

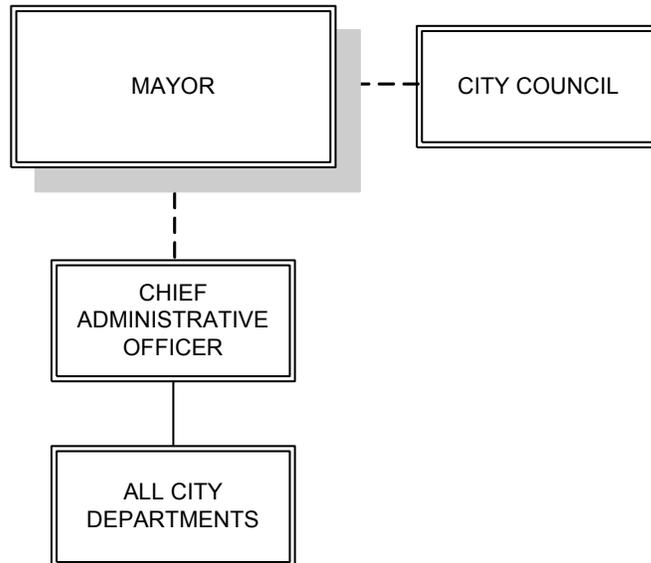
GENERAL GOVERNMENT DIVISIONS
OFFICE OF THE MAYOR

MISSION STATEMENT

To set the direction of City government and oversee the administration of all City Departments.

OBJECTIVES

- To set policy.
- To develop, communicate, and implement a long-term agenda that ensures the fiscal health of the City and a high quality of life for its citizens.
- To act as a representative and liaison to the entire community, including the citizens, media, public and private agencies, state and federal officials, and City departments.
- To direct the receipt and resolution of constituent complaints.
- To serve as a liaison for other City departments in order to ensure that the citizens of Bridgeport receive effective public service expeditiously and courteously.
- To provide guidance and direction to all Department Managers in order to improve services offered to the City of Bridgeport.
- To serve as a liaison with various governmental agencies and to influence local, state and federal legislation that is necessary and favorable to the City.



Honorable Bill Finch
 Mayor

REVENUE SUMMARY

Not Applicable

APPROPRIATION SUMMARY

Org#	Org Description	FY 2013 Actuals	FY 2014 Actuals	FY 2015 Budget	2016 Requested	2016 PROPOSED	Variance
01001	OFFICE OF THE MAYOR						
01	PERSONNEL SERVICES	738,294	706,908	736,247	736,247	736,247	0
02	OTHER PERSONNEL SERV	3,000	21,585	4,050	4,275	4,275	225
03	FRINGE BENEFITS	186,214	185,514	215,588	222,192	222,192	6,604
04	OPERATIONAL EXPENSES	24,129	21,587	25,481	25,481	25,481	0
05	SPECIAL SERVICES	10,695	5,970	7,626	7,626	7,626	0
		962,332	941,564	988,992	995,821	995,821	6,829

PERSONNEL SUMMARY

DEPARTMENT	POSITION TITLE	FTE 2015	FTE 2016	VAC	NEW	UNF	BUDGET FY 2015	PROPOSED FY 2016	VARIANCE
	MAYOR	1.00	1.00				132,459	132,459	
	CHIEF OF STAFF - MAYOR'S OFFI	1.00	1.00				131,115	131,115	
	ADMINISTRATIVE ASSISTANT	1.00	1.00				42,840	42,840	
	RECEPTIONIST	1.00	1.00				40,800	40,800	
	PROJECT MANAGER	2.00	2.00				171,304	171,304	
	EXECUTIVE OFFICE MANAGER	1.00	1.00				81,600	81,600	
	MAYOR SAIDE	1.00	1.00				93,330	93,330	
	SECRETARY (40HRS)	1.00	1.00				42,799	42,799	
OFFICE OF THE MAYOR		9.00	9.00				736,247	736,247	

FY 2015-2016 GENERAL FUND BUDGET

OFFICE OF THE MAYOR

PROGRAM HIGHLIGHTS

FY 2015-2016 GOALS

- 1) Continue to implement long-term financial goals which will provide greater budget transparency, decrease the city's historic reliance on one-time revenues and improve the City's financial standing.
- 2) Continue to grow the city's tax base by increasing the city's ability to attract and retain sustainable economic and community development.
- 3) Reduce tax delinquencies by continuing to pursue an aggressive zero-tolerance tax collection policy to increase revenues.
- 4) Continue to implement the Mayor's Sustainable Bridgeport initiative – BGreen2020 – to lower the city's carbon footprint, increase recycling rates, improve energy efficiency in city facilities and address brownfield remediation.
- 5) Continue to promote efficiency and accountability throughout city government through the CitiStat program, BConnected (the City's online citizen service request program), labor-management cooperative and employee training.
- 6) Continue to work together with the Board of Education to improve Bridgeport schools by continuing our investment in building new state-of-the-art schools (a new Roosevelt Elementary School is nearly completed, a new high school to replace Harding High School is planned, construction of a new Longfellow Elementary School is underway) and renovating several other City schools (the addition to Black Rock Elementary School is now open, and a renovation to Central High School is planned).
- 7) Strengthen alliances with community groups and support initiatives that will benefit the City's quality of life.
- 8) Support diversity at all levels in government through progressive hiring practices, human resources and labor relations, and by supporting our Small and Minority Business Resource Office which provides resources and support for local minority contractors, develops best practices, policies and procedures to ensure that the City's Minority Contracting Business Enterprise Goals are achieved.
- 9) Focus efforts to combat blight and strengthen neighborhoods through a comprehensive city program of neighborhood stabilization, which will include promoting and increasing the number of Neighborhood Revitalization Zones, and unifying the efforts of the City's Housing Code and Blight offices to work together to reduce blighted buildings and properties throughout the City.
- 10) In partnership with the Police Chief, work together to formulate strategic initiatives that combat crime and support successful neighborhood policing.
- 11) In partnership with the Fire Chief, the American Red Cross and RYASAP's Safe Neighborhoods AmeriCorps Partnership (SNAP) ensure that every resident in Bridgeport benefits from a free smoke detector through the City's Safe Asleep program.
- 12) Continue to improve the City's Parks and Green Spaces, and increase the number of parks available to city residents within a 15-minute walk of their home.

FY 2014-2015 GOAL STATUS

- 1) Continue to implement long-term financial goals which will provide greater budget transparency, decrease the city's historic reliance on one-time revenues and improve the City's financial standing.
6 MONTH STATUS: Moody's Investors Service improved its outlook for Bridgeport. Health insurance premium cost sharing negotiated across nearly all unions. Of employees hired before 2011, are almost all at 25% PCS; new hires will start at 25% and increase one-percent per year with a cap of 50%. City received award from the Government Finance Officers Association in FY 2014 (FY 2015 is awarded in 2014) for budget clarity and transparency.
- 2) Continue to grow the city's tax base by increasing the city's ability to attract and retain sustainable economic and community development.
6 MONTH STATUS: After decades of broken promises, construction is finally happening at Steel Point. Starbucks, Bass Pro Shops, and Chipotle are all slated to open this fall. Once complete, the 52-acre peninsula and surrounding properties on Long Island Sound will be home to 1,400 apartments, retail, hotels, a grocery store, and more. It will create thousands of jobs while adding tens of millions of dollars to our tax rolls There will be many more

exciting announcements regarding Steelpointe Harbor in the coming months. A short walk away from Steel Point is our improving downtown. It is home to hundreds of new apartments, several new businesses, and a wealth of companies that are choosing to move back to the heart of our city. Fletcher-Thompson, an architecture firm that was founded in Bridgeport more than one-hundred years ago, sadly left in 2002. But after seeing the progress being made here, Fletcher-Thompson decided to come back, bringing with it 60 new jobs. Downtown North will soon to be home to hundreds of new apartments, all within walking distance of a train station, and the premiere sports and entertainment venue in Fairfield County. We're also making progress on the East Bridgeport Development Corridor. The cornerstone of this revitalization project is Barnum Station, which will serve as our city's second Metro-North stop. Barnum Station will be a catalyst for economic development in East Bridgeport, spurring job creation at Bridgeport Hospital and throughout the whole neighborhood.

- 3) Reduce tax delinquencies by continuing to pursue an aggressive zero-tolerance tax collection policy to increase revenues.

6 MONTH STATUS: The City has held a 97% collection rate for the past two years. This is primarily due to the aggressive efforts to reach delinquent tax payers. The Tax Collector, Tax Assessor and the City attorney's offices are working collaboratively to enhance the collection of delinquent taxes.

- 4) Continue to implement the Mayor's Sustainable Bridgeport initiative – BGreen2020 – to lower the city's carbon footprint, increase recycling rates, improve energy efficiency in city facilities and address brownfield remediation.

6 MONTH STATUS: We're investing in Bridgeport's future by going green: creating green jobs and producing clean energy so our kids and grandkids will breathe easier. Climate change isn't just some debate for academics. It's something mayors and their cities are taking leadership on for the sake of future generations. As co-chair of the U.S. Conference of Mayors Climate Protection Task Force, I know all too well that growing cities like Bridgeport are the key to beating back climate change. Per capita, we account for significantly less pollution than suburbs. Preparing Bridgeport for a more sustainable future starts with job creation. That's why I set out to develop the Eco-Technology Park in Bridgeport's long-neglected West Side. It's all about encouraging green businesses to come here, thrive here, grow here, and most importantly, put more and more Bridgeporters to work here. The Eco-Technology Park is now home to dozens of green businesses, such as Tri-State Biodiesel, which is under construction in this, our state's largest city, adding even more green jobs. Our efforts at the Eco-Technology Park have resulted in hundreds of new jobs, and more than \$10 million in annual personal income. And, like so many other projects, it's growing and getting better every day. We're also leading the nation in clean energy production. We're home to North America's largest fuel cell, which powers 15,000 homes with clean energy. We'll soon be home to thousands of solar panels and another fuel cell atop an old and unused landfill. This project alone will power an additional 5,000 homes with clean energy, helping to reduce asthma rates, and bringing millions of dollars in revenue for our city. Together, these two projects will power 20,000 households with clean energy while ensuring our kids and grandkids breathe cleaner air.

- 5) Continue to promote efficiency and accountability throughout city government through the CitiStat program, BConnected (the City's online citizen service request program), labor-management cooperative and employee training.

6 MONTH STATUS: CitiStat continues to work with various city departments, especially those in direct contact with the public, on digital data tracking, policy revision, internal work process procedures, job duty alignment, and training. They collect data measuring the number of jobs/requests completed in addition to the average time frame it takes to complete a job. They will continue to gather data relative to citizen experience and feedback and will use this to help develop a comprehensive employee training program. The City continues to promote BConnected to both citizens and residents by attending a variety of events and meetings, advertising, and using social media.

- 6) Continue to work together with the Board of Education to improve Bridgeport schools by continuing our investment in building new state-of-the-art schools and renovating several other City schools.

6 MONTH STATUS: *We're preparing Bridgeport kids to compete for the jobs of tomorrow. And, we're starting early. When it comes to early childhood education, the research is clear: If kids aren't reading at the level they should be by third grade, they're less likely to graduate from high school. Over the past year, we've added more than 360 new pre-K seats in Bridgeport. That's more than any other city in Connecticut and there's more to come. Soon, Bridgeport will become the first city in Connecticut to offer universal pre-k. With these new seats, we're giving more than 3,800 Bridgeport kids a fair shot at a better future. Whether it's pre-k—or high school—we need to ensure Bridgeport kids are learning in the right environment. For decades, thousands of Bridgeport kids have been attending schools in desperate need of repair. But that's changing. We're making smart investments in school construction. On my watch, we've launched the largest school construction effort in our city's history. We're renovating existing—and creating new—schools. Once complete, our school construction program will have created more than 3,000 jobs in Bridgeport. And, more than half of our public school kids will attend a new or newly renovated school, ensuring more and more kids are learning in the right environment.*

- 7) Strengthen alliances with community groups and support initiatives that will benefit the City's quality of life.

6 MONTH STATUS: *The City proudly supports arts and cultural events as well as parades held throughout the year, including Downtown Thursdays, Bridgeport Arts Fest, Bridgeport Art Trail, the Columbus Day Parade, Greater Bridgeport St. Patrick's Day Parade, Puerto Rican Parade of Fairfield County, Juneteenth of Fairfield County Parade and the Barnum Festival.*

- 8) Support diversity at all levels in government through progressive hiring practices, human resources and labor relations, and by supporting our Small and Minority Business Resource Office which provides resources and support for local minority contractors, develops best practices, policies and procedures to ensure that the City's Minority Contracting Business Enterprise Goals are achieved.

6 MONTH STATUS: *One of Mayor Finch's first initiatives after being elected, the Small and Minority Business Resource Office (SMBRO) provides training and connections for entrepreneurs to create businesses and compete for city contracts, such as school construction projects. Since that time, the city has hired its first African-American construction manager for a school project and seen four minority owned businesses create joint ventures with established firms. Recently, through the efforts of SMBRO, more than \$50 million has been awarded to small, minority and women-owned businesses on our four most recent school construction projects. On these four construction projects—Black Rock Elementary School, Fairchild Wheeler Magnet High School, Roosevelt Elementary School and Longfellow Elementary School—100 out of 101 subcontracting opportunities were awarded to minority or women-owned businesses. This means we have helped 100 small businesses get an opportunity to succeed, grow and create jobs for Bridgeport residents.*

- 9) Focus efforts to combat blight and strengthen neighborhoods through a comprehensive city program of neighborhood stabilization, which will include promoting and increasing the number of Neighborhood Revitalization Zones, and unifying the efforts of the City's Housing Code and Blight offices to work together to reduce blighted buildings and properties throughout the City.

6 MONTH STATUS: *By going green, we're also revitalizing run-down properties across the city. Several buildings have served as I-95 eyesores. They've been vacant and run-down for decades. Now, these same buildings are being revitalized, and will serve as beacons of our new economy. One project is being driven by U-Haul, which involves restoring a beat up and old industrial building. Once U-Haul's revitalization efforts are complete, this building and its neighbors will serve as home to hundreds of new jobs. Another project, led by Gary Flocco, involves converting an old industrial complex off of Cherry Street into hundreds of new apartments, a grocery store, and a school. The City established Joint Inspection Services Committee (JISC) meetings, which has resulted in increased information sharing among*

Departments successfully targeting more than 150 problem properties within the City and submitting legislative proposals to the State to assist the JISC in their work cleaning up properties in the City. New Neighborhood Revitalization Zones have been established in the Upper East Side and Reservoir neighborhoods.

- 10) In partnership with the Police Chief, work together to formulate strategic initiatives that combat crime and support successful neighborhood policing.

6 MONTH STATUS: The Park City is also dedicated to keeping Bridgeport kids and families safe and secure. Our city is seeing its lowest crime rates in nearly a half-century. We've experienced a more significant drop in crime than any other city in New England. And, crime continues to decline. There are many reasons for this, including our work with the re-entry community, which is aimed at making sure people are set up for success after serving time. In partnership with Project Longevity, The Workplace, and John Santa's group—The Knights of Malta—we're ensuring that there are jobs for those re-entering our community. Bridgeport has the most diverse police department in the state. But I believe our police force must be even more representative of our community. These efforts are critical to ensuring our police department and community are working together as one. We've launched a major police recruiting effort. We're incentivizing Bridgeport residents to join this proud force and help make our city even safer. I'm committed to making sure our police department is even more representative of our community.

- 11) In partnership with the Fire Chief, the American Red Cross and RYASAP's Safe Neighborhoods AmeriCorps Partnership (SNAP) ensure that every resident in Bridgeport benefits from a free smoke detector through the City's Safe Asleep program.

6 MONTH STATUS: Our smoke detector program has absolutely saved lives. We know of at least 200 cases where people were alerted to a fire in their homes by smoke detectors provided and installed by the city. This program is an investment in keeping kids and families across our city safe, and it is money well spent. Over the last decade, the department in partnership with non-profit RYASAP has installed nearly 50,000 free smoke detectors in city homes. Anyone city resident wanting a smoke alarm can call 203-335-8835. Someone will come out and install one—or several—free of charge.

- 12) Continue to improve the City's Parks and Green Spaces, and increase the number of parks available to city residents within a 15-minute walk of their home.

6 MONTH STATUS: For nearly two decades, Bridgeport residents couldn't get out to Pleasure Beach. Last summer, the wait was over. More than 25,000 people who visited the barrier island last year. We're looking forward to another successful summer at Pleasure Beach. It's like a little piece of Nantucket right here in Bridgeport. In addition to our investments in Pleasure Beach—and all of our existing parks—we're building new parks across the Park City. One of these is Knowlton Park, which sits where the Acme Shear Company used to be, and was long in need of regeneration. The new park serves as a catalyst for a nicer community, thriving businesses, higher quality of life in the neighborhood, and, giving hardworking Bridgeporters long overdue access to the waterfront. We've renovated and created over 100 acres of parkland on my watch, and we're just getting started.

FY 2015-2016 GENERAL FUND BUDGET
OFFICE OF THE MAYOR APPROPRIATION SUPPLEMENT

APPROPRIATION SUPPLEMENT

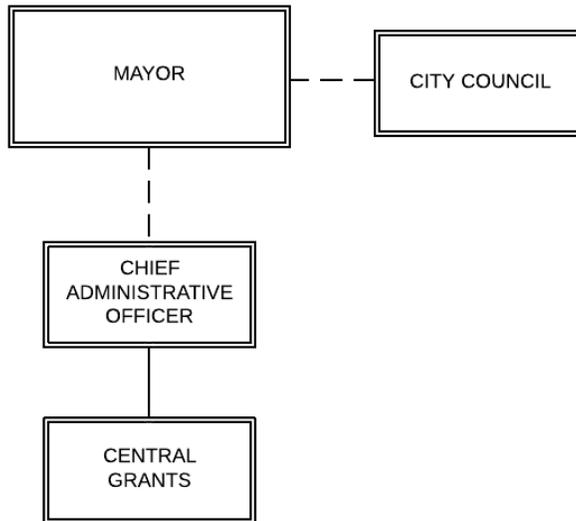
Org# / Approp Group	Org Description	Object#	Object Description	FY 2013 Actuals	FY 2014 Actuals	FY 2015 Budget	2016 Requested	2016 PROPOSED	Variance
01001	OFFICE OF THE MAYOR								
		51000	FULL TIME EARNED PAY	707,662	675,060	736,247	736,247	736,247	0
		51099	CONTRACTED SALARIES	30,632	31,848	0	0	0	0
01	PERSONNEL SERVICES			738,294	706,908	736,247	736,247	736,247	0
		51140	LONGEVITY PAY	3,000	3,150	4,050	4,275	4,275	225
		51156	UNUSED VACATION TIME PAYOUT	0	18,435	0	0	0	0
02	OTHER PERSONNEL SERV			3,000	21,585	4,050	4,275	4,275	225
		52360	MEDICARE	8,999	8,497	8,998	8,904	8,904	-94
		52385	SOCIAL SECURITY	790	5,005	2,232	2,232	2,232	0
		52504	MERF PENSION EMPLOYER CONT	81,761	77,120	96,239	80,791	80,791	-15,448
		52917	HEALTH INSURANCE CITY SHARE	94,664	94,893	108,119	130,265	130,265	22,146
03	FRINGE BENEFITS			186,214	185,514	215,588	222,192	222,192	6,604
		53605	MEMBERSHIP/REGISTRATION FEES	0	0	57	57	57	0
		53705	ADVERTISING SERVICES	0	0	20	20	20	0
		53750	TRAVEL EXPENSES	5,173	2,870	5,619	5,619	5,619	0
		53905	EMP TUITION AND/OR TRAVEL REIM	780	304	798	798	798	0
		54595	MEETING/WORKSHOP/CATERING FOOD	7,842	8,416	8,450	8,450	8,450	0
		54650	LANDSCAPING SUPPLIES	0	0	140	140	140	0
		54675	OFFICE SUPPLIES	5,693	4,982	4,636	4,636	4,636	0
		54705	SUBSCRIPTIONS	0	0	36	36	36	0
		54720	PAPER AND PLASTIC SUPPLIES	0	0	171	171	171	0
		55155	OFFICE EQUIPMENT RENTAL/LEAS	4,641	5,015	5,534	5,534	5,534	0
		55530	OFFICE FURNITURE	0	0	20	20	20	0
04	OPERATIONAL EXPENSES			24,129	21,587	25,481	25,481	25,481	0
		56110	FINANCIAL SERVICES	8,284	4,974	6,416	4,500	4,500	-1,916
		56175	OFFICE EQUIPMENT MAINT SRVCS	2,411	996	1,210	2,010	2,010	800
		56180	OTHER SERVICES	0	0	0	719	719	719
		56240	TRANSPORTATION SERVICES	0	0	0	218	218	218
		56250	TRAVEL SERVICES	0	0	0	179	179	179
05	SPECIAL SERVICES			10,695	5,970	7,626	7,626	7,626	0
01001	OFFICE OF THE MAYOR			962,332	941,564	988,992	995,821	995,821	6,829

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GENERAL GOVERNMENT DIVISIONS
CENTRAL GRANTS

MISSION STATEMENT

To further the Administration's mission to make Bridgeport the cleanest, greenest, safest, most affordable city with schools and neighborhoods that improve every year by strategically applying for funding and increasing community collaborations and regionalism where cost effective and appropriate in order to provide quality services to the public without increasing the tax burden of city taxpayers.



FY 2015-2016 GENERAL FUND BUDGET
 CENTRAL GRANTS

BUDGET DETAIL

Christina B. Smith
 Director

REVENUE SUMMARY

Not Applicable

APPROPRIATION SUMMARY

Org#	Org Description	FY 2013 Actuals	FY 2014 Actuals	FY 2015 Budget	2016 Requested	2016 PROPOSED	Variance
01005	CENTRAL GRANTS OFFICE						
01	PERSONNEL SERVICES	320,513	303,380	320,604	325,604	320,604	0
02	OTHER PERSONNEL SERV	1,950	2,100	2,250	1,200	1,200	-1,050
03	FRINGE BENEFITS	102,872	98,872	115,062	88,815	88,815	-26,247
04	OPERATIONAL EXPENSES	9,581	9,541	8,882	8,882	8,882	0
05	SPECIAL SERVICES	3,610	10,535	2,895	2,895	2,895	0
		438,526	424,428	449,693	427,396	422,396	-27,297

PERSONNEL SUMMARY

DEPARTMENT	POSITION TITLE	FTE 2015	FTE 2016	VAC	NEW	UNF	BUDGET FY 2015	PROPOSED FY 2016	VARIANCE
	GRANT WRITER	2.00	2.00				117,878	117,878	
	DIRECTOR CENTRAL GRANTS	1.00	1.00				99,652	99,652	
	ADMINISTRATIVE ASSISTANT	1.00	1.00	1.00			39,834	39,834	
	OPM POLICY ANALYST	1.00	1.00				63,240	63,240	
CENTRAL GRANTS		5.00	5.00	1.00			320,604	320,604	

FY 2015-2016 GENERAL FUND BUDGET

CENTRAL GRANTS

PROGRAM HIGHLIGHTS

SERVICE INDICATORS	ACTUAL 2005-2006	ACTUAL 2006-2007	ACTUAL 2007-2008	ACTUAL 2008-2009	ACTUAL 2009-2010	ACTUAL 2010-2011	ACTUAL 2011-2012	ACTUAL 2012-2013	ACTUAL 2013-2014	6 MONTH 2014-2015	ESTIMATED 2014-2015
CENTRAL GRANTS											
Number of Grant applications filed	129	19	58	43	49	60	67	33	55	53	60
Number of Grant Applications Funded	58	10	29	18	35	36	48	13	33	25	30
Number of Grant Applications Pending	31	0	6	14	0	0	0	1	1	5	0
Number of Grant Applications Denied	40	9	23	11	14	24	19	19	21	23	30
% of Grant applications funded	45%	53%	50%	42%	71%	60%	72%	39%	60%	47%	50%
Total dollars awarded to the City of Bridgeport	\$189,000,000	\$6,458,439	\$10,278,221	\$11,234,681	\$28,177,366	\$30,000,000	\$11,874,776	\$3,555,055	\$10,373,552	\$1,803,000	\$3,500,000
Total Dollars Pending	N/A	0	\$805,967	\$27,356,641	\$0	0	N/A	N/A	N/A	\$1,000,000	N/A
Total dollars awarded to Community Organizations	N/A	\$450,316	\$3,790,629	\$3,200,000	N/A	N/A	N/A	N/A	N/A	N/A	N/A

CENTRAL GRANTS FY 2015-2016 GOALS

- 1) Strategically apply for formula and competitive funding for City priority projects and programs by confirming needs with department heads on a quarterly basis.
- 2) Strive to improve grant application success rate by 20% through more focused application efforts.
- 3) Cultivate relationships with area and national foundations and partners to benefit Bridgeport grant applications by participating in at least 12 meetings and events.
- 4) Demonstrate our ability to effectively manage and spend awarded funds through quarterly updates to State and Federal entities and constituents.
- 5) Work to ensure that procedures and processes are in place to assure compliance with Federal, State and local requirements.
- 6) Work with departments to improve understanding of grant management and oversight responsibilities by hosting workshops to review the various phases and responsible parties

CENTRAL GRANTS FY 2014-2015 GOAL STATUS

- 1) Strategically apply for formula and competitive funding for City priority projects and programs by confirming needs with department heads on a quarterly basis.
6 MONTH STATUS: *Ongoing goal; progress slowed due to a temporary reduction in staffing capacity.*
- 2) Strive to improve grant application success rate by 20% through more focused application efforts.
6 MONTH STATUS: *Progress is ongoing; even with a temporary reduction in grant-writing staff there will likely be an increase in the number of overall applications submitted for the year but a more competitive funding environment makes the target more challenging to achieve.*
- 3) Cultivate relationships with area and national foundations and partners to benefit Bridgeport grant applications by participating in at least 12 meetings and events.
6 MONTH STATUS: *Have attended and signed up to participate in a number of initiatives with area foundations and partners including the StriveTogether Cradle to Career Collective Impact initiative led by the United Way, the PT Partners collective impact initiative, the East Side Promise Neighborhood initiative, among others.*
- 4) Demonstrate our ability to effectively manage and spend awarded funds through regular updates to State and Federal entities and constituents.
6 MONTH STATUS: *Currently in the midst of working on this project with the help of an intern.*
- 5) Promote regionalism through partnerships for funding opportunities to realize cost efficiencies or increased economic development opportunities.
6 MONTH STATUS: *Worked together with Stamford and New Haven on the 100 Resilient Cities application for which we were a finalist; looking into partnering on other similar grants that reward regional collaboration.*
- 6) Increase applications to support sustainability that will enhance the quality of life for residents and promote Bridgeport as a destination for cultural activities and living.
6 MONTH STATUS: *Have submitted applications focused on resilient cities, public art, historic preservation, and arts festivals, among others.*

FY 2015-2016 GENERAL FUND BUDGET
CENTRAL GRANTS APPROPRIATION SUPPLEMENT

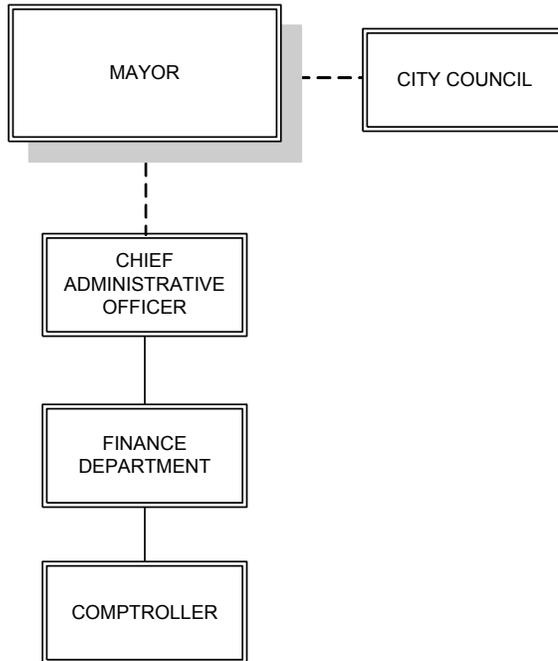
APPROPRIATION SUPPLEMENT

Org# / Approp Group	Org Description	Object#	Object Description	FY 2013 Actuals	FY 2014 Actuals	FY 2015 Budget	2016 Requested	2016 PROPOSED	Variance
01005	CENTRAL GRANTS OFFICE								
		51000	FULL TIME EARNED PAY	293,788	300,080	315,604	320,604	320,604	5,000
		51099	CONTRACTED SALARIES	26,724	3,300	5,000	5,000	0	-5,000
01	PERSONNEL SERVICES			320,513	303,380	320,604	325,604	320,604	0
		51140	LONGEVITY PAY	1,950	2,100	2,250	1,200	1,200	-1,050
02	OTHER PERSONNEL SERV			1,950	2,100	2,250	1,200	1,200	-1,050
		52360	MEDICARE	4,066	4,214	4,453	4,529	4,529	76
		52385	SOCIAL SECURITY	540	3,020	3,654	3,654	3,654	0
		52504	MERF PENSION EMPLOYER CONT	33,699	32,124	41,971	35,108	35,108	-6,863
		52917	HEALTH INSURANCE CITY SHARE	64,567	59,514	64,984	45,524	45,524	-19,460
03	FRINGE BENEFITS			102,872	98,872	115,062	88,815	88,815	-26,247
		53605	MEMBERSHIP/REGISTRATION FEES	110	0	100	100	100	0
		53725	TELEVISION SERVICES	147	269	311	311	311	0
		53750	TRAVEL EXPENSES	549	0	0	0	0	0
		53905	EMP TUITION AND/OR TRAVEL REIM	128	61	150	150	150	0
		54555	COMPUTER SUPPLIES	199	0	0	0	0	0
		54595	MEETING/WORKSHOP/CATERING FOOD	459	760	650	650	650	0
		54675	OFFICE SUPPLIES	2,392	2,809	1,950	1,950	1,950	0
		54700	PUBLICATIONS	210	0	49	49	49	0
		54705	SUBSCRIPTIONS	132	1,172	1,194	1,194	1,194	0
		55080	ELECTRICAL EQUIPMENT	277	0	0	0	0	0
		55155	OFFICE EQUIPMENT RENTAL/LEAS	4,477	4,470	4,477	4,477	4,477	0
		55530	OFFICE FURNITURE	500	0	0	0	0	0
04	OPERATIONAL EXPENSES			9,581	9,541	8,882	8,882	8,882	0
		56085	FOOD SERVICES	916	657	735	735	735	0
		56130	LEGAL SERVICES	0	7,656	0	0	0	0
		56165	MANAGEMENT SERVICES	322	152	495	495	495	0
		56175	OFFICE EQUIPMENT MAINT SRVCS	1,679	1,659	1,180	1,180	1,180	0
		56250	TRAVEL SERVICES	693	411	485	485	485	0
05	SPECIAL SERVICES			3,610	10,535	2,895	2,895	2,895	0
01005	CENTRAL GRANTS OFFICE			438,526	424,428	449,693	427,396	422,396	-27,297

FINANCE DIVISIONS
COMPTROLLER'S OFFICE

MISSION STATEMENT

The mission of the Comptroller's Office is to prepare and maintain all financial records of the City of Bridgeport. The Department's objectives include receiving, recording and depositing all City revenues, completing all expenditure transactions and producing all payroll payments, and preparing monthly, quarterly and annual journal entries. Also, to monitor and establish procedures for grant account fiscal activity and to maintain the financial records and books of entry for all capital improvement projects. In addition, the Comptroller's Office analyzes and prepares monthly reconciliations of all fiscal balance sheet accounts and handles all transactions in accordance with all local, state and federal accounting standards.



FY 2015-2016 GENERAL FUND BUDGET
 COMPTROLLER'S OFFICE

BUDGET DETAIL

Anne Kelly-Lenz
 Manager

REVENUE SUMMARY

Org#	Object#	Object Description	FY 2013 Actuals	FY 2014 Actuals	FY 2015 Budget	2016 Requested	2016 PROPOSED	Variance
01010 COMPTROLLER'S OFFICE								
	41277	RESTITUTION RECOVERY	59,005	2,751	5,000	5,000	5,000	0
	41392	DEBT SERVICE PARENT CENTER	60,000	60,000	60,000	60,000	60,000	0
	41538	COPIES	510,767	45,515	50,000	50,000	50,000	0
	41551	O.T.B INCOME	437,955	400,541	450,000	450,000	450,000	0
	41552	STATE BINGO	49	57	200	200	200	0
	41553	BOOKS / MAP SALES	0	0	100	100	100	0
	41555	CAPITAL FUND INTEREST TRANSFER	500,000	500,000	500,000	500,000	500,000	0
	41559	COURT FINES	58,446	69,214	5,000	5,000	35,000	30,000
	41560	PROPERTY RENTAL	22,840	20,940	25,000	25,000	25,000	0
	41561	STATE LOAN FOR DEBT SERVICES	134,325	194,888	970,184	970,184	1,031,564	61,380
	41562	DEBT SERVICE INTEREST REIMBURSEME	168,755	188,424	225,318	225,318	225,318	0
	41563	HEALTH INSURANCE WORKERS COM. REI	1,572	1,288	0	0	0	0
	41564	ADMINISTRATIVE FEE/OVERHEAD ALLO	22,500	13,000	70,000	70,000	70,000	0
	41610	FREEDOM OF INFORMATION FEES	0	46	0	0	0	0
	44550	TOWN AID	685,121	2,350,167	1,379,983	1,379,983	1,383,106	3,123
	45354	WPCA COLLECTION SERVICE REIMBURSE	666,062	722,649	500,000	500,000	697,623	197,623
01010 COMPTROLLER'S OFFICE			3,327,395	4,569,480	4,240,785	4,240,785	4,532,911	292,126

APPROPRIATION SUMMARY

Org#	Org Description	FY 2013 Actuals	FY 2014 Actuals	FY 2015 Budget	2016 Requested	2016 PROPOSED	Variance
01010 COMPTROLLER'S OFFICE							
	01 PERSONNEL SERVICES	581,911	438,210	596,894	658,642	614,987	18,093
	02 OTHER PERSONNEL SERV	7,781	5,138	3,675	4,575	4,575	900
	03 FRINGE BENEFITS	189,286	142,694	274,611	233,180	233,962	-40,649
	04 OPERATIONAL EXPENSES	6,526	3,508	6,260	6,260	6,260	0
	05 SPECIAL SERVICES	333,713	283,504	334,399	334,399	334,399	0
		1,119,217	873,053	1,215,839	1,237,056	1,194,183	-21,656

PERSONNEL SUMMARY

DEPARTMENT	POSITION TITLE	FTE 2015	FTE 2016	VAC	NEW	UNF	BUDGET FY 2015	PROPOSED FY 2016	VARIANCE
	ACCOUNTING CLERK I (35 HOURS)	4.00	4.00				155,867	163,787	7,920
	ACCOUNTING CLERK II (35 HOURS)	3.00	3.00	1.00			142,406	144,330	1,924
	FINANCIAL MANAGEMENT SUPER	1.00	1.00				75,420	75,420	
	ACCOUNTANT	1.00	1.00				66,888	75,138	8,250
	CHIEF ACCOUNTANT	1.00	1.00				80,510	80,510	
	CAPITOL PROJECTS FIXED ASSETS	1.00	1.00				75,803	75,803	
COMPTROLLER'S OFFICE		11.00	11.00	1.00			596,894	614,988	18,094

FY 2015-2016 GENERAL FUND BUDGET
COMPTROLLER'S OFFICE **PROGRAM HIGHLIGHTS**

SERVICE INDICATORS	ACTUAL 2005-2006	ACTUAL 2006-2007	ACTUAL 2007-2008	ACTUAL 2008-2009	ACTUAL 2009-2010	ESTIMATED 2010-2011	ACTUAL 2010-2011	ACTUAL 2011-2012	ACTUAL 2012-2013	ACTUAL 2013-2014	6 MONTH 2014-2015	ESTIMATED 2014-2015
COMPTROLLER'S OFFICE												
Number of:												
Accounts Payable Checks Issued	33,655	32,108	31,055	29,495	21,786	22,876	21,648	19,710	18,050	18,294	8,453	17,906
Manual checks processed	81	88	117	55	49	49	54	53	383	110	88	150
ACH Vendor Payments processed **SEE NOTES										315	519	1200
Manual checks processed payroll	N/A	N/A	838	804	802	325	271	194	164	217	117	230
Travel requests processed	224	235	215	67	111	100	131	90	96	125	63	136
Payment Vouchers processed	36,450	38,504	36,637	36,330	50,073	52,503	49,599	46,447	48,762	51,903	23,994	53,979
Scanned Back Pages for Invoices (2)	N/A	N/A	N/A	N/A	500,730	525,030	495,990	464,470	487,620	519,030	239,940	539,790
Capital Project checks processed	307	292	363	288	41	40	34	14	18	456	290	600
Capital Project wires processed	0	0	0	0	0	0	153	180	173	172	64	150
Cash Receipts processed	4,999	4,641	3,513	3,617	5,603	5,600	4,906	4,971	4,945	5,140	2,552	5,200
Journal Entries posted (3)	1,012	1,441	1,086	1,205	1,700	1,600	60	75	61	2,387	1,289	2,470
Federal 1099 Forms issued	535	556	920	526	423	500	462	431	537	645	645	650
W-2 Statements issued	6,408	6,408	6,467	5,784	5,784	5,670	5,670	5,501	5,440	5,590	5,590	5,590
Payroll Checks Issued (1)	218,632	200,379	199,276	60,315	54,481	51,000	48,335	43,269	32,454	30,136	12,792	27,500
Payroll Direct Deposit (1)	N/A	N/A	N/A	134,292	129,447	126,520	127,805	131,884	137,001	141,827	70,432	142,700
Payroll Vendor Checks Issued	N/A	N/A	N/A	804	5,403	5,150	4,971	4,926	4,594	4,028	1,723	3,500
Payroll Vendor Direct Deposit	N/A	N/A	N/A	792	815	850	858	1,044	1,208	1,321	658	1,335
Pension checks issued (Police, Fire, Janitors)	11,964	11,829	12,850	11,382	10,980	12,000	10,842	10,560	10,546	10,054	4,915	9,900
<i>Grants Administration:</i>												
number of new and recurring grants	224	146	148	139	134	150	125	123	128	126	126	126
number of grants closed	8	78	60	56	54	70	203	55	85	65	65	65
Financial report delivery date	29-Dec	31-Dec	31-Dec	31-Dec	31-Dec	31-Dec	31-Dec	31-Dec	31-Dec	31-Dec	31-Dec	31-Dec
General ledger fiscal year end close	30-Jun	30-Jun	30-Jun	30-Jun	30-Jun	30-Jun	30-Jun	30-Jun	30-Jun	30-Jun	30-Jun	30-Jun

- (1) Decrease/increase in actual pay checks: working toward paperless system via direct deposit.
- (2) Actual is based on an estimated 10 pages per invoice.
- (3) Increase due to account change re-classes needed.

FY 2015-2016 GOALS

- 1) The reduction of unnecessary paper being submitted to Accounts Payable in accordance with the Mayor's B-Green initiative.
- 2) Continue to increase the level of Vendors being set up on EFT for payment.
- 3) Initiate training of Department MUNIS users.

FY 2014-2015 GOAL STATUS

- 1) Move all weekly vendor payment to EFT (electronic funds transfer) processing. This will enhance cash flow tracking and reduce the time spent by office resources to track outstanding checks.
6 MONTH STATUS: *The process was started late 2014 and is still ongoing in its implementation.*
- 2) Continue to require City departments to provide controller's office with documentation on a timelier basis.
6 MONTH STATUS: *This goal progressed with procedures being put in place by Accounts Payable to increase the efficiency of the various City departments in processing their payments.*

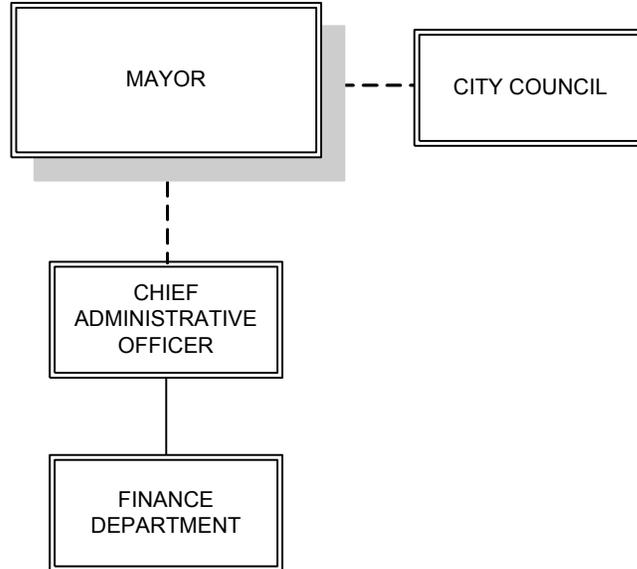
FY 2015-2016 GENERAL FUND BUDGET
 COMPTROLLER'S OFFICE APPROPRIATION SUPPLEMENT

Org# / Approp Group	Org Description	Object#	Object Description	FY 2013 Actuals	FY 2014 Actuals	FY 2015 Budget	2016 Requested	2016 PROPOSED	Variance
01010	COMPTROLLER'S OFFICE								
		51000	FULL TIME EARNED PAY	526,160	386,198	546,894	608,642	614,987	68,093
		51099	CONTRACTED SALARIES	55,751	52,012	50,000	50,000	0	-50,000
01	PERSONNEL SERVICES			581,911	438,210	596,894	658,642	614,987	18,093
		51140	LONGEVITY PAY	7,781	5,138	3,675	4,575	4,575	900
		51156	UNUSED VACATION TIME PAYOUT	0	0	0	0	0	0
02	OTHER PERSONNEL SERV			7,781	5,138	3,675	4,575	4,575	900
		52360	MEDICARE	7,251	5,308	7,830	8,189	8,280	450
		52385	SOCIAL SECURITY	316	199	14,397	14,397	14,397	0
		52504	MERF PENSION EMPLOYER CONT	59,582	47,191	78,073	66,903	67,594	-10,479
		52917	HEALTH INSURANCE CITY SHARE	122,137	89,997	174,311	143,691	143,691	-30,620
03	FRINGE BENEFITS			189,286	142,694	274,611	233,180	233,962	-40,649
		53605	MEMBERSHIP/REGISTRATION FEES	295	465	437	437	437	0
		53705	ADVERTISING SERVICES	0	276	57	57	57	0
		53905	EMP TUITION AND/OR TRAVEL REIM	1,732	201	237	237	237	0
		54555	COMPUTER SUPPLIES	0	0	544	544	544	0
		54595	MEETING/WORKSHOP/CATERING FOOD	61	0	750	750	750	0
		54675	OFFICE SUPPLIES	4,380	2,565	3,333	3,333	3,333	0
		54700	PUBLICATIONS	0	0	700	700	700	0
		55155	OFFICE EQUIPMENT RENTAL/LEAS	58	0	202	202	202	0
04	OPERATIONAL EXPENSES			6,526	3,508	6,260	6,260	6,260	0
		56100	AUDITING SERVICES	270,200	270,200	270,500	270,500	270,500	0
		56165	MANAGEMENT SERVICES	54,999	5,523	54,700	54,700	54,700	0
		56175	OFFICE EQUIPMENT MAINT SRVCS	8,514	7,781	9,199	9,199	9,199	0
05	SPECIAL SERVICES			333,713	283,504	334,399	334,399	334,399	0
01010	COMPTROLLER'S OFFICE			1,119,217	873,053	1,215,839	1,237,056	1,194,183	-21,656

FINANCE DIVISIONS
FINANCE DEPARTMENT

MISSION STATEMENT

To plan and prepare all official statements for short and long term financing as well as the City's Comprehensive Annual Financial Report and to oversee all financial departments. Our objectives include ensuring adherence to all provisions of the Government Accounting Standards Board (GASB), preparing monthly financial reports on the fiscal condition of the City in relation to the budget, acting as a liaison to all financial institutions on matters relating to City business, and ensuring all debt obligations of the City are paid in accordance with borrowing provisions.



FY 2015-2016 GENERAL FUND BUDGET
 FINANCE DEPARTMENT

BUDGET DETAIL

Anne Kelly-Lenz
 Manager

REVENUE SUMMARY

Not Applicable

APPROPRIATION SUMMARY

Org#	Org Description	FY 2013 Actuals	FY 2014 Actuals	FY 2015 Budget	2016 Requested	2016 PROPOSED	Variance
01015	FINANCE ADMINISTRATION						
01	PERSONNEL SERVICES	329,059	392,919	457,674	589,071	589,071	131,397
02	OTHER PERSONNEL SERV	2,869	7,958	3,000	3,900	3,900	900
03	FRINGE BENEFITS	97,329	132,859	147,012	178,814	178,814	31,802
04	OPERATIONAL EXPENSES	5,380	5,323	5,886	5,886	8,886	3,000
05	SPECIAL SERVICES	278	508	693	693	1,693	1,000
		434,915	539,566	614,265	778,364	782,364	168,099

PERSONNEL SUMMARY

DEPARTMENT	POSITION TITLE	FTE 2015	FTE 2016	VAC	NEW	UNF	BUDGET FY 2015	PROPOSED FY 2016	VARIANCE
	DIRECTOR OF FINANCE	1.00	1.00				125,544	125,544	
	DEPUTY DIRECTOR OF FINANCE	1.00	1.00				101,110	101,110	
	EXECUTIVE ASSISTANT FINANCE	1.00	1.00				68,157	80,157	12,000
	PROJECT MANAGER	0.25	1.00		0.75		31,605	91,304	59,699
	PAYROLL MANAGER	0.25	1.00		0.75		31,605	91,304	59,699
	DEPUTY DIRECTOR OF FINANCE/MAN	1.00	1.00				99,652	99,652	
FINANCE DEPARTMENT		4.50	6.00		1.50		457,673	589,071	131,398

FY 2015-2016 GENERAL FUND BUDGET
 FINANCE DEPARTMENT PROGRAM HIGHLIGHTS

SERVICE INDICATORS	ACTUAL 2005-2006	ACTUAL 2006-2007	ACTUAL 2007-2008	ACTUAL 2008-2009	ACTUAL 2009-2010	ACTUAL 2010-2011	ACTUAL 2011-2012	ACTUAL 2012-2013	ACTUAL 2013-2014	6 MONTH 2014-2015	ESTIMATED 2014-2015
FINANCE DEPARTMENT											
Risk Management	0	0	0	0	0	0	0	0	0	0	0
Annual CAFR Report	1	1	1	1	1	1	1	1	1	1	1
Unreserved Fund Balance	\$24,686,939	\$29,241,106	\$10,605,102	\$10,752,753	\$15,611,351	\$16,560,510	\$12,720,514	\$12,924,082	\$13,395,816	\$13,395,816	\$13,395,816
Unreserved Fund Balance as % of General Fund	5.36%	11.70%	3.98%	4.08%	5.95%	3.31%	2.40%	2.40%	2.40%	2.40%	2.40%
Expenditures	\$ 8,000,000	\$2,000,000	\$18,636,004	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Fund Balance Appropriated	\$685,480,000	\$710,095,000	\$ 684,228,000	\$ 654,200,000	\$662,665,000	\$701,133,522	\$738,928,108	\$704,991,981	\$664,534,053	\$664,534,053	\$664,534,053
Outstanding Debt	\$4,899	\$4,749	\$ 4,904	\$ 4,689	\$ 4,796	\$ 4,520	\$5,104	\$4,828	\$4,618	\$4,618	\$4,618
Debt per Capita	yes	yes	yes	yes	yes	yes	yes	yes	yes	yes	yes
GFOA certificate for excellence in financial reporting	7	1	1	1	1	2	1	1	1	1	1
# of annual audit management letter comments	\$610,934,000	\$722,395,000	\$837,156,000	\$911,322,000	\$940,113,222	\$846,535,639	\$897,034,000	\$967,164,000	\$1,009,927	\$1,009,927	\$1,009,927
Governmental Activities Net Capital Assets	BOND AND CREDIT RATINGS										
Credit Rating: Moody's	Aaa	Aaa	Aaa	Aa3	A1	A1	A1	A2	A2	A2	A2
Standard & Poor's	AAA	AAA	AAA	AAA	A-	A-	A-	A-	A-	A-	A-
Fitch	AAA	AAA	AAA	N/A	A	A	A	A	A	A	A
Bond Rating: Moody's	Baa1	Baa1	Baa1	Baa1	AA3	AA3	AA3	AA3	AA3	AA3	AA3
Standard & Poor's	A-	A-	A-	A-	AA+	AA-	AA-	AA-	AA-	AA-	AA-
Fitch (1)	A-	A-	A-	BBB+	N/A	A	A	N/A	N/A	N/A	N/A

(1) - Fitch does not currently rate

FY 2015-2016 GOALS

- 1) Eliminate reliance of TANS (tax anticipation notes).
- 2) Improve monthly reconciliations of all accounts when office restructure is finalized.
- 3) Implement ACH payments for enhance cash flow and reduce costs.
- 4) Continue the Grants filing on a timely basis.
- 5) Reconciliation and clean up of old Grant and Capital accounts in collaboration with OPM.

FY 2014-2015 GOAL STATUS

- 1) Reduce level of TANS (tax anticipation notes) needed.
6 MONTH STATUS: *The TANS for spring 2014 were reduced from 25M to 20m and the TANS for fall was reduced from 71m to 50m. The reliance on TANS as been eliminated for spring of 2015 and looking at a line of credit for the fall of 2015.*
- 2) Improve monthly reconciliations of all accounts when office restructure is finalized.
6 MONTH STATUS: *The hiring of the Fixed Asset accountant has made a tremendous impact in the consistency and accuracy of the Capital accounts and Fixed Asset module. The general Accountant was hired last 2014 and is currently being trained.*
- 3) Enhance cash flow with integration with the City's Financial System (MUNIS).
6 MONTH STATUS: *Cash flow has been tightened up and is one of the factors that is contributing to the reduction of TANS.*
- 4) Implement Fixed Asset audit.
6 MONTH STATUS: *The audit is ongoing with the hiring and training of the Capital and Fixed asset accountant.*

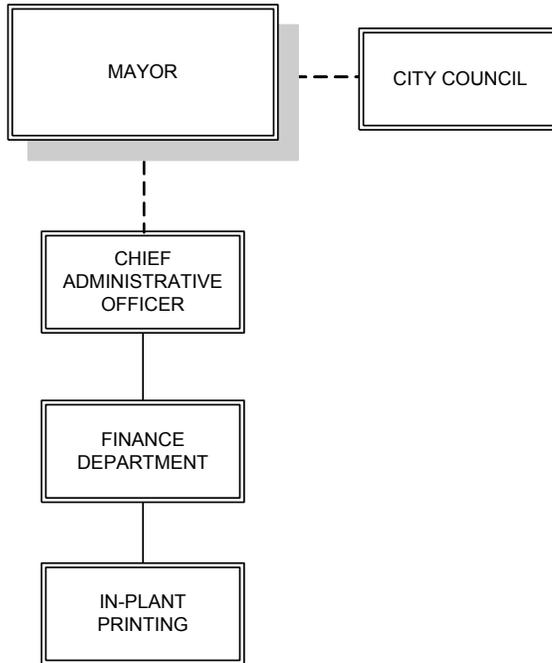
FY 2015-2016 GENERAL FUND BUDGET
 FINANCE DEPARTMENT APPROPRIATION SUPPLEMENT

Org# / Approp Group	Org Description	Object#	Object Description	FY 2013 Actuals	FY 2014 Actuals	FY 2015 Budget	2016 Requested	2016 PROPOSED	Variance
01015	FINANCE ADMINISTRATION								
01	PERSONNEL SERVICES	51000	FULL TIME EARNED PAY	329,059	392,919	457,674	589,071	589,071	131,397
		51140	LONGEVITY PAY	2,869	2,850	3,000	3,900	3,900	900
		51156	UNUSED VACATION TIME PAYOUT	0	5,108	0	0	0	0
02	OTHER PERSONNEL SERV			2,869	7,958	3,000	3,900	3,900	900
		52360	MEDICARE	4,641	5,450	5,360	6,787	6,787	1,427
		52385	SOCIAL SECURITY	0	0	6,826	6,826	6,826	0
		52504	MERF PENSION EMPLOYER CONT	39,031	51,450	51,671	64,695	64,695	13,024
		52917	HEALTH INSURANCE CITY SHARE	53,656	75,959	83,155	100,506	100,506	17,351
03	FRINGE BENEFITS			97,329	132,859	147,012	178,814	178,814	31,802
		53605	MEMBERSHIP/REGISTRATION FEES	425	525	445	445	1,445	1,000
		53610	TRAINING SERVICES	0	1,074	1,074	1,074	3,074	2,000
		53905	EMP TUITION AND/OR TRAVEL REIM	2,232	1,250	1,261	1,261	1,261	0
		54555	COMPUTER SUPPLIES	0	0	122	122	122	0
		54675	OFFICE SUPPLIES	2,464	2,475	2,477	2,477	2,477	0
		54705	SUBSCRIPTIONS	258	0	356	356	356	0
		55150	OFFICE EQUIPMENT	0	0	152	152	152	0
04	OPERATIONAL EXPENSES			5,380	5,323	5,886	5,886	8,886	3,000
		56175	OFFICE EQUIPMENT MAINT SRVCS	95	0	132	132	132	0
		56250	TRAVEL SERVICES	100	398	411	411	1,411	1,000
		59010	MAILING SERVICES	83	110	150	150	150	0
05	SPECIAL SERVICES			278	508	693	693	1,693	1,000
01015	FINANCE ADMINISTRATION			434,915	539,566	614,265	778,364	782,364	168,099

FINANCE DIVISIONS
IN-PLANT PRINTING

MISSION STATEMENT

To provide all printing needs including typesetting, printing, binding, graphic arts and desktop design for all City departments.



Shequilla Robertson
 Acting Manager

REVENUE SUMMARY

Not Applicable

APPROPRIATION SUMMARY

Org#	Org Description	FY 2013 Actuals	FY 2014 Actuals	FY 2015 Budget	2016 Requested	2016 PROPOSED	Variance
01030	IN-PLANT PRINTING						
01	PERSONNEL SERVICES	326,072	319,257	330,253	326,982	326,982	-3,271
02	OTHER PERSONNEL SERV	5,071	7,328	4,760	5,105	5,105	345
03	FRINGE BENEFITS	93,753	99,084	106,953	115,934	115,934	8,981
04	OPERATIONAL EXPENSES	257,263	289,629	257,198	257,198	257,198	0
05	SPECIAL SERVICES	56,114	56,142	56,150	56,150	56,150	0
		738,273	771,439	755,314	761,369	761,369	6,055

PERSONNEL SUMMARY

DEPARTMENT	POSITION TITLE	FTE 2015	FTE 2016	VAC	NEW	UNF	BUDGET FY 2015	PROPOSED FY 2016	VARIANCE
	MESSENGER	1.00	1.00				34,331	31,060	-3,271
	PRESSMAN	1.00	1.00				58,000	58,000	
	PRINTER FOREMAN	1.00	1.00				76,775	76,775	
	BOOKBINDER	1.00	1.00				58,000	58,000	
	PRINTER	1.00	1.00				58,000	58,000	
	PRINT SHOP AIDE	0.50	0.50				15,756	15,756	
	ANNEX MAIL COURIER (35 HOURS)	1.00	1.00				29,391	29,391	
IN-PLANT PRINTING		6.50	6.50				330,253	326,982	-3,271

FY 2015-2016 GENERAL FUND BUDGET
 IN-PLANT PRINTING PROGRAM HIGHLIGHTS

SERVICE INDICATORS	ACTUAL 2005-2006	ACTUAL 2006-2007	ACTUAL 2007-2008	ACTUAL 2008-2009	ACTUAL 2009-2010	ESTIMATED 2010-2011	ACTUAL 2010-2011	ACTUAL 2011-2012	ACTUAL 2012-2013	ACTUAL 2013-2014	ESTIMATE 2014-2015
PRINT SHOP											
8 1/2 x 11 forms & letterhead	2,204,742	2,750,000	3,125,000	2,888,000	2,750,000	2,250,000	2,125,000	2,103,750	2,095,000	2,100,000	2,100,000
Black & White Copying	173,743	179,000	176,000	286,000	446,000	750,000	800,000	825,000	900,000	900,400	901,000
Color Copying	37,411	78,000	68,000	105,000	260,000	650,000	700,000	800,000	900,000	900,000	910,000
Envelopes Printed	532,345	765,000	695,000	790,000	920,000	1,000,000	1,000,000	1,000,000	950,000	900,000	900,000
Index/cover/coated paper	991,707	850,000	785,000	765,000	780,000	850,000	850,000	900,000	900,000	900,000	900,000
BINDING SERVICES											
Folding	1,741,176	1,950,000	2,350,212	2,100,000	1,750,000	1,500,000	1,500,000	1,500,000	1,500,000	1,250,000	1,200,000
Stapling	21,375	52,000	74,500	156,000	86,000	80,000	80,000	75,000	75,000	70,000	70,000
Automatic bookletmaker	18,750	45,000	26,000	39,000	15,000	0	0	0	0	0	0
Numbering/Die-cutting	102,500	122,000	185,000	210,000	190,000	200,000	200,000	190,000	190,000	150,000	140,000
Scoring/perforation	24,916	60,000	69,300	96,000	55,000	50,000	50,000	45,000	45,000	45,000	45,000
Large format Poster Printing			55	112	245	400	400	500	750	1,000	1,500
Number of Departments Serviced	69	69	69	72	72	72	72	72	72	72	80
TOTAL IMPRESSIONS/PIECES HANDLED	5,848,734	6,851,069	7,553,998	7,435,112	7,252,317	7,330,472	7,305,472	7,439,322	7,535,822	7,136,472	7,167,500
MAIL DISTRIBUTION CENTER											
Mail run through postage machine	365,500	552,079	554,000	550,000	555,000	555,000	555,000	545,000	545,000	540,000	500,000
Amount Spent*	\$ 142,545	\$ 204,251	\$ 205,000	\$ 206,000	\$ 208,000	\$ 208,000	\$ 208,000	\$ 209,000	\$ 210,000	\$ 234,080	\$ 210,000

FY 2015-2016 GOALS

- 1) To incorporate interns into our every day work force. This will incur no cost for the city and will provide interns with school credit. Interns will come from two of our city schools: Bullard Havens and Harding High.
- 2) Implement a new web-to-print system for job submission that will automate everything from job ordering, ordering supplies, budget information and job pricing.

FY 2014-2015 GOAL STATUS

- 1) Continue to maintain and provide professional service in a timely manner for all of the City's departments and the Board of Education.
6 MONTH STATUS: *We have provided timely printing and mail services to all departments and the Board of Education.*
- 2) Continue to stay upgraded with our graphic software so we can communicate with all the departments and outside vendors.
6 MONTH STATUS: *We are currently waiting for upgrades on Adobe Photoshop, Adobe Illustrator and Corel Draw.*
- 3) Continue to support every department and the Board of Education by performing normal printing services and be fully involved in projects during their critical time periods. Also brought in some outside work to increase the revenue of the department.
6 MONTH STATUS: *We have been working with the departments to staying on top of some of the major projects they have need of printing for such as the Mayor's Office, Credit Union, and the Lighthouse Program.*
- 4) Continue to investigate cost savings for printing and postage.
6 MONTH STATUS: *We are in the process of investigating postage saving with Stamps.com and other online resources.*
- 5) Continue the use of our large format printer at a great cost savings.
6 MONTH STATUS: *By purchasing the paper, ink and foam board and spreading the cost throughout the different departments that utilize our large format printer we are saving more by printing in-house then by outsourcing these jobs. We are also printing for some outside customers.*

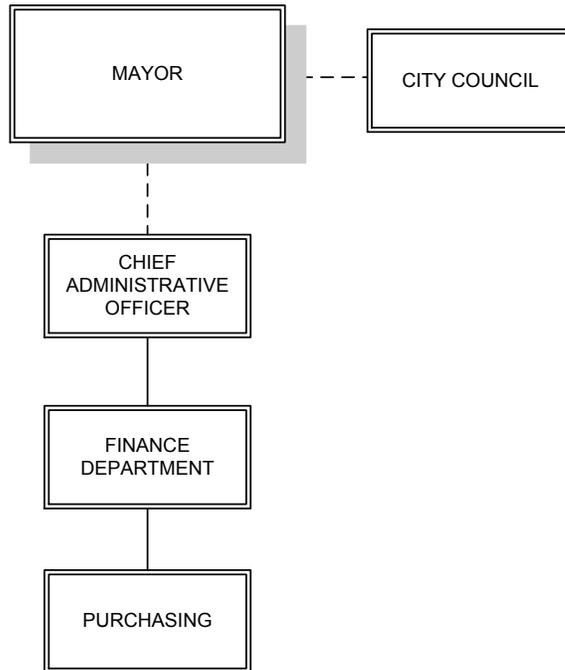
FY 2015-2016 GENERAL FUND BUDGET
 IN-PLANT PRINTING APPROPRIATION SUPPLEMENT

Org# / Approp Group	Org Description	Object#	Object Description	FY 2013 Actuals	FY 2014 Actuals	FY 2015 Budget	2016 Requested	2016 PROPOSED	Variance
01030	IN-PLANT PRINTING								
01	PERSONNEL SERVICES	51000	FULL TIME EARNED PAY	326,072	319,257	330,253	326,982	326,982	-3,271
				326,072	319,257	330,253	326,982	326,982	-3,271
		51108	REGULAR 1.5 OVERTIME PAY	332	0	0	0	0	0
		51140	LONGEVITY PAY	4,739	4,375	4,760	5,105	5,105	345
		51156	UNUSED VACATION TIMEPAYOU	0	2,953	0	0	0	0
02	OTHER PERSONNEL SERV			5,071	7,328	4,760	5,105	5,105	345
		52360	MEDICARE	4,565	4,509	4,592	4,457	4,457	-135
		52385	SOCIAL SECURITY	0	147	0	0	0	0
		52504	MERF PENSION EMPLOYER CONT	38,923	41,762	43,553	36,231	36,231	-7,322
		52917	HEALTH INSURANCE CITY SHARE	50,266	52,667	58,808	75,246	75,246	16,438
03	FRINGE BENEFITS			93,753	99,084	106,953	115,934	115,934	8,981
		53605	MEMBERSHIP/REGISTRATION FEES	450	449	450	450	450	0
		53750	TRAVEL EXPENSES	350	347	350	350	350	0
		53905	EMP TUITION AND/OR TRAVEL REIM	775	545	550	550	550	0
		54675	OFFICE SUPPLIES	20,548	17,070	20,848	20,848	20,848	0
		54725	POSTAGE	200,090	234,076	200,000	200,000	200,000	0
		54730	PRINTING SUPPLIES	5,000	5,525	5,000	5,000	5,000	0
		55155	OFFICE EQUIPMENT RENTAL/LEAS	30,050	31,618	30,000	30,000	30,000	0
04	OPERATIONAL EXPENSES			257,263	289,629	257,198	257,198	257,198	0
		56170	OTHER MAINTENANCE & REPAIR S	8,812	8,812	8,812	8,812	8,812	0
		56175	OFFICE EQUIPMENT MAINT SRVCS	7,538	7,538	7,538	7,538	7,538	0
		59010	MAILING SERVICES	8,264	8,324	8,300	8,300	8,300	0
		59015	PRINTING SERVICES	31,500	31,468	31,500	31,500	31,500	0
05	SPECIAL SERVICES			56,114	56,142	56,150	56,150	56,150	0
01030	IN-PLANT PRINTING			738,273	771,439	755,314	761,369	761,369	6,055

FINANCE DIVISIONS
PURCHASING

MISSION STATEMENT

Provide our customers with professional services, support, and advice for the carrying out of departmental objectives. Strive for the cost-effective procurement of quality goods and services resulting in high quality and cost effective services to the city.



FY 2015-2016 GENERAL FUND BUDGET

PURCHASING

PROGRAM HIGHLIGHTS

Bernd Tardy
Manager

REVENUE SUMMARY

Not Applicable

APPROPRIATION SUMMARY

Org#	Org Description	FY 2013 Actuals	FY 2014 Actuals	FY 2015 Budget	2016 Requested	2016 PROPOSED	Variance
01035	PURCHASING						
01	PERSONNEL SERVICES	345,205	404,761	408,006	498,006	459,105	51,099
02	OTHER PERSONNEL SERV	6,150	14,471	7,425	7,725	7,725	300
03	FRINGE BENEFITS	96,243	120,434	149,946	138,703	139,427	-10,519
04	OPERATIONAL EXPENSES	2,092	5,586	5,910	5,910	5,910	0
05	SPECIAL SERVICES	27,382	27,949	28,005	28,005	28,005	0
		477,072	573,201	599,292	678,349	640,172	40,880

PERSONNEL SUMMARY

DEPARTMENT	POSITION TITLE	FTE 2015	FTE 2016	VAC	NEW	UNF	BUDGET FY 2015	PROPOSED FY 2016	VARIANCE
	BUYER	3.00	3.00				171,501	177,601	6,100
	ASSISTANT PURCHASING AGENT	1.00	1.00				75,611	75,611	
	PURCHASING AGENT	1.00	1.00				105,529	105,529	
	CONTRACT COMPLIANCE OFFICER	1.00	1.00	1.00			55,365	55,365	
PUBLIC PURCHASES		6.00	6.00	1.00			408,006	414,106	6,100

FY 2015-2016 GENERAL FUND BUDGET

PURCHASING

PROGRAM HIGHLIGHTS

SERVICE INDICATORS	ACTUAL 2005-2006	ACTUAL 2006-2007	ACTUAL 2007-2008	ACTUAL 2008-2009	ACTUAL 2009-2010	ACTUAL 2010-2011	ACTUAL 2011-2012	ACTUAL 2012-2013	ACTUAL 2013-2014	ESTIMATE 2014-2015
PURCHASING										
<i>Purchase orders issued</i>	22,422	20,040	9,568	*	22,818	20,000	15,849	14,933	15,398	16,000
Board of Education Purchase orders	4,378	3,286	1,786	*	5,308	4,000	3,306	4,918	5,392	5,500
Food & Nutrition Purchase orders	2,247	1,733	757	*	3,146	2,000	575	395	302	400
Board of Education Grants	5,065	4,563	1,676	*	3,699	2,000	2,143	**	**	**
Total Board of Education Purchase orders	11,690	9,582	4,219	*	12,153	8,000	6,024	5,313	5,694	5,900
Board of Education Purchase orders as a % of Total	52.14%	47.81%	44.09%		53.26%	40.00%	38%			
PURCHASING MODIFICATIONS										
Purchase Modifications done					8,631	5,000	7,124	7,783	9,904	8,000
Board of Education Modifications					2,467	1,100	1,436	2,420	3,753	3,000
Food & Nutrition Modifications					41	60	206	215	377	300
Board of Education Grants Modifications					1,442	400	666	**	**	**
Total Board of Education Modifications					3,950	1,560	2,308	2,635	4,130	3,300
PURCHASES										
Qualified	51	131	148	0	213	250	215	213	144	150
Emergency		11	21	1	0	0	0	0	0	0
Waivers	11	1	1	0	0	0	0	0	1	2
Sole Source	5	58	55	65	53	80	32	25	38	40
State	20	35	37	59	34	40	41	56	60	60
ICMA INDICATORS										
Percentage of Employees using the online purchasing system	5%	5%	20%							
Number of FTES in the purchasing department	6.7	8	8							
% of purchases made by women & minority-owned businesses	N/A	N/A	2.77%							
<i>Bid requests processed</i>	N/A	166	157	79	116	120	121	133	110	140
Informal Bids: days from requisition to P.O. issuance	13	12	12	9	34	40	5	12	11	10
Construction Bids: days from requisition to P.O. issuance	95	6	1	5	21	20	21	5	?	4
All other formal Bids: days from requisition to P.O. issuance	56	160	82	74	95	100	100	128	136	136

- (1) * due to the transition to Munis, I am unable to acquire the data that is requested.
- (2) **BOE discontinued the use of Dept 899, so I can no longer distinguish between Board of Education & Board of Education Grants.

FY 2015-2016 GOALS

- 1) Become more proficient and independent in the risk management function. To better analyze project specifications/requirements to determine level/type of insurance coverage. Review endorsements to insure that they adequately meet City requirements.
- 2) The expeditious transition of contract compliance responsibilities to a contract compliance officer. Currently responsibilities reside with consultants and office personnel. These tasks include certified payrolls, Minority Business Enterprise (MBE) compliance, site visitation and reporting.
- 3) Work with Finance Director to ultimately reorganize the Purchasing Department. This would include regular meetings with the Acting Purchasing Agent to discuss issues, needs and accomplishments.
- 4) To further aid the administrations green procurement initiative.
- 5) Continue the archive process which has fallen behind because of temporary staff reductions.
- 6) To continue to be transparent and open with regards to city procurement transaction.
- 7) Spend more time discussing with departments their needs & whether they are best served by doing RFQ/RFP/BID/ informal process.
- 8) Work on more expedient means for MBE (Minority Business Enterprise) approval to cut down on time from award to notice to proceed.
- 9) Work with Board of Public Purchases to develop Purchasing Policies.
- 10) Investigate and make use of additional features and capabilities offered by BidSync, our

FY 2014-2015 GOAL STATUS

- 1) Develop better/closer relationship with our internal customers since most of them are now under one roof.
6 MONTH STATUS: *Achieved.*
- 2) Spend more time discussing with departments their needs & whether they are best served by doing RFQ/RFP/BID/ informal process.
6 MONTH STATUS: *This is ongoing process.*
- 3) Work on more expedient means for MBE (Minority Business Enterprise) approval to cut down on time from award to notice to proceed.
6 MONTH STATUS: *This is ongoing process. Pending Ordinance Changes.*

FY 2015-2016 GENERAL FUND BUDGET

PURCHASING

PROGRAM HIGHLIGHTS/APPROPRIATIONS

- 4) Make use of other existing competitively bid contracts. Ex: US Communities, National Joint Purchasing Alliance, WSCA (Western States Contracting Alliance) & CROCG (Capitol Region Council of Governments).
6 MONTH STATUS: *Achieved.*
- 5) Work with Board of Public Purchases to develop Purchasing Policies.
6 MONTH STATUS: *Work in progress.*
- 6) Investigate and make use of additional features and capabilities offered by BidSync.
6 MONTH STATUS: *This is ongoing.*

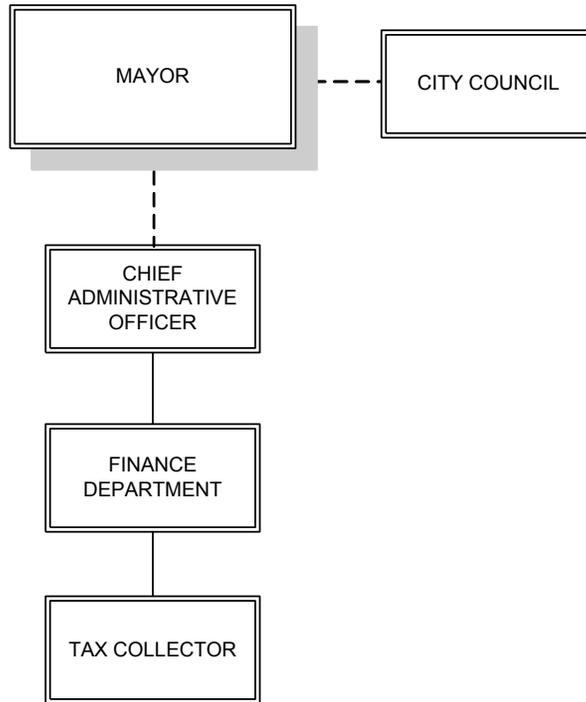
APPROPRIATION SUPPLEMENT

Org# / Approp Group	Org Description	Object#	Object Description	FY 2013 Actuals	FY 2014 Actuals	FY 2015 Budget	2016 Requested	2016 PROPOSED	Variance
01035	PURCHASING								
		51000	FULL TIME EARNED PAY	345,205	365,669	318,006	408,006	414,105	96,099
		51099	CONTRACTED SALARIES	0	39,093	90,000	90,000	45,000	-45,000
01	PERSONNEL SERVICES			345,205	404,761	408,006	498,006	459,105	51,099
		51140	LONGEVITY PAY	6,150	8,700	7,425	7,725	7,725	300
		51156	UNUSED VACATION TIME PAYOUT	0	5,771	0	0	0	0
02	OTHER PERSONNEL SERV			6,150	14,471	7,425	7,725	7,725	300
		52360	MEDICARE	3,027	3,269	3,678	3,707	3,765	87
		52385	SOCIAL SECURITY	0	0	3,009	3,009	3,009	0
		52504	MERF PENSION EMPLOYER CONT	41,298	48,668	54,006	45,356	46,022	-7,984
		52917	HEALTH INSURANCE CITY SHARE	51,918	68,497	89,253	86,631	86,631	-2,622
03	FRINGE BENEFITS			96,243	120,434	149,946	138,703	139,427	-10,519
		53605	MEMBERSHIP/REGISTRATION FEES	255	265	760	760	760	0
		54675	OFFICE SUPPLIES	4,193	4,646	4,429	4,429	4,429	0
		54705	SUBSCRIPTIONS	264	0	421	421	421	0
		55150	OFFICE EQUIPMENT	-2,619	675	300	300	300	0
04	OPERATIONAL EXPENSES			2,092	5,586	5,910	5,910	5,910	0
		56175	OFFICE EQUIPMENT MAINT SRVCS	1,327	1,800	1,800	1,800	1,800	0
		56180	OTHER SERVICES	26,055	26,149	26,205	26,205	26,205	0
05	SPECIAL SERVICES			27,382	27,949	28,005	28,005	28,005	0
01035	PURCHASING			477,072	573,201	599,292	678,349	640,172	40,880

FINANCE DIVISIONS
TAX COLLECTOR

MISSION STATEMENT

The overall mission of the Tax Collector is to collect all tax revenue due to the City in accordance with Connecticut State Statutes and to provide the taxpayers of the City with information and assistance in a prompt and courteous manner.



FY 2015-2016 GENERAL FUND BUDGET

TAX COLLECTOR

BUDGET DETAIL

Veronica Jones
Tax Collector

REVENUE SUMMARY

Org#	Object#	Object Description	FY 2013 Actuals	FY 2014 Actuals	FY 2015 Budget	2016 Requested	2016 PROPOSED	Variance
01040 TAX COLLECTOR								
41305		TAX COLLECTOR: 3030 PARK	860,247	860,247	903,269	903,269	903,269	0
41355		TAX COLLECTOR: ATM FEES	590	0	1,500	1,500	1,500	0
41538		COPIES	0	0	2,500	2,500	2,500	0
41693		CURRENT TAXES: ALL PROPERTIES	278,372,505	284,351,697	281,345,755	281,345,755	285,845,755	4,500,000
41694		ONE MILL TAX FOR LIBRARY SERV	0	0	6,829,089	6,829,089	6,829,089	0
41697		ARREARS TAXES	3,533,459	2,496,125	2,600,000	2,600,000	4,100,000	1,500,000
41699		FORCLOSED PROPERTIES	0	12,624	0	0	0	0
41702		PENALTIES: CURRENT TAXES	1,911,390	2,023,291	1,705,480	1,705,480	1,705,480	0
41703		PENALTIES: ARREARS TAXES	1,046,170	497,028	1,810,000	1,810,000	1,810,000	0
41704		LIEN FEES	163,702	183,021	175,000	175,000	175,000	0
44319		LAFAYETTE BLVD LOFTS PILOT	134,147	137,367	0	0	0	0
44320		BROAD STREET PILOT	27,758	28,560	65,684	65,684	65,684	0
44321		CITY TRUST PILOT	210,761	214,918	231,451	231,451	231,451	0
44322		EAST MAIN STREET PILOT	15,365	19,400	26,650	26,650	26,650	0
44323		ARCADE PILOT	35,497	0	35,907	35,907	35,907	0
44324		CAPTAIN COVE PILOT	112,355	50,000	120,000	120,000	120,000	0
44325		CASA PILOT	14,228	14,512	14,231	14,231	14,231	0
44340		ARTSPACE READS BUILDING PILOT	75,377	77,855	75,804	75,804	75,804	0
44346		UNITED CEREBRAL PALSY PILOT	14,352	14,639	14,932	14,932	14,932	0
44347		144 GOLDEN HILL STREET PILOT	70,679	0	91,572	91,572	91,572	0
44348		GOODWILL-HELMSHOUSING PILOT	6,669	8,730	6,140	6,140	6,140	0
44349		PARK CITY RCH PILOT	71,769	73,922	73,922	73,922	73,922	0
44358		JEFFERSON SCHOOL PILOT	18,662	18,747	20,169	20,169	20,169	0
44373		WASHINGTON PARK PILOT	38,086	39,573	39,753	39,753	39,753	0
44392		881 LAFAYETTE BLVD PILOT	83,017	81,239	49,696	49,696	0	-49,696
44393		PREMIUM ON LIEN SALE	0	130,784	0	0	0	0
44460		CLINTON COMMONS PILOT	26,000	27,583	27,583	27,583	27,583	0
44689		MISCELLANEOUS PILOTS	43,885	125,000	35,000	35,000	35,000	0
44698		TELECOMM. ACCESS INE TAXES	256,084	256,854	400,000	400,000	400,000	0
47279		HOUSING TAX PILOT OFFSET BILL	0	239,160	0	0	0	0
01040 TAX COLLECTOR			287,142,752	291,982,876	296,701,087	296,701,087	302,651,391	5,950,304

APPROPRIATION SUMMARY

Org#	Org Description	FY 2013 Actuals	FY 2014 Actuals	FY 2015 Budget	2016 Requested	2016 PROPOSED	Variance
01040 TAX COLLECTOR							
01	PERSONNEL SERVICES	650,212	666,215	752,046	762,086	778,575	26,529
02	OTHER PERSONNEL SERV	43,466	40,420	43,550	44,975	44,975	1,425
03	FRINGE BENEFITS	236,746	261,857	314,061	309,344	311,335	-2,726
04	OPERATIONAL EXPENSES	33,338	31,090	35,014	35,014	35,014	0
05	SPECIAL SERVICES	282,112	260,542	304,236	304,596	304,596	360
		1,245,873	1,260,125	1,448,907	1,456,015	1,474,495	25,588

PERSONNEL SUMMARY

DEPARTMENT	POSITION TITLE	FTE 2015	FTE 2016	VAC	NEW	UNF	BUDGET FY 2015	PROPOSED FY 2016	VARIANCE
	ACCOUNTING CLERK I (35 HOURS)	1.00	1.00				43,783	45,340	1,557
	ACCOUNTING CLERK II (35 HOURS)	1.00	1.00	1.00			44,147	44,147	
	TAX COLLECTOR CLERK (35 HOURS)	7.00	7.00				315,058	336,661	21,603
	TAX COLL CLERK SPAN(35 HOURS)	2.00	2.00				94,708	98,077	3,369
	ACCOUNTANT	1.00	1.00				75,138	75,138	
	DEPUTY TAX COLLECTOR	1.00	1.00				79,560	79,560	
	TAX COLLECTOR	1.00	1.00				99,652	99,652	0
TAX COLLECTOR		14.00	14.00	1.00			752,046	778,574	26,528

FY 2015-2016 GENERAL FUND BUDGET

TAX COLLECTOR

PROGRAM HIGHLIGHTS

SERVICE INDICATORS	ACTUAL 2005-2006	ACTUAL 2006-2007	ACTUAL 2007-2008	ACTUAL 2008-2009	ACTUAL 2009-2010	ESTIMATED 2010-2011	ACTUAL 2010-2011	ACTUAL 2011-2012	ACTUAL 2012-2013	ACTUAL 2013-2014	6 MONTH 2014-2015	ESTIMATED 2014-2015
TAX COLLECTOR												
Total Taxes Collected	\$ 210,738,976	\$ 228,247,472	\$ 222,282,166	\$ 239,233,754	\$ 300,043,991	\$ 310,031,825	\$ 307,251,742	\$ 312,560,538	\$ 324,525,415	\$ 336,641,533	\$ 340,806,195	
Total Taxes Collected	\$ 203,245,668	\$ 215,271,182	\$ 215,712,695	\$ 230,499,269	\$ 262,654,440	\$ 282,654,440	\$ 269,003,157	\$ 270,246,151	\$ 281,439,779	\$ 289,259,683	\$ 171,668,670	
Taxes: current AR	\$ 7,716,799	\$ 10,214,685	\$ 6,569,471	\$ 8,734,485	\$ 7,648,520	\$ 7,648,520	\$ 6,789,925	\$ 7,559,254	\$ 7,473,927	\$ 8,918,080	\$ 170,502,406	
Taxes: arrears AR	\$ 36,158,220	\$ 35,092,192	\$ 29,334,465	\$ 24,475,667	\$ 29,733,995	\$ 29,733,995	\$ 31,458,659	\$ 34,755,132	\$ 35,611,710	\$ 38,463,769	\$ 1,564,272	
Interest: current (1)	N/A	Note	\$ 2,193,505	\$ 2,356,592	\$ 2,459,053	\$ 2,459,053	\$ 2,088,542	\$ 1,944,056	\$ 1,915,545	\$ 2,023,293	\$ 2,042,047	
Interest: arrears (1)	N/A	Note	\$ 3,209,986	\$ 1,414,126	\$ 1,415,387	\$ 1,415,387	\$ 1,185,198	\$ 1,305,048	\$ 1,170,815	\$ 729,705	\$ 378,825	
Bulk Assignment: taxes current	\$ 2,821,777	\$ 5,887,091	\$ 4,539,762	\$ 7,890,230	\$ 9,467,749	\$ 9,467,749	\$ 9,401,445	\$ 7,541,203	\$ 7,174,508	\$ 7,711,155	\$ 448,857	
Bulk Assignment: taxes arrears	\$ 409,976	\$ 78,834	\$ 610,372	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
Bulk Assignment: interest current	\$ 292,000	\$ 669,620	\$ 496,944	\$ 791,534	\$ 1,033,364	\$ 1,033,364	\$ 1,031,835	\$ 786,290	\$ 715,692	\$ 785,187	\$ 0	
Bulk Assignment: interest arrears	\$ 125,883	\$ 28,377	\$ 227,193	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
CURRENT YEAR COLLECTED												
Percent collected (current year)	96.44%	96.20%	97.04%	97.22%	97.14%	97.00%	97.52%	97.25%	97.39%	96.96%	57.61%	
Permits - approvals	5,928	4,650	2,478	2,661	2,341	2,341	1,987	1,895	1,900	1,850		
INFORMATION REQUESTS												
Telephone	N/A	98,562	65,271	56,253	8,597	8,597	7,562	7,320	7,250	7,500	3,000	
Mail/fax - Sent (2)	5,200	7,951	7,537	5,231	2,487	2,487	2,354	1,965	1,950	1,800	350	
Walk-in Request (3)	N/A	38,962	31,462	25,365	18,524	18,524	18,524	16,524	16,524	16,450	7,000	
Mortgage company tapes	11	11	11	10	10	10	10	10	10	10	5	
Taxbills	225,154	183,185	185,297	171,635	209,736	209,736	210,856	209,656	173,692	165,655	80,000	
Transfers to suspense	704,274	1,653,753	60,215	23,873	3,891,044	1,500,000	406,860	406,860	891,177	106,684	75,000	
Liens filed (4)	4,500	3,751	1,688	3,120	2,681	2,681	2,968	2,514	2,153	2,315	0	
Delinquent demands and warrants (4)	35,000	33,931	68,490	38,610	27,458	27,458	35,625	48,480	45,189	58,467	29,222	

- (1) Not available at this time.
- (2) Requests from lawyers, mortgage companies, et cetera.
- (3) With office upgrades, we anticipate fewer walk-in requests.
- (4) Liens, Demands & Warrants information are an estimate.

FY 2015-2016 GOALS

- 1) Continue staff development through education and cross-training to maximize the customer service experience.
- 2) Continue to decrease wait time for constituents by opening all 7 windows for payment processing during peak collection months.
- 3) Continue to decrease expenses by enhancing fee collection.
- 4) Set up a suggestion box.
- 5) Continue to clean up personal property records to improve collections efforts.
- 6) Continue to offer extended hours during peak collection months

FY 2014-2015 GOAL STATUS

- 1) Continue staff development through cross-training and education opportunities to maximize customer service experience.
6 MONTH STATUS: *ongoing and continued success, 8 out of 13 staff members attending or attended Tax Collection's education courses.*
- 2) Streamline Tax Bill look-up/payments on-line to make it easier for constituents.
6 MONTH STATUS: *Successful and completed. Online look up and payment system is now user friendly.*
- 3) Continue efforts to clean up personal property records to enhance collection efforts.
6 MONTH STATUS: *Continuing and ongoing. Liens filed on all delinquent personal property accounts.*
- 4) Reinstitute having Assessor's department personnel located in the Collector's office to enhance customers experience.
6 MONTH STATUS: *Continuing and ongoing.*
- 5) Institute suggestion box to better understand customer issues.
6 MONTH STATUS: *Continuing and ongoing.*
- 6) Continue to decrease wait time for constituents.
6 MONTH STATUS: *Continuing and successful. The average wait-time was reduced by 20%*
- 7) Increase efficiency in payment process by sending reminder notices to include the payment stub.
6 MONTH STATUS: *Implementing.*
- 8) Decrease expenses by enhancing fee collection.
6 MONTH STATUS: *Implementing.*
- 9) Provide Customer Service training for staff.
6 MONTH STATUS: *Ongoing and continuing.*

FY 2015-2016 GENERAL FUND BUDGET

TAX COLLECTOR

PROGRAM HIGHLIGHTS/APPROPRIATION SUPPLEMENT

FY 2014-2015 ADDITIONAL ACCOMPLISHMENTS

- 1) Staff trained in most procedures of tax collections.
- 2) Increased payment processing time thereby decreasing volume of incoming calls.
- 3) Online Tax bill look-up and payment options now user friendly.

APPROPRIATION SUPPLEMENT

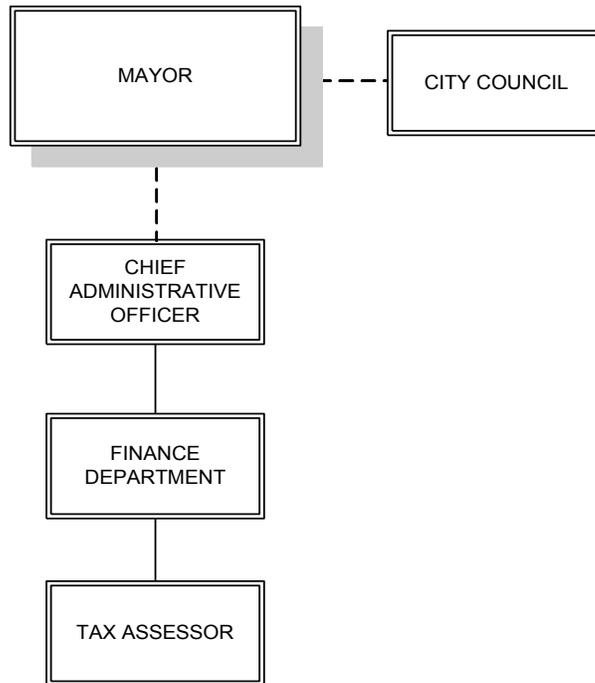
Org# / Approp Group	Org Description	Object#	Object Description	FY 2013 Actuals	FY 2014 Actuals	FY 2015 Budget	2016 Requested	2016 PROPOSED	Variance
01040	TAX COLLECTOR								
01	PERSONNEL SERVICES	51000	FULL TIME EARNED PAY	650,212	666,215	752,046	762,086	778,575	26,529
				650,212	666,215	752,046	762,086	778,575	26,529
		51106	REGULAR STRAIGHT OVERTIME	14,946	12,410	10,000	10,000	10,000	0
		51108	REGULAR 1.5 OVERTIME PAY	13,264	11,458	17,000	17,000	17,000	0
		51116	HOLIDAY 2X OVERTIME PAY	0	0	500	500	500	0
		51140	LONGEVITY PAY	15,256	15,375	16,050	17,475	17,475	1,425
		51156	UNUSED VACATION TIME PAYOUT	0	1,178	0	0	0	0
02	OTHER PERSONNEL SERV			43,466	40,420	43,550	44,975	44,975	1,425
		52360	MEDICARE	8,237	8,244	8,956	9,013	9,206	250
		52385	SOCIAL SECURITY	0	2,296	2,327	2,327	2,327	0
		52504	MERF PENSION EMPLOYER CONT	81,518	86,639	99,854	85,051	86,849	-13,005
		52917	HEALTH INSURANCE CITY SHARE	146,991	164,679	202,924	212,953	212,953	10,029
03	FRINGE BENEFITS			236,746	261,857	314,061	309,344	311,335	-2,726
		53430	OTHER INSURANCE	9,020	0	9,020	9,020	9,020	0
		53605	MEMBERSHIP/REGISTRATION FEES	316	201	521	521	521	0
		53610	TRAINING SERVICES	1,515	1,548	1,432	1,432	1,432	0
		53705	ADVERTISING SERVICES	4,837	3,991	3,544	3,544	3,544	0
		53710	OTHER COMMUNICATION SERVICES	848	267	900	900	900	0
		53905	EMP TUITION AND/OR TRAVEL REM	474	1,441	1,797	1,797	1,797	0
		54675	OFFICE SUPPLIES	13,863	21,389	15,000	15,000	15,000	0
		55145	EQUIPMENT RENTAL/LEASE	450	250	500	500	500	0
		55155	OFFICE EQUIPMENT RENTAL/LEAS	2,015	2,004	2,300	2,300	2,300	0
04	OPERATIONAL EXPENSES			33,338	31,090	35,014	35,014	35,014	0
		56040	BOOKBINDING SERVICES	0	0	210	220	220	10
		56045	BUILDING MAINTENANCE SERVICE	127	175	38	388	388	350
		56105	BANKING SERVICES	23,775	7,017	23,021	23,021	23,021	0
		56110	FINANCIAL SERVICES	51,000	41,009	51,000	51,000	51,000	0
		56130	LEGAL SERVICES	109,212	104,947	125,563	125,563	125,563	0
		56175	OFFICE EQUIPMENT MAINT SRVCS	21,502	22,649	23,979	23,979	23,979	0
		56225	SECURITY SERVICES	399	414	426	426	426	0
		59015	PRINTING SERVICES	76,097	84,330	80,000	80,000	80,000	0
05	SPECIAL SERVICES			282,112	260,542	304,236	304,596	304,596	360
01040	TAX COLLECTOR			1,245,873	1,260,125	1,448,907	1,456,015	1,474,495	25,588

FINANCE DIVISIONS
TAX ASSESSOR

MISSION STATEMENT

The primary statutory responsibility of the Department of Assessment is to develop the annual Grand List of Taxable and Exempt properties and to assure fair valuation and equitable distribution of assessment for all property owners. The statutory obligation of the Assessment Department is to discover, value, and list real and personal property consistent with state law. The Department of Assessment staffed by nine full-time employees.

Grand List includes three principal categories: 1) Real Estate; 2) Personal Property; and 3) Motor Vehicles. The net taxable Grand List for October 1, 2010 (FY 2011-2012) was composed of approximately 34,650 parcels of Real Estate, approximately 4,875 Personal Property accounts, and approximately 72,500 Motor Vehicles. Included in the continuous maintenance of the Grand List is the administration of approximately 10,000 personal exemptions, 1,245 elderly tax credits, and approximately 150 Commercial Personal Property Exemptions. There are approximately 1,930 parcels of Tax Exempt Real Property (churches, schools, charitable organizations, etc.) totaling approximately \$2.89 Billion.



FY 2015-2016 GENERAL FUND BUDGET

TAX ASSESSOR

BUDGET DETAIL

Elaine Carvalho
Manager

REVENUE SUMMARY

Org#	Object#	Object Description	FY 2013 Actuals	FY 2014 Actuals	FY 2015 Budget	2016 Requested	2016 PROPOSED	Variance
01041	TAX ASSESSOR							
	41538	COPIES	3,932	3,967	3,500	3,500	3,500	0
	44357	MUNI VIDEO COMPETITION TST REV	537,909	151,391	150,000	150,000	150,000	0
	44680	ELDERLY/DISABLED FREEZETAXREMB	14,000	10,000	16,334	16,334	16,334	0
	44681	DCA TAX ABATEMENT	135,701	261,405	0	0	0	0
	44682	ELDERLY EXEMPTION-OWNERS PROGRAM	710,968	711,592	650,000	650,000	700,000	50,000
	44683	ELDERLY EXEMPTION-TOTALLY DISABL	17,929	16,936	15,000	15,000	17,000	2,000
	44684	ELDERLY EXEMPTION-ADDITIONAL VET	35,116	33,196	36,000	36,000	36,000	0
	44686	TAX EXEMPT HOSPITALS	8,045,926	7,563,747	7,958,258	7,958,258	7,500,503	-457,755
	44687	STATE-OWNED PROPERTY PILOT	2,834,257	2,754,074	2,934,499	2,934,499	2,828,175	-106,324
	44690	DISTRESSED MUNICIPALITY TAX EXEMP	218,829	211,002	211,000	211,000	211,000	0
	44691	MANUFACTURING MACHINERY & EQUIPME	3,638,613	2,333,181	896,106	896,106	896,106	0
	44692	MASHANTUCKET PEQUOT/MOHEGAN FD	6,170,270	6,156,637	6,226,406	6,226,406	6,255,073	28,667
01041	TAX ASSESSOR		22,363,448	20,207,126	19,097,103	19,097,103	18,613,691	-483,412

APPROPRIATION SUMMARY

Org#	Org Description	FY 2013 Actuals	FY 2014 Actuals	FY 2015 Budget	2016 Requested	2016 PROPOSED	Variance	
01041	TAX ASSESSOR							
	01	PERSONNEL SERVICES	438,492	584,247	638,609	640,873	654,730	16,121
	02	OTHER PERSONNEL SERV	52,225	29,734	56,675	58,625	58,625	1,950
	03	FRINGE BENEFITS	121,548	158,251	184,465	186,015	187,727	3,262
	04	OPERATIONAL EXPENSES	18,554	26,008	33,813	33,813	33,813	0
	05	SPECIAL SERVICES	190,582	194,028	191,297	431,348	431,348	240,051
			821,401	992,268	1,104,859	1,350,674	1,366,243	261,384

PERSONNEL SUMMARY

DEPARTMENT	POSITION TITLE	FTE 2015	FTE 2016	VAC	NEW	UNF	BUDGET FY 2015	PROPOSED FY 2016	VARIANCE
	TAX ASSESSMENT CLERK (35 HOURS	5.00	5.00				231,983	240,234	8,251
	PROPERTY APPRAISER I (35 HOURS	4.00	4.00	1.00			203,370	208,976	5,606
	TAX ASSESSOR	1.00	1.00				110,398	110,398	
	DEPUTY TAX ASSESSOR	1.00	1.00				92,858	95,122	2,264
TAX ASSESSOR		11.00	11.00	1.00			638,609	654,730	16,121

FY 2015-2016 GENERAL FUND BUDGET

TAX ASSESSOR

PROGRAM HIGHLIGHTS

SERVICE INDICATORS	ACTUAL 2005	ACTUAL 2006	ACTUAL 2007-2008	ACTUAL 2008-2009	ACTUAL 2009-2010	ACTUAL 2010-2011	ACTUAL 2011-2012	ACTUAL 2012-2013	ACTUAL 2013-2014	ESTIMATED 2014-2015
TAX ASSESSOR										
Real estate parcels	34,397	34,489	34,658	34,737	34,692	34,799	34,605	34,634	34,682	34,746
Income and expense analysis	2,833	2,951	2,697	2,701	3,250	3,250	3,275	3,583	3,189	3,205
Real estate adjustments value adds	2,588	2,612	2,628	2,050	1,448	240	209	114	279	290
Real estate adjustments value deletes	2,117	1,387	1,402	1,440	1,685	157	125	236	164	160
Real estate adjustments changes	4,705	3,999	3,825	3,650	3,133	1,670	1,681	1,720	1,152	1,200
Deed transfers	5,928	5,700	3,600	3,250	3,110	3,047	5,399	6,619	6,650	6,800
Fire and demolition activity reviews	98	134	147	175	179	156	157	137	136	140
Tax map changes	92	118	87	85	49	56	131	92	110	100
New Building permits reviewed	668	636	465	398	555	529	559	727	816	900
Active Building permits (open)	2,372	2,563	2,478	2,020	1,975	2,020	1,438	1,386	595	700
Exempt applications	426	80	62	65	78	68	65	72	82	84
Exemption prorates	9	6	16	27	32	36	55	52	75	60
Certificates of occupancy/prorates	166	135	208	158	401	230	409	607	325	400
Personal Property Accounts	3,341	4,028	5,280	5,281	4,686	5,400	4,566	4,604	4,412	4,438
Pers. Prop. Accts. Audit	60	95	60	150	120	500	350	400	450	450
Pers. Prop. Accts. Adds (Net Change)	43	687	640	642	375	350	255	350	400	400
Pers. Prop. Accts. Value Changes	3,340	3,989	5,280	5,281	4,686	4,000	3,500	4,015	4,400	4,500
Motor Vehicles	94,886	92,789	73,837	72,659	72,082	71,527	72,460	72,867	73,881	74,903
Motor vehicles add-ons - By Referrals	565	232	289	280	270	255	198	220	297	300
Motor vehicles add-ons - By Discovery	235	1,275	1,350	890	500	95	25	30	40	50
Motor vehicles deletes	6,250	4,235	4,150	3,125	3,050	2,760	3,120	2,740	2,650	2,700
Motor vehicles changes Pro-rates	10,937	8,487	8,120	7,690	7,800	7,950	8,700	8,210	8,100	8,200
Elderly tax relief # of annual apps	1,348	1,350	1,186	1,225	1,312	1,312	1,296	1,310	1,289	1,350
Economic development programs	51	61	53	59	62	61	64	64	61	70
Veteran exemptions, SS, & Blind	7,552	7,461	7,345	7,020	6,985	5,451	5,170	5,170	4,860	5,000
<i>Information requests</i>										
Telephone	124,410	136,851	137,690	138,450	130,800	128,400	125,000	130,000	131,000	132,000
Mail/fax/Email	5,200	4,100	4,500	5,100	5,250	5,160	5,275	5,170	5,210	5,400
Walk-in Requests for Information	36,076	34,234	34,658	33,790	33,250	34,400	33,950	34,600	34,750	36,000
<i>Revaluation Activity:</i>										
GRAND LIST										
Assessor's Grand List	\$5.4 Billion	\$5.5 Billion	\$5.6 Billion	\$6.99 Billion	\$7.19 Billion	\$7.16 Billion	\$7.16 Billion	\$7.19 billion	\$6.99 Billion	\$7.01 Billion
Exempt property activity	\$2.4 Billion	\$2.4 Billion	\$2.5 Billion	\$3. Billion	2.95 Billion	\$3.15 Billion	\$3.155 Billion	\$3.203 billion	\$3.241 Billion	\$3.107 Billion
Exemptions (personal) activity	\$75.1 Million	\$86.3 Million	\$87. Million	\$100. Million	\$165.7 Million	\$178. Million	\$166.3 Million	\$174.9 million	\$180.9 Million	\$182.2 Million
Board of Assessment Appeal changes	(\$14.1 Million)	(\$7.1 Million)	(\$14. Million)	(\$14. Million)	(\$14. Million)	(\$14. Million)	(\$14 Million)	(\$11 million)	(\$7.0 Million)	(\$7.0 Million)
Increases in Grand List	\$63.4 Million	\$80.4 Million	\$230. Million	\$112.2 Million	\$87.5 Million	(\$33.6 Million)	\$65.9 Million	\$65.9 million	(\$200 Million)	\$75.8 Million
Final net taxable Grand List	\$5.3 Billion	\$5.4 Billion	\$5.6 Billion	\$6.9 Billion	\$6.9 Billion	\$6.9 Billion	\$7 Billion	\$7 billion	\$6.9 Billion	\$7 Billion

Please note: Changes in the Grand List, in light of the current conditions in the housing market and economy, are hard to predict.

FY 2015-2016 GOALS

- 1) Prepare and implement the 2015 Grand List Statistical Revaluation of the City.
- 2) Assist the taxpayers to the best of our ability in an informative, prompt and courteous manner, whether by phone, email or in our office.
- 3) Resolve remaining tax appeals.
- 4) Meet with business owners bi-monthly, to resolve any potential valuation issues.

FY 2014-2015 GOAL STATUS

- 1) Continue to work with The Bridgeport Police Department to stop the out of town and out of state motor vehicle registration issues that continue to plague the City of Bridgeport's tax roll. We have added approximately \$ 37,500 in assessed value to the 2013 Grand List thus far. We will continue to add quarterly any new discoveries.
6 MONTH STATUS: *Very successful team effort with the Bridgeport Police Department. This will be an ongoing project.*
- 2) Monitor the use of exempt entities. We have completed the Quadrennial filings for the 2013 Grand List.
6 MONTH STATUS: *Exempt entities very cooperative with Assessor. Ongoing inspections throughout the year.*
- 3) Reach out to senior citizens to assist them with the State of CT Homeowner's Program. Reinstate home visits for those who are unable to apply otherwise.
6 MONTH STATUS: *Assisted nearly 700 Senior Citizens and Disabled taxpayers in our office. Expect the same amount this application period. We have a total of approximately 1,280 on the program this year.*

FY 2015-2016 GENERAL FUND BUDGET

TAX ASSESSOR

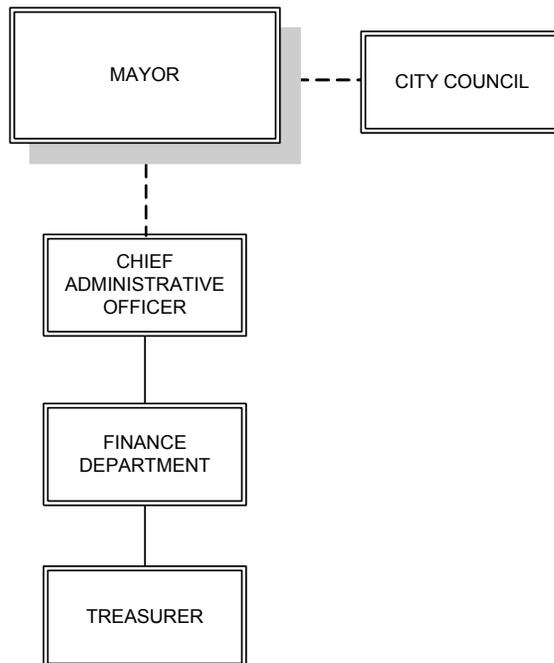
APPROPRIATION SUPPLEMENT

Org# / Approp Group	Org Description	Object#	Object Description	FY 2013 Actuals	FY 2014 Actuals	FY 2015 Budget	2016 Requested	2016 PROPOSED	Variance
01041	TAX ASSESSOR								
01	PERSONNEL SERVICES	51000	FULL TIME EARNED PAY	438,492	584,247	638,609	640,873	654,730	16,121
				438,492	584,247	638,609	640,873	654,730	16,121
		51106	REGULAR STRAIGHT OVERTIME	2,199	387	10,000	10,000	10,000	0
		51108	REGULAR 1.5 OVERTIME PAY	337	273	0	0	0	0
		51140	LONGEVITY PAY	10,294	8,025	8,550	10,500	10,500	1,950
		51156	UNUSED VACATION TIME PAYOUT	0	5,229	0	0	0	0
		51403	ASSESSMENT APPEALS STIPENDS	39,395	15,821	38,125	38,125	38,125	0
02	OTHER PERSONNEL SERV			52,225	29,734	56,675	58,625	58,625	1,950
		52360	MEDICARE	6,560	8,639	9,098	9,073	9,273	175
		52385	SOCIAL SECURITY	1,123	3,004	2,427	2,427	2,427	0
		52399	UNIFORM ALLOWANCE	600	600	600	800	800	200
		52504	MERF PENSION EMPLOYER CONT	50,815	70,862	84,133	71,065	72,577	-11,556
		52917	HEALTH INSURANCE CITY SHARE	62,450	75,145	88,207	102,650	102,650	14,443
03	FRINGE BENEFITS			121,548	158,251	184,465	186,015	187,727	3,262
		53605	MEMBERSHIP/REGISTRATION FEES	1,218	2,369	1,384	1,384	1,384	0
		53610	TRAINING SERVICES	500	2,146	3,393	3,393	3,393	0
		53705	ADVERTISING SERVICES	431	519	909	909	909	0
		53720	TELEPHONE SERVICES	0	0	0	194	194	194
		53905	EMP TUITION AND/OR TRAVEL REIM	314	741	1,126	1,126	1,126	0
		54555	COMPUTER SUPPLIES	236	698	0	1,080	1,080	1,080
		54595	MEETING/WORKSHOP/CATERING FOOD	154	446	884	884	884	0
		54675	OFFICE SUPPLIES	4,779	7,818	11,273	5,455	5,455	-5,818
		54705	SUBSCRIPTIONS	1,740	3,508	1,615	1,615	1,615	0
		54725	POSTAGE	5,931	4,274	9,654	9,654	9,654	0
		55055	COMPUTER EQUIPMENT	0	0	0	1,706	1,706	1,706
		55145	EQUIPMENT RENTAL/LEASE	0	0	0	1,488	1,488	1,488
		55150	OFFICE EQUIPMENT	0	0	0	1,350	1,350	1,350
		55155	OFFICE EQUIPMENT RENTAL/LEAS	3,251	3,489	3,575	3,575	3,575	0
04	OPERATIONAL EXPENSES			18,554	26,008	33,813	33,813	33,813	0
		56040	BOOKBINDING SERVICES	10,606	7,500	10,606	10,606	10,606	0
		56055	COMPUTER SERVICES	32,526	38,632	34,369	34,369	34,369	0
		56095	APPRAISAL SERVICES	43,000	12,925	13,000	43,000	43,000	30,000
		56100	AUDITING SERVICES	0	0	373	373	373	0
		56180	OTHER SERVICES	104,449	134,972	132,949	343,000	343,000	210,051
05	SPECIAL SERVICES			190,582	194,028	191,297	431,348	431,348	240,051
01041	TAX ASSESSOR			821,401	992,268	1,104,859	1,350,674	1,366,243	261,384

FINANCE DIVISIONS
TREASURY

MISSION STATEMENT

Our mission is to act as the custodian of all funds belonging to the City of Bridgeport. Our objectives include maximizing on-line Banking Services from each Financial Institution to expedite wire transfers, stop payments, and check retention needed for research purposes. We work with Financial Institutions to implement on-line investment practices, and deposit and invest all funds in any national or state bank/trust company. We comply with all regulations, orders and ordinances made by the City Council. Our activities include the distribution of all payroll and vendor checks. In addition, we make all payments for Debt Service and prepare and maintain all records of monetary transactions for the City of Bridgeport.



FY 2015-2016 GENERAL FUND BUDGET

TREASURY

BUDGET DETAIL

Ronald Preston
Manager

REVENUE SUMMARY

Org#	Object#	Object Description	FY 2013 Actuals	FY 2014 Actuals	FY 2015 Budget	2016 Requested	2016 PROPOSED	Variance
01045	TREASURY							
	41246	EARNINGS ON INVESTMENTS	50,325	41,467	75,000	75,000	75,000	0
	41564	ADMINISTRATIVE FEE/OVERHEAD ALLO	0	18,083	50,000	50,000	50,000	0
01045	TREASURY		50,325	59,550	125,000	125,000	125,000	0

APPROPRIATION SUMMARY

Org#	Org Description	FY 2013 Actuals	FY 2014 Actuals	FY 2015 Budget	2016 Requested	2016 PROPOSED	Variance	
01045	TREASURY							
	01	PERSONNEL SERVICES	177,730	174,707	175,977	175,977	175,977	0
	02	OTHER PERSONNEL SERV	825	900	975	1,050	1,050	75
	03	FRINGE BENEFITS	30,561	32,626	31,602	28,999	28,999	-2,603
	04	OPERATIONAL EXPENSES	5,285	8,787	12,849	11,534	11,534	-1,315
	05	SPECIAL SERVICES	74,180	68,766	80,800	90,800	80,800	0
			288,581	285,786	302,203	308,360	298,360	-3,843

PERSONNEL SUMMARY

DEPARTMENT	POSITION TITLE	FTE 2015	FTE 2016	VAC	NEW	UNF	BUDGET FY 2015	PROPOSED FY 2016	VARIANCE
	CITY TREASURER	1.00	1.00				78,466	78,466	
	PAYROLL PROCESSOR	0.50	0.50				22,373	22,373	
	ACCOUNTANT	1.00	1.00				75,138	75,138	
TREASURY		2.50	2.50				175,977	175,977	

FY 2015-2016 GENERAL FUND BUDGET

TREASURY

PROGRAM HIGHLIGHTS

SERVICE INDICATORS	ACTUAL 2005-2006	ACTUAL 2006-2007	ACTUAL 2007-2008	ACTUAL 2008-2009	ACTUAL 2009-2010	ACTUAL 2010-2011	ACTUAL 2011-2012	ACTUAL 2012-2013	ACTUAL 2013-2014	6 MONTH 2014-2015	ESTIMATED 2014-2015
TREASURER											
Pension Checks issued	12,168	11,760	N/A	11,382	11,111	10,842	10,560	10,546	10,526	4,915	9,900
Vendor Checks mailed	33,655	34,782	N/A	29,495	21,835	21,648	19,249	18,433	18,972	8,541	18,056
Payroll Checks distributed	218,632	220,692	206,905	201,349	190,146	182,240	181,317	175,608	174,899	85,605	175,035
DEBT ISSUANCES											
Total bank accounts	109	111	111	112	112	108	88	85	80	74	70
Checking	45	45	47	46	46	43	37	31	30	33	31
Savings	35	37	35	41	42	41	38	37	35	26	25
Investment	7	7	7	9	8	8	11	14	12	11	10
ZBA	2	2	2	2	2	2	2	3	3	4	4
R & T accounts	20	20	20	14	14	14	0	0	0	0	0
TOTAL BANK BALANCES											
Checking	\$ 8,693,662	\$ 12,801,307	\$ 9,000,000	\$ 13,826,205	\$ 11,407,073	\$ 11,046,815	\$ 12,456,200	\$ 22,662,746	\$ 23,000,000	\$ 31,600,217	\$ 33,000,000
Savings	\$ 27,319,032	\$ 13,976,949	\$ 72,740,814	\$ 40,264,816	\$ 7,274,420	\$ 14,054,442	\$ 20,704,321	\$ 7,106,608	\$ 7,500,000	\$ 6,940,167	\$ 8,000,000
Reich & Tang	\$ 18,662,165	\$ 37,595,982	\$ 44,204,461	\$ 19,467,148	\$ 19,740,246	\$ 9,483,191	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Investment	\$ 96,035,888	\$ 98,652,466	\$ 23,836,223	\$ 24,708,780	\$ 51,151,383	\$ 85,952,311	\$ 117,034,387	\$ 120,177,012	\$ 122,000,000	\$ 114,081,152	\$ 118,000,000

FY 2015-2016 GOALS

- 1) To provide exceptional Treasury services for the City of Bridgeport to residents, pensioners, employees, visitors and the business community.
- 2) To create new and maintain excellent relationships with our banking partners to benefit the City of Bridgeport

FY 2014-2015 GOAL STATUS

- 1) To provide exceptional Treasury services for the City of Bridgeport to residents, pensioners, employees, visitors and the business community.
6 MONTH STATUS: *The Treasurer's Office continues to provide exceptional service to all constituents and stakeholders who contact our office.*
- 2) To maintain excellent relationships with our banking partners to benefit the City of Bridgeport.
6 MONTH STATUS: *The Treasurer's Office continues to maintain excellent relationships with our banking partners.*

FY 2015-2016 GENERAL FUND BUDGET

TREASURY

APPROPRIATION SUPPLEMENT

APPROPRIATION SUPPLEMENT

Org# / Approp Group	Org Description	Object#	Object Description	FY 2013 Actuals	FY 2014 Actuals	FY 2015 Budget	2016 Requested	2016 PROPOSED	Variance
01045	TREASURY								
01	PERSONNEL SERVICES	51000	FULL TIME EARNED PAY	177,730	174,707	175,977	175,977	175,977	0
				177,730	174,707	175,977	175,977	175,977	0
		51140	LONGEVITY PAY	825	900	975	1,050	1,050	75
02	OTHER PERSONNEL SERV			825	900	975	1,050	1,050	75
		52360	MEDICARE	2,587	2,542	2,529	2,527	2,527	-2
		52504	MERF PENSION EMPLOYER CONT	18,236	19,813	20,096	16,873	16,873	-3,223
		52917	HEALTH INSURANCE CITY SHARE	9,738	10,271	8,977	9,599	9,599	622
03	FRINGE BENEFITS			30,561	32,626	31,602	28,999	28,999	-2,603
		53605	MEMBERSHIP/REGISTRATION FEES	230	245	400	400	400	0
		53750	TRAVEL EXPENSES	292	0	600	600	600	0
		53905	EMP TUITION AND/OR TRAVEL REIM	0	0	84	84	84	0
		54555	COMPUTER SUPPLIES	2,800	7,378	8,815	7,500	7,500	-1,315
		54595	MEETING/WORKSHOP/CATERING FOOD	165	0	200	200	200	0
		54675	OFFICE SUPPLIES	894	1,163	2,000	2,000	2,000	0
		55150	OFFICE EQUIPMENT	905	0	750	750	750	0
04	OPERATIONAL EXPENSES			5,285	8,787	12,849	11,534	11,534	-1,315
		56105	BANKING SERVICES	59,919	60,474	65,000	75,000	65,000	0
		56175	OFFICE EQUIPMENT MAINT SRVCS	0	800	800	800	800	0
		56205	PUBLIC SAFETY SERVICES	14,261	7,492	15,000	15,000	15,000	0
05	SPECIAL SERVICES			74,180	68,766	80,800	90,800	80,800	0
01045	TREASURY			288,581	285,786	302,203	308,360	298,360	-3,843