| 1878 | PAROCHIAL/NON-PUBLIC T    | RANSPO         |  |                    |                    |                   |                                |                               |          |
|      |                           | 56240          | TRANSPORTATION SERVICES                            | 865,203            | 760,043            | 770,975           | 865,203                        | 865,203                       | -94,2    |
| 5    | SPECIAL SERVICES          |                |  | 865,203            | 760,043            | 770,975           | 865,203                        | 865,203                       | -94,2    |
| 1878 | PAROCHIAL/NON-PUBLIC T    | RANSPO         |  | 865,203            | 760,043            | 770,975           | 865,203                        | 865,203                       | -94,2    |
| 1879 | SPEC ED - CHARTER SC TRAN | SPORT          |  |                    |                    |                   |                                |                               |          |
|      |                           | 56240          | TRANSPORTATION SERVICES                            | 105,842            | 168,615            | 225,050           | 130,822                        | 130,822                       | 94,2     |
| 5    | SPECIAL SERVICES          |                |  | 105,842            | 168,615            | 225,050           | 130,822                        | 130,822                       | 94,2     |
| 1879 | SPEC ED - CHARTER SC TRAN | SPORT          |  | 105,842            | 168,615            | 225,050           | 130,822                        | 130,822                       | 94,2     |
| 1882 | SECURITY CLERICALS        |                |  |                    |                    |                   |                                |                               |          |
|      |                           | 51000          | FULL TIME EARNED PAY                               | 42,425             | 42,650             | 43,563            | 44,434                         | 44,434                        |          |
| 1    | PERSONNEL SERVICES        |                |  | 42,425             | 42,650             | 43,563            | 44,434                         | 44,434                        | -8       |
|      |                           | 51106          | REGULAR STRAIGHT OVERTIME                          | 0                  | 1,836              | 3,165             | 3,165                          | 3,165                         |          |
|      |                           | 51108          | REGULAR 1.5 OVERTIME PAY                           | 0                  | 472                | 2,000             | 2,000                          | 2,000                         |          |
|      |                           | 51140          | LONGEVITY PAY                                      | 0                  | 770                | 840               | 910                            | 910                           |          |
| 2    | OTHER PERSONNEL SERV      |                |  | 0                  | 3,077              | 6,005             | 6,075                          | 6,075                         |          |
|      |                           | 52360          | MEDICARE   | 509                | 545                | 517               | 526                            | 526                           |          |
|      |                           | 52504          | MERF PENSION EMPLOYER CONT                         | 4,689              | 4,994              | 5,395             | 5,509                          | 5,509                         |          |
|      |                           | 52917          | HEALTH INSURANCE CITY SHARE                        | 25,012             | 25,689             | 27,740            | 28,544                         | 28,544                        |          |
| 3    | FRINGE BENEFITS           |                |  | 30,210             | 31,228             | 33,652            | 34,579                         | 34,579                        |          |
|      | SECURITY CLERICALS        |                |  | 72,635             | 76,956             | 83,220            | 85,088                         | 85,088                        | -1,8     |
| .883 | SECURITY                  |                |  |                    |                    |                   |                                |                               |          |
|      |                           | 51000          | FULL TIME EARNED PAY                               | 2,924,676          | 2,714,515          | 2,626,030         | 2,588,422                      | 2,588,422                     |          |
|      |                           | 51100          | PT TEMP/SEASONAL EARNED PA                         | 103,107            | 80,979             | 114,636           | 114,636                        | 114,636                       |          |
|      | PERSONNEL SERVICES        |                |  | 3,027,783          | 2,795,494          | 2,740,666         | 2,703,058                      | 2,703,058                     |          |
|      |                           | 51108          | REGULAR 1.5 OVERTIME PAY                           | 0                  | 15,534             | 63,861            | 63,861                         | 63,861                        |          |
|      |                           | 51116          | HOLIDAY 2X OVERTIME PAY                            | 7,001              | 1,218              | 8,000             | 8,000                          | 8,000                         |          |
|      |                           | 51122          | SHIFT 2 - 1.5X OVERTIME                            | 146,833            | 134,472            | 182,736           | 182,736                        | 182,736                       |          |
|      |                           | 51124          | SHIFT 2 - 2X OVERTIME                              | 5,621              | 415                | 5,000             | 5,000                          | 5,000                         |          |
|      |                           | 51128          | SHIFT 3 - 1.5X OVERTIME                            | 2,345              | 1,052              | 9,000             | 9,000                          | 9,000                         |          |
|      |                           | 51130          | SHIFT 3 - 2X OVERTIME                              | 318                | 0                  | 178               | 178                            | 178                           |          |
|      |                           | 51138          | NORMAL STNDRD SHIFT DIFFER                         | 1,095              | 1,337              | 0                 | 1,337                          | 1,337                         |          |
|      |                           | 51140          | LONGEVITY PAY                                      | 0                  | 41,450             | 41,850            | 46,275                         | 46,275                        |          |
|      |                           | 51154          | UNUSED SICK TIME PAYOUT                            | 0                  | 427                | 0                 | 0                              | 0                             |          |
|      |                           | 51156          | UNUSED VACATION TIME PAYOU                         | 0                  | 3,749              | 0                 | 0                              | 0                             |          |
|      |                           | 51314          | UNUSED VACATION PAY RETIREMENT                     | 0                  | 14,026             | 7,057             | 7,057                          | 7,057                         |          |
|      |                           |                |  |                    |                    |                   |                                |                               |          |
|      | OTHER PERSONNEL SERV      | 51318          | PERSONAL DAY PAYOUT RETIREMENT                     | 0<br>163,212       | 1,185<br>214,865   | 1,185<br>318,866  | 1,185<br>324,628               | 1,185<br>324,628              |          |

| Org#       | Org Description                       | Object#                          | 6 Object Description   | FY 2016<br>Actuals                    | FY 2017<br>Actuals                    | FY 2018<br>Budget                     | FY 2019<br>Requested                  | FY 2019<br>Proposed                   | FY 18 Budget<br>Vs FY 19        |
|------------|---------------------------------------|----------------------------------|--|---------------------------------------|---------------------------------------|---------------------------------------|---------------------------------------|---------------------------------------|---------------------------------|
|            |                                       | 52360                            | MEDICARE   | 42.020                                | 40.153                                | 2002                                  | Budget                                | Budget                                | Proposed                        |
|            |                                       | 52385                            | SOCIAL SECURITY  | 42,930<br>6,407                       | 40,152<br>4,965                       | 36,003<br>5,000                       | 34,111<br>5,000                       | 34,111<br>5,000                       | 1,892<br>0                      |
|            |                                       | 52399                            | UNIFORM ALLOWANCE  | 4,000                                 | 4,303                                 | 3,000                                 | 3,000                                 | 3,000                                 | 0                               |
|            |                                       | 52504                            | MERF PENSION EMPLOYER CONT   | 340,463                               | 322,550                               | 338,592                               | 320,111                               | 320,111                               | 18,481                          |
|            |                                       | 52917                            | HEALTH INSURANCE CITY SHARE  | 1,076,998                             | 1,032,819                             | 1,100,352                             | 1,034,584                             | 1,034,584                             | 65,768                          |
|            |                                       | 52920                            | HEALTH BENEFITS BUYOUT   | 0                                     | 29,333                                | 28,500                                | 28,500                                | 28,500                                | 03,700                          |
| 03         | FRINGE BENEFITS                       | 32320                            | ner em server no so roo.   | 1,470,799                             | 1,429,820                             | 1,508,447                             | 1,422,306                             | 1,422,306                             | 86,141                          |
|            |                                       | 54675                            | OFFICE SUPPLIES  | 50                                    | 3,839                                 | 13,185                                | 13,185                                | 13,185                                | 0                               |
|            |                                       | 54745                            | UNIFORMS   | 31,344                                | 34,904                                | 39,700                                | 39,700                                | 39,700                                | 0                               |
| 04         | OPERATIONAL EXPENSES                  |                                  |  | 31,394                                | 38,743                                | 52,885                                | 52,885                                | 52,885                                | 0                               |
|            |                                       | 56225                            | SECURITY SERVICES  | 6,225                                 | 14,700                                | 27,500                                | 27,500                                | 27,500                                | 0                               |
|            |                                       | 59005                            | VEHICLE MAINTENANCE SERVICES   | 2,118                                 | 411                                   | 1,500                                 | 1,500                                 | 1,500                                 | 0                               |
| 05         | SPECIAL SERVICES                      |                                  |  | 8,343                                 | 15,111                                | 29,000                                | 29,000                                | 29,000                                | 0                               |
|            | SECURITY                              |                                  |  | 4,701,531                             | 4,494,033                             | 4,649,864                             | 4,531,877                             | 4,531,877                             | 117,987                         |
|            | FACILITIES ADMINISTRATION             |                                  |  | , - ,                                 | , - ,                                 | ,,                                    | , ,-                                  | , ,-                                  | ,                               |
|            |                                       | 51000                            | FULL TIME EARNED PAY   | 266,000                               | 227,641                               | 225,599                               | 170,685                               | 170,685                               | 54,914                          |
| 01         | PERSONNEL SERVICES                    |                                  |  | 266,000                               | 227,641                               | 225,599                               | 170,685                               | 170,685                               | 54,914                          |
|            |                                       | 51108                            | REGULAR 1.5 OVERTIME PAY   | 26,368                                | 24,922                                | 19,045                                | 19,045                                | 19,045                                | 0                               |
|            |                                       | 51116                            | HOLIDAY 2X OVERTIME PAY  | 218                                   | 0                                     | 1,000                                 | 1,000                                 | 1,000                                 | 0                               |
|            |                                       | 51140                            | LONGEVITY PAY  | 0                                     | 3,075                                 | 3,225                                 | 3,375                                 | 3,375                                 | -150                            |
|            |                                       | 51156                            | UNUSED VACATION TIME PAYOU   | 0                                     | 6,436                                 | 0                                     | 0                                     | 0                                     | 0                               |
| 02         | OTHER PERSONNEL SERV                  | 51150                            | CHOSES VACAMIENT IIIIE I ANGE  | 26,587                                | 34,433                                | 23,270                                | 23,420                                | 23,420                                | -150                            |
| -          | OTTENT ENGOTHEESEN                    | 52360                            | MEDICARE   | 4,568                                 | 4,454                                 | 4,454                                 | 2,417                                 | 2,417                                 | 2,037                           |
|            |                                       | 52504                            | MERF PENSION EMPLOYER CONT   | 23,355                                | 21,425                                | 23,741                                | 21,148                                | 21,148                                | 2,593                           |
|            |                                       | 52917                            | HEALTH INSURANCE CITY SHARE  | 20,998                                | 21,176                                | 22,870                                | 23,501                                | 23,501                                | -631                            |
|            |                                       | 52920                            | HEALTH BENEFITS BUYOUT   | 0                                     | 2,000                                 | 2,000                                 | 2,000                                 | 2,000                                 | 0                               |
| 03         | FRINGE BENEFITS                       | 32320                            | THE TENTE OF THE T | 48,921                                | 49,055                                | 53,065                                | 49,066                                | 49,066                                | 3,999                           |
|            | FACILITIES ADMINISTRATION             |                                  |  | 341,508                               | 311,129                               | 301,934                               | 243,171                               | 243,171                               | 58,763                          |
|            | FACILITIES CLERICALS                  |                                  |  | 3.1,300                               | 311,123                               | 301,33                                | 2.3,171                               | 2.0,171                               | 30,703                          |
|            |                                       | 51000                            | FULL TIME EARNED PAY   | 183,791                               | 173,900                               | 190,486                               | 227,832                               | 227,832                               | -37,346                         |
| 01         | PERSONNEL SERVICES                    | 51000                            | . 612 2  | 183,791                               | 173,900                               | 190,486                               | 227,832                               | 227,832                               | -37,346                         |
|            |                                       | 51106                            | REGULAR STRAIGHT OVERTIME  | 0                                     | 0                                     | 200                                   | 200                                   | 200                                   | 0                               |
|            |                                       | 51108                            | REGULAR 1.5 OVERTIME PAY   | 0                                     | 0                                     | 1,000                                 | 1,000                                 | 1,000                                 | 0                               |
|            |                                       | 51140                            | LONGEVITY PAY  | 0                                     | 4,535                                 | 4,820                                 | 4,965                                 | 4,965                                 | -145                            |
|            |                                       | 51156                            | UNUSED VACATION TIME PAYOU   | 0                                     | 2,372                                 | .,626                                 | .,505                                 | 0                                     | 0                               |
| 02         | OTHER PERSONNEL SERV                  |                                  |  | 0                                     | 6,907                                 | 6,020                                 | 6,165                                 | 6,165                                 | -145                            |
|            |                                       | 52360                            | MEDICARE   | 3,103                                 | 3,104                                 | 3,086                                 | 3,137                                 | 3,137                                 | -51                             |
|            |                                       | 52504                            | MERF PENSION EMPLOYER CONT   | 24,066                                | 24,530                                | 27,798                                | 28,285                                | 28,285                                | -487                            |
|            |                                       | 52917                            | HEALTH INSURANCE CITY SHARE  | 49,728                                | 67,492                                | 73,001                                | 75,114                                | 75,114                                | -2,113                          |
|            |                                       | 52920                            | HEALTH BENEFITS BUYOUT   | 0                                     | 2,000                                 | 2,000                                 | 2,000                                 | 2,000                                 | 0                               |
| 03         | FRINGE BENEFITS                       |                                  |  | 76,896                                | 97,126                                | 105,885                               | 108,536                               | 108,536                               | -2,651                          |
|            | FACILITIES CLERICALS                  |                                  |  | 260,688                               | 277,933                               | 302,391                               | 342,533                               | 342,533                               | -40,142                         |
|            | TRADES                                |                                  |  | ,                                     | ,                                     | ,                                     | ,                                     | ,                                     | -,                              |
|            |                                       | 51000                            | FULL TIME EARNED PAY   | 1,584,397                             | 1,560,332                             | 1,578,283                             | 1,556,375                             | 1,556,375                             | 21,908                          |
|            |                                       | 51100                            | PT TEMP/SEASONAL EARNED PA   | 52,917                                | 71,964                                | 70,432                                | 70,432                                | 70,432                                | 0                               |
| 01         | PERSONNEL SERVICES                    |                                  |  | 1,637,314                             | 1,632,296                             | 1,648,715                             | 1,626,807                             | 1,626,807                             | 21,908                          |
|            |                                       | 51108                            | REGULAR 1.5 OVERTIME PAY   | 153,493                               | 198,166                               | 182,742                               | 182,742                               | 182,742                               | 0                               |
|            |                                       | 51116                            | HOLIDAY 2X OVERTIME PAY  | 498                                   | 268                                   | 1,500                                 | 1,500                                 | 1,500                                 | 0                               |
|            |                                       | 51122                            | SHIFT 2 - 1.5X OVERTIME  | 12,167                                | 16,870                                | 10,770                                | 10,770                                | 10,770                                | 0                               |
|            |                                       | 51128                            | SHIFT 3 - 1.5X OVERTIME  | 0                                     | 0                                     | 0                                     |                                       | 0                                     | 0                               |
|            |                                       | 51138                            | NORMAL STNDRD SHIFT DIFFER   | 304                                   | 0                                     | 0                                     |                                       | 0                                     | 0                               |
|            |                                       | 51140                            | LONGEVITY PAY  | 0                                     | 15,000                                | 14,220                                | 15,000                                | 15,000                                | -780                            |
|            |                                       | 51154                            | UNUSED SICK TIME PAYOUT  | 0                                     | 107                                   | 108                                   | 108                                   | 108                                   | 0                               |
|            |                                       |                                  | UNUSED VACATION PAY RETIREMENT   | 0                                     | 1,280                                 | 1,280                                 | 1,280                                 | 1,280                                 | 0                               |
|            |                                       |                                  |  | U                                     |                                       |                                       |                                       |                                       | -780                            |
| <b>0</b> 2 | OTHER PERSONNEL SERV                  | 51314                            |  | 166 461                               | 231 EQU                               |                                       |                                       |                                       |                                 |
| 02         | OTHER PERSONNEL SERV                  |                                  |  | 166,461                               | 231,690                               | 210,620                               | 211,400                               | 211,400                               |                                 |
| 02         | OTHER PERSONNEL SERV                  | 52360                            | MEDICARE   | 22,548                                | 24,036                                | 23,825                                | 19,766                                | 19,766                                | 4,059                           |
| 02         | OTHER PERSONNEL SERV                  | 52360<br>52385                   | MEDICARE<br>SOCIAL SECURITY  | 22,548<br>2,168                       | 24,036<br>3,853                       | 23,825<br>2,000                       | 19,766<br>2,000                       | 19,766<br>2,000                       | 4,059<br>0                      |
| 02         | OTHER PERSONNEL SERV                  | 52360<br>52385<br>52504          | MEDICARE SOCIAL SECURITY MERF PENSION EMPLOYER CONT  | 22,548<br>2,168<br>189,484            | 24,036<br>3,853<br>192,312            | 23,825<br>2,000<br>217,104            | 19,766<br>2,000<br>190,920            | 19,766<br>2,000<br>190,920            | 4,059<br>0<br>26,184            |
| 02         | OTHER PERSONNEL SERV                  | 52360<br>52385<br>52504<br>52917 | MEDICARE SOCIAL SECURITY MERF PENSION EMPLOYER CONT HEALTH INSURANCE CITY SHARE  | 22,548<br>2,168<br>189,484<br>431,723 | 24,036<br>3,853<br>192,312<br>408,557 | 23,825<br>2,000<br>217,104<br>420,997 | 19,766<br>2,000<br>190,920<br>433,829 | 19,766<br>2,000<br>190,920<br>433,829 | 4,059<br>0<br>26,184<br>-12,832 |
| 02         | OTHER PERSONNEL SERV  FRINGE BENEFITS | 52360<br>52385<br>52504          | MEDICARE SOCIAL SECURITY MERF PENSION EMPLOYER CONT  | 22,548<br>2,168<br>189,484            | 24,036<br>3,853<br>192,312            | 23,825<br>2,000<br>217,104            | 19,766<br>2,000<br>190,920            | 19,766<br>2,000<br>190,920            | 4,059<br>0<br>26,184            |

| Org#     | Org Description                       | Object  | # Object Description           | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18 Budget<br>Vs FY 19<br>Proposed |
|----------|---------------------------------------|---------|--------------------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01887    | CUSTODIANS                            | 51000   | FULL TIME EARNED PAY           | 6,494,315          | 6,191,700          | 6,125,207         | 6,292,681                      | 6,292,681                     | -167,474                             |
| 01       | PERSONNEL SERVICES                    | 31000   | FOLE HIVE LARNED FAT           | 6,494,315          | 6,191,700          | 6,125,207         | 6,292,681                      | 6,292,681                     | -167,474                             |
|          |                                       | 51102   | ACTING PAY                     | 0, 15 1,525        | 1,630              | 140,798           | 15,000                         | 15,000                        | 125,798                              |
|          |                                       | 51106   | REGULAR STRAIGHT OVERTIME      | 1,000              | 2,279              | 1,000             | 1,000                          | 1,000                         | 0                                    |
|          |                                       | 51108   | REGULAR 1.5 OVERTIME PAY       | 118,161            | 160,207            | 172,956           | 90,000                         | 90,000                        | 82,956                               |
|          |                                       | 51110   | TEMP ACTING 1.5X OVERTIME      | 0                  | 0                  | 9,394             | 4,000                          | 4,000                         | 5,394                                |
|          |                                       | 51116   | HOLIDAY 2X OVERTIME PAY        | 849                | 1,337              | 5,433             | 2,000                          | 2,000                         | 3,433                                |
|          |                                       | 51122   | SHIFT 2 - 1.5X OVERTIME        | 405,782            | 399,176            | 491,408           | 209,000                        | 209,000                       | 282,408                              |
|          |                                       | 51124   | SHIFT 2 - 2X OVERTIME          | 774                | 1,417              | 2,205             | 2,205                          | 2,205                         | 0                                    |
|          |                                       | 51128   | SHIFT 3 - 1.5X OVERTIME        | 296                | 39                 | 95                | 95                             | 95                            | 0                                    |
|          |                                       | 51138   | NORMAL STNDRD SHIFT DIFFER     | 203,457            | 209,959            | 208,570           | 213,180                        | 213,180                       | -4,610                               |
|          |                                       | 51140   | LONGEVITY PAY                  | 2,775              | 104,209            | 111,170           | 102,075                        | 102,075                       | 9,095                                |
|          |                                       | 51154   | UNUSED SICK TIME PAYOUT        | 0                  | 40,401             | 31,433            | 25,686                         | 25,686                        | 5,747                                |
|          |                                       | 51156   | UNUSED VACATION TIME PAYOU     | 0                  | 39,981             | 0                 | 0                              | 0                             | 0                                    |
|          |                                       | 51314   | UNUSED VACATION PAY RETIREMENT | 0                  | 22,602             | 15,454            | 7,907                          | 7,907                         | 7,546                                |
|          |                                       | 51318   | PERSONAL DAY PAYOUT RETIREMENT | 0                  | 528                | 529               | 529                            | 529                           | 7,5 .0                               |
| 02       | OTHER PERSONNEL SERV                  | 31310   | TEIGOTAL BATTATOOT RETIREMENT  | 733,094            | 983,764            | 1,190,445         | 672,677                        | 672,677                       | 517,768                              |
| -        | OTTLERT ENGOTHINEE SERV               | 52360   | MEDICARE                       | 97,893             | 99,842             | 101,164           | 81,377                         | 81,377                        | 19,787                               |
|          |                                       | 52385   | SOCIAL SECURITY                | 13,291             | 14,610             | 4,087             | 4,087                          | 4,087                         | 15,707                               |
|          |                                       | 52504   | MERF PENSION EMPLOYER CONT     | 805,144            | 800,187            | 942,907           | 776,942                        | 776,942                       | 165,965                              |
|          |                                       | 52917   | HEALTH INSURANCE CITY SHARE    | 2,146,107          | 2,184,657          | 2,341,193         | 2,308,143                      | 2,308,143                     | 33,050                               |
|          |                                       | 52920   | HEALTH BENEFITS BUYOUT         | 2,140,107          | 26,417             | 30,000            | 30,000                         | 30,000                        | 33,030                               |
| 03       | FRINGE BENEFITS                       | 32320   | TILALITI BENEFITS BOTOOT       | 3,062,435          | 3,125,713          | 3,419,351         | 3,200,549                      | 3,200,549                     | 218,802                              |
|          | CUSTODIANS                            |         |                                | 10,289,844         | 10,301,177         |                   | 10,165,907                     | 10,165,907                    | 569,096                              |
|          | PT CUSTODIANS                         |         |                                | 10,269,644         | 10,301,177         | 10,733,003        | 10,165,907                     | 10,165,907                    | 309,090                              |
| 01000    | PTCUSTUDIANS                          | 51000   | FILL TIME EARNED DAY           | 27.405             | 27 222             | 27.625            | 20 241                         | 20 241                        | 616                                  |
| 01       | DEDCOMMEN CEDVICES                    | 51000   | FULL TIME EARNED PAY           | 37,495             | 37,323             | 37,625            | 38,241                         | 38,241                        | -616                                 |
| 01       | PERSONNEL SERVICES                    | F2260   | MEDICARE                       | 37,495             | 37,323             | 37,625            | 38,241                         | 38,241                        | -616                                 |
|          |                                       | 52360   | MEDICARE                       | 544                | 541                | 600               | 1,000                          | 1,000                         | -400                                 |
|          |                                       | 52385   | SOCIAL SECURITY                | 2,325              | 2,314              | 2,500             | 4,500                          | 4,500                         | -2,000                               |
| 03       | FRINGE BENEFITS                       |         |                                | 2,868              | 2,855              | 3,100             | 5,500                          | 5,500                         | -2,400                               |
|          | PT CUSTODIANS                         |         |                                | 40,363             | 40,179             | 40,725            | 43,741                         | 43,741                        | -3,016                               |
| 01889    | FRINGE JANITORS & ENGINI              |         |                                |                    |                    |                   |                                |                               | 0                                    |
|          |                                       | 52516   | JANITOR/ENGINEER RETIREMEN     | 796,380            | 730,940            | 641,300           | 675,262                        | 675,262                       | -33,962                              |
| 03       | FRINGE BENEFITS                       |         |                                | 796,380            | 730,940            | 641,300           | 675,262                        | 675,262                       | -33,962                              |
|          | FRINGE JANITORS & ENGINI              | EER RET |                                | 796,380            | 730,940            | 641,300           | 675,262                        | 675,262                       | -33,962                              |
| 01890    | CUSTODIAL SERVICES                    |         |                                |                    |                    |                   |                                |                               |                                      |
|          |                                       | 54540   | BUILDING MATERIALS & SUPPLIE   | 6,668              | 15,888             | 1,985             | 3,985                          | 3,985                         | -2,000                               |
|          |                                       | 54545   | CLEANING SUPPLIES              | 209,034            | 197,422            | 239,158           | 254,158                        | 254,158                       | -15,000                              |
|          |                                       | 54680   | OTHER SUPPLIES                 | 1,985              | 0                  | 3,000             | 4,000                          | 4,000                         | -1,000                               |
|          |                                       | 54720   | PAPER AND PLASTIC SUPPLIES     | 82,771             | 77,821             | 107,779           | 89,779                         | 89,779                        | 18,000                               |
|          |                                       | 54745   | UNIFORMS                       | 36,178             | 13,482             | 21,100            | 36,100                         | 36,100                        | -15,000                              |
|          |                                       | 55165   | PARKS EQUIPMENT                | 5,504              | 29,285             | 4,378             | 4,378                          | 4,378                         | 0                                    |
| 04       | OPERATIONAL EXPENSES                  |         |                                | 342,140            | 333,897            | 377,400           | 392,400                        | 392,400                       | -15,000                              |
|          |                                       | 56170   | OTHER MAINTENANCE & REPAIR S   | 20,159             | 20,215             | 18,340            | 18,340                         | 18,340                        | 0                                    |
| 05       | SPECIAL SERVICES                      |         |                                | 20,159             | 20,215             | 18,340            | 18,340                         | 18,340                        | 0                                    |
| 01890    | CUSTODIAL SERVICES                    |         |                                | 362,298            | 354,112            | 395,740           | 410,740                        | 410,740                       | -15,000                              |
| 01891    | UTILITIES                             |         |                                |                    |                    |                   |                                |                               |                                      |
|          |                                       | 53110   | WATER UTILITY                  | 241,007            | 259,359            | 283,054           | 229,577                        | 229,577                       | 53,477                               |
|          |                                       | 53120   | SEWER USER FEES                | 281,006            | 198,847            | 225,035           | 189,216                        | 189,216                       | 35,819                               |
|          |                                       | 53130   | ELECTRIC UTILITY SERVICES      | 3,016,422          | 2,389,961          | 3,248,140         | 3,241,628                      | 3,241,628                     | 6,512                                |
|          |                                       | 53140   | GAS UTILITY SERVICES           | 1,083,551          | 1,205,519          | 1,377,079         | 1,456,580                      | 1,456,580                     | -79,501                              |
|          |                                       | 54620   | HEATING OIL                    | 1,692              | 8,036              | 14,221            | 30,528                         | 30,528                        | -16,307                              |
| 04       | OPERATIONAL EXPENSES                  |         |                                | 4,623,677          | 4,061,722          | 5,147,530         | 5,147,530                      | 5,147,530                     | Ċ                                    |
| 01891    | UTILITIES                             |         |                                | 4,623,677          | 4,061,722          | 5,147,530         | 5,147,530                      | 5,147,530                     | C                                    |
| 01892    | REFUSE & RECYCLING                    |         |                                | -                  |                    | •                 | •                              |                               |                                      |
|          |                                       | 56215   | REFUSE SERVICES                | 0                  | 0                  | 324,571           | 324,571                        | 324,571                       | C                                    |
| 05       | SPECIAL SERVICES                      |         |                                | 0                  | 0                  | 324,571           | 324,571                        | 324,571                       | C                                    |
|          | REFUSE & RECYCLING                    |         |                                | 0                  | 0                  | 324,571           | 324,571                        | 324,571                       | C                                    |
|          | OPERATING BUILDING SERV               | ICES    |                                |                    | ,                  | ,                 | . ,                            | . ,                           | ·                                    |
|          |                                       | 53050   | PROPERTY RENTAL/LEASE          | 314,722            | 286,130            | 257,782           | 277,782                        | 277,782                       | -20,000                              |
|          |                                       | 53605   | MEMBERSHIP/REGISTRATION FEES   | 0                  | 300                | 300               | 300                            | 300                           | -20,000                              |
|          |                                       | 54670   | MEDICAL SUPPLIES               | 918                | 1,500              | 1,500             | 1,500                          | 1,500                         | 0                                    |
|          |                                       |         |                                |                    |                    |                   |                                |                               | C                                    |
|          |                                       | 54675   | OFFICE SUPPLIES                | 3,807              | 2,890              | 2,810             | 2,810                          | 2,810                         |                                      |
|          | ODED4710****                          | 55530   | OFFICE FURNITURE               | 0                  | 0                  | 2,160             | 2,160                          | 2,160                         | 20.000                               |
| 04       | OPERATIONAL EXPENSES                  | =       | 0014014550 05014055            | 319,447            | 290,820            | 264,552           | 284,552                        | 284,552                       | -20,000                              |
|          |                                       | 56055   | COMPUTER SERVICES              | 25,616             | 29,270             | 30,745            | 30,745                         | 30,745                        | (                                    |
|          |                                       | 59015   | PRINTING SERVICES              | 79                 | 104                | 0                 | 0                              | 0                             | (                                    |
|          |                                       |         |                                | 25,695             | 29,374             | 30,745            | 30,745                         | 30,745                        | C                                    |
| 05       | SPECIAL SERVICES                      |         |                                | 23,033             | 23,374             | 50,7 15           | 30,743                         | 30,743                        |                                      |
| 05       | SPECIAL SERVICES                      | 53205   | PRINCIPAL PAYMENTS             | 60,000             | 60,000             | 60,000            | 60,000                         | 60,000                        |                                      |
| 05<br>06 | SPECIAL SERVICES OTHER FINANCING USES | 53205   | PRINCIPAL PAYMENTS             |                    |                    |                   |                                |                               | 0                                    |

CITY OF BRIDGEPORT, CONNECTICUT

| Org#  | Org Description          | Object#  | 6 Object Description         | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18 Budget<br>Vs FY 19<br>Proposed |
|-------|--------------------------|----------|------------------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01894 | REGULATORY COMPLIANCE    |          |                              |                    |                    |                   | Duuget                         | Duuget                        | Порозси                              |
|       |                          | 53610    | TRAINING SERVICES            | 450                | 450                | 1,850             | 1,850                          | 1,850                         | 0                                    |
|       |                          | 55080    | ELECTRICAL EQUIPMENT         | 1,050              | 0                  | 1,600             | 3,600                          | 3,600                         | -2,000                               |
|       |                          | 55110    | HVAC EQUIPMENT               | 59,690             | 243,008            | 14,119            | 54,119                         | 54,119                        | -40,000                              |
|       |                          | 55155    | OFFICE EQUIPMENT RENTAL/LEAS | 1,894              | 1,603              | 2,500             | 2,500                          | 2,500                         | 0                                    |
| 04    | OPERATIONAL EXPENSES     |          |                              | 63,084             | 245,061            | 20,069            | 62,069                         | 62,069                        | -42,000                              |
|       |                          | 56045    | BUILDING MAINTENANCE SERVICE | 357,227            | 405,837            | 434,996           | 372,996                        | 372,996                       | 62,000                               |
|       |                          | 56060    | CONSTRUCTION SERVICES        | 56,449             | 50,473             | 26,400            | 44,400                         | 44,400                        | -18,000                              |
|       |                          | 56080    | ENVIRONMENTAL SERVICES       | 81,806             | 84,342             | 109,850           | 85,850                         | 85,850                        | 24,000                               |
|       |                          | 56125    | LANDSCAPING SERVICES         | 15,164             | 12,570             | 22,700            | 19,700                         | 19,700                        | 3,000                                |
|       |                          | 56170    | OTHER MAINTENANCE & REPAIR S | 137,602            | 225,823            | 342,200           | 306,200                        | 306,200                       | 36,000                               |
|       |                          | 56180    | OTHER SERVICES               | 21,615             | 8,546              | 9,800             | 9,800                          | 9,800                         | 0                                    |
|       |                          | 56185    | PUBLIC FACILITIES SERVICES   | 0                  | 0                  | 2,940             | 0                              | 0                             | ,                                    |
| 05    | SPECIAL SERVICES         |          |                              | 669,863            | 787,590            | 948,886           | 838,946                        | 838,946                       | 109,940                              |
| 01894 | REGULATORY COMPLIANCE    |          |                              | 732,947            | 1,032,651          | 968,955           | 901,015                        | 901,015                       | 67,940                               |
| 01895 | VEHICLE MAINTENANCE (FAC | CILITIE  |                              |                    |                    |                   |                                |                               |                                      |
|       |                          | 54010    | AUTOMOTIVE PARTS             | 3,696              | 7,669              | 10,800            | 7,800                          | 7,800                         | 3,000                                |
|       |                          | 54535    | TIRES & TUBES                | 11,027             | 9,536              | 7,500             | 9,000                          | 9,000                         | -1,500                               |
|       |                          | 54615    | GASOLINE                     | 53,190             | 45,612             | 55,000            | 59,000                         | 59,000                        | -4,000                               |
|       |                          | 55120    | LANDSCAPING EQUIPMENT        | 0                  | 0                  | 20,000            | 20,000                         | 20,000                        | 0                                    |
|       |                          | 55190    | ROADWAY EQUIPMENT            | 12,450             | 2,458              | 5,580             | 5,080                          | 5,080                         | 500                                  |
| 04    | OPERATIONAL EXPENSES     |          |                              | 80,363             | 65,275             | 98,880            | 100,880                        | 100,880                       | -2,000                               |
|       |                          | 59005    | VEHICLE MAINTENANCE SERVICES | 70,944             | 55,283             | 62,000            | 57,000                         | 57,000                        | 5,000                                |
| 05    | SPECIAL SERVICES         |          |                              | 70,944             | 55,283             | 62,000            | 57,000                         | 57,000                        | 5,000                                |
| 01895 | VEHICLE MAINTENANCE (FAC | CILITIE  |                              | 151,307            | 120,558            | 160,880           | 157,880                        | 157,880                       | 3,000                                |
| 01896 | FACILITIES MAINTENANCE & | REPAI    |                              |                    |                    |                   |                                |                               |                                      |
|       |                          | 54540    | BUILDING MATERIALS & SUPPLIE | 105,950            | 61,611             | 116,586           | 116,830                        | 116,830                       | -244                                 |
|       |                          | 54560    | COMMUNICATION SUPPLIES       | 2,591              | 668                | 1,244             | 1,000                          | 1,000                         | 244                                  |
|       |                          | 54640    | HARDWARE/TOOLS               | 64,145             | 50,740             | 58,000            | 58,000                         | 58,000                        | 0                                    |
|       |                          | 54650    | LANDSCAPING SUPPLIES         | 4,230              | 0                  | 3,000             | 3,000                          | 3,000                         | 0                                    |
|       |                          | 54715    | PLUMBING SUPPLIES            | 26,225             | 73,093             | 38,000            | 38,000                         | 38,000                        | 0                                    |
|       |                          | 54765    | WATER/SEWER SUPPLIES         | 5,265              | 6,863              | 19,000            | 12,000                         | 12,000                        | 7,000                                |
|       |                          | 55080    | ELECTRICAL EQUIPMENT         | 51,838             | 65,382             | 59,000            | 59,000                         | 59,000                        | 0                                    |
|       |                          | 55110    | HVAC EQUIPMENT               | 118,854            | 321,471            | 249,000           | 262,000                        | 262,000                       | -13,000                              |
|       |                          | 55145    | EQUIPMENT RENTAL/LEASE       | 16,063             | 8,122              | 14,000            | 16,000                         | 16,000                        | -2,000                               |
|       |                          | 55220    | WATER/SEWER EQUIPMENT        | 91,055             | 150,956            | 95,000            | 125,000                        | 125,000                       |                                      |
|       |                          | 55505    | SCHOOL FURNITURE             | 0                  | 250                | 0                 | 250                            | 250                           |                                      |
| 04    | OPERATIONAL EXPENSES     |          |                              | 486,216            | 739,157            | 652,830           | 691,080                        | 691,080                       |                                      |
|       |                          | 56045    | BUILDING MAINTENANCE SERVICE | 40,449             | 46,535             | 35,000            | 30,000                         | 30,000                        | 5,000                                |
|       |                          | 56060    | CONSTRUCTION SERVICES        | 11,000             | 8,134              | 4,060             | 7,000                          | 7,000                         | -2,940                               |
|       |                          | 56170    | OTHER MAINTENANCE & REPAIR S | 17,094             | 4,543              | 20,750            | 20,000                         | 20,000                        | 750                                  |
|       |                          | 56180    | OTHER SERVICES               | 52,169             | 24,465             | 29,500            | 30,000                         | 30,000                        | -500                                 |
|       |                          | 56225    | SECURITY SERVICES            | 270,240            | 248,867            | 255,320           | 255,320                        | 255,320                       | 0                                    |
| 05    | SPECIAL SERVICES         |          |                              | 390,952            | 332,544            | 344,630           | 342,320                        | 342,320                       | 2,310                                |
| 01896 | FACILITIES MAINTENANCE & | REPAI    |                              | 877,167            | 1,071,700          | 997,460           | 1,033,400                      | 1,033,400                     | -35,940                              |
| 01898 | GENERAL FUND BOE ADMINI  | ISTRATIO |                              |                    |                    |                   |                                |                               |                                      |
|       |                          | 59505    | INKIND-CITY SERVICES         | 0                  | 0                  | 52,650            | 20,352,859                     | 20,352,859                    | -20,300,209                          |
| 04    | OPERATIONAL EXPENSES     |          |                              | 0                  | 0                  |                   | 20,352,859                     | 20,352,859                    | -20,300,209                          |
|       |                          | 56180    | OTHER SERVICES               | 3,700              | 0                  | 0                 |                                | 0                             | 0                                    |
| 05    | SPECIAL SERVICES         |          |                              | 3,700              | 0                  | 0                 |                                | 0                             |                                      |
|       | GENERAL FUND BOE ADMINI  |          |                              | 3,700              | 0                  | 52,650            | 20,352,859                     | 20,352,859                    | -20,300,209                          |
| 01899 | BOE GRANT ADMINISTRATIO  | N        |                              |                    |                    |                   |                                |                               |                                      |
|       |                          | 56180    | OTHER SERVICES               | 0                  | 0                  | 0                 |                                | -32,703,536                   |                                      |
| 05    | SPECIAL SERVICES         |          |                              | 0                  | 0                  | 0                 | 0                              | -32,703,536                   | 32,703,536                           |
| 05    |                          |          |                              |                    |                    |                   |                                |                               |                                      |

### **EDUCATION DIVISIONS**

### BOARD OF EDUCATION FOOD SERVICES

BUDGET DETAIL

### Sharlene Wong Manager

#### **REVENUE SUMMARY**

|       |          |                               |            |            |            | FY 2019    | FY 2019    | FY 18            |
|-------|----------|-------------------------------|------------|------------|------------|------------|------------|------------------|
|       |          |                               | FY 2016    | FY 2017    | FY 2018    | Requested  | Proposed   | <b>Budget Vs</b> |
| Org#  | Object#  | Object Description            | Actuals    | Actuals    | Budget     | Budget     | Budget     | FY 19            |
| 01900 | NUTR-NUT | TRITION                       |            |            |            |            |            |                  |
|       | 41620    | CATERING SALES                | 11,158     | 12,236     | 10,500     | 12,603     | 12,603     | 2,103            |
|       | 41621    | STUDENT SALES                 | 277,453    | 243,732    | 312,497    | 250,862    | 250,862    | -61,635          |
|       | 41622    | OTHER SALES                   | 355,314    | 352,798    | 366,849    | 37,762     | 37,762     | -329,087         |
|       | 42040    | HEALTHY FOOD CERTIFICATION    | 0          | 0          | 0          | 339,087    | 339,087    | 339,087          |
|       | 42041    | FEDERAL FRESH FRUIT OPERATING | 0          | 0          | 0          | 493,765    | 493,765    | 493,765          |
|       | 42042    | FEDERAL FRESH FRUIT ADMIN     | 0          | 0          | 0          | 96,268     | 96,268     | 96,268           |
|       | 42043    | FEDERAL SUMMER FOOD OPERATING | 0          | 0          | 0          | 543,955    | 543,955    | 543,955          |
|       | 42044    | FEDERAL SUMMER FOOD ADMIN     | 0          | 0          | 0          | 55,890     | 55,890     | 55,890           |
|       | 42045    | FEDERAL SUPPER PROG OPERATING | 0          | 0          | 0          | 1,120,000  | 1,120,000  | 1,120,000        |
|       | 42046    | FEDERAL SUPPER PROGRAM ADMIN  | 0          | 0          | 0          | 81,400     | 81,400     | 81,400           |
|       | 42121    | NUTRITION-FEDERALPORTION,CAF  | 9,000,623  | 9,914,176  | 10,033,912 | 10,282,552 | 10,282,552 | 248,640          |
|       | 42617    | FEDERAL BREAKFAST PROGRAM     | 4,652,872  | 3,762,197  | 4,747,092  | 5,360,386  | 5,360,386  | 613,294          |
|       | 44618    | ST BREAKFAST START UP PROG    | 158,802    | 162,337    | 158,580    | 168,830    | 168,830    | 10,250           |
|       | 44619    | STATEPORTION-BREAKFASTPROGRAM | 120,672    | 97,735     | 109,951    | 98,395     | 98,395     | -11,556          |
| 01900 | NUTR-NUT | TRITION                       | 14,576,893 | 14,545,212 | 15,739,381 | 18,941,755 | 18,941,755 | 3,202,374        |

#### APPROPRIATION SUMMARY

|          |              |            |            |            | FY 2019    | FY 2019    | FY 18               |
|----------|--------------|------------|------------|------------|------------|------------|---------------------|
|          | FUNCTION     | FY 2016    | FY 2017    | FY 2018    | Requested  | Proposed   | <b>Budget vs FY</b> |
| FUNCTION | DESCRIPTION  | Actuals    | Actuals    | Budget     | Budget     | Budget     | 19 Proposed         |
| 09       | FOOD SERVICE | 14.301.185 | 14.545.305 | 15.739.380 | 18.951.755 | 18.941.754 | -3.202.374          |

#### **BOE FOOD SERVICES**

| Org#  | Org Description      | Object#        | Diject Description  | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18 Budget<br>Vs FY 19<br>Proposed |
|-------|----------------------|----------------|---|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01900 | NUTR-NUTRITION       |                |   |                    |                    |                   | Budget                         | виаget                        | Proposed                             |
|       |                      | 51000          | FULL TIME EARNED PAY  | 4,189,907          | 4,420,061          | 3,888,179         | 3,652,001                      | 3,652,001                     | 236,178                              |
|       |                      | 51100          | PT TEMP/SEASONAL EARNED PA                                    | 686,897            | 711,796            | 808,954           | 1,063,947                      | 1,063,947                     | -254,993                             |
| )1    | PERSONNEL SERVICES   |                |   | 4,876,804          | 5,131,857          | 4,697,133         | 4,715,948                      | 4,715,948                     | -18,81                               |
|       |                      | 51106          | REGULAR STRAIGHT OVERTIME                                     | 150,846            | 192,670            | 117,791           | 192,026                        | 192,026                       | -74,23                               |
|       |                      | 51108          | REGULAR 1.5 OVERTIME PAY                                      | 3,756              | 6,989              | 8,622             | 4,023                          | 4,023                         | 4,59                                 |
|       |                      | 51116          | HOLIDAY 2X OVERTIME PAY                                       | 1,111              | 0                  | 1,190             | 1,190                          | 1,190                         |                                      |
|       |                      | 51128          | SHIFT 3 - 1.5X OVERTIME                                       | 0                  | 0                  | 122               | 0                              | 0                             | 12                                   |
|       |                      | 51138          | NORMAL STNDRD SHIFT DIFFER                                    | 58                 | 0                  | 0                 | 62                             | 62                            | -6                                   |
|       |                      | 51140          | LONGEVITY PAY   | 121,946            | 112,220            | 99,924            | 97,525                         | 97,525                        | 2,39                                 |
|       |                      | 51154          | UNUSED SICK TIME PAYOUT                                       | 184,637            | 75,802             | 11,500            | 120,000                        | 120,000                       | -108,50                              |
|       |                      | 51156<br>51314 | UNUSED VACATION DAY BETTERMENT                                | 16,031             | 17,013<br>21,790   | 10,800            | 25,488                         | 25,488                        | -14,68<br>-12,25                     |
|       |                      | 51314          | UNUSED VACATION PAY RETIREMENT PERSONAL DAY PAYOUT RETIREMENT | 23,567<br>1,657    | 556                | 15,000<br>2,040   | 27,254<br>3,229                | 27,254                        | -12,23                               |
|       |                      | 51324          | LONGEVITY RETIREMENT  | 1,657              | 0                  | 2,040             | 10,050                         | 3,229<br>10,050               | -1,18                                |
|       |                      | 51400          | GENERAL STIPENDS  | 16,808             | 15,282             | 1,140             | 10,030                         | 10,030                        | 1,14                                 |
|       |                      | 51404          | TRAVEL ALLOWANCE/STIPENDS                                     | 7,163              | 11,040             | 10,080            | 18,443                         | 18,443                        | -8,36                                |
| 02    | OTHER PERSONNEL SERV | 31404          | TRAVEL ALLOWANCE/ STIF ENDS                                   | 527,580            | 453,363            | 278,209           | 499,289                        | 499,289                       | -221,08                              |
| 12    | OTHER PERSONNEL SERV | 52150          | LIFE INSURANCE NUTRITION                                      | 9,713              | 9,789              | 9,956             | 9,956                          | 9,956                         | -221,00                              |
|       |                      | 52258          | STATE OF CT ANNUAL ASMT FEE                                   | 0,713              | 0,765              | 0,550             | 0,550                          | 2,000                         | -2,00                                |
|       |                      | 52260          | CT 2ND INJURY FUND ASSESSM                                    | 0                  | 0                  | 0                 | 0                              | 3,000                         | -3,00                                |
|       |                      | 52262          | WORKERS' COMP ADM FEE   | 0                  | 0                  | 0                 | 0                              | 8,500                         | -8,50                                |
|       |                      | 52312          | WORKERS' COMP INDM - NUTRITION                                | 27,600             | 50,000             | 250,000           | 125,000                        | 125,000                       | 125,00                               |
|       |                      | 52312          | WORKERS' COMP MED - NUTRITION                                 | 28,500             | 50,000             | 250,000           | 125,000                        | 125,000                       | 125,00                               |
|       |                      | 52360          | MEDICARE  | 67,685             | 69,009             | 59,346            | 47,059                         | 47,059                        | 12,28                                |
|       |                      | 52385          | SOCIAL SECURITY   | 45,223             | 51,854             | 46,128            | 46,128                         | 46,128                        | 12,20                                |
|       |                      | 52397          | UNEMPLOYMENT  | 3,936              | 8,890              | 18,092            | 18,092                         | 18,092                        |                                      |
|       |                      | 52399          | UNIFORM ALLOWANCE   | 33,275             | 34,375             | 33,275            | 28,875                         | 28,875                        | 4,40                                 |
|       |                      | 52404          | RX CLAIMS - NUTRITION   | 0                  | 0                  | 146,151           | 146,151                        | 146,151                       | .,                                   |
|       |                      | 52504          | MERF PENSION EMPLOYER CONT                                    | 484,971            | 458,665            | 559,733           | 455,550                        | 455,550                       | 104,18                               |
|       |                      | 52917          | HEALTH INSURANCE CITY SHARE                                   | 1,663,532          | 1,399,937          | 1,900,134         | 1,408,159                      | 1,408,159                     | 491,97                               |
|       |                      | 52920          | HEALTH BENEFITS BUYOUT  | 48,333             | 98,875             | 98,000            | 98,000                         | 98,000                        |                                      |
|       |                      | 52934          | NUTRITION EMPLY HEALTH COPAY                                  | 0                  | 0                  | 134,737           | 134,737                        | 134,737                       |                                      |
| 3     | FRINGE BENEFITS      |                |   | 2,412,768          | 2,231,395          | 3,505,552         | 2,642,707                      | 2,656,207                     | 849,34                               |
|       |                      | 53110          | WATER UTILITY   | 6,274              | 9,484              | 6,527             | 10,907                         | 10,907                        | -4,38                                |
|       |                      | 53120          | SEWER USER FEES   | 4,590              | 4,970              | 4,776             | 4,776                          | 4,776                         | ,                                    |
|       |                      | 53130          | ELECTRIC UTILITY SERVICES                                     | 182,386            | 183,717            | 184,800           | 199,584                        | 199,584                       | -14,78                               |
|       |                      | 53140          | GAS UTILITY SERVICES  | 94,277             | 47,377             | 98,085            | 98,085                         | 98,085                        | ,                                    |
|       |                      | 53605          | MEMBERSHIP/REGISTRATION FEES                                  | 2,674              | 1,841              | 3,052             | 3,052                          | 3,052                         |                                      |
|       |                      | 54545          | CLEANING SUPPLIES   | 12,388             | 10,683             | 13,267            | 13,267                         | 13,267                        |                                      |
|       |                      | 54555          | COMPUTER SUPPLIES   | 950                | 653                | 1,017             | 1,175                          | 1,175                         | -15                                  |
|       |                      | 54595          | MEETING/WORKSHOP/CATERING FOOD                                | 5,286,128          | 5,626,896          | 5,891,667         | 6,422,837                      | 6,422,837                     | -531,17                              |
|       |                      | 54600          | FOOD SERVICE SUPPLIES   | 478,541            | 499,131            | 531,554           | 549,044                        | 549,044                       | -17,49                               |
|       |                      | 54615          | GASOLINE  | 6,440              | 7,893              | 6,766             | 8,682                          | 8,682                         | -1,91                                |
|       |                      | 54620          | HEATING OIL   | 298                | 247                | 635               | 635                            | 635                           |                                      |
|       |                      | 54640          | HARDWARE/TOOLS  | 15,457             | 12,498             | 16,082            | 16,082                         | 16,082                        |                                      |
|       |                      | 54645          | LABORATORY SUPPLIES   | 2,960              | 2,400              | 3,170             | 3,170                          | 3,170                         |                                      |
|       |                      | 54675          | OFFICE SUPPLIES   | 5,492              | 6,912              | 11,732            | 11,732                         | 11,732                        |                                      |
|       |                      | 54745          | UNIFORMS  | 5,995              | 7,959              | 6,420             | 9,630                          | 9,630                         | -3,2                                 |
|       |                      | 55045          | VEHICLES  | 0                  | 0                  | 106,075           | 135,000                        | 135,000                       | -28,92                               |
|       |                      | 55055          | COMPUTER EQUIPMENT  | 0                  | 21,771             | 5,742             | 35,742                         | 35,742                        | -30,00                               |
|       |                      | 55095          | FOOD SERVICE EQUIPMENT  | 1,259              | 11,533             | 42,661            | 9,348                          | 9,348                         | 33,31                                |
|       |                      | 55145          | EQUIPMENT RENTAL/LEASE  | 0                  | 0                  | 1,557             | 21,557                         | 21,557                        | -20,0                                |
|       |                      | 55155          | OFFICE EQUIPMENT RENTAL/LEAS                                  | 59,764             | 0                  | 0                 | 0                              | 0                             |                                      |
|       |                      | 56015          | AGRIC/HEAVY EQ MAINT SRVCS                                    | 7,868              | 8,210              | 15,433            | 10,433                         | 10,433                        | 5,0                                  |
| 4     | OPERATIONAL EXPENSES |                |   | 6,173,742          | 6,464,175          | 6,951,019         | 7,564,739                      | 7,564,739                     | -613,7                               |
|       |                      | 56045          | BUILDING MAINTENANCE SERVICE                                  | 62,428             | 53,864             | 64,743            | 96,955                         | 96,955                        | -32,23                               |
|       |                      | 56055          | COMPUTER SERVICES   | 32,877             | 41,716             | 36,938            | 45,887                         | 45,887                        | -8,9                                 |
|       |                      | 56115          | HUMAN SERVICES  | 4,672              | 315                | 3,000             | 5,000                          | 5,000                         | -2,0                                 |
|       |                      | 56170          | OTHER MAINTENANCE & REPAIR S                                  | 171,508            | 121,920            | 152,568           | 131,674                        | 131,674                       | 20,8                                 |
|       |                      |                | OFFICE FOLUDATENT MANINE COVICE                               | 11,443             | 12,066             | 12,255            | 13,273                         | 13,273                        | -1,0                                 |
|       |                      | 56175          | OFFICE EQUIPMENT MAINT SRVCS                                  | 11,443             | ,                  |                   |                                |                               | ,                                    |
|       |                      | 56175<br>56180 | OTHER SERVICES  | 12,078             | 9,684              | 21,480            | 3,208,449                      | 3,184,948                     |                                      |
|       |                      |                |   |                    |                    | 21,480<br>16,294  | 3,208,449<br>27,443            |                               | -3,163,46                            |
|       |                      | 56180          | OTHER SERVICES  | 12,078             | 9,684              |                   |                                | 3,184,948                     | -3,163,46<br>-11,14<br>-20           |
| 15    | SPECIAL SERVICES     | 56180<br>59005 | OTHER SERVICES VEHICLE MAINTENANCE SERVICES                   | 12,078<br>15,214   | 9,684<br>24,949    | 16,294            | 27,443                         | 3,184,948<br>27,443           | -3,163,46<br>-11,14                  |

### BOE DEBT SERVICE / BOE OTHER

| Org#  | Org Description      | Object | # Object Description           | FY 2016<br>Actuals | FY 2017<br>Actuals | FY 2018<br>Budget | FY 2019<br>Requested<br>Budget | FY 2019<br>Proposed<br>Budget | FY 18 Budget<br>Vs FY 19<br>Proposed |
|-------|----------------------|--------|--------------------------------|--------------------|--------------------|-------------------|--------------------------------|-------------------------------|--------------------------------------|
| 01940 | BOE DEBT SERVICE     |        |                                |                    |                    |                   |                                |                               |                                      |
|       |                      | 53200  | PRINCIPAL & INTEREST DEBT SERV | 16,062,353         | 16,490,000         | 17,462,001        | 16,562,454                     | 16,562,454                    | 899,547                              |
| 06    | OTHER FINANCING USES |        |                                | 16,062,353         | 16,490,000         | 17,462,001        | 16,562,454                     | 16,562,454                    | 899,547                              |
| 01940 | BOE DEBT SERVICE     |        |                                | 16,062,353         | 16,490,000         | 17,462,001        | 16,562,454                     | 16,562,454                    | 899,547                              |